



County of Los Angeles

2019-20 Recommended Budget

Board of Supervisors

Hilda L. Solis

Supervisor, First District

Mark Ridley-Thomas

Supervisor, Second District

Sheila Kuehl

Supervisor, Third District

Janice Hahn

Supervisor, Fourth District

Kathryn Barger

Supervisor, Fifth District

Sachi A. Hamai

Chief Executive Officer

Arlene Barrera

Acting Auditor-Controller

**Submitted to the
Board of Supervisors
April 2019**

Volume One



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Volume One

“To Enrich Lives Through Effective and Caring Service”

County of Los Angeles Board of Supervisors



Hilda L. Solis
Supervisor, First District
Population: 2,041,338
Square Miles: 246



Mark Ridley-Thomas
Supervisor, Second District
Population: 2,086,013
Square Miles: 162



Sheila Kuehl
Supervisor, Third District
Population: 2,080,197
Square Miles: 431



Janice Hahn
Supervisor, Fourth District
Population: 2,036,877
Square Miles: 440



Kathryn Barger
Supervisor, Fifth District
Population: 2,044,558
Square Miles: 2,807



Enriching Lives

County of Los Angeles

2019-20 Recommended Budget

April 2019

Submitted
to the

**County of Los Angeles
Board of Supervisors**

by

Sachi A. Hamai
Chief Executive Officer

and

Arlene Barrera
Acting Auditor-Controller



SACHI A. HAMAI
Chief Executive Officer

County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
<http://ceo.lacounty.gov>

April 16, 2019

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

FISCAL YEAR 2019-20 RECOMMENDED COUNTY BUDGET (3-VOTES)

The Fiscal Year (FY) 2019-20 Recommended Budget marks the first step in our annual budget process and culminates with the Supplemental Budget scheduled for early October 2019.

This Recommended Budget reflects the County's values and vision, along with its ambitious commitment to improving life for all County residents, especially the vulnerable and underserved. The projects and programs recommended for funding advance key priorities of the Board of Supervisors (Board), bringing to life a progressive agenda of fighting homelessness, promoting health and well-being, improving our justice system, championing the rights and needs of immigrants, creating better lives for children and families, and enriching communities through the arts, recreation and sustainability projects.

Notably, this Recommended Budget invests extensively in the mental health needs of our residents, including an expanded school safety program, enhanced efforts to address the needs of women leaving incarceration, an increase in the number of treatment beds and investment in diverting mentally ill inmates out of the criminal justice system.

Along with funding to promote affordable housing, rent stabilization, job creation and safer roads, the Recommended Budget also establishes the County's new Department of Arts and Culture. It also invests in technology to modernize our voting systems in advance of the 2020 elections.

Although this Recommended Budget is ambitious, it is also realistic, reflecting this Board's long-standing commitment to responsible, sustainable fiscal practices, including a multi-year effort to fully fund our Rainy Day Fund.

Board of Supervisors
HILDA L. SOLIS
First District

MARK RIDLEY-THOMAS
Second District

SHEILA KUEHL
Third District

JANICE HAHN
Fourth District

KATHRYN BARGER
Fifth District

BUDGET OVERVIEW

The FY 2019-20 Recommended Budget total of \$32.5 billion reflects a decrease of \$299.4 million in total requirements when compared to the FY 2018-19 Final Adopted Budget. General County funds, comprised of the General Fund and Hospital Enterprise Funds, reflect a decrease of \$55.0 million. Special Districts/Special Funds reflect a decrease of \$244.5 million. The total number of budgeted positions will increase by 188, bringing the total to 111,993 budgeted positions.

Fund Group (\$ in Billions)	2018-19 Final Adopted Budget	2019-20 Recommended	Change	% Change
Total General County	\$25.699	\$25.644	(\$0.055)	-0.2%
Special Districts/ Special Funds	7.100	6.856	(0.244)	-3.4%
Total Budget	\$32.799	\$32.500	(\$0.299)*	-0.9%
Budgeted Positions	111,805	111,993	188	0.2%

*This decrease is primarily due to reductions in fund balances across all fund groups.

Economic Outlook

Since the Great Recession, the County has experienced slow and steady growth as the economy recovered and expanded. Based on a number of key indicators, we remain cautiously optimistic that growth will continue to be positive for the remainder of 2019 and into 2020. We have observed slowing rates of growth in recent years, which adhere to the natural progression of economic cycles. My office continues to carefully monitor economic indicators and will analyze their implications throughout the budget process.

My office, in consultation with the Assessor, is forecasting a 5.72 percent increase to the 2019 tax assessment roll. This forecast is preliminary, as the Assessor is scheduled to issue its official forecast in May 2019 and release the final roll in July 2019. We will continue to work with the Assessor to update assessed value projections. We are also forecasting a 2 percent increase in statewide sales tax growth.

RECOMMENDED BUDGET HIGHLIGHTS

Confronting Homelessness: Powering the movement with life-changing investments

- **Measure H**—The Recommended Budget reflects \$424.0 million, an increase of \$14.8 million, as Measure H moves into its third year. Since the passage of Measure H in March 2017, thousands of individuals and family members have already been helped through a major expansion of outreach, emergency shelter, rapid re-housing, permanent supportive housing and benefits advocacy. Between July 2017 through December 2018, more than 23,000 people entered crisis, bridge and interim housing and over 11,500 homeless families and individuals secured permanent housing.
- **Permanent Supportive Housing**—Adds \$23.7 million for the Office of Diversion and Reentry to increase its supply of permanent supportive housing from 1,500 to 2,000 slots. This increase is funded by Diversion and Reentry and Pay-for-Success investors, bringing its FY 2019-20 budget for such housing to \$68.8 million for justice-involved individuals with mental health needs.
- **General Relief (GR)**—Updates personal and family asset limits for GR program eligibility related to motor vehicles, liquid assets and personal property. This change is expected to allow 3,000 additional individuals to qualify for GR benefits with an estimated cost of \$8.0 million.

Mental Health Rising: Investing in help, hope and stability

- **Increased Mental Health Inpatient Bed Capacity**—Provides \$16.7 million to fund increased costs, 60 additional Institutions for Mental Disease beds, and approximately 14 additional State hospital beds.
- **Mental Health Services Act (MHSA) Spending**—Reflects \$18.5 million for mental health services as part of the updated MHSA plan, and adds 181 positions primarily to assist clients requiring intensive mental health interventions. This funding will improve care for women diverted or released from incarceration, and to mitigate potential threats in school settings.
- **Mental Health Division**—Provides \$1.0 million and 4 positions to the District Attorney's office to address workload needs of their new Mental Health Division. The Division will seek opportunities to expand alternative sentencing and diversion to treatment and other services for mentally ill inmates in the criminal justice system.

- **Mental Evaluation Teams (MET)**—Adds \$3.1 million to fully fund 33 highly effective multi-disciplinary MET teams, a triage desk and the Risk Assessment and Management Program (RAMP). RAMP personnel help to identify threats and address the needs of patients with serious mental illness who require intense case management.
- **Mental Health Program Support**—Adds \$6.6 million and 55 positions, fully offset by Medi-Cal administrative revenue, primarily to meet new federal mandates and time frames for initiating, documenting, and certifying treatment authorization requests for patient admissions.
- **Lanterman Petris Short Conservatorship**—Adds \$792,000 and 3 positions for the Public Defender's Office and 1 position for the Department of Mental Health, partially offset with State 2011 Realignment revenue. This will expand resources dedicated to supporting Lanterman Petris Short conserved minors.

Focus on Children, Families and the Elderly: Expanded services to enhance lives

- **Resource Family Approval**—Adds \$23.0 million in ongoing funding and 37 positions, fully offset by State and federal revenue, for the Resource Family Approval program mandated by the State. Funding will be used for new items and to finance positions previously added and financed with one-time funding. The program improves the way that foster and adoptive caregivers, as well as relative care providers, are assessed, approved and prepared to parent these vulnerable children.
- **Continuum of Care Reform (CCR)**—Adds \$1.8 million and 12 positions, offset by Medi-Cal revenue, for the continued implementation of CCR. The program aims to give young people a chance to live in a family environment. For those who cannot make the transition to family-based placement, the program strengthens existing group homes, where youngsters can receive short-term, intensive treatment to help them make that transition.
- **Adoption Assistance Program (AAP) and Kinship Guardianship Assistance Program (KinGAP)**—Adds \$22.0 million for projected AAP and KinGAP placement rate increases. The AAP helps prospective adoptive parents meet additional expenses of children, including those with special needs. KinGAP provides funding to children and transition-age youth who leave the juvenile court dependency system to live with a relative legal guardian. Placement rates are projected to increase due to the annual California Necessities Index increase.

- **LA Found**—Provides Year 2 funding of \$517,000, partially offset with Family Caregiver Support Program revenue, to help return individuals suffering from dementia, Alzheimer's disease, or autism who wander from their families and caregivers.

The Affordability Crisis: Addressing the high cost of housing

- **Affordable Housing**—Provides \$35.0 million of new funding as part of the five-year plan to reach an annual allocation of \$100.0 million for the development and preservation of affordable housing. The funding will support affordable housing for very low and extremely low-income or homeless households, as well as other support services such as rental assistance, rapid re-housing and move-in assistance.
- **Rent Stabilization Program**—Provides \$1.8 million and 12 positions to the Department of Consumer and Business Affairs to support the County's Interim Rent Stabilization Ordinance. The Ordinance imposes a moratorium on rent increases in excess of 3 percent per year commencing September 11, 2018, and prohibits evictions without just cause for rental properties in the unincorporated areas.

Quality of Life: From arts to parks, a commitment to cultural equity

- **Department of Arts and Culture**—Establishes the new Department of Arts and Culture and allocates \$3.8 million and 32 positions, partially offset by \$1.0 million previously set aside in the Provisional Financing Uses (PFU) budget unit. The Department transition will be completed by July 1, 2019.
- **Parks and Cultural Facilities**—Includes \$74.7 million to maintain, construct, and refurbish various parks and cultural facilities, following voter-approval of the Safe, Clean Neighborhood Parks and Beaches Protection and Water Conservation Measure (Measure A) on November 8, 2016.
- **Community Impact Grants Program**—Allocates \$750,000 to provide arts services to County residents.

Jobs and Economic Development: Growing a more equitable economy

- **Youth@Work Program**—Allocates \$17.9 million to the Department of Workforce Development, Aging and Community Services for youth jobs. This funding will provide support for approximately 10,000 participants in FY 2019-20.

- **Economic Development**—Reflects \$3.0 million of new funding for economic development programs to support a more equitable and sustainable economy through business growth and increases in private sector employment.
- **In-Home Supportive Services Program (IHSS)**—Adds \$37.6 million in additional funding to support costs associated with wage increases and healthcare benefits for IHSS workers. In addition, the IHSS Maintenance of Effort (MOE) reflects a \$10.7 million increase based upon State law that requires counties to adjust the MOE base amount by a 7 percent inflation factor in 2019-20.

Justice System: Advancing oversight, accountability and innovation

- **Probation Accountability Project**—Allocates 11 positions, fully offset with the deletion of existing vacancies, to address use of force standards and compliance, internal criminal investigations, performance management, population control and caseload management.
- **Probation Closed-Circuit Television (CCTV) Cameras**—Allocates \$14.3 million for the purchase and installation of CCTV cameras at the Barry J. Nidorf Juvenile Hall and Dorothy Kirby Center.
- **Body-Worn Cameras**—Sets aside \$19.4 million in the PFU budget unit for the potential implementation of body-worn cameras.
- **Portable Radios**—Adds \$18.7 million, partially offset with contracted services revenue, for the replacement of portable radios at the Sheriff's Department and District Attorney's Office.
- **Integrated Correctional Health Services**—Sets aside \$10.0 million in the PFU budget unit for the Department of Health Services to provide improved patient care to inmates.
- **Law Enforcement Assisted Diversion (LEAD) Expansion**—Adds \$500,000 in funding from the Department of Justice, which will be leveraged with an additional \$1.5 million in Proposition 47 funding, for the Office of Diversion and Reentry to expand the LEAD program to a site in Hollywood. The Hollywood LEAD program will provide support and services in lieu of arrest and prosecution for low-level drug and prostitution-related offenses to 100 homeless individuals with histories of engagement with the criminal justice system and opioid use.

- **Victims and Witness Assistance Program**—Adds \$1.2 million and 12 positions, fully offset with federal revenue, to the District Attorney's Office to expand victim services throughout the County. These services include crisis intervention, emergency assistance, counseling referrals, court escort and orientation, restitution assistance, returning of property, assistance with employers and case status notification. Victim services personnel work with prosecutors and are specially trained to help children, elders, people with disabilities, and victims of sexual assault, domestic violence and gang crime. Specialized language and multicultural assistance is also available.

Other Key Board Initiatives: *Investing in our communities*

- **Office of Immigrant Affairs**—Adds \$371,000 and 2 positions to the Department of Consumer and Business Affairs for the expansion of the program to protect the rights and advance the well-being of all immigrants.
- **Voting Solutions for All People (VSAP)**—Sets aside \$28.0 million in local funding to develop, manufacture and implement the VSAP system. VSAP will make its debut in the March 2020 election.

Building a Better County: *Enhancing assets and improving lives*

- **Capital Projects (CP)**—Allocates \$1.0 billion for continued development, design, and construction of capital projects in support of Board-directed priorities. This investment will improve the County's ability to serve the public and protect the County's real estate portfolio. In addition, sustainability initiatives including solar energy and water conservation projects are being implemented in various County facilities. The CP Budget reflects a decrease of \$128.4 million and the completion of 41 projects from the FY 2018-19 Final Adopted Budget.
- **Road Repairs and Safety Projects**—Provides a \$52.8 million increase in Highway User Tax (gas tax) primarily due to the passage of the Road Repair and Accountability Act of 2017 (Senate Bill 1). These funds will be used for road maintenance, repair and safety projects throughout the County.
- **Environmental Stewardship**—Provides \$78.6 million to further energy efficiency and water conservation through projects including the East LA Sustainable Median project, which is part of a countywide program to capture, divert and treat polluted stormwater runoff and comply with federal and State clean water regulations.

- **Enhancing Public Interaction with Cultural Institutions**—Enhances and expands access to the County’s unique cultural institutions. Refinements at the Music Center Plaza will improve access and amenities.
- **Seismic Safety**—Continues investments in projects to meet seismic standards identified in Senate Bill 1953. This includes the Harbor-UCLA Replacement project that will replace the acute care inpatient tower with a new hospital tower.
- **Reinvesting in County Facilities**—Provides \$101.5 million for the rehabilitation of County facilities funded by the Extraordinary Maintenance Budget to support the goals of the Strategic Asset Management (SAM) Plan, primarily through the Facility Reinvestment program. This program aims to recommend and implement the highest-priority projects to sustain and/or rehabilitate County-owned facilities. The SAM system considers condition, attributes and functions of County-owned buildings to systematically prioritize the most critical deferred maintenance needs countywide. This allocation recommended in the FY 2019-20 Extraordinary Maintenance budget will:
 - Optimize the use of assets to their highest and best use;
 - Establish stronger connections between service priorities and asset decisions; and
 - Create an enterprise-wide understanding of asset needs and priorities.

POTENTIAL STATE AND FEDERAL BUDGET IMPACTS

Because a significant portion of the County budget is comprised of revenues received from the State and federal governments, we continue to monitor budget actions by those entities to determine the impact on the County budget.

State Budget

On January 10, 2019, Governor Gavin Newsom released his \$209.1 billion FY 2019-20 Proposed Budget. The budget provides \$144.2 billion in State General Fund (SGF) expenditures and \$18.5 billion in reserves, including \$15.3 billion for the Budget Stabilization Account, \$2.3 billion for Special Funds for Economic Uncertainties and \$900.0 million for the Safety Net Reserve.

The Governor’s FY 2019-20 Proposed Budget projects \$142.6 billion in SGF revenue largely driven by higher projections for personal income tax and corporation tax revenues. However, the Administration cautions that while the State currently has a strong foundation, growing uncertainty related to the global political and economic climate, federal policies, rising costs and the length of the current economic expansion,

require that the State budget be prudent. The Administration assumes moderate growth over the forecast period but warns that even a moderate recession could result in significant revenue declines.

In addition, the Governor's Proposed Budget reflects several items with new or increased statewide funding of interest to the County, including:

- \$1.3 billion to increase long-term affordable housing;
- \$1.2 billion for transportation and infrastructure;
- \$700.0 million to increase the Safety Net Reserve Fund to \$900.0 million;
- \$500.0 million to build emergency shelters, navigation centers and supportive housing to address homelessness;
- \$347.6 million to raise California Work Opportunity and Responsibility to Kids grant levels by 13.1 percent;
- \$342.3 million to continue the restoration of the 7 percent reduction in IHSS service hours;
- \$241.7 million to reduce the 2017 statewide IHSS MOE;
- \$155.2 million in local debris removal cost savings;
- \$100.0 million for the Whole Person Care Pilot program;
- \$75.0 million for pretrial release pilot projects in eight to ten courts;
- \$50.0 million to accelerate the Exide cleanup of approximately 700 additional properties;
- \$50.0 million for the 2020 decennial census outreach efforts;
- \$31.3 million to backfill wildfire-related property tax revenue losses for local governments; and
- \$17.2 million to implement a new contract with the County for oversight of health care facilities.

The Legislature is currently conducting budget subcommittee hearings on the Governor's Proposed Budget. However, most actions on the State budget will be held pending the release of the Governor's May Budget Revision that will contain updated revenue estimates and budget allocations.

Federal Budget

On March 11, 2019, the President released an initial summary of his \$4.7 trillion proposed budget for Federal Fiscal Year (FFY) 2020, followed by additional details on March 18, 2019. The budget includes changes to major mandatory spending programs of interest to the County that would result in \$2.8 trillion in spending cuts over the next ten years. This includes \$845.0 billion from Medicare, \$1.5 trillion for Medicaid, \$219.8 billion for the Supplemental Nutrition Assistance Program, \$21.0 billion for the Temporary Assistance for Needy Families benefits and \$1.6 billion for the Social Services Block Grant.

Additionally, the President's Budget summary proposes to eliminate or significantly curtail funding for a number of discretionary programs through which the County receives funding. These proposed eliminations include the Community Development Block Grant (\$3.3 billion), HOME Investment Partnerships program (\$1.3 billion), Public Housing Capital Fund (\$2.8 million), Choice Neighborhoods (\$150.0 million), Senior Community Service Employment program (\$400.0 million), Low Income Home Energy Assistance (\$3.7 billion), and the Economic Development Administration (\$265.0 million). It also proposes to reduce funding for programs such as the Public Housing Operating Fund, the State Homeland Security Grant program, and the Urban Area Security Initiative, among other programs.

Specific to the County, the President's Budget proposes \$13.1 million for operations and maintenance of the Los Angeles County Drainage Area (LACDA), \$50,000 in new funding to initiate a LACDA disposition study, and \$2.5 million for the Whittier Narrows Dam Safety program.

The President's Budget generally serves as a messaging proposal that articulates the President's recommendations and priorities on funding to Congress for the following fiscal year. The President's proposal already has been met with opposition from Democrats as well as some Republicans. The President's Budget proposal has little chance of adoption into law with a Democrat-controlled majority in the House.

Over the next couple of months, Congress will consider funding proposals and will be tasked with passing appropriation legislation to fund the federal government for FFY 2020 which begins on October 1, 2019.

SHORT- AND LONG-TERM BUDGET ISSUES

The County, like all governmental entities, must balance the demands for new services and unavoidable cost increases within the amount of new revenue estimates. Given the County's limited authority to raise revenues, the Board has adhered to conservative budget practices, which helped the County weather the last recession without major

service reductions, layoffs or furloughs. As we begin this initial stage of the budget process, we once again are challenged by the demand for County services that far exceeds the available financing sources.

The County has taken steps to address long-term budget issues over the last few years. The Board approved a multi-year plan to prefund retiree healthcare benefits and since emerging from the Great Recession, we have also increased our Rainy Day Fund each year. In FY 2018-19 we supplemented the Rainy Day Fund by \$46.8 million.

In addition, in accordance with County budget and fiscal policies, we are recommending that \$32.5 million be set aside in Appropriation for Contingencies as a hedge against unforeseen fiscal issues throughout the year. We are also adding \$5.0 million to the Extraordinary Maintenance budget unit to help address deferred maintenance needs throughout the County.

Looking forward, we recognize that many long-term budgetary issues will require significant investment by the County and may require a multi-year funding approach. Outlined below are some of the more significant budget issues:

- **Expiration of the Title IV-E Waiver**—Set to expire on September 30, 2019, the Waiver relaxes federal eligibility requirements for federal foster care funding and allows flexibility in the use of federal funding in the areas of prevention and after-care services. The expiration of the Waiver would result in the potential annual loss of \$213.0 million to the County.
- **VSAP**—Over the next three years, we estimate that \$72.3 million in funding will be needed to develop and implement the County's voting system.
- **Rainy Day Fund**—To reach the prescribed level, the County has embarked on a multi-year plan to supplement this reserve by approximately \$117.0 million over the next three years.
- **Information Technology Systems Replacement**—The unfunded cost to replace and modernize the County's most critical information technology legacy systems is expected to exceed \$350.0 million over the next five years.
- **Deferred Maintenance**—The Facility Reinvestment program is a \$750.0 million five-year program to address deferred maintenance of existing County buildings and facilities. This is an initial plan to begin to address a much larger backlog of the highest priority deferred maintenance and building systems replacement projects, currently estimated at \$2.6 billion based on completed building assessments.

- **Pensions**—In December 2016, the Los Angeles County Employees Retirement Association (LACERA) lowered the rate of return assumption used for the valuation of pension plan assets from 7.50 to 7.25 percent, and changed the mortality assumptions used to value plan liabilities. These changes, along with adjustments for prior-year investment performance, resulted in increased retirement contribution costs beginning in FY 2017-18 and continuing through FY 2019-20. As the California Public Employees' Retirement System and other local government retirement systems across the nation move to lower their rate of return assumptions to 7.00 percent, a similar adjustment of its assumed rate of return by LACERA would result in significant increases in the County's retirement contribution costs over the next three years.
- **Other Postemployment Benefits (OPEB)**—The Recommended Budget adds \$63.5 million in pre-funding contributions to the OPEB Trust Fund. This is the fifth year of a multi-year plan to fully fund the \$2.2 billion annual required contribution (ARC). Based on current projections for the OPEB pre-funding plan, the OPEB ARC will be fully funded by Fiscal Year 2027-28.
- **Stormwater and Urban Runoff**—To address regulatory stormwater and urban runoff compliance in the unincorporated areas, we estimate that \$511.3 million will be needed over the next five years. This amount may be partially offset with Measure W taxes (Safe Clean Water Parcel Tax).

BUDGET TIMETABLE

Below is the schedule for budget hearings and deliberations.

Board Action	Approval Date
Adopt Recommended Budget; Order the Publication of the Necessary Notices; Distribute the Recommended Budget; and Schedule Public Hearings	April 16, 2019
Commence Public Budget Hearings	May 15, 2019
Commence Final Budget Deliberations and Adopt Budget Upon Conclusion	June 24, 2019

Prior to deliberations on the FY 2019-20 Adopted Budget, we will file reports on:

- May 2019 revisions to the Governor's Budget and updates on other 2019-20 State and federal budget legislation and the impact on the County's Recommended Budget;
- Final revisions reflecting the latest estimates of requirements and available funds;
- Issues raised in public hearings or written testimony;
- Specific matters with potential fiscal impact; and
- Issues as instructed by the Board.

APPROVAL OF RECOMMENDED BUDGET

The matter before the Board is the adoption of the Recommended Budget.

- The documents must be available for consideration by the public at least ten days prior to the commencement of public budget hearings.
- Adjustments to the budget, including revisions to reflect the Board's funding priorities and State and federal budget actions, can be made during budget deliberations, prior to adoption of the Budget.
- Pursuant to State law (the County Budget Act), the Board may make changes to the Recommended Budget with a simple majority (3 votes) until adoption of the Budget, if changes are based on the permanent record developed during public hearings (e.g., Recommended Budget, budget requests and all written and oral input by Supervisors, County staff and the public).
- Changes not based on the "permanent record" require 4/5 vote.

The Honorable Board of Supervisors
April 16, 2019
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THEREFORE, IT IS RECOMMENDED THAT THE BOARD:

Order such revisions, additions, and changes to the Chief Executive Officer's budget recommendations as deemed necessary, and approve the revised figures as the Recommended Budget for 2019-20; order the publication of the necessary notices; and set May 15, 2019, as the date that public budget hearings will begin.

Respectfully submitted,


SACHI A. HAMAI
Chief Executive Officer

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General Information



COUNTY OF LOS ANGELES

2016-2021 Strategic Plan

Creating Connections: People, Communities, and Government

VISION

A value driven culture, characterized by extraordinary employee commitment to enrich lives through effective and caring service, and empower people through knowledge and information

MISSION

Establish superior services through inter-departmental and cross-sector collaboration that measurably improves the quality of life for the people and communities of Los Angeles County

VALUES

Integrity: We do the right thing: being honest, transparent, and accountable

Inclusivity: We embrace the need for multiple perspectives where individual and community differences are seen as strengths

Compassion: We treat those we serve, and each other, the way we want to be treated

Customer Orientation: We place our highest priority on meeting the needs of our customers

GOALS AND STRATEGIES

- GOAL I - Make Investments That Transform Lives

Address society's most complicated social, health, and public safety challenges by:

- I. 1 Increasing our focus on **prevention** initiatives;
- I. 2 Enhancing our delivery of comprehensive **interventions**; and
- I. 3 Reforming service delivery within our **justice systems**.

- GOAL II - Foster Vibrant and Resilient Communities

Create the hub of a network of public-private partnering agencies supporting vibrant communities by:

- II. 1 Driving **economic development** in the County;
- II. 2 Supporting the **wellness of our communities**; and
- II. 3 Making **environmental sustainability** our daily reality.

- GOAL III - Realize Tomorrow's Government Today

Develop an innovative, flexible, effective, and transparent partnership focused on advancing the common good by:

- III. 1 Pursuing ongoing **development of our workforce**;
- III. 2 Embracing **digital government** for the benefit of customers and communities;
- III. 3 Pursuing **operational effectiveness, fiscal responsibility and accountability**; and
- III. 4 Engaging our **customers, communities, and partners**.

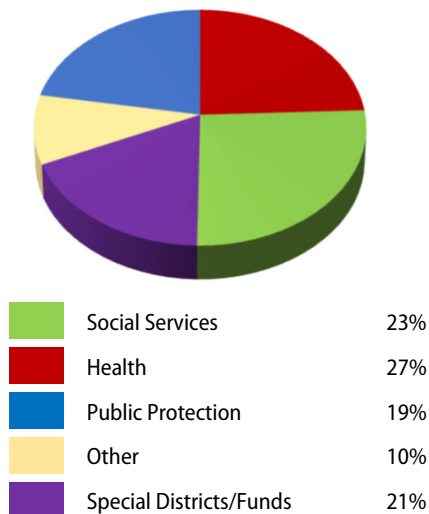
**2019-20 RECOMMENDED BUDGET
FINANCIAL SUMMARY
TOTAL COUNTY**

(in Billions of Dollars)				
	2018-19 Budget	2019-20 Recommended Budget	Change	Percent Change
General County	\$25.699	\$25.644	-\$0.055	-0.2%
Special Revenue Funds	3.740	3.590	-0.150	-4.0%
Capital Project Special Funds	0.274	0.213	-0.061	-22.3%
Special Districts	2.283	2.185	-0.098	-4.3%
Other Proprietary Funds	0.287	0.281	-0.006	-2.1%
Agency Fund	0.516	0.587	0.071	13.8%
TOTAL	\$32.799	\$32.500	-\$0.299	-0.9%

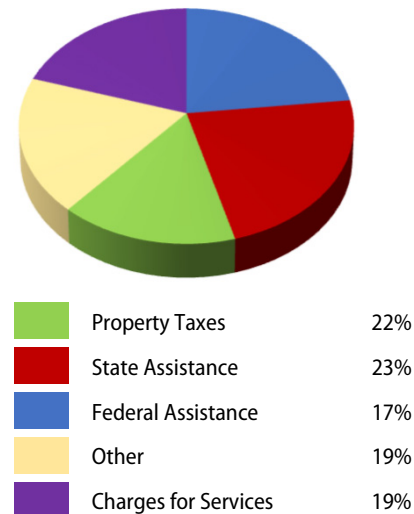
The 2019-20 recommended net operating budget totals \$32.5 billion, a decrease of \$299.0 million, or 0.9 percent lower than the FY 2018-19 budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for FY 2019-20 are subject to public hearings, scheduled for May 2019, and adoption by the Board, anticipated in June 2019. Changes are detailed by department and/or fund within the 2019-20 Recommended Budget.

The figures displayed on this page reflect the revenues and expenditures of the County as if it were one large budget. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling \$3.0 billion, artificially inflate the budget by approximately 9.2 percent, resulting in an operating budget of \$35.5 billion, which is reflected in the Auditor-Controller's budget schedules, pursuant to State Controller requirements.

**TOTAL COUNTY
REQUIREMENTS: \$32.5 Billion**



**TOTAL COUNTY
RESOURCES: \$32.5 Billion**



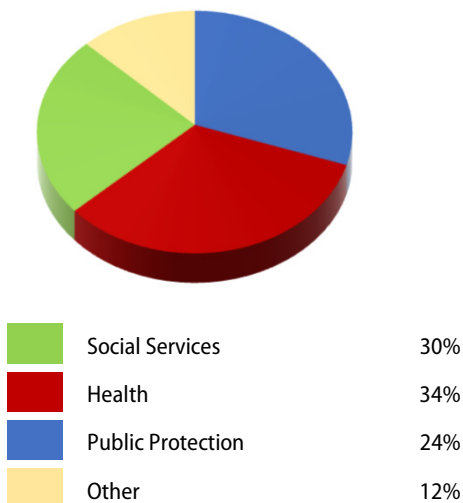
2019-20 RECOMMENDED BUDGET FINANCIAL SUMMARY GENERAL COUNTY

(in Billions of Dollars)				
	2018-19 Budget	2019-20 Recommended Budget	Change	Percent Change
General Fund	\$22.476	\$22.369	-\$0.107	-0.5%
Hospital Enterprise Funds	3.223	3.275	0.052	1.6%
TOTAL	\$25.699	\$25.644	-\$0.055	-0.2%

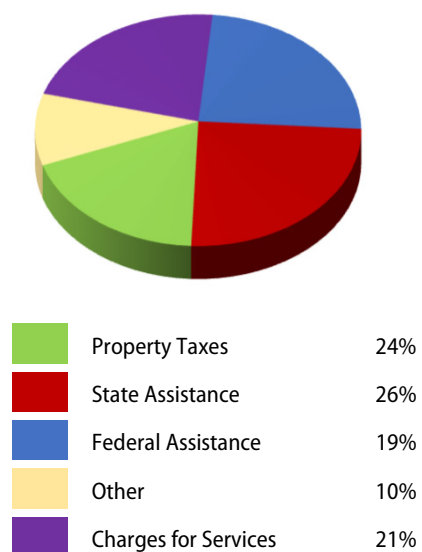
The 2019-20 recommended net operating budget for general County operations is \$25.6 billion, a decrease of \$55.0 million, or 0.2 percent lower than the FY 2018-19 budget. General County funds provide for a multitude of services to individuals and communities within the County. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document.

The figures displayed on this page reflect the revenues and expenditures of general County operations as if they were one large budget. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling \$2.1 billion, artificially inflate the budget by approximately 8.2 percent, resulting in an operating budget of \$27.7 billion.

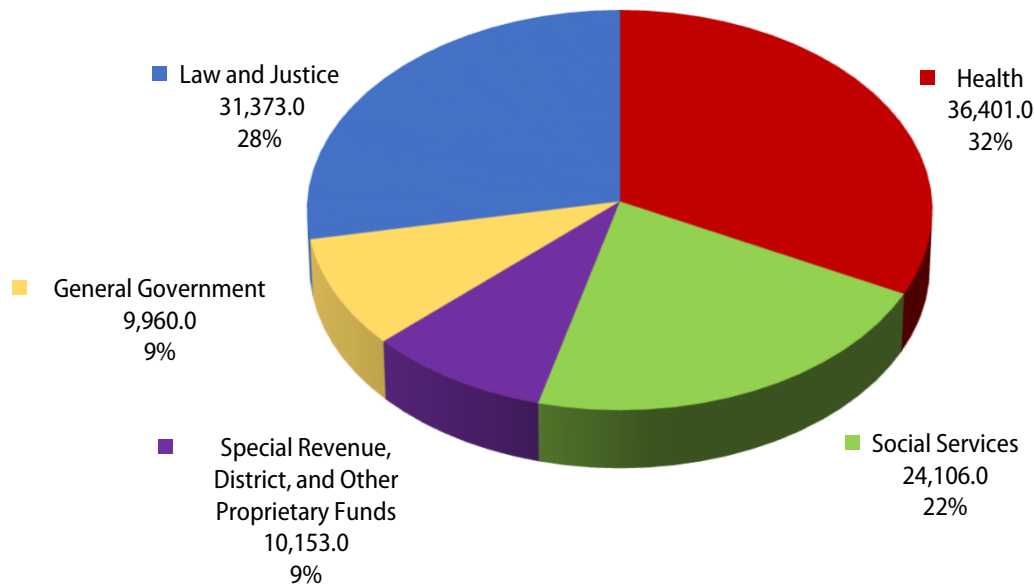
**GENERAL COUNTY
REQUIREMENTS: \$25.6 Billion**



**GENERAL COUNTY
RESOURCES: \$25.6 Billion**



**BUDGETED POSITIONS
BY MAJOR FUNCTIONAL GROUP**
TOTAL BUDGETED POSITIONS = 111,993.0



The 2019-20 Recommended Budget provides funding for 111,993.0 budgeted full-time equivalent positions, which represents an increase of 188.0 from the 2018-19 level of 111,805.0. As depicted in the chart, approximately 82 percent of the budgeted positions in the County are in the health, law and justice, and social services groups.

The major changes in budgeted positions are attributable to the following:

- Arts and Culture - increase of 32.0 primarily due to the transfer of positions from the Executive Office of the Board as a result of the transition of the Arts Commission to become a County department.
- Board of Supervisors - decrease of 30.0 primarily due to the transfer of positions to the Department of Arts and Culture.
- Children and Family Services - increase of 37.0 primarily to process resource family applications and home assessments, as required by the Continuum of Care Reform.
- LA County Library - decrease of 61.0 due to the completion of the Pathway to Permanency initiative, as well as the termination of the Prevention and Early Intervention partnership with the Department of Mental Health.
- Mental Health - increase of 247.0 primarily to implement and continue a variety of Mental Health Services Act programs, including intensive mental health interventions, improved care for women released from incarceration, and mitigation of potential threats in school settings. Also adds positions to meet new federal and State mental health requirements concerning network adequacy and access to care, as well as to support general program operations.
- Public Health - decrease of 49.0 due to the deletion of long-term vacant positions across several programs.
- Other - net increase of 12.0 in the remaining departments to support various programs within the County.

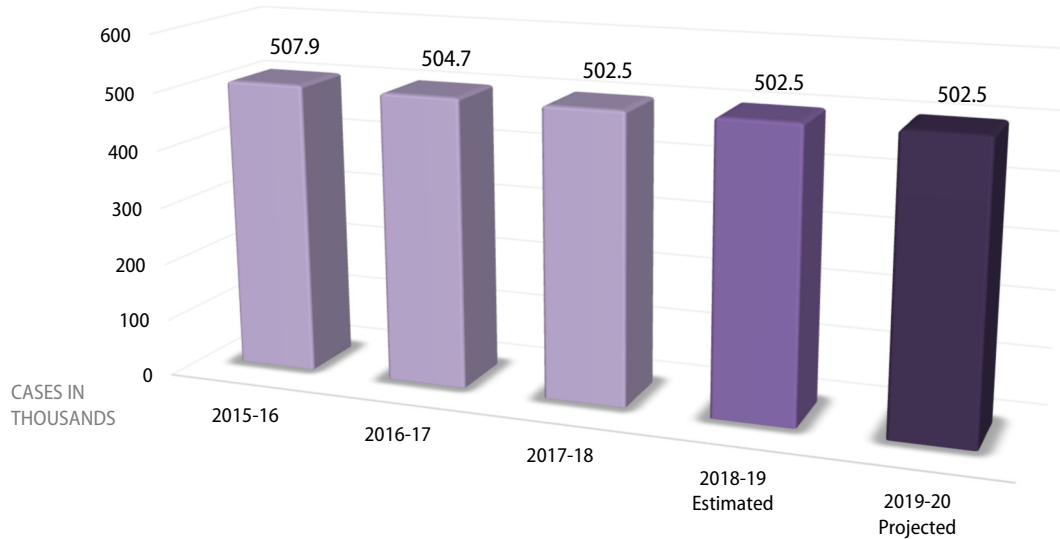
Recommended Budgeted Positions

FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2018-19	RECOMMENDED FISCAL YEAR 2019-20	NET CHANGE
GENERAL FUND	AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES	397.0	397.0	0.0
	ALTERNATE PUBLIC DEFENDER	334.0	335.0	1.0
	ANIMAL CARE AND CONTROL	442.0	443.0	1.0
	ARTS AND CULTURE	0.0	32.0	32.0
	ASSESSOR	1,428.0	1,418.0	(10.0)
	AUDITOR-CONTROLLER	631.0	634.0	3.0
	BEACHES AND HARBORS	306.0	306.0	0.0
	BOARD OF SUPERVISORS	476.0	446.0	(30.0)
	CHIEF EXECUTIVE OFFICER	488.0	491.0	3.0
	CHILD SUPPORT SERVICES	1,479.0	1,479.0	0.0
	CHILDREN AND FAMILY SERVICES - ADMINISTRATION	9,639.0	9,676.0	37.0
	CONSUMER AND BUSINESS AFFAIRS	115.0	129.0	14.0
	COUNTY COUNSEL	663.0	672.0	9.0
	DISTRICT ATTORNEY	2,231.0	2,247.0	16.0
	GRAND JURY	5.0	5.0	0.0
	HEALTH AGENCY	7.0	7.0	0.0
	HEALTH SERVICES - AMBULATORY CARE NETWORK	2,383.0	2,383.0	0.0
	HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION	2,141.0	2,141.0	0.0
	HEALTH SERVICES - INTEGRATED CORRECTIONAL HEALTH SERVICES	2,095.0	2,095.0	0.0
	HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES	251.0	251.0	0.0
	HEALTH SERVICES - MANAGED CARE SERVICES	293.0	291.0	(2.0)
	HUMAN RESOURCES	426.0	426.0	0.0
	INTERNAL SERVICES	2,198.0	2,195.0	(3.0)
	MEDICAL EXAMINER - CORONER	251.0	253.0	2.0
	MENTAL HEALTH	5,591.0	5,838.0	247.0
	MILITARY AND VETERANS AFFAIRS	40.0	40.0	0.0
	MUSEUM OF ART	34.0	32.0	(2.0)
	MUSEUM OF NATURAL HISTORY	9.0	9.0	0.0
	PARKS AND RECREATION	1,697.0	1,697.0	0.0
	PROBATION	6,426.0	6,397.0	(29.0)
	PUBLIC DEFENDER	1,175.0	1,182.0	7.0
	PUBLIC HEALTH	4,918.0	4,869.0	(49.0)
	PUBLIC SOCIAL SERVICES - ADMINISTRATION	13,824.0	13,824.0	0.0
	REGIONAL PLANNING	204.0	207.0	3.0
	REGISTRAR-RECORDER AND COUNTY CLERK	1,075.0	1,071.0	(4.0)
	SHERIFF	18,246.0	18,249.0	3.0
	TREASURER AND TAX COLLECTOR	531.0	531.0	0.0
	TRIAL COURT OPERATIONS	50.0	50.0	0.0
	WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ADMIN	566.0	566.0	0.0
TOTAL GENERAL FUND		83,065.0	83,314.0	249.0

RECOMMENDED BUDGETED POSITIONS
General Information

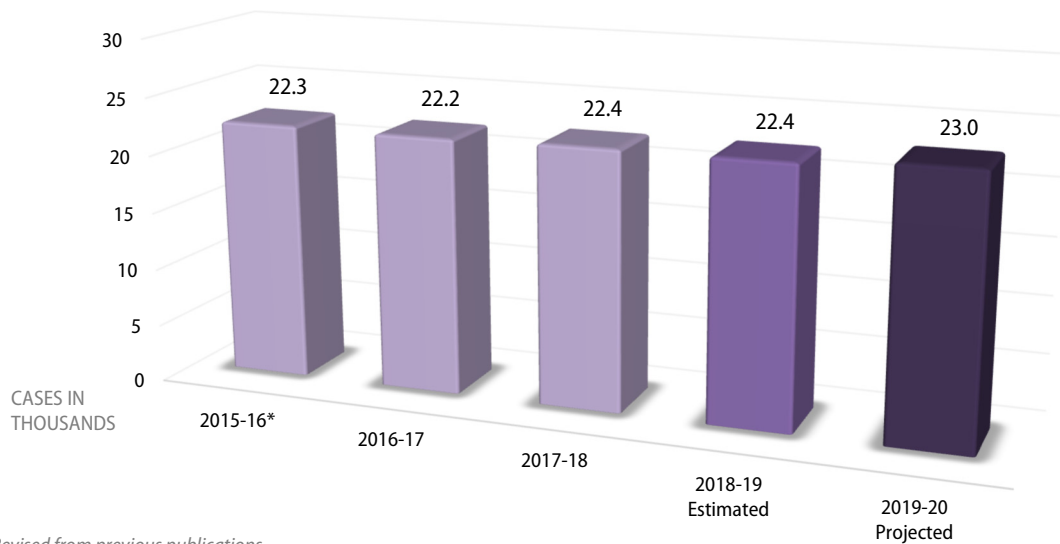
FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2018-19	RECOMMENDED FISCAL YEAR 2019-20	NET CHANGE
HOSPITAL ENTERPRISE FUNDS	HARBOR CARE SOUTH	5,424.0	5,426.0	2.0
	LAC+USC MEDICAL CENTER	8,605.0	8,607.0	2.0
	OLIVE VIEW-UCLA MEDICAL CENTER	2,852.0	2,852.0	0.0
	RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	1,641.0	1,641.0	0.0
	TOTAL HOSPITAL ENTERPRISE FUNDS	18,522.0	18,526.0	4.0
TOTAL GENERAL FUND AND HOSPITAL ENTERPRISE		101,587.0	101,840.0	253.0
INTERNAL SERVICE FUND	PUBLIC WORKS	4,153.0	4,153.0	0.0
	TOTAL INTERNAL SERVICE FUND	4,153.0	4,153.0	0.0
TOTAL OTHER PROPRIETARY FUNDS		4,153.0	4,153.0	0.0
SPECIAL DISTRICT FUNDS	FIRE DEPARTMENT	4,696.0	4,692.0	(4.0)
	TOTAL SPECIAL DISTRICT FUNDS	4,696.0	4,692.0	(4.0)
SPECIAL REVENUE FUNDS	LA COUNTY LIBRARY	1,369.0	1,308.0	(61.0)
	TOTAL SPECIAL REVENUE FUNDS	1,369.0	1,308.0	(61.0)
TOTAL ALL FUNDS		111,805.0	111,993.0	188.0

CHILDREN AND FAMILY SERVICES WORKLOAD CHARTS



Child Protective Services

Child protective services caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.

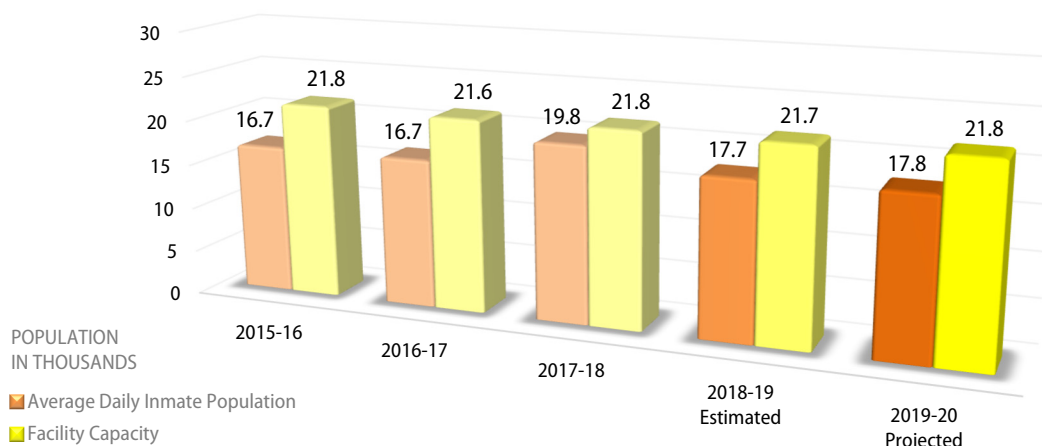


**Revised from previous publications*

Adoptions

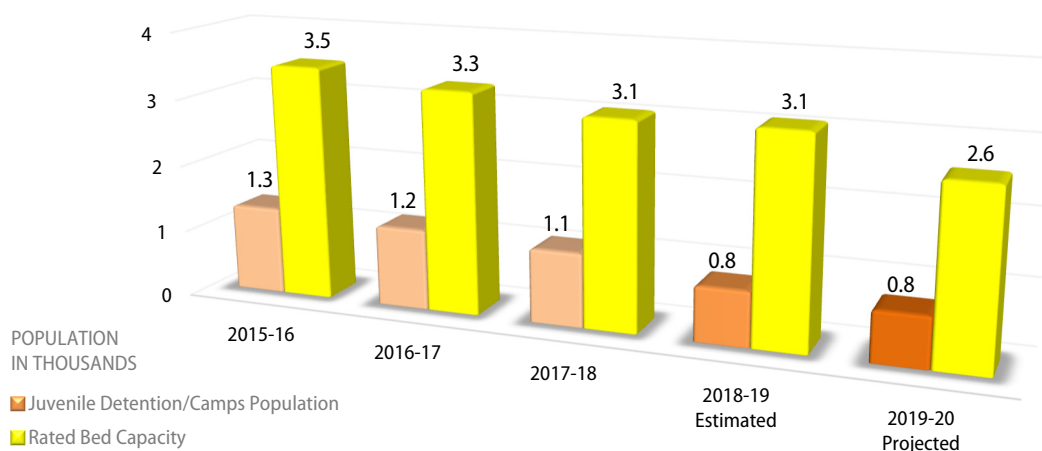
Adoption caseloads represent the average number of families receiving adoption assistance payments.

DETENTION POPULATION WORKLOAD CHARTS



Sheriff Inmate Population

The Sheriff's inmate population, which includes both pre-sentenced and sentenced inmates, are housed at the following seven custody facilities: Men's Central Jail, Twin Towers Correctional Facility, Century Regional Detention Facility, North County Correctional Facility, North Facility, South Facility, and East Facility. East Facility currently houses approximately 68 fire camp inmates. The estimated average length of stay that an inmate will spend in jail in 2018-19 will decrease to 59.7 days, compared to an average of 60.3 days in 2017-18. For 2019-20, the projected average length of stay for an inmate is expected to increase to 61.9 days, based on the average length of stay from the previous five years.

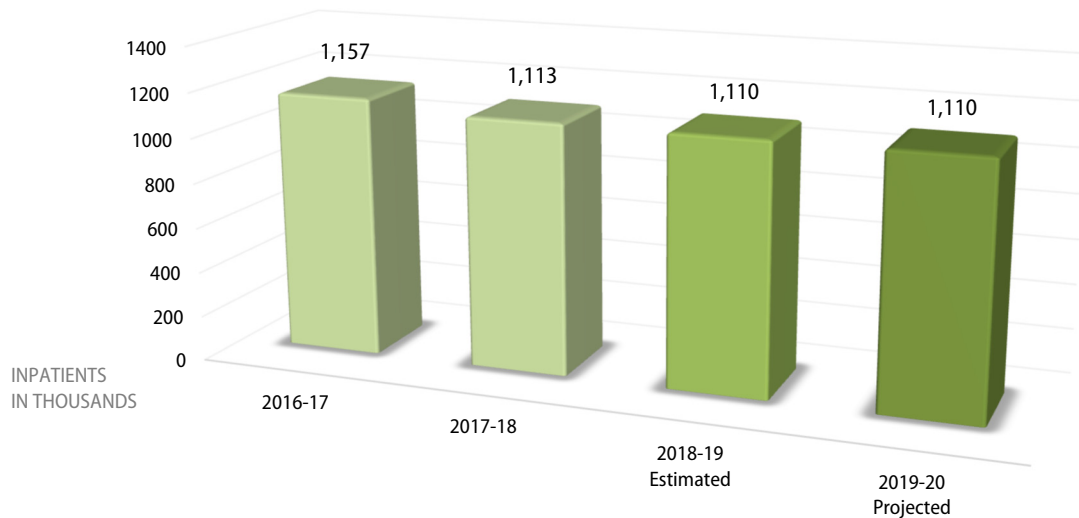


Probation Juvenile Halls and Camps Population

The juvenile hall average daily population reflects youth (generally under the age of 19 years) who are awaiting adjudication and disposition of legal matters, as well as for various post-disposition matters, in three separate facilities: Central, Los Padrinos, and Barry J. Nidorf.

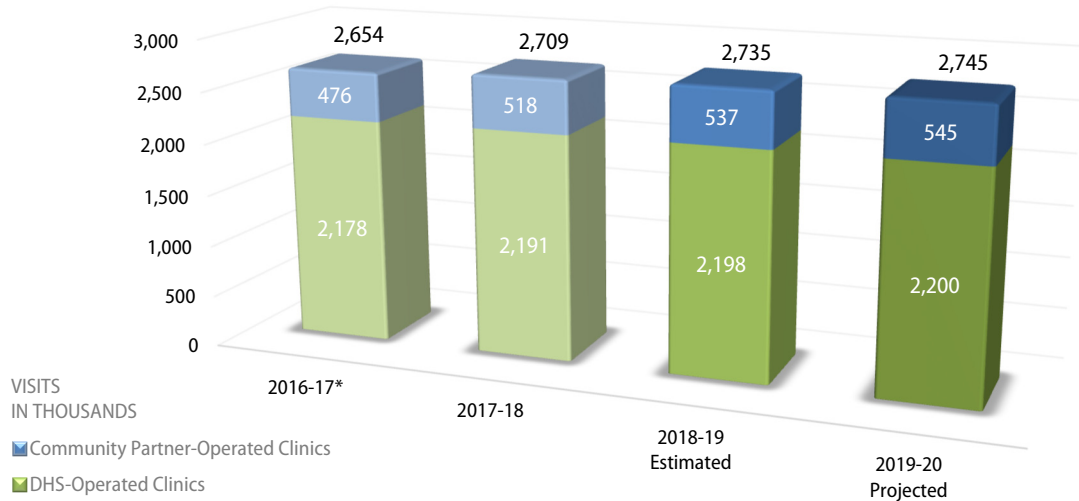
The Residential Treatment Services Bureau provides a safe, secure, and therapeutic residential environment for youth in probation camps. The youth are exposed to a rehabilitative camp experience that leads to successful re-entry into the community and reduces recidivism. Youth are ordered to a camp commitment by the Juvenile Court for an average of 26 weeks. The estimated 2018-19 and projected 2019-20 figures reflect 11 camps that are temporarily closed.

HEALTH SERVICES WORKLOAD CHARTS



Average Daily Inpatient Census

The Department of Health Services' (DHS) average daily inpatient census is decreasing due to coordinated efforts to provide patient care in more appropriate and less costly venues, rather than in traditional emergency room or inpatient hospital settings.

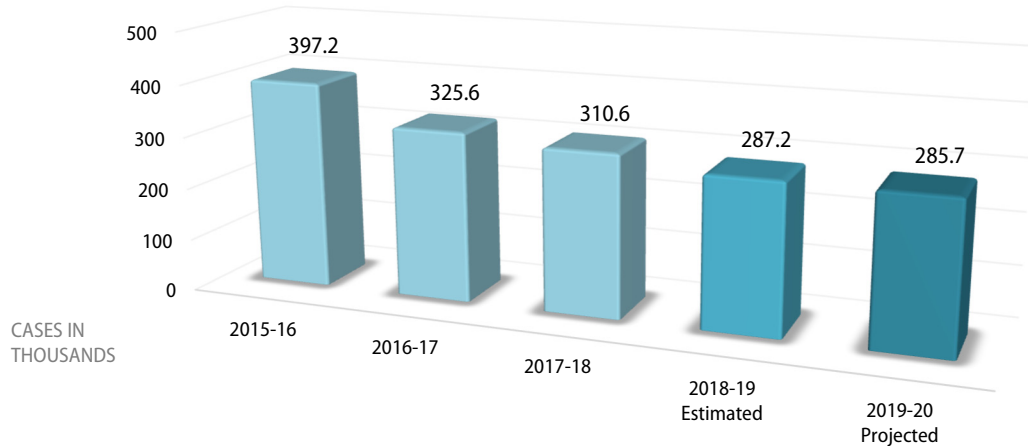


**Revised from previous publications*

Outpatient Visits

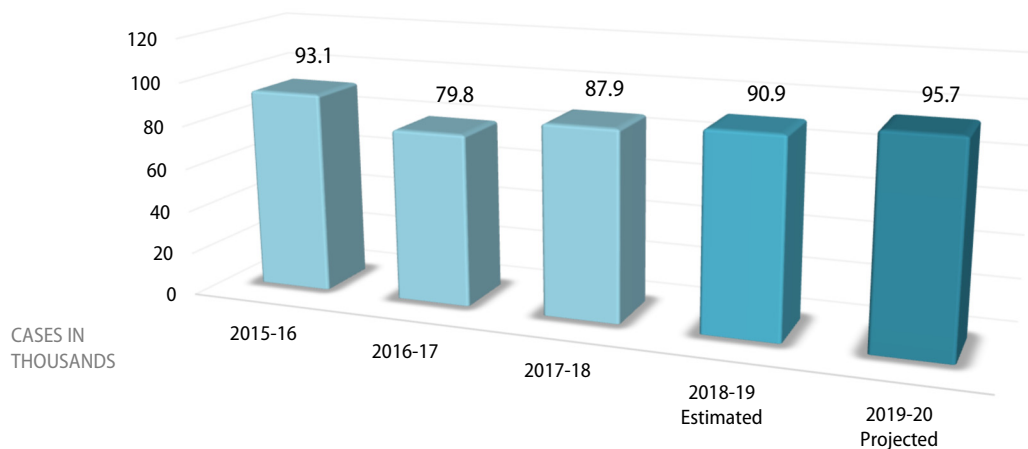
DHS' outpatient visits, including visits at DHS clinics and contracted Community Partner clinics, are increasing as the Department continues to increase access to care and provide more outpatient visits by expanding the number of primary care medical homes, thereby reducing costly hospital inpatient care and emergency room visits. DHS' goals and Medi-Cal 2020 program incentives have encouraged the Department to provide care in more appropriate settings, such as primary and preventative care.

PUBLIC ASSISTANCE WORKLOAD CHARTS



CalWORKs

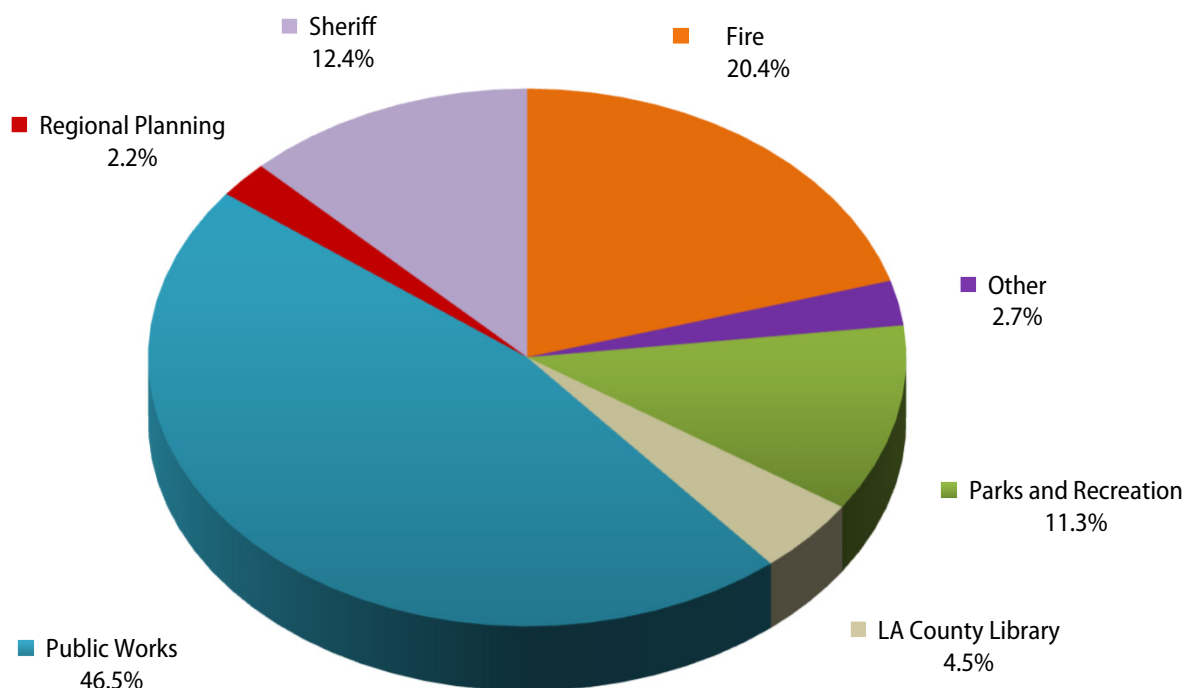
The federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the California Work Opportunities and Responsibility to Kids (CalWORKs) program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and achieve economic self-sufficiency. This chart reflects the average number of persons aided each month by fiscal year.



Indigent Aid

Indigent Aid, a State-mandated program administered by counties, is defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid Program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.

UNINCORPORATED AREA SERVICES PROGRAM SUMMARY
GROSS APPROPRIATION: \$1,553.6 Million



Amounts in Millions		
■	Public Works - Public Works Services	\$ 722.1
■	Fire - Regional Operations	316.8
■	Sheriff - Patrol Services	192.9
■	Parks and Recreation - Parks Services	175.9
■	LA County Library - Library Services	69.9
■	Regional Planning - Planning and Land Use Regulation Services	34.3
■	Other	41.7
	Animal Care and Control - Animal Services	16.6
	Beaches and Harbors - Marina del Rey	3.7
	Chief Executive Office - Unincorporated Area Services	2.0
	County Counsel - Code Enforcement	1.6
	District Attorney - Citizen's Option for Public Safety (COPS) Program	0.5
	Public Health - Environmental Health Services	5.4
	Treasurer and Tax Collector - Business License Services	2.5
	Workforce Development, Aging and Community Services - Community and Senior Centers	9.4

Reader's Guide to Understanding the Budget

The Recommended Budget contains the proposed financial and operating plan for the County for the fiscal year, which runs from July 1 to June 30. The following general outline is designed to assist the reader in understanding the information presented in each document. Additional information related to the County and its operations and services can be obtained at <http://lacounty.gov>.

THE GOVERNING BODY

A five-member, elected Board of Supervisors that has legislative and executive authority governs the County, a political subdivision of the State of California.

FINANCIAL STRUCTURE AND OPERATIONS

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County uses a modified accrual basis of accounting, and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County Budget has seven major types of funds:

I. General Fund

The General Fund is the principal fund and finances most governmental operations that are general in purpose and not included in another fund.

II. Enterprise Funds

Enterprise Funds account for the operations of governmental units where the users of the services include the general public, and the costs of providing such services are financed primarily by user charges, similar to a private business. Examples are the Hospital Enterprise Funds.

III. Special Revenue Funds

Special Revenue Funds account for the proceeds of revenue sources that must be spent for specific purposes. Examples are the Child Abuse and Neglect Prevention Program Fund and Sheriff Processing Fee Fund.

IV. Capital Project Special Funds

Capital Project Special Funds account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and Marina Replacement Accumulated Capital Outlay Fund.

V. Special District Funds

Special District Funds, financed by specific taxes and assessments, are separate legal entities that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and the Sewer Maintenance Districts.

VI. Other Proprietary Funds

Other Proprietary Funds account for those governmental activities that are similar to those found in the private sector and include Enterprise Funds and Internal Service Fund.

VII. Agency Fund

Agency Fund is a separate legal entity under the control of the Board that includes the Community Development Commission and Housing Authority.

VOLUME ONE

TRANSMITTAL LETTER

The Transmittal Letter provides an overview of the Chief Executive Officer's Recommended Budget. The letter includes a summary of the key countywide recommendations reflected in the budget and provides a discussion of funding recommendations for major County program areas. The letter also outlines the legal requirements and process for adopting both a Recommended and Final County Budget.

BUDGET SUMMARIES

The Budget Summaries section provides information about each budget unit. The following information is included in this section for each department:

- Budget Summary
- Mission Statement
- Budget Message
- Critical/Strategic Planning Initiatives
- Changes From Prior Year Budget
- Critical and Unmet Needs (*as applicable*)
- Budget Detail
- Program Summary (*as applicable*)
- Organization Chart

VOLUME TWO

BUDGET DETAIL SCHEDULES

The Budget Detail Schedules section displays appropriation by budget unit by object (and in some cases, object class) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into six subsections: Capital Projects/Refurbishments, Special Revenue Funds, Capital Project Special Funds, Special District Funds, Other Proprietary Funds, and Agency Fund.

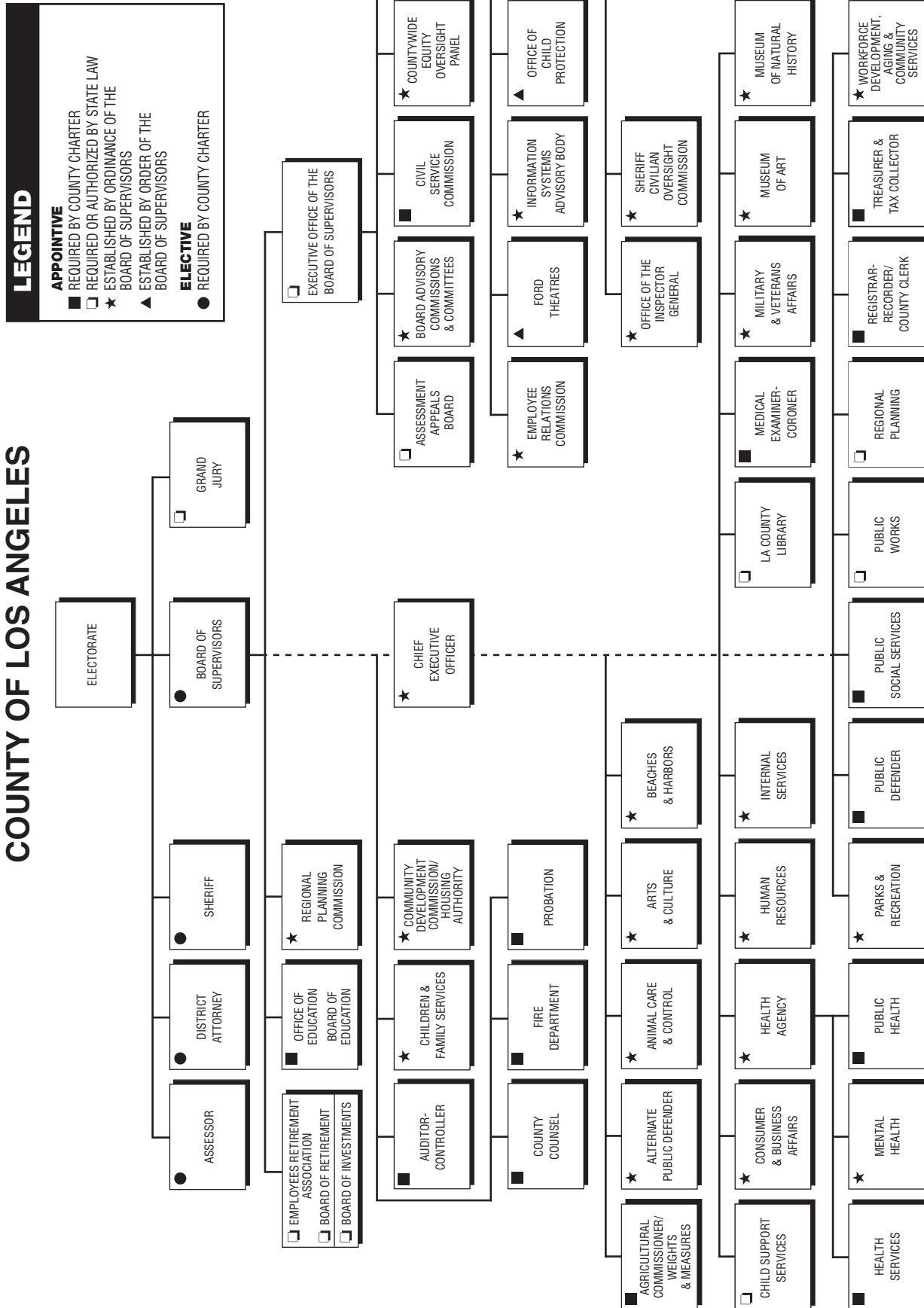
BUDGET SUMMARY SCHEDULES

These schedules provide summary information on financing sources and uses.

AUDITOR-CONTROLLER SCHEDULES

These schedules provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.

COUNTY OF LOS ANGELES





Budget Summaries

Affordable Housing

Affordable Housing Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 368,983.00	\$ 1,200,000	\$ 1,200,000	\$ 1,600,000	\$ 1,300,000	\$ 100,000
OTHER CHARGES	40,175,000.00	54,060,000	54,060,000	78,825,000	64,125,000	10,065,000
GROSS TOTAL	\$ 40,543,983.00	\$ 55,260,000	\$ 55,260,000	\$ 80,425,000	\$ 65,425,000	\$ 10,165,000
NET TOTAL	\$ 40,543,983.00	\$ 55,260,000	\$ 55,260,000	\$ 80,425,000	\$ 65,425,000	\$ 10,165,000
NET COUNTY COST	\$ 40,543,983.00	\$ 55,260,000	\$ 55,260,000	\$ 80,425,000	\$ 65,425,000	\$ 10,165,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Mission Statement

The Affordable Housing budget unit was established pursuant to an October 27, 2015 Board motion to provide funding for the development and preservation of affordable housing, including funding for support services such as rental assistance, rapid re-housing, shared housing, and move-in assistance.

The Recommended Budget also includes \$425,000 for various operational and maintenance expenditures related to certain public housing units in the unincorporated areas of South Los Angeles.

Critical/Strategic Planning Initiatives

Program goals continue to focus on funding the development of affordable housing and its related support services within the County.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects continued funding for affordable housing efforts.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	55,260,000	0	0	55,260,000	0.0
New/Expanded Programs					
1. Affordable Housing: Reflects an increase in ongoing (\$15.0 million) and one-time (\$20.0 million) funding to support the development of affordable housing.	35,000,000	--	--	35,000,000	--
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for consultant services and affordable housing.	(24,835,000)	--	--	(24,835,000)	--
Total Changes	10,165,000	0	0	10,165,000	0.0
2019-20 Recommended Budget	65,425,000	0	0	65,425,000	0.0

Critical and Unmet Needs

An additional \$15.0 million in funding is required in FY 2019-20 and will be addressed in future budget phases.

AFFORDABLE HOUSING BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	\$ 0.00	\$ 800,000	\$ 1,200,000	\$ 1,200,000	\$ 900,000	\$ (300,000)
PROFESSIONAL SERVICES	367,418.00	395,000	0	395,000	395,000	395,000
TECHNICAL SERVICES	1,565.00	5,000	0	5,000	5,000	5,000
TOTAL S & S	368,983.00	1,200,000	1,200,000	1,600,000	1,300,000	100,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	40,175,000.00	54,060,000	54,060,000	78,825,000	64,125,000	10,065,000
TOTAL OTH CHARGES	40,175,000.00	54,060,000	54,060,000	78,825,000	64,125,000	10,065,000
GROSS TOTAL	\$ 40,543,983.00	\$ 55,260,000	\$ 55,260,000	\$ 80,425,000	\$ 65,425,000	\$ 10,165,000
NET TOTAL	\$ 40,543,983.00	\$ 55,260,000	\$ 55,260,000	\$ 80,425,000	\$ 65,425,000	\$ 10,165,000
NET COUNTY COST	\$ 40,543,983.00	\$ 55,260,000	\$ 55,260,000	\$ 80,425,000	\$ 65,425,000	\$ 10,165,000

Departmental Program Summary

1. Affordable Housing

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	65,425,000	--	--	65,425,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	65,425,000	--	--	65,425,000	--

Authority: Non-mandated, discretionary program.

The Affordable Housing Budget Unit was established pursuant to an October 27, 2015 Board motion to provide funding for the development and preservation of affordable housing, including funding for support services such as rental assistance, rapid re-housing, shared housing, and move-in assistance. The budget unit also supports various operational and maintenance expenditures related to certain public housing units in the unincorporated areas of South Los Angeles.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	65,425,000	0	0	65,425,000	0.0

Agricultural Commissioner/Weights and Measures

Kurt E. Floren, Agricultural Commissioner/Director of Weights and Measures

Agricultural Commissioner/Weights and Measures Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 34,445,215.64	\$ 36,251,000	\$ 36,009,000	\$ 36,811,000	\$ 36,331,000	\$ 322,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 37,870,706.37	\$ 39,087,000	\$ 40,982,000	\$ 43,249,000	\$ 42,682,000	\$ 1,700,000
SERVICES & SUPPLIES	7,693,106.98	8,243,000	8,243,000	8,290,000	8,263,000	20,000
OTHER CHARGES	40,689.81	343,000	343,000	280,000	280,000	(63,000)
CAPITAL ASSETS - EQUIPMENT	1,967,338.13	1,777,000	1,777,000	1,027,000	1,027,000	(750,000)
GROSS TOTAL	\$ 47,571,841.29	\$ 49,450,000	\$ 51,345,000	\$ 52,846,000	\$ 52,252,000	\$ 907,000
INTRAFUND TRANSFERS	(619,979.51)	(620,000)	(491,000)	(645,000)	(531,000)	(40,000)
NET TOTAL	\$ 46,951,861.78	\$ 48,830,000	\$ 50,854,000	\$ 52,201,000	\$ 51,721,000	\$ 867,000
NET COUNTY COST	\$ 12,506,646.14	\$ 12,579,000	\$ 14,845,000	\$ 15,390,000	\$ 15,390,000	\$ 545,000
BUDGETED POSITIONS	400.0	397.0	397.0	401.0	397.0	0.0
FUND	FUNCTION					
GENERAL FUND	PUBLIC PROTECTION					
	ACTIVITY					
	PROTECTION INSPECTION					

Mission Statement

To protect the environment, the agricultural industry, consumers and business operators through effective enforcement of federal and State laws and County ordinances in the areas of health, safety, and consumer concerns of County residents. Agriculture Commissioner/Weights and Measures' (ACWM) highly diverse public services include ensuring the safe and wholesome supply of food, protecting consumers and businesses from fraud, preventing the misuse of pesticides, managing and excluding pests, minimizing fire hazards from weeds and brush, and providing useful consumer and agricultural information.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects a net County cost (NCC) increase of \$0.5 million primarily due to increases in Board-approved salaries and employee benefits, partially offset by an adjustment to remove prior-year funding that was provided on a one-time basis. The Recommended Budget also reflects the addition of 3.0 revenue-offset positions in the Weed Hazard/Pest Management Bureau, offset by the deletion of 3.0 temporary positions.

Critical/Strategic Planning Initiatives

The Department continues to:

- Pursue opportunities to increase revenue and funding sources through proactive involvement in legislation and regulation development, coordination with administrators and management of the California Department of Food and Agriculture and California Department of Pesticide Regulation to influence program funding and levels of local support, and active coordination with statewide partners to secure additional federal funds.
- Improve efforts to achieve Goal III of the County's Strategic Plan to Realize Tomorrow's Government Today through ongoing employee development, specifically departmental managers. ACWM managers are encouraged to participate in the Executive Development Leadership and the Management Development programs. To date, ACWM has eight Executive Development Leadership Program graduates and five Management Development Program graduates.
- Maintain focus on increasing outreach recruitment efforts to further diversify the Department's field workforce. Efforts will include participating in job fairs in communities and colleges throughout the County.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	51,345,000	491,000	36,009,000	14,845,000	397.0
<i>New/Expanded Programs</i>					
1. Various Programs: Reflects the addition of 1.0 Agricultural Inspector Aid and 2.0 Weed and Pest Abatement Worker permanent positions offset by the deletion of 1.0 Agricultural Inspector Aid and 2.0 Weed and Pest Abatement Worker temporary positions.	69,000	40,000	29,000	--	--
<i>Other Changes</i>					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies, partially offset by a decrease in capital assets and an increase in revenue.	683,000	--	174,000	509,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation due to anticipated increases in benefit costs based on medical cost trends.	66,000	--	66,000	--	--
3. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	268,000	--	--	268,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits, partially offset by a decrease in other charges and an increase in revenue.	326,000	--	175,000	151,000	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Coyote Education/Outreach Project and vehicle replacements.	(643,000)	--	(124,000)	(519,000)	--
6. Coyote Education/Outreach Project: Reflects funding for an existing Agricultural Chemical Sprayer position to function as a field specialist in vertebrate pest control in the Palos Verdes Peninsula cities.	133,000	--	--	133,000	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	5,000	--	2,000	3,000	--
Total Changes	907,000	40,000	322,000	545,000	0.0
2019-20 Recommended Budget	52,252,000	531,000	36,331,000	15,390,000	397.0

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AGRICULTURAL SERVICES	\$ 16,559,947.45	\$ 18,743,000	\$ 18,501,000	\$ 18,965,000	\$ 18,501,000	\$ 0
BUSINESS LICENSES	8,254,372.13	8,300,000	8,300,000	8,300,000	8,300,000	0
CHARGES FOR SERVICES - OTHER	164,943.32	188,000	188,000	188,000	188,000	0
HOSPITAL OVERHEAD	8,195.85	0	0	0	0	0
LEGAL SERVICES	625,527.68	623,000	623,000	623,000	623,000	0
MISCELLANEOUS	514,843.23	464,000	464,000	464,000	464,000	0
OTHER SALES	(4,069.97)	3,000	3,000	3,000	3,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	191,452.10	300,000	300,000	300,000	300,000	0
SALE OF CAPITAL ASSETS	80,597.80	0	0	0	0	0
STATE - OTHER	372,634.88	217,000	217,000	217,000	217,000	0
STATE AID - AGRICULTURE	7,626,771.17	7,413,000	7,413,000	7,751,000	7,735,000	322,000
TRANSFERS IN	50,000.00	0	0	0	0	0
TOTAL REVENUE	\$ 34,445,215.64	\$ 36,251,000	\$ 36,009,000	\$ 36,811,000	\$ 36,331,000	\$ 322,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 22,567,855.10	\$ 23,010,000	\$ 25,152,000	\$ 25,995,000	\$ 25,685,000	\$ 533,000
CAFETERIA BENEFIT PLANS	5,976,080.29	6,208,000	6,080,000	6,475,000	6,386,000	306,000
COUNTY EMPLOYEE RETIREMENT	3,741,277.08	4,017,000	4,099,000	4,582,000	4,518,000	419,000
DENTAL INSURANCE	128,305.57	135,000	73,000	78,000	75,000	2,000
DEPENDENT CARE SPENDING ACCOUNTS	62,192.00	47,000	47,000	47,000	47,000	0
DISABILITY BENEFITS	216,431.23	156,000	145,000	150,000	148,000	3,000
FICA (OASDI)	333,738.72	303,000	303,000	318,000	312,000	9,000
HEALTH INSURANCE	808,940.96	820,000	861,000	866,000	796,000	(65,000)
LIFE INSURANCE	69,755.21	100,000	38,000	41,000	39,000	1,000
OTHER EMPLOYEE BENEFITS	(600.00)	5,000	5,000	5,000	5,000	0
RETIREE HEALTH INSURANCE	2,356,968.00	2,738,000	2,731,000	3,129,000	3,129,000	398,000
SAVINGS PLAN	150,976.60	155,000	223,000	236,000	227,000	4,000
THRIFT PLAN (HORIZONS)	669,758.65	685,000	456,000	492,000	480,000	24,000
UNEMPLOYMENT INSURANCE	54,183.00	61,000	86,000	86,000	86,000	0
WORKERS' COMPENSATION	734,843.96	647,000	683,000	749,000	749,000	66,000
TOTAL S & E B	37,870,706.37	39,087,000	40,982,000	43,249,000	42,682,000	1,700,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	623,390.41	736,000	736,000	736,000	736,000	0
AGRICULTURAL	758,806.88	1,082,000	1,082,000	1,082,000	1,082,000	0
CLOTHING & PERSONAL SUPPLIES	80,946.64	70,000	70,000	70,000	70,000	0
COMMUNICATIONS	188,330.48	280,000	280,000	280,000	280,000	0
COMPUTING-MAINFRAME	20,118.00	10,000	10,000	10,000	10,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	571,431.36	286,000	286,000	286,000	286,000	0
COMPUTING-PERSONAL	167,192.52	169,000	169,000	169,000	169,000	0
CONTRACTED PROGRAM SERVICES	0.00	260,000	260,000	260,000	260,000	0
HOUSEHOLD EXPENSE	40,514.36	28,000	28,000	28,000	28,000	0
INFORMATION TECHNOLOGY SERVICES	343,791.18	208,000	208,000	208,000	208,000	0
INFORMATION TECHNOLOGY-SECURITY	0.00	50,000	50,000	50,000	50,000	0

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	24,515.00	6,000	6,000	6,000	6,000	0
MAINTENANCE - BUILDINGS & IMPRV	566,919.19	336,000	336,000	336,000	336,000	0
MAINTENANCE - EQUIPMENT	122,755.99	107,000	107,000	107,000	107,000	0
MEDICAL DENTAL & LAB SUPPLIES	2,077.52	15,000	15,000	15,000	15,000	0
MEMBERSHIPS	5,865.00	11,000	11,000	11,000	11,000	0
MISCELLANEOUS EXPENSE	101,064.33	66,000	66,000	66,000	66,000	0
OFFICE EXPENSE	222,728.91	285,000	285,000	332,000	305,000	20,000
PROFESSIONAL SERVICES	53,153.48	379,000	379,000	379,000	379,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	6,000	6,000	6,000	6,000	0
RENTS & LEASES - BLDG & IMPRV	342,671.92	167,000	167,000	167,000	167,000	0
RENTS & LEASES - EQUIPMENT	56,301.30	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	101,491.34	114,000	114,000	114,000	114,000	0
SPECIAL DEPARTMENTAL EXPENSE	24,313.43	48,000	48,000	48,000	48,000	0
TECHNICAL SERVICES	1,031,181.46	1,228,000	1,228,000	1,228,000	1,228,000	0
TELECOMMUNICATIONS	594,746.38	438,000	438,000	438,000	438,000	0
TRAINING	84,003.56	114,000	114,000	114,000	114,000	0
TRANSPORTATION AND TRAVEL	1,364,084.84	1,465,000	1,465,000	1,465,000	1,465,000	0
UTILITIES	200,711.50	279,000	279,000	279,000	279,000	0
TOTAL S & S	7,693,106.98	8,243,000	8,243,000	8,290,000	8,263,000	20,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	32,495.81	150,000	150,000	150,000	150,000	0
RET-OTHER LONG TERM DEBT	8,194.00	193,000	193,000	130,000	130,000	(63,000)
TOTAL OTH CHARGES	40,689.81	343,000	343,000	280,000	280,000	(63,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
TELECOMMUNICATIONS EQUIPMENT	543.11	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,966,795.02	1,777,000	1,777,000	1,027,000	1,027,000	(750,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	1,967,338.13	1,777,000	1,777,000	1,027,000	1,027,000	(750,000)
TOTAL CAPITAL ASSETS	1,967,338.13	1,777,000	1,777,000	1,027,000	1,027,000	(750,000)
GROSS TOTAL	\$ 47,571,841.29	\$ 49,450,000	\$ 51,345,000	\$ 52,846,000	\$ 52,252,000	\$ 907,000
INTRAFUND TRANSFERS	(619,979.51)	(620,000)	(491,000)	(645,000)	(531,000)	(40,000)
NET TOTAL	\$ 46,951,861.78	\$ 48,830,000	\$ 50,854,000	\$ 52,201,000	\$ 51,721,000	\$ 867,000
NET COUNTY COST	\$ 12,506,646.14	\$ 12,579,000	\$ 14,845,000	\$ 15,390,000	\$ 15,390,000	\$ 545,000
 BUDGETED POSITIONS	 400.0	 397.0	 397.0	 401.0	 397.0	 0.0

Departmental Program Summary

1. Exotic Pest Detection

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	9,794,000	--	5,579,000	4,215,000	75.0
<i>Less Administration</i>	2,024,000	--	16,000	2,008,000	--
Net Program Costs	7,770,000	--	5,563,000	2,207,000	75.0

Authority: Mandated program – California Food and Agricultural Code (CFAC) Sections 401 and 5101.

Protect crops and home gardens from exotic insects known to be pests in other parts of the country or world through a detection trapping system.

2. Pesticide Training and Hazardous Materials Inventory Reporting

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	165,000	--	159,000	6,000	1.0
<i>Less Administration</i>	28,000	--	--	28,000	--
Net Program Costs	137,000	--	159,000	(22,000)	1.0

Pesticide Training

Authority: Non-mandated, discretionary program.

Provide training for private industry, County, and other governmental agencies whose employees handle pesticides.

Hazardous Materials Management Plan and Inventory Statement Program

Authority: Mandated Program – California Health and Safety Code (CHSC) Division 20, Chapter 6.95 Article 1.

Conduct inspections of agricultural handlers of hazardous materials and forward these inventories to the County Certified Unified Program Agency (CUPA) for review and incorporation into CUPA's business plan database.

3. Agricultural Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	323,000	--	299,000	24,000	3.0
<i>Less Administration</i>	56,000	--	--	56,000	--
Net Program Costs	267,000	--	299,000	(32,000)	3.0

Authority: Non-mandated, discretionary program.

Enforce apiary laws and regulations. Provide direct services to the public to act as a clearing house for other agencies providing service where the Department is unable to offer public outreach on apiary matters, and to make available a public education component. Conduct presentation for public, private, and governmental employees, fairs and seminars. Maintain the Africanized Honey Bee (AHB) Hotline. Respond to general public and private industry AHB infestation complaints by assessing and determining the appropriate course of action.

4. Pesticide Use Regulation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,740,000	--	3,271,000	469,000	23.0
<i>Less Administration</i>	675,000	--	17,000	658,000	--
Net Program Costs	3,065,000	--	3,254,000	(189,000)	23.0

Authority: Mandated program – CFAC Sections 11501, 11501.5, 2272, and 2279.

Provide direct services, regulatory oversight and local administration of pesticide use enforcement, and develop an annual statistical report of the County's agricultural production.

5. Nursery and Seed

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	324,000	--	102,000	222,000	2.0
<i>Less Administration</i>	56,000	--	--	56,000	--
Net Program Costs	268,000	--	102,000	166,000	2.0

Authority: Mandated program – CFAC Sections 52251 and 6961.

Provide healthy, pest-free plants to consumers for the beautification of their homes and environment through the detection and control of existing and introduced injurious pests and diseases.

The Nursery Program prevents the introduction and spread of agricultural pests through nursery stock, and protects agriculture and consumers against economic losses resulting from the sale of inferior, defective, or pest-infested nursery stock.

The Seed Program ensures accurate identification and viability of seeds available for purchase by consumers and industry. Poor quality seeds can cost farmers and home gardeners alike considerable amounts of time, money, and resources by way of reduced yields, poor crop quality, contamination by weeds, or other unwanted species. By enforcing California Seed Law requiring labeling, the Department is able to ensure that consumers receive the desired product.

6. Pest Exclusion

High Risk

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,006,000	--	2,938,000	68,000	17.0
<i>Less Administration</i>	478,000	--	17,000	461,000	--
Net Program Costs	2,528,000	--	2,921,000	(393,000)	17.0

Authority: Mandated program – CFAC Sections 5101 and 6301.

Protect agriculture and natural resources by enforcing both State and federal quarantines established against exotic pests and diseases. County agricultural inspectors seek out unauthorized agricultural shipments at the Los Angeles International Airport (LAX) and high-risk facilities, such as post offices, express carrier locations, air and sea ports, and produce specialty markets. Shipments infested with quarantine pests and/or in violation with established quarantines are required to be treated under the supervision of County agricultural inspectors.

Low Risk

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs (Phytosanitary Certification)	2,252,000	--	2,069,000	183,000	16.0
<i>Less Administration</i>	<i>450,000</i>	--	<i>17,000</i>	<i>433,000</i>	--
Net Program Costs	1,802,000	--	2,052,000	(250,000)	16.0

Authority: Mandated program – CFAC, Sections 5202 and 5205.

Provide an efficient service for the nursery and produce industries by certifying that their highly perishable shipments comply with the entry requirements of other states and countries through the use of Phytosanitary certifications. The program promotes commerce and supports the ability of industry to export agricultural products domestically and internationally.

Entomology/Plant Pathology Laboratories/Sudden Oak Death (SOD)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	483,000	--	139,000	344,000	3.0
<i>Less Administration</i>	<i>84,000</i>	--	--	<i>84,000</i>	--
Net Program Costs	399,000	--	139,000	260,000	3.0

Entomology/Plant Pathology Laboratories

Authority: Non-mandated, discretionary program.

Provide support and assistance to departmental programs, such as Fruit Fly Detection, SOD, and Pest Exclusion, as well as other County departments and municipal governments.

Protect consumers by identifying known and potential agricultural pests entering the County through port facilities.

Produce educational materials, including pest images to augment presentations, to increase the efficiency of departmental pest exclusion staff and the public. Information is provided to the general public via the Department's website.

SOD

Authority: Mandated program – Federal Domestic Quarantine 7 Code of Federal Regulations (CFR) 301.92

Enforce federal and State quarantine against *Phytophthora ramorum* (P. ramorum). County agricultural inspectors inspect and sample nurseries in the County for plants infected by P. ramorum. Nurseries found to be free of P. ramorum are issued a compliance agreement that allows them to ship nursery stock out-of-state. Nurseries found to have plants that are infected by P. ramorum are further inspected to determine the extent of the disease within the nursery. All blocks of nursery stock found to have infected plants are required to be destroyed by burial in a landfill. Audits of each nursery with a SOD compliance agreement are conducted quarterly to ensure that the nurseries are following the requirements contained in the compliance agreement.

Glassy-Winged Sharpshooter (GWSS)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,914,000	--	1,363,000	551,000	18.0
<i>Less Administration</i>	478,000	--	17,000	461,000	--
Net Program Costs	1,436,000	--	1,346,000	90,000	18.0

Authority: Mandated program – CFAC Sections 6045, 6046, and 6047.

Provide a mechanism by which wholesale nurseries, a major agricultural producer in the County, can ship intrastate and prevent the artificial spread of the insect pest that carries Pierce's Disease, a disease threatening grape and wine production.

7. Produce Standardization

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,445,000	--	1,432,000	1,013,000	16.0
<i>Less Administration</i>	394,000	--	17,000	377,000	--
Net Program Costs	2,051,000	--	1,415,000	636,000	16.0

Authority: Mandated program – CFAC Sections 42801 and 43061.

Ensure fair competition between produce dealers and that fruit, vegetables, and eggs meet minimum California standards for quality. The program provides verification and documentation to growers for produce that is not sold, and is donated or destroyed.

8. Scales and Meters Accuracy – Device

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,974,000	--	6,156,000	1,818,000	49.0
<i>Less Administration</i>	1,350,000	--	--	1,350,000	--
Net Program Costs	6,624,000	--	6,156,000	468,000	49.0

Authority: Mandated program – California Business and Professions Code (CBPC) Section 12103.5.

Test the accuracy of weighing and measuring devices used for commercial purposes. Inspectors use mass and volume standards, traceable to the National Institute of Standards and Technology, and specialized equipment to conduct these tests.

9. Scanner Inspection – Price Verification

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,384,000	--	2,220,000	1,164,000	22.0
<i>Less Administration</i>	591,000	--	--	591,000	--
Net Program Costs	2,793,000	--	2,220,000	573,000	22.0

Authority: Mandated program - CBPC Section 12103.5.

Conduct undercover test purchases at retail stores. The prices charged for items selected are compared with the stores lowest posted or advertised prices. Any overcharge is a violation of the CBPC.

10. Business Practices and Investigations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,904,000	--	329,000	1,575,000	13.0
<i>Less Administration</i>	337,000	--	--	337,000	--
Net Program Costs	1,567,000	--	329,000	1,238,000	13.0

Authority: Mandated program – CBPC Section 12103.5.

Weighmaster Audits: Conduct audits of weighmaster tickets at weighmaster locations.

Test Sales: Conduct undercover test sales of pre-weighed recyclable materials at recycling businesses. Any underpayment, beyond scale tolerances, is a violation of CBPC 12512.

11. Integrated Pest Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,503,000	193,000	4,994,000	2,316,000	49.0
<i>Less Administration</i>	1,321,000	--	17,000	1,304,000	--
Net Program Costs	6,182,000	193,000	4,977,000	1,012,000	49.0

Authority: Mandated program – California Government Code, Section 25842; CFAC, Sections 5404, 6022, and 6024; and County Code Section 2.40.040E.

Control or reduce the spread of disease vectors and the establishment of animal, weed, insect, and disease pests detrimental to agriculture, ornamental landscaping or the environment through biologically sound and the efficient control methods.

12. Weed Abatement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,041,000	338,000	4,950,000	1,753,000	40.0
<i>Less Administration</i>	1,068,000	--	--	1,068,000	--
Net Program Costs	5,973,000	338,000	4,950,000	685,000	40.0

Authority: Mandated program – CHSC Sections 14875-14922; California Government Code Sections 39560-39588 and 51182; and California Public Resources Code Section 4291.

Provide fire protection to homes, businesses, and the County residents by monitoring and, if necessary, removing flammable vegetation and combustible debris from unimproved property.

13. Administrative Services

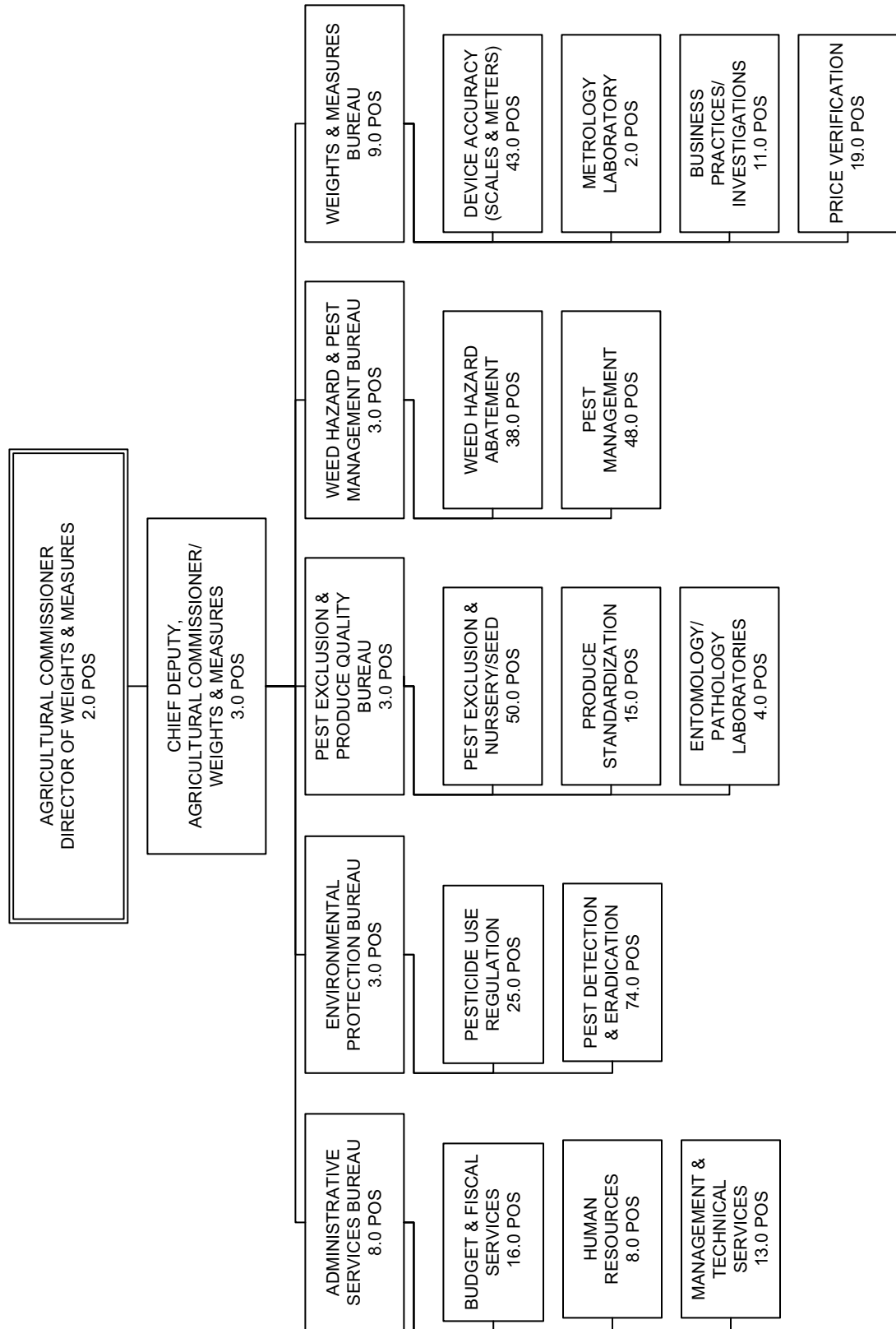
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	9,390,000	--	449,000	8,941,000	50.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	9,390,000	--	449,000	8,941,000	50.0

Authority: Non-mandated, discretionary program.

Provide administrative support to the Department, including the executive office, in the areas of finance, budgeting, purchasing, human resources, payroll, facility management, and information technology.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	52,252,000	531,000	36,331,000	15,390,000	397.0

DEPARTMENT OF AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES
Kurt E. Floren, Director
FY 2019-20 Recommended Budget Positions = 397.0



Alternate Public Defender

Erika Anzoategui, Acting Alternate Public Defender

Alternate Public Defender Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 1,145,648.43	\$ 1,464,000	\$ 1,464,000	\$ 1,464,000	\$ 1,511,000	\$ 47,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 62,516,056.44	\$ 67,686,000	\$ 69,793,000	\$ 79,805,000	\$ 73,131,000	\$ 3,338,000
SERVICES & SUPPLIES	5,155,648.41	4,842,000	4,842,000	5,322,000	4,768,000	(74,000)
OTHER CHARGES	183,355.00	193,000	193,000	193,000	193,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	85,000	85,000	44,000	44,000	(41,000)
GROSS TOTAL	\$ 67,855,059.85	\$ 72,806,000	\$ 74,913,000	\$ 85,364,000	\$ 78,136,000	\$ 3,223,000
INTRAFUND TRANSFERS	(53,720.39)	0	0	0	0	0
NET TOTAL	\$ 67,801,339.46	\$ 72,806,000	\$ 74,913,000	\$ 85,364,000	\$ 78,136,000	\$ 3,223,000
NET COUNTY COST	\$ 66,655,691.03	\$ 71,342,000	\$ 73,449,000	\$ 83,900,000	\$ 76,625,000	\$ 3,176,000
 BUDGETED POSITIONS	 334.0	 334.0	 334.0	 367.0	 335.0	 1.0
 FUND GENERAL FUND			 FUNCTION PUBLIC PROTECTION	 ACTIVITY JUDICIAL		

Mission Statement

To provide high-quality and caring legal representation to indigent persons charged with a crime when a conflict of interest prevents the Public Defender from providing required legal services, and to represent clients in appellate courts as required.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC increase of \$3.2 million primarily due to increases in Board-approved salaries and employee benefits partially offset by an adjustment to remove prior-year funding that was provided on a one-time basis for the Vehicle Replacement Program. The Recommended Budget also reflects the addition of 1.0 information technology (IT) position to provide technical computer and systems support to departmental personnel, including support for the Client Case Management System.

Critical/Strategic Planning Initiatives

The Department continues to:

- Collaborate with the Public Defender, Chief Executive Office (CEO), Internal Services Department, Information Systems Advisory Board, and the County Bar Association to develop a client case management system that meets departmental and County functional needs. The new system will be used to track all indigent defense cases in the County, process all associated workflow, and provide the Board with relevant data and measures that enhance evidence and result-based decision making.
- Collaborate with justice partners, CEO, and community-based organizations to implement a plan to reduce the County's homeless population by promoting increased visibility of local resources available to the Department's homeless clients and assisting clients with referrals to various homeless assistance programs.
- Refine and upgrade the Immigration Rights Unit to enable attorneys to respond to anticipated changes to federal law and to support the County's effort to protect immigrant rights.
- Increase resources dedicated to the Defense of Juveniles program by providing high-quality legal representation to youth within the juvenile justice system.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	74,913,000	0	1,464,000	73,449,000	334.0
Other Changes					
1. IT Personnel: Reflects funding for 1.0 IT Technical Support Analyst II position to provide technical computer and systems support to departmental personnel.	143,000	--	--	143,000	1.0
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies partially offset by miscellaneous revenues.	2,330,000	--	32,000	2,298,000	--
3. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions partially offset by miscellaneous revenues.	597,000	--	8,000	589,000	--
4. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits partially offset by miscellaneous revenues.	189,000	--	3,000	186,000	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the County's Vehicle Replacement Program.	(41,000)	--	--	(41,000)	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	1,000	--	--	1,000	--
7. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability due to anticipated increases in benefit costs based on medical cost trends, partially offset by a reduction in services and supplies and Assembly Bill (AB) 109 revenue.	4,000	--	4,000	--	--
Total Changes	3,223,000	0	47,000	3,176,000	1.0
2019-20 Recommended Budget	78,136,000	0	1,511,000	76,625,000	335.0

Critical and Unmet Needs

The Department requests funding for the following new/expanded programs: 1) \$6.3 million for 26.0 legal and support positions to address the anticipated increase in workload associated with the review of former client cases required by the enactment of Senate Bill (SB) 1437; 2) \$0.2 million for 1.0 Information Systems Officer position to develop and maintain IT security applications; 3) \$0.2 million for 1.0 Mental Health Clinic Supervisor position to train and supervise psychiatric social workers; 4) \$0.5 million for 4.0 Psychiatric Social Worker II positions to provide support for the Defense of Juveniles program; and 5) \$0.1 million for 2.0 Law Clerk positions to expand the existing law clerk program.

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CONTRACT CITIES SELF INSURANCE	\$ 2,396.72	\$ 0	\$ 0	\$ 0	\$ 0	0
COURT FEES & COSTS	3,060.00	0	0	0	0	0
FEDERAL - OTHER	0.00	175,000	175,000	175,000	175,000	0
MISCELLANEOUS	50,495.71	86,000	86,000	86,000	86,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	1,089,696.00	1,203,000	1,203,000	1,203,000	1,250,000	47,000
TOTAL REVENUE	\$ 1,145,648.43	\$ 1,464,000	\$ 1,464,000	\$ 1,464,000	\$ 1,511,000	\$ 47,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 39,930,972.31	\$ 43,674,000	\$ 45,832,000	\$ 52,072,000	\$ 47,767,000	\$ 1,935,000
CAFETERIA BENEFIT PLANS	6,064,905.41	6,523,000	6,523,000	7,449,000	6,824,000	301,000
COUNTY EMPLOYEE RETIREMENT	7,437,676.49	7,977,000	7,977,000	9,393,000	8,592,000	615,000
DENTAL INSURANCE	118,958.90	124,000	88,000	111,000	89,000	1,000
DEPENDENT CARE SPENDING ACCOUNTS	34,220.23	43,000	43,000	43,000	43,000	0
DISABILITY BENEFITS	459,060.51	87,000	72,000	92,000	110,000	38,000
FICA (OASDI)	621,737.57	678,000	678,000	741,000	711,000	33,000
HEALTH INSURANCE	2,553,187.84	2,877,000	2,877,000	3,614,000	2,877,000	0
LIFE INSURANCE	168,363.38	32,000	32,000	56,000	40,000	8,000
OTHER EMPLOYEE BENEFITS	107.50	6,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	2,188,124.00	2,591,000	2,591,000	2,851,000	2,852,000	261,000
SAVINGS PLAN	1,434,116.39	1,627,000	1,627,000	1,757,000	1,704,000	77,000
THRIFT PLAN (HORIZONS)	1,205,789.49	1,218,000	1,218,000	1,391,000	1,284,000	66,000
UNEMPLOYMENT INSURANCE	3,127.00	3,000	3,000	3,000	3,000	0
WORKERS' COMPENSATION	295,709.42	226,000	226,000	226,000	229,000	3,000
TOTAL S & E B	62,516,056.44	67,686,000	69,793,000	79,805,000	73,131,000	3,338,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,210,841.79	937,000	937,000	937,000	937,000	0
CLOTHING & PERSONAL SUPPLIES	328.50	3,000	3,000	3,000	3,000	0
COMMUNICATIONS	141,805.20	82,000	82,000	82,000	82,000	0
COMPUTING-MAINFRAME	23,792.20	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	102,696.13	52,000	52,000	52,000	52,000	0
COMPUTING-PERSONAL	25,001.64	46,000	46,000	46,000	46,000	0
HOUSEHOLD EXPENSE	0.00	5,000	5,000	5,000	5,000	0
INFORMATION TECHNOLOGY SERVICES	63,860.00	10,000	10,000	10,000	10,000	0
INSURANCE	0.00	2,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	564,453.36	367,000	367,000	367,000	367,000	0
MAINTENANCE - EQUIPMENT	9,154.92	12,000	12,000	12,000	12,000	0
MEMBERSHIPS	80,523.80	82,000	82,000	82,000	82,000	0
MISCELLANEOUS EXPENSE	59,789.19	60,000	60,000	60,000	60,000	0
OFFICE EXPENSE	151,310.97	970,000	970,000	1,450,000	895,000	(75,000)
PROFESSIONAL SERVICES	289,849.26	110,000	110,000	110,000	110,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	15,000	15,000	15,000	15,000	0
RENTS & LEASES - BLDG & IMPRV	953,880.22	467,000	467,000	467,000	468,000	1,000
RENTS & LEASES - EQUIPMENT	50,248.64	68,000	68,000	68,000	68,000	0

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	8,206.49	254,000	254,000	254,000	254,000	0
TECHNICAL SERVICES	139,076.52	40,000	40,000	40,000	40,000	0
TELECOMMUNICATIONS	753,783.63	640,000	640,000	640,000	640,000	0
TRAINING	3,200.00	10,000	10,000	10,000	10,000	0
TRANSPORTATION AND TRAVEL	68,582.43	128,000	128,000	128,000	128,000	0
UTILITIES	455,263.52	482,000	482,000	482,000	482,000	0
TOTAL S & S	5,155,648.41	4,842,000	4,842,000	5,322,000	4,768,000	(74,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	3,000	3,000	3,000	3,000	0
RET-OTHER LONG TERM DEBT	183,355.00	190,000	190,000	190,000	190,000	0
TOTAL OTH CHARGES	183,355.00	193,000	193,000	193,000	193,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
ELECTRONIC EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	41,000	41,000	0	0	(41,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	85,000	85,000	44,000	44,000	(41,000)
TOTAL CAPITAL ASSETS	0.00	85,000	85,000	44,000	44,000	(41,000)
GROSS TOTAL	\$ 67,855,059.85	\$ 72,806,000	\$ 74,913,000	\$ 85,364,000	\$ 78,136,000	\$ 3,223,000
INTRAFUND TRANSFERS	(53,720.39)	0	0	0	0	0
NET TOTAL	\$ 67,801,339.46	\$ 72,806,000	\$ 74,913,000	\$ 85,364,000	\$ 78,136,000	\$ 3,223,000
NET COUNTY COST	\$ 66,655,691.03	\$ 71,342,000	\$ 73,449,000	\$ 83,900,000	\$ 76,625,000	\$ 3,176,000
BUDGETED POSITIONS	334.0	334.0	334.0	367.0	335.0	1.0

Departmental Program Summary

1. Defense of Adults

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	64,948,000	--	1,511,000	63,437,000	277.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	64,948,000	--	1,511,000	63,437,000	277.0

Authority: Mandated program with discretionary service levels – Federal and State Constitutions, and California Penal Code Section 987.2.

This program provides representation to indigent adults charged with felony and misdemeanor offenses.

2. Defense of Juveniles

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,489,000	--	--	8,489,000	40.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,489,000	--	--	8,489,000	40.0

Authority: Mandated program with discretionary service levels – Federal and State Constitutions, California Rules of the Court Rule 5.663, California Penal Code Section 987.2, and Welfare and Institutions Code Section 634.

This program provides representation to indigent juveniles charged with felony, misdemeanor, and truancy offenses in juvenile delinquency courts. The program also provides post-dispositional services.

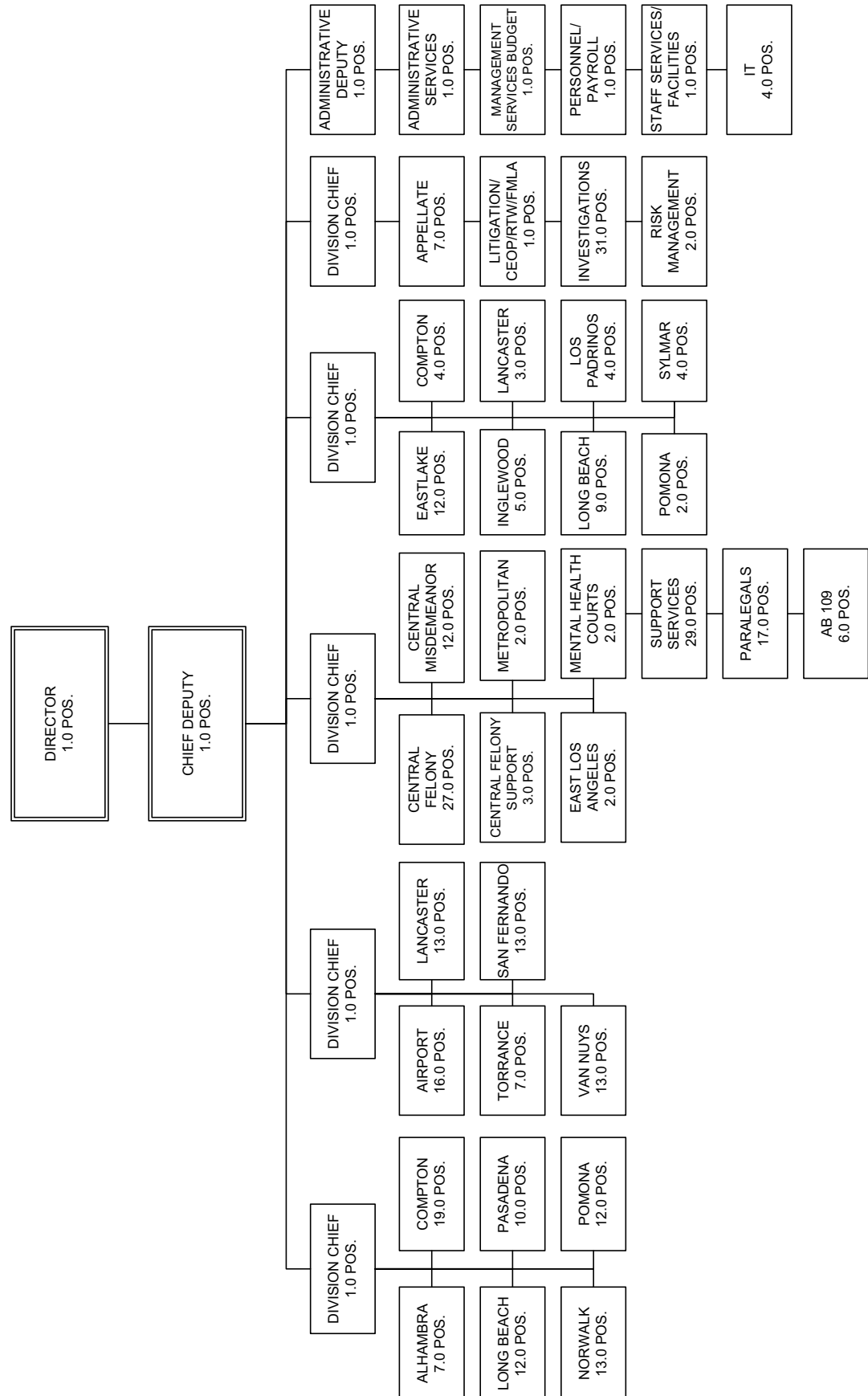
3. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	4,699,000	--	--	4,699,000	18.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	4,699,000	--	--	4,699,000	18.0

Authority: Non-mandated, discretionary program.

This program provides administrative support to the Department including executive office, budgeting, accounting, procurement, personnel/payroll, data management, and facilities management.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	78,136,000	0	1,511,000	76,625,000	335.0



Animal Care and Control

Marcia Mayeda, Director

Animal Care and Control Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 15,211,967.73	\$ 16,709,000	\$ 15,891,000	\$ 19,067,000	\$ 16,779,000	\$ 888,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 37,885,190.21	\$ 40,281,000	\$ 40,896,000	\$ 45,308,000	\$ 44,232,000	\$ 3,336,000
SERVICES & SUPPLIES	10,832,644.30	10,779,000	10,028,000	11,287,000	9,420,000	(608,000)
OTHER CHARGES	324,368.30	569,000	569,000	569,000	569,000	0
CAPITAL ASSETS - EQUIPMENT	433,600.51	532,000	532,000	1,168,000	0	(532,000)
GROSS TOTAL	\$ 49,475,803.32	\$ 52,161,000	\$ 52,025,000	\$ 58,332,000	\$ 54,221,000	\$ 2,196,000
INTRAFUND TRANSFERS	(554,688.95)	(58,000)	0	0	0	0
NET TOTAL	\$ 48,921,114.37	\$ 52,103,000	\$ 52,025,000	\$ 58,332,000	\$ 54,221,000	\$ 2,196,000
NET COUNTY COST	\$ 33,709,146.64	\$ 35,394,000	\$ 36,134,000	\$ 39,265,000	\$ 37,442,000	\$ 1,308,000
BUDGETED POSITIONS	441.0	442.0	442.0	443.0	443.0	1.0
FUND	FUNCTION					
GENERAL FUND	PUBLIC PROTECTION					
	ACTIVITY					
	OTHER PROTECTION					

Mission Statement

The Department of Animal Care and Control, operating under State law and County ordinance, creates safer and healthier communities through the enforcement of local and State laws related to stray animals, animal abuse and neglect, dangerous dogs, rabies vaccination, and licensing, along with the rescue and care of animals during wildfires and other disasters. The Department provides compassionate sheltering and care for lost, abandoned, neglected, and abused pets while seeking positive outcomes for those animals by reuniting lost pets with their families and through its adoption program and partnership with adopting organizations. The Department operates seven animal care centers that have veterinary medical clinics as part of its operations and offers public education programs, low cost spay and neuter surgeries, vaccination, and microchip services. Department costs are partially offset by revenue from pet licenses, contract cities, and fees collected for various animal activities in the shelters.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC increase of \$1.3 million primarily due to increases in Board-approved

salaries and health insurance subsidies and an adjustment to rent charges, partially offset by an adjustment to remove prior-year funding provided on a one-time basis for various maintenance projects, vehicle purchases, and contract services. The Recommended Budget also includes the addition of 1.0 Deputy Director position to enact the Department's reorganization and provide oversight for two animal care centers and various specialized units.

Critical/Strategic Planning Initiatives

The Department continues to implement improvements in accordance with its strategic plan that incorporates four key areas that align with the County strategic goals and initiatives:

- Strengthen and Standardize Animal Care Center Practices – Build on a solid foundation of excellence in animal shelter veterinary medicine to enhance and standardize operational practices among its seven animal care centers. Expand animal behavior and enrichment programs to incorporate the latest industry knowledge. Also, expand programs that support positive outcomes for animals and explore opportunities to sustain its community partner-driven intervention programs that reduce pet relinquishment by pet owners;

- **Enhancing Services to the Community** – Improve key programs and procedures so staff and volunteers can more promptly and knowledgeably provide customers with the information, services, options, and resources to meet their needs. Improve volunteer recruitment and onboarding practices, adopt proven volunteer program management strategies, and expand opportunities for volunteers. Increase community awareness of the many successful programs that save animal lives every day through coordinated communication strategies;
- **Developing the Workforce** – Continue departmentwide communication of Mission, Vision, and Values, and improve the onboarding program for new employees. Ensure animal control officers receive structured, thorough, and current training regarding policies and best practices via a formal training academy. Continue to focus on the implementation of improved leadership practices through training and mentorship. Develop a more participative working environment to increase employee engagement and improve morale; and
- **Increasing Operational Effectiveness** – Complete a systematic review of all departmental policies and procedures to ensure they are clear, current, and consistent with industry best practices. Metrics will be revised to provide transparent measurements of the Department's mission performance. Other operational improvements include creating efficiencies for improved financial management and data capture to make better informed operational decisions, engaging managers in budget oversight and planning, and expanding the capacity of the Department to recover costs.

Changes from 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	52,025,000	0	15,891,000	36,134,000	442.0
Other Changes					
1. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and health insurance, partially offset by miscellaneous revenues.	1,928,000	--	370,000	1,558,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions, partially offset by miscellaneous revenues.	320,000	--	62,000	258,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits, partially offset by miscellaneous revenues.	770,000	--	558,000	212,000	--
4. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the completion of various maintenance projects, vehicle purchases, and contract services.	(1,577,000)	--	(238,000)	(1,339,000)	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	299,000	--	58,000	241,000	--
6. Deputy Director Position - Reorganization: Reflects 1.0 Deputy Director position to enact the reorganization needed to provide adequate oversight for two animal care centers and services such as critical case processing, public information, and volunteer services.	247,000	--	--	247,000	1.0
7. Lease for Additional Space: Reflects funding for space needed for administrative and operational personnel.	131,000	--	--	131,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
8. Unavoidable Costs: Reflects changes in workers' compensation due to anticipated increases in benefit costs based on medical cost trends.	78,000	--	78,000	--	--
Total Changes	2,196,000	0	888,000	1,308,000	1.0
2019-20 Recommended Budget	54,221,000	0	16,779,000	37,442,000	443.0

Critical and Unmet Needs

The Department requests funding for emergency response vehicles for use in relocating animals during wildfires and other disasters. Funding is also requested for facilities improvement and deferred maintenance projects to repair and improve animal care infrastructure, as well as mitigate safety risks to the public, employees, and animals in its care. The Department is also requesting funding to address the increased cost of services from other County departments.

ANIMAL CARE AND CONTROL BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ANIMAL LICENSES	\$ 2,398,917.60	\$ 2,250,000	\$ 3,200,000	\$ 2,990,000	\$ 3,200,000	\$ 0
CHARGES FOR SERVICES - OTHER	1,554,883.36	1,463,000	1,502,000	1,452,000	1,452,000	(50,000)
CONTRACT CITIES SELF INSURANCE	37,648.08	0	0	0	0	0
FORFEITURES & PENALTIES	400.00	0	0	0	0	0
HUMANE SERVICES	9,878,108.14	11,847,000	9,704,000	13,038,000	10,830,000	1,126,000
MISCELLANEOUS	1,299,503.95	1,123,000	1,478,000	1,580,000	1,290,000	(188,000)
SALE OF CAPITAL ASSETS	18,441.60	21,000	7,000	7,000	7,000	0
STATE - OTHER	24,065.00	5,000	0	0	0	0
TOTAL REVENUE	\$ 15,211,967.73	\$ 16,709,000	\$ 15,891,000	\$ 19,067,000	\$ 16,779,000	\$ 888,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 21,822,446.68	\$ 23,140,000	\$ 24,372,000	\$ 26,830,000	\$ 25,823,000	\$ 1,451,000
CAFETERIA BENEFIT PLANS	6,750,448.59	6,965,000	6,952,000	7,453,000	7,453,000	501,000
COUNTY EMPLOYEE RETIREMENT	3,820,871.24	4,115,000	4,202,000	4,551,000	4,551,000	349,000
DENTAL INSURANCE	134,326.21	135,000	72,000	73,000	73,000	1,000
DEPENDENT CARE SPENDING ACCOUNTS	35,075.00	46,000	46,000	46,000	46,000	0
DISABILITY BENEFITS	190,307.86	202,000	187,000	196,000	196,000	9,000
FICA (OASDI)	339,183.24	360,000	305,000	332,000	332,000	27,000
HEALTH INSURANCE	467,490.39	489,000	463,000	546,000	546,000	83,000
LIFE INSURANCE	35,914.59	36,000	42,000	45,000	45,000	3,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	2,000	2,000	2,000	0
RETIREE HEALTH INSURANCE	2,682,347.00	3,140,000	2,713,000	3,552,000	3,483,000	770,000
SAVINGS PLAN	176,133.58	189,000	209,000	228,000	228,000	19,000
THRIFT PLAN (HORIZONS)	518,992.86	554,000	413,000	458,000	458,000	45,000
UNEMPLOYMENT INSURANCE	36,122.00	33,000	44,000	44,000	44,000	0
WORKERS' COMPENSATION	876,130.97	877,000	874,000	952,000	952,000	78,000
TOTAL S & E B	37,885,190.21	40,281,000	40,896,000	45,308,000	44,232,000	3,336,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	870,424.05	877,000	799,000	799,000	799,000	0
CLOTHING & PERSONAL SUPPLIES	163,898.11	191,000	177,000	177,000	177,000	0
COMMUNICATIONS	198,908.94	212,000	202,000	202,000	202,000	0
COMPUTING-MAINFRAME	4,319.42	3,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	136,098.49	149,000	118,000	118,000	118,000	0
COMPUTING-PERSONAL	196,426.49	260,000	10,000	220,000	10,000	0
CONTRACTED PROGRAM SERVICES	9,661.89	502,000	377,000	977,000	377,000	0
HOUSEHOLD EXPENSE	475,322.84	504,000	335,000	335,000	335,000	0
INFORMATION TECHNOLOGY SERVICES	15,170.76	10,000	94,000	94,000	94,000	0
INSURANCE	0.00	0	4,000	4,000	4,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,781,961.25	1,720,000	1,718,000	2,696,000	1,333,000	(385,000)
MAINTENANCE - EQUIPMENT	35,770.10	40,000	28,000	28,000	28,000	0
MEDICAL DENTAL & LAB SUPPLIES	951,098.54	1,005,000	891,000	891,000	891,000	0
MEMBERSHIPS	0.00	0	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	59,721.13	61,000	91,000	91,000	91,000	0
OFFICE EXPENSE	220,231.69	245,000	376,000	376,000	383,000	7,000

ANIMAL CARE AND CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	1,298,719.92	1,133,000	960,000	960,000	960,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	0	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	91,683.83	91,000	148,000	279,000	578,000	430,000
RENTS & LEASES - EQUIPMENT	104,046.78	103,000	75,000	75,000	75,000	0
SMALL TOOLS & MINOR EQUIPMENT	32,644.57	32,000	9,000	9,000	9,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,591,194.61	1,483,000	1,218,000	558,000	558,000	(660,000)
TECHNICAL SERVICES	119,456.09	107,000	78,000	78,000	78,000	0
TELECOMMUNICATIONS	641,679.42	660,000	623,000	623,000	623,000	0
TRAINING	530,636.00	55,000	63,000	63,000	63,000	0
TRANSPORTATION AND TRAVEL	765,110.01	783,000	981,000	981,000	981,000	0
UTILITIES	538,459.37	553,000	650,000	650,000	650,000	0
TOTAL S & S	10,832,644.30	10,779,000	10,028,000	11,287,000	9,420,000	(608,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	14,429.10	125,000	125,000	125,000	125,000	0
RET-OTHER LONG TERM DEBT	309,904.00	444,000	444,000	444,000	444,000	0
TAXES & ASSESSMENTS	35.20	0	0	0	0	0
TOTAL OTH CHARGES	324,368.30	569,000	569,000	569,000	569,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	18,928.74	0	0	0	0	0
MACHINERY EQUIPMENT	16,835.18	47,000	47,000	0	0	(47,000)
VEHICLES & TRANSPORTATION EQUIPMENT	397,836.59	485,000	485,000	1,168,000	0	(485,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	433,600.51	532,000	532,000	1,168,000	0	(532,000)
TOTAL CAPITAL ASSETS	433,600.51	532,000	532,000	1,168,000	0	(532,000)
GROSS TOTAL	\$ 49,475,803.32	\$ 52,161,000	\$ 52,025,000	\$ 58,332,000	\$ 54,221,000	\$ 2,196,000
INTRAFUND TRANSFERS	(554,688.95)	(58,000)	0	0	0	0
NET TOTAL	\$ 48,921,114.37	\$ 52,103,000	\$ 52,025,000	\$ 58,332,000	\$ 54,221,000	\$ 2,196,000
NET COUNTY COST	\$ 33,709,146.64	\$ 35,394,000	\$ 36,134,000	\$ 39,265,000	\$ 37,442,000	\$ 1,308,000
BUDGETED POSITIONS	441.0	442.0	442.0	443.0	443.0	1.0

Departmental Program Summary

1. Animal Housing

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	14,191,000	--	5,177,000	9,014,000	136.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	14,191,000	--	5,177,000	9,014,000	136.0

Authority: Mandated program – California Code of Regulations (CCR) Sections 2606(b)(1), (b)(3), (c), 2606.4(a)(4); California Civil Code (CCC) Sections 1816, 1834, 1846, 1847, 2080; California Food and Agriculture Code (CFAC) Sections 17003, 17006, 31105, 31107, 31108, 31108.5, 31752, 31752.5, 31753, 31754, 32000, 32001, 32003; California Health and Safety Code (CHSC) Section 121690(e), (d); and California Penal Code (CPC) Sections 597.1(d), (h), (i), (l), (m), 597e, 597t.

The program includes: 1) impound, housing, and provision of medical care to stray and abandoned animals; 2) return of licensed, microchipped, or tagged animals to owners on record; 3) adoption of available animals to the public, animal rescues, and adoption partners; and 4) emergency sheltering of animals displaced by wildfires or other disasters.

2. Revenue Services (Licensing and Enforcement)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	5,529,000	--	4,238,000	1,291,000	44.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	5,529,000	--	4,238,000	1,291,000	44.0

Authority: Mandated program – CCR Section 2606.4(a)(1), (a)(3), (b), (c); CGC Sections 38792, CFAC Section 30652, 30804.5, 30804.7, 31251, 31751.7; CHSC Section 121690(a), (f), (g); and County Code (CC) Section 10.20.030.

The Licensing program is responsible for the maintenance of new license information and processing of annual renewal notices to animal owners in the unincorporated areas of the County and contract cities.

The Enforcement program performs neighborhood animal license enforcement at residences and other locations in the unincorporated areas of the County and contract cities. Department representatives collect past due licenses, verify rabies vaccination compliance, and perform annual inspections of businesses that care for, sell, or house animals.

3. Field Services (Includes Call Center)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	15,905,000	--	5,726,000	10,179,000	154.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	15,905,000	--	5,726,000	10,179,000	154.0

Authority: Mandated program – CCR Section 2039, 2606(b)(1), (b)(3), (c); CCC Sections 1816, 1834, 1846, 1847, 2080; CFAC Sections 17003, 30804.5, 31105(a), (b), 31107, 31108(c), 31752(c); CGC Section 53074; CHSC Section 121690(d); CPC Sections 597.1(a), (b), (c), (d), (f), (g), (i), (j), (l), (m), 597e, 597t, 22295(g), 597u, 597v, 11166 et seq.; and California Welfare and Institutions Code (CWIC) Section 15600 et seq.

Respond to calls in the unincorporated areas of the County and contract cities for the capture and removal of dangerous and aggressive, stray, and unwanted dogs, cats, and other non-wildlife animals. Provide direct customer services including the removal of dead animals from the public and acceptance of relinquished animals. Assist other public service agencies in providing emergency services during natural or man-made disasters.

4. Medical Services (Shelter and Clinic)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,387,000	--	1,168,000	6,219,000	42.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	7,387,000	--	1,168,000	6,219,000	42.0

Authority: Mandated program – California Business and Professions Code Section 4853; CCR Sections 2039 2606(b)(1), (b)(3), (c), 2606.4(a)(1), (a)(2), (a)(4), (b)(4); CCC Sections 1834, 1834.7, 1846, 1847, 2080; CFAC Sections 17006, 30503, 31105(b), 31751, 31751.3, 32000; CHSC Section 121690(e), (f), (g), and CPC Sections 597.1(a), (b), (c), (i), (j), 597e, 597t, 597u, 597v.

Provides general medical services to stray, relinquished, and abandoned animals brought in from the field by Animal Control officers and the public. Medical Services provides examinations, vaccinations, deworming, treatment, and surgical sterilization consistent with the Spay and Neuter Program, and services provided by private veterinarians.

5. Special Enforcement (Includes Spay and Neuter Program, Critical Case Processing (CCP), and Major Case Units)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,791,000	--	341,000	2,450,000	24.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	2,791,000	--	341,000	2,450,000	24.0

Authority: Spay and Neuter Program – Mandated program – CFAC Sections 31601 et seq., 31683; CHSC Section 121690(b); CPC Sections 597.1(a), (b), (c), (d), (f), (g), (i), (j), (l), (m), 599aa, 22295(g), 11166 et seq.; CWIC Section 15600 et seq.; and CC Sections 10.20.280, 10.28.020, 10.28.270, 10.40.010.

The Spay and Neuter Program supports the mandated spaying or neutering of all shelter dogs or cats prior to adoption and the County's mandated program in the unincorporated areas of the County. The Major Case Unit responds to calls or requests, investigates, and prosecutes incidents of animal cruelty or dangerous animals. The CCP Unit conducts administrative hearings to determine whether certain offending dogs are potentially dangerous or vicious, and investigates and processes potentially dangerous and vicious dog cases.

6. Administration

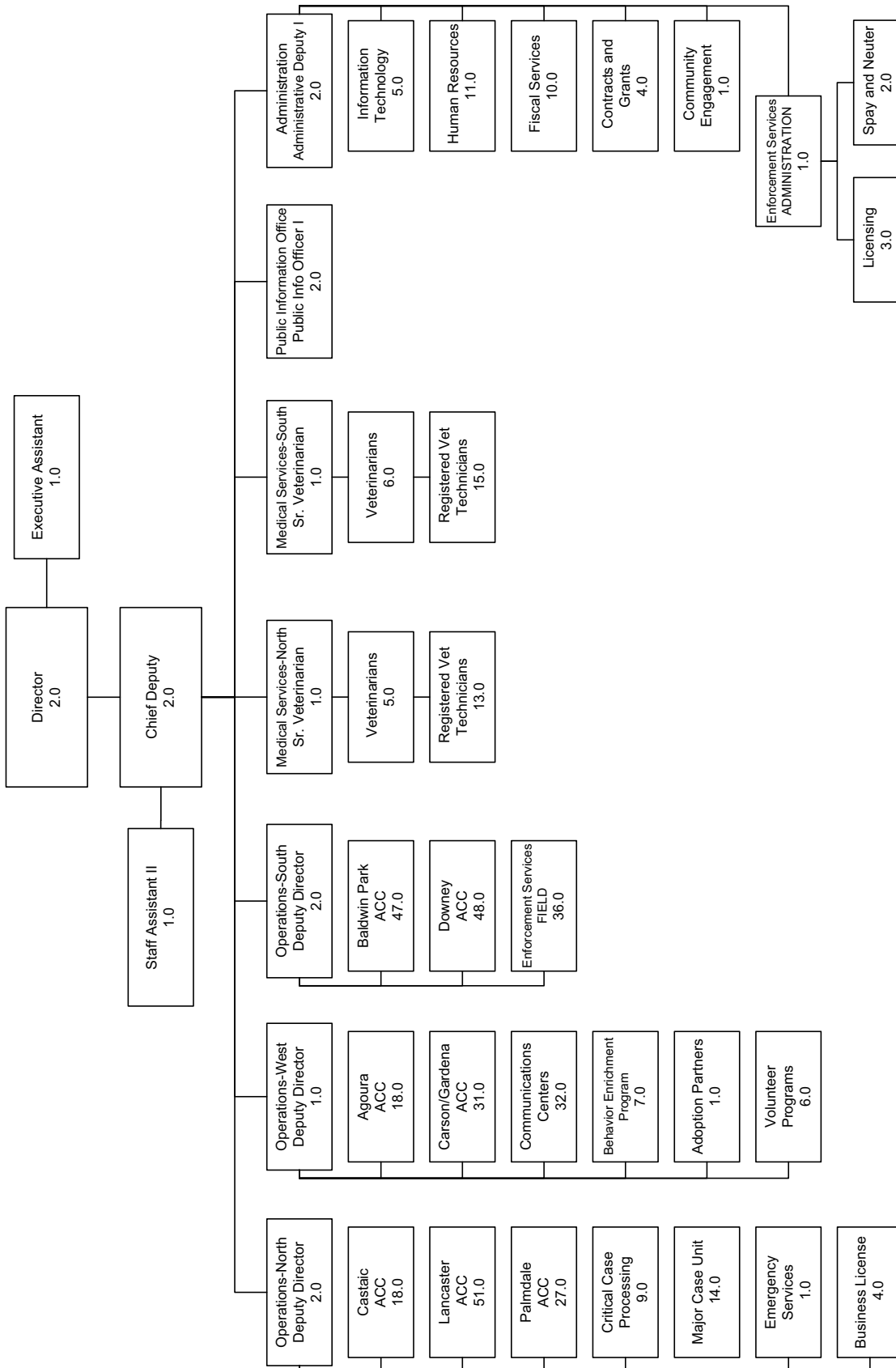
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,418,000	--	129,000	8,289,000	43.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,418,000	--	129,000	8,289,000	43.0

Authority: Non-mandated, discretionary program.

Provides the support required for the ongoing operations of the Department. This includes the executive office, budget and fiscal services, contract development and monitoring, human resources, fleet management, and information technology.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	55,221,000	0	16,779,000	37,442,000	443.0

Department of Animal Care and Control
Marcia Mayeda, Director
FY 2019-20 Recommended Budget Positions = 443.0



Arts and Culture

Kristin Sakoda, Executive Director

Arts and Culture Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 1,142,288.99	\$ 2,435,000	\$ 2,435,000	\$ 2,435,000	\$ 2,435,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 0.00	\$ 0	\$ 0	\$ 6,633,000	\$ 6,125,000	\$ 6,125,000
SERVICES & SUPPLIES	12,145,310.49	16,208,000	16,208,000	13,040,000	13,040,000	(3,168,000)
GROSS TOTAL	\$ 12,145,310.49	\$ 16,208,000	\$ 16,208,000	\$ 19,673,000	\$ 19,165,000	\$ 2,957,000
INTRAFUND TRANSFERS	(2,394,682.67)	(3,615,000)	(3,615,000)	(3,863,000)	(2,774,000)	841,000
NET TOTAL	\$ 9,750,627.82	\$ 12,593,000	\$ 12,593,000	\$ 15,810,000	\$ 16,391,000	\$ 3,798,000
NET COUNTY COST	\$ 8,608,338.83	\$ 10,158,000	\$ 10,158,000	\$ 13,375,000	\$ 13,956,000	\$ 3,798,000
BUDGETED POSITIONS	0.0	0.0	0.0	35.0	32.0	32.0
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		RECREATION & CULTURAL SERVICES		CULTURAL SERVICES	

Mission Statement

To foster excellence, diversity, vitality, understanding and accessibility of the arts in the County. The Department of Arts and Culture provides leadership in cultural services for the County, including grant funding and resources for the community, artists, educators, arts organizations and municipalities.

Executive Office of the Board; funding for salaries and employee benefits; shared services for human resources, information technology, and fiscal support; and one-time funding for the Community Impact Arts Grant program. The increases are partially offset by the deletion of prior-year funding provided on a one-time basis. The budget also includes the addition of programmatic support positions for the Grants, Communications, and Civic Art divisions.

2019-20 Budget Message

On May 15, 2018 the Board directed the CEO to work with other County departments to transition the Arts Commission into a new County department. Effective July 1, 2019 the Arts Commission will become the Department of Arts and Culture (Arts).

The 2019-20 Recommended Budget reflects a \$3.8 million NCC increase primarily attributable to the transition to become a department. The budget includes the transfer of ongoing funding from the Executive Office of the Board and Project and Facility Development (PFD); the transfer of positions from the

Critical/Strategic Planning Initiatives

- Transition from the Arts Commission to the Department of Arts and Culture;
- Develop a County cultural policy to serve as a road map for all County departments to contribute to cultural equity and inclusion in every sector of civic life;
- Update the LA County Arts Education Regional Plan; and
- Launch the Arts and Youth Development Project utilizing arts-based strategies to support systems-involved youth.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	16,208,000	3,615,000	2,435,000	10,158,000	0.0
<i>New/Expanded Programs</i>					
1. Arts Transition - Positions: Reflects an increase to fully fund the transfer of positions from the Executive Office of the Board.	1,343,000	--	--	1,343,000	28.0
2. Arts Transition - Shared Services: Reflects funding for shared services: human resources, information technology and fiscal support.	605,000	--	--	605,000	--
3. Arts Transition - Board of Supervisors Transfer: Reflects the transfer of ongoing funding from the Executive of the Board for lease and operations costs.	396,000	--	--	396,000	--
4. Arts Transition - PFD Transfer: Reflects the transfer of ongoing funding from PFD for Civic Art staffing.	--	(841,000)	--	841,000	--
<i>Other Changes</i>					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	139,000	--	--	139,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	54,000	--	--	54,000	--
3. Programmatic Positions: Reflects the addition of 3.0 Program Associate and 1.0 Sr. Program Associate positions to support the Grants, Civic Art, and Communications divisions.	439,000	--	--	439,000	4.0
4. Artists Working Cross Sector: Reflects an increase for an additional Creative Strategist to be placed in a County department to develop innovative solutions to social challenges.	50,000	--	--	50,000	--
5. Arts Internship Program: Reflects funding for minimum wage increases.	61,000	--	--	61,000	--
6. Community Impact Arts Grant Program: Reflects one-time funding for continuation of the pilot grant program approved by the Board on April 14, 2015.	750,000	--	--	750,000	--
7. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Community Impact Arts Grant program (\$0.5 million), the Vermont Manchester Anticipatory Site Activation Plan (\$0.3 million), and Arts Education (\$0.1 million).	(880,000)	--	--	(880,000)	--
Total Changes	2,957,000	(841,000)	0	3,798,000	32.0
2019-20 Recommended Budget	19,165,000	2,774,000	2,435,000	13,956,000	32.0

Critical and Unmet Needs

The Department is requesting three additional positions in the areas of Administration, Communications, Research and Evaluation to support its transition as well as ongoing evaluation of their programs and initiatives.

ARTS AND CULTURE BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CONTRACT CITIES SELF INSURANCE	\$ 0.00	\$ 161,000	\$ 161,000	\$ 161,000	\$ 161,000	\$ 0
FEDERAL - OTHER	100,000.00	100,000	100,000	100,000	100,000	0
MISCELLANEOUS	1,015,776.64	2,139,000	2,139,000	2,139,000	2,139,000	0
STATE - OTHER	26,512.35	35,000	35,000	35,000	35,000	0
TOTAL REVENUE	\$ 1,142,288.99	\$ 2,435,000	\$ 2,435,000	\$ 2,435,000	\$ 2,435,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 0.00	\$ 0	\$ 0	\$ 3,485,000	\$ 3,213,000	\$ 3,213,000
CAFETERIA BENEFIT PLANS	0.00	0	0	614,000	568,000	568,000
COUNTY EMPLOYEE RETIREMENT	0.00	0	0	675,000	623,000	623,000
DENTAL INSURANCE	0.00	0	0	26,000	24,000	24,000
DISABILITY BENEFITS	0.00	0	0	42,000	39,000	39,000
FICA (OASDI)	0.00	0	0	51,000	47,000	47,000
HEALTH INSURANCE	0.00	0	0	1,191,000	1,086,000	1,086,000
LIFE INSURANCE	0.00	0	0	22,000	20,000	20,000
RETIREE HEALTH INSURANCE	0.00	0	0	235,000	235,000	235,000
SAVINGS PLAN	0.00	0	0	138,000	127,000	127,000
THRIFT PLAN (HORIZONS)	0.00	0	0	139,000	128,000	128,000
UNEMPLOYMENT INSURANCE	0.00	0	0	3,000	3,000	3,000
WORKERS' COMPENSATION	0.00	0	0	12,000	12,000	12,000
TOTAL S & E B	0.00	0	0	6,633,000	6,125,000	6,125,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,681,747.84	3,683,000	3,646,000	1,727,000	1,727,000	(1,919,000)
CLOTHING & PERSONAL SUPPLIES	137.46	0	0	0	0	0
COMMUNICATIONS	10,805.68	30,000	30,000	30,000	30,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	7,163.00	3,000	3,000	3,000	3,000	0
COMPUTING-PERSONAL	22,793.07	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	0.00	5,018,000	5,018,000	5,768,000	5,768,000	750,000
FOOD	873.18	4,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	1,198.72	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	0.00	81,000	81,000	81,000	81,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	2,994.00	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	130.94	0	0	0	0	0
MEMBERSHIPS	8,588.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	0.00	36,000	36,000	36,000	36,000	0
OFFICE EXPENSE	24,165.55	35,000	35,000	35,000	35,000	0
PROFESSIONAL SERVICES	9,308,787.40	7,306,000	7,343,000	5,344,000	5,344,000	(1,999,000)
RENTS & LEASES - BLDG & IMPRV	4,353.39	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	6,854.10	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	14.48	0	0	0	0	0
TECHNICAL SERVICES	10,462.91	0	0	0	0	0
TELECOMMUNICATIONS	18,648.74	0	0	0	0	0

ARTS AND CULTURE BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
TRAINING	700.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	34,892.03	7,000	7,000	7,000	7,000	0
TOTAL S & S	12,145,310.49	16,208,000	16,208,000	13,040,000	13,040,000	(3,168,000)
GROSS TOTAL	\$ 12,145,310.49	\$ 16,208,000	\$ 16,208,000	\$ 19,673,000	\$ 19,165,000	\$ 2,957,000
INTRAFUND TRANSFERS	(2,394,682.67)	(3,615,000)	(3,615,000)	(3,863,000)	(2,774,000)	841,000
NET TOTAL	\$ 9,750,627.82	\$ 12,593,000	\$ 12,593,000	\$ 15,810,000	\$ 16,391,000	\$ 3,798,000
NET COUNTY COST	\$ 8,608,338.83	\$ 10,158,000	\$ 10,158,000	\$ 13,375,000	\$ 13,956,000	\$ 3,798,000
 BUDGETED POSITIONS	 0.0	 0.0	 0.0	 35.0	 32.0	 32.0

Arts and Culture - Arts Programs Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 1,140,269.18	\$ 2,320,000	\$ 2,320,000	\$ 2,320,000	\$ 2,320,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 0.00	\$ 0	\$ 0	\$ 5,519,000	\$ 5,010,000	\$ 5,010,000
SERVICES & SUPPLIES	11,149,342.68	15,232,000	15,232,000	12,689,000	12,689,000	(2,543,000)
GROSS TOTAL	\$ 11,149,342.68	\$ 15,232,000	\$ 15,232,000	\$ 18,208,000	\$ 17,699,000	\$ 2,467,000
INTRAFUND TRANSFERS	(1,400,734.67)	(2,754,000)	(2,754,000)	(2,754,000)	(2,754,000)	0
NET TOTAL	\$ 9,748,608.01	\$ 12,478,000	\$ 12,478,000	\$ 15,454,000	\$ 14,945,000	\$ 2,467,000
NET COUNTY COST	\$ 8,608,338.83	\$ 10,158,000	\$ 10,158,000	\$ 13,134,000	\$ 12,625,000	\$ 2,467,000
BUDGETED POSITIONS	0.0	0.0	0.0	29.0	26.0	26.0

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

Arts and Culture - Civic Art Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 2,019.81	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 0.00	\$ 0	\$ 0	\$ 1,114,000	\$ 1,115,000	\$ 1,115,000
SERVICES & SUPPLIES	995,967.81	976,000	976,000	351,000	351,000	(625,000)
GROSS TOTAL	\$ 995,967.81	\$ 976,000	\$ 976,000	\$ 1,465,000	\$ 1,466,000	\$ 490,000
INTRAFUND TRANSFERS	(993,948.00)	(861,000)	(861,000)	(1,109,000)	(20,000)	841,000
NET TOTAL	\$ 2,019.81	\$ 115,000	\$ 115,000	\$ 356,000	\$ 1,446,000	\$ 1,331,000
NET COUNTY COST	\$ 0.00	\$ 0	\$ 0	\$ 241,000	\$ 1,331,000	\$ 1,331,000
BUDGETED POSITIONS	0.0	0.0	0.0	6.0	6.0	6.0

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

Departmental Program Summary

1. Organizational Grants and Professional Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,445,000	--	116,000	6,329,000	4.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,445,000	--	116,000	6,329,000	4.0

Authority: Non-mandated, discretionary program.

Provides financial support, technical assistance, and professional development services to approximately 400 nonprofit arts organizations annually. These programs assist and strengthen nonprofit organizations and municipal programs to provide arts services to enrich the lives of County residents. All applications undergo a rigorous peer panel review and scoring process to determine the quality of proposed projects and services, which are then approved by the Board. Grantees are provided additional opportunities that include in depth leadership training for executive, artistic, and managing directors; workshops on advancement and capacity building topics such as human resources, marketing, board development, and fundraising; grant application workshops; and scholarships for arts administrators to attend local conferences and take courses at the Center for Nonprofit Management and Long Beach Nonprofit Partnership.

2. Arts Internships

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,635,000	--	64,000	1,571,000	2.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,635,000	--	64,000	1,571,000	2.0

Authority: Non-mandated, discretionary program.

Provides 203 paid 10-week summer internships for undergraduate college students at approximately 118 performing and literary arts nonprofits and municipal arts agencies. In addition, interns participate in an arts summit. This program develops future arts leaders to serve in staff positions, as board members, and volunteers in organizations that provide cultural services to County residents. The program works in partnership with the Getty Foundation, which supports internships in visual arts organizations.

3. Arts Education

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,155,000	2,754,000	2,055,000	1,346,000	9.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,155,000	2,754,000	2,055,000	1,346,000	9.0

Authority: Non-mandated, discretionary program.

The Arts Ed Collective is the County's initiative dedicated to making the arts core in K-12 public education. Established by the Board in 2002, the program is a public-private collaboration with significant support from Arts, and in partnership with the Los Angeles County Office of Education. The Ed Collective currently works with 68 of 81 County school districts and five charter school networks to implement policies and plans that support high quality arts education for the 1.7 million public school students in the County.

4. Civic Art

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,466,000	20,000	115,000	1,331,000	6.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,466,000	20,000	115,000	1,331,000	6.0

Authority: Non-mandated, discretionary program.

Provides leadership in the development of high-quality civic spaces by integrating the work of artists into the planning, design, and construction of County infrastructure and facilities. The program encourages innovative approaches to civic art and provides access to artistic experiences of the highest caliber to County residents and visitors. The program also provides educational resources and ensures stewardship to foster broad public access to artwork owned by the County. It has developed and maintains the records and inventory for County-owned civic artwork.

5. Community Programs – Free Concerts in Public Sites

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	10,000	--	--	10,000	0.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	10,000	--	--	10,000	0.0

Authority: Non-mandated, discretionary program.

Includes concerts and participatory workshops that are free to the public such as concerts at nonprofit, municipal, and County sites and is funded from the Board to support musician fees. In addition, interactive music and dance workshops are designed to engage communities in the performing arts by encouraging direct participation in diverse art forms.

6. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,454,000	--	85,000	3,369,000	11.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	3,454,000	--	85,000	3,369,000	11.0

Authority: Non-mandated, discretionary program.

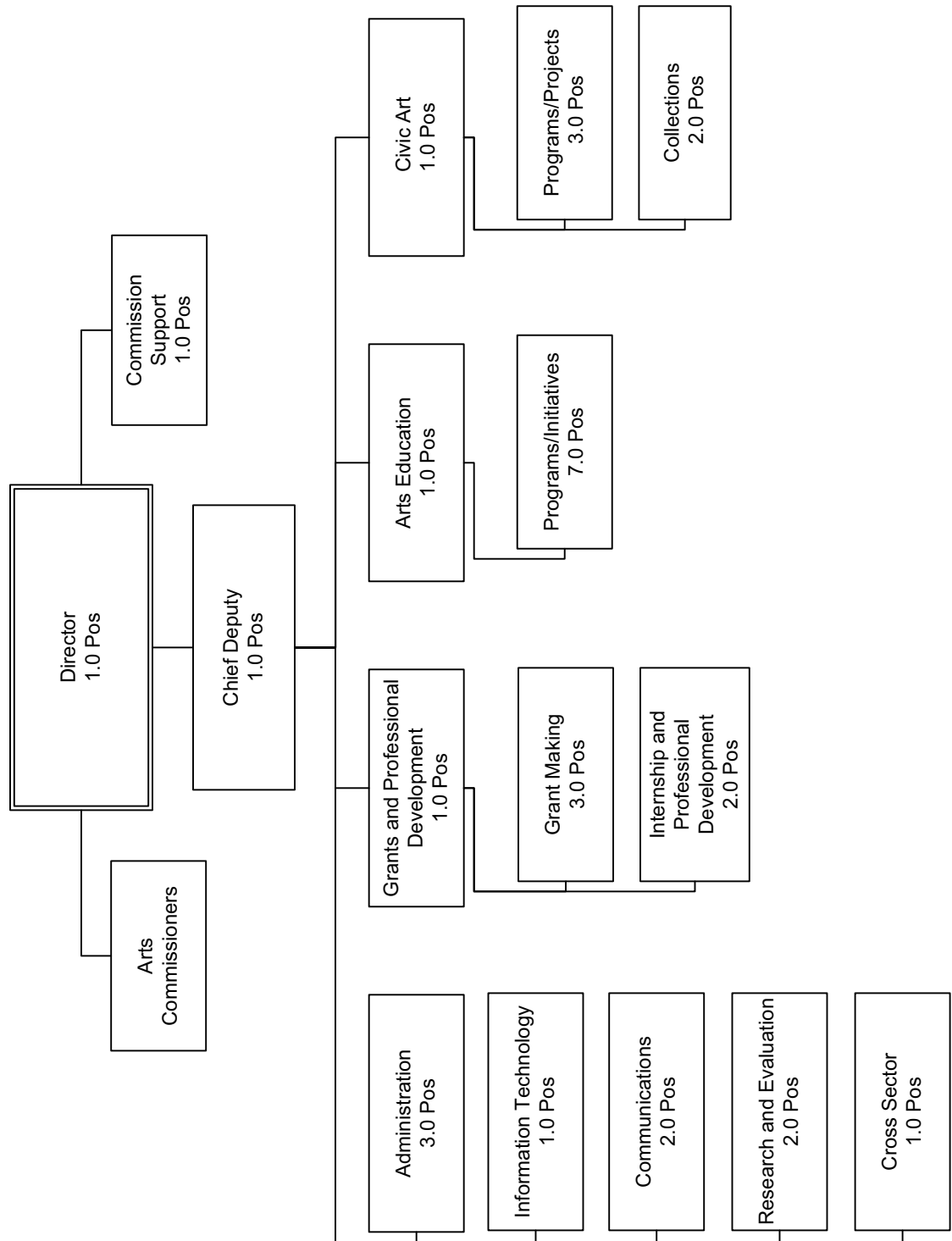
Oversees strategic planning, budgeting, cross-sector strategies, human resources, IT, marketing and communications, research and evaluation, and provides support to the Arts Commissioners appointed by the Board. This also includes general administrative and IT supplies.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	19,165,000	2,774,000	2,435,000	13,956,000	32.0

DEPARTMENT OF ARTS AND CULTURE

Kristin Sakoda, Executive Director

FY 2019-20 Recommended Budget Positions = 32.0



Assessor

Jeffrey Prang, Assessor

Assessor Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 74,064,965.03	\$ 71,910,000	\$ 72,051,000	\$ 75,968,000	\$ 75,942,000	\$ 3,891,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 153,706,875.48	\$ 156,785,000	\$ 166,051,000	\$ 247,349,000	\$ 167,167,000	\$ 1,116,000
SERVICES & SUPPLIES	50,249,522.73	75,002,000	75,002,000	80,376,000	36,146,000	(38,856,000)
OTHER CHARGES	1,193,240.82	1,299,000	1,381,000	1,381,000	1,364,000	(17,000)
CAPITAL ASSETS - EQUIPMENT	568,543.17	80,000	80,000	25,000	25,000	(55,000)
GROSS TOTAL	\$ 205,718,182.20	\$ 233,166,000	\$ 242,514,000	\$ 329,131,000	\$ 204,702,000	\$ (37,812,000)
INTRAFUND TRANSFERS	(19,629.57)	(18,000)	(18,000)	(18,000)	(18,000)	0
NET TOTAL	\$ 205,698,552.63	\$ 233,148,000	\$ 242,496,000	\$ 329,113,000	\$ 204,684,000	\$ (37,812,000)
NET COUNTY COST	\$ 131,633,587.60	\$ 161,238,000	\$ 170,445,000	\$ 253,145,000	\$ 128,742,000	\$ (41,703,000)
BUDGETED POSITIONS	1,439.0	1,428.0	1,428.0	1,997.0	1,418.0	(10.0)
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY FINANCE	

Mission Statement

To produce an accurate and timely assessment roll while delivering exceptional service to the public.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects a net decrease in NCC of \$41.7 million primarily due to an adjustment to remove prior-year funding that was provided on a one-time basis for the Assessor Modernization Project (AMP), overtime, and legal services. The Recommended Budget also includes funding for Board-approved increases in salaries and health insurance subsidies, retirement costs, the Department's proportional share of the costs to prefund the County's retiree healthcare benefits, and continued funding for Appraiser positions for the Business Solutions Group (BSG).

Critical/Strategic Planning Initiatives

The Assessor's Office will continue with its five-year strategic plan to:

- Introduce evidence-based operational efficiencies to improve work activities and public services;
- Increase the use of social media and the Internet to disseminate critical service messages to the public about Assessor programs and operations;
- Initiate the fourth phase of development of AMP while partnering with County stakeholders and tax system departments;
- Recruit, train, and develop staff through enhanced training and development programs to increase operational effectiveness; and
- Improve communications to comprehensively address information technology, financial, and human resources initiatives throughout the Department.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	242,514,000	18,000	72,051,000	170,445,000	1,428.0
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the continuation of the Legacy System Replacement as part of the AMP, overtime costs, and outside legal services.	(44,698,000)	--	--	(44,698,000)	--
2. BSG Appraisers: Reflects an increase in one-time AMP funding for 15.0 Appraiser positions to serve as subject matter experts for the duration of AMP, fully offset by the deletion of prior-year funding for this program.	--	--	--	--	--
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,053,000	--	1,043,000	2,010,000	--
4. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's portfolio, as well as revised economic and mortality assumptions.	712,000	--	243,000	469,000	--
5. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	800,000	--	273,000	527,000	--
6. BSG Positions: Reflects the addition of 7.0 positions to provide post-release support activities, prioritized backlog, design, test, and schedule for production releases in the continuation of the AMP project, fully offset by the deletion of 17.0 vacant positions and an increase in revenue.	253,000	--	253,000	--	(10.0)
7. Information Technology (IT) Positions: Reflects the addition of 11.0 positions to accurately reflect appropriate position allocations, fully offset by the deletion of 11.0 vacant and obsolete positions.	--	--	--	--	--
8. Ministerial Adjustments: Reflects an adjustment in appropriation and revenues based on historical and anticipated trends, and the deletion of 5.0 ordinance-only positions.	2,085,000	--	2,085,000	--	--
9. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(17,000)	--	(6,000)	(11,000)	--
Total Changes	(37,812,000)	0	3,891,000	(41,703,000)	(10.0)
2019-20 Recommended Budget	204,702,000	18,000	75,942,000	128,742,000	1,418.0

Critical and Unmet Needs

The Department's unmet needs include critical and unavoidable costs totaling \$154.4 million: \$111.7 million for Split Roll Impact, \$30.0 million for Capital Project tenant improvement, \$4.0 million for additional overtime, \$7.2 million for an additional 79.0 positions, \$0.5 million for the Maps Preservation Project, \$0.8 million for IT mainframe, software, and hardware, and \$0.2 million for ergonomic furniture.

ASSESSOR BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	\$ 71,673,723.00	\$ 69,381,000	\$ 69,379,000	\$ 73,485,000	\$ 73,459,000	\$ 4,080,000
AUDITING AND ACCOUNTING FEES	855.00	26,000	6,000	6,000	6,000	0
CHARGES FOR SERVICES - OTHER	3,938.09	2,000	2,000	2,000	2,000	0
COURT FEES & COSTS	835.00	1,000	1,000	1,000	1,000	0
FORFEITURES & PENALTIES	1,827,528.88	2,107,000	1,969,000	1,969,000	1,969,000	0
MISCELLANEOUS	480,729.25	316,000	369,000	340,000	340,000	(29,000)
OTHER SALES	48,181.97	46,000	144,000	84,000	84,000	(60,000)
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	28,095.63	30,000	80,000	80,000	80,000	0
RECORDING FEES	1,078.21	1,000	1,000	1,000	1,000	0
ROYALTIES	0.00	0	100,000	0	0	(100,000)
TOTAL REVENUE	\$ 74,064,965.03	\$ 71,910,000	\$ 72,051,000	\$ 75,968,000	\$ 75,942,000	\$ 3,891,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 95,184,318.29	\$ 96,051,000	\$ 105,478,000	\$ 155,755,000	\$ 103,697,000	\$ (1,781,000)
CAFETERIA BENEFIT PLANS	23,830,892.35	24,206,000	24,039,000	39,298,000	24,662,000	623,000
COUNTY EMPLOYEE RETIREMENT	16,795,969.91	17,509,000	18,326,000	29,178,000	19,233,000	907,000
DENTAL INSURANCE	480,326.52	486,000	446,000	832,000	439,000	(7,000)
DEPENDENT CARE SPENDING ACCOUNTS	164,110.64	162,000	163,000	163,000	163,000	0
DISABILITY BENEFITS	914,789.79	863,000	826,000	890,000	832,000	6,000
FICA (OASDI)	1,385,203.39	1,432,000	1,169,000	1,952,000	1,207,000	38,000
HEALTH INSURANCE	909,274.39	878,000	921,000	1,196,000	1,050,000	129,000
LIFE INSURANCE	188,791.19	191,000	182,000	314,000	184,000	2,000
OTHER EMPLOYEE BENEFITS	15,698.00	29,000	14,000	14,000	14,000	0
RETIREE HEALTH INSURANCE	9,713,443.00	10,900,000	10,681,000	11,788,000	11,779,000	1,098,000
SAVINGS PLAN	326,607.35	346,000	199,000	225,000	217,000	18,000
THRIFT PLAN (HORIZONS)	3,007,710.00	3,017,000	2,834,000	4,971,000	2,917,000	83,000
UNEMPLOYMENT INSURANCE	27,092.00	9,000	28,000	28,000	28,000	0
WORKERS' COMPENSATION	762,648.66	706,000	745,000	745,000	745,000	0
TOTAL S & E B	153,706,875.48	156,785,000	166,051,000	247,349,000	167,167,000	1,116,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,323,677.76	1,585,000	1,717,000	1,336,000	1,336,000	(381,000)
CLOTHING & PERSONAL SUPPLIES	2,740.30	1,000	1,000	1,000	1,000	0
COMMUNICATIONS	57,861.99	59,000	45,000	78,000	78,000	33,000
COMPUTING-MAINFRAME	1,951,901.00	2,475,000	1,633,000	1,840,000	1,524,000	(109,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	12,067,757.10	12,299,000	11,275,000	10,866,000	10,712,000	(563,000)
COMPUTING-PERSONAL	762,320.62	879,000	1,014,000	1,183,000	859,000	(155,000)
HOUSEHOLD EXPENSE	10,325.13	21,000	10,000	10,000	10,000	0
INFORMATION TECHNOLOGY SERVICES	16,561,673.00	38,751,000	40,966,000	4,531,000	4,531,000	(36,435,000)
INSURANCE	136,200.06	265,000	138,000	395,000	395,000	257,000
MAINTENANCE - BUILDINGS & IMPRV	4,653,622.82	4,577,000	4,539,000	4,735,000	4,735,000	196,000
MAINTENANCE - EQUIPMENT	201,252.82	201,000	205,000	205,000	205,000	0
MEDICAL DENTAL & LAB SUPPLIES	454.81	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	17,997.50	19,000	9,000	9,000	9,000	0

ASSESSOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	11,569.33	11,000	17,000	17,000	17,000	0
OFFICE EXPENSE	963,821.44	929,000	669,000	1,089,000	939,000	270,000
PROFESSIONAL SERVICES	2,281,482.02	2,696,000	2,699,000	1,024,000	524,000	(2,175,000)
RENTS & LEASES - BLDG & IMPRV	2,935,553.53	3,257,000	3,139,000	3,139,000	3,139,000	0
RENTS & LEASES - EQUIPMENT	25,364.88	15,000	24,000	24,000	24,000	0
SMALL TOOLS & MINOR EQUIPMENT	4,901.80	1,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	19,581.71	77,000	1,000	42,805,000	19,000	18,000
TECHNICAL SERVICES	467,634.51	409,000	409,000	455,000	455,000	46,000
TELECOMMUNICATIONS	2,097,019.32	2,412,000	2,158,000	2,362,000	2,362,000	204,000
TRAINING	224,581.58	371,000	400,000	405,000	405,000	5,000
TRANSPORTATION AND TRAVEL	1,311,458.01	1,315,000	1,315,000	1,312,000	1,312,000	(3,000)
UTILITIES	2,158,769.69	2,376,000	2,618,000	2,554,000	2,554,000	(64,000)
TOTAL S & S	50,249,522.73	75,002,000	75,002,000	80,376,000	36,146,000	(38,856,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	0.00	72,000	0	72,000	72,000	72,000
JUDGMENTS & DAMAGES	7,894.60	5,000	70,000	70,000	70,000	0
RET-OTHER LONG TERM DEBT	1,183,574.76	1,220,000	1,306,000	1,234,000	1,217,000	(89,000)
TAXES & ASSESSMENTS	1,771.46	2,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	1,193,240.82	1,299,000	1,381,000	1,381,000	1,364,000	(17,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	535,930.67	55,000	55,000	0	0	(55,000)
DATA HANDLING EQUIPMENT	1,000.00	0	0	0	0	0
ELECTRONIC EQUIPMENT	31,612.50	25,000	25,000	25,000	25,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	568,543.17	80,000	80,000	25,000	25,000	(55,000)
TOTAL CAPITAL ASSETS	568,543.17	80,000	80,000	25,000	25,000	(55,000)
GROSS TOTAL	\$ 205,718,182.20	\$ 233,166,000	\$ 242,514,000	\$ 329,131,000	\$ 204,702,000	\$ (37,812,000)
INTRAFUND TRANSFERS	(19,629.57)	(18,000)	(18,000)	(18,000)	(18,000)	0
NET TOTAL	\$ 205,698,552.63	\$ 233,148,000	\$ 242,496,000	\$ 329,113,000	\$ 204,684,000	\$ (37,812,000)
NET COUNTY COST	\$ 131,633,587.60	\$ 161,238,000	\$ 170,445,000	\$ 253,145,000	\$ 128,742,000	\$ (41,703,000)
BUDGETED POSITIONS	1,439.0	1,428.0	1,428.0	1,997.0	1,418.0	(10.0)

Departmental Program Summary

1. Appraisals

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	108,589,000	10,000	42,193,000	66,386,000	802.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	108,589,000	10,000	42,193,000	66,386,000	802.0

Authority: Mandated program – Article XIII of the State Constitution and the California Revenue and Taxation Code.

Appraise real estate properties that either undergo a change of ownership, are subject to new construction, or are impacted by a change in market conditions, as well as appraise business personal property. This includes over 2.3 million parcels throughout the County and over 200,000 business properties that together total a revenue producing assessment value of slightly over \$1.5 trillion. This program also provides public services through the Assessor's district offices which handle approximately 180,000 telephone calls a year and assist nearly 60,000 taxpayers in person.

2. Roll Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	55,286,000	6,000	21,488,000	33,792,000	399.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	55,286,000	6,000	21,488,000	33,792,000	399.0

Authority: Mandated program – Article XIII of the State Constitution and the California Revenue and Taxation Code.

Update property ownership information, provide public services, and process new construction permits and exemption claims. This program is also responsible for appraisal standards and procedures, assessment appeals, special investigations, and providing appraisal expertise to the AMP.

3. IT

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	23,285,000	1,000	5,434,000	17,850,000	101.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	23,285,000	1,000	5,434,000	17,850,000	101.0

Authority: Non-mandated, discretionary program.

Responsible for the development, support, and production of the Assessor's automated systems. It is composed of a highly technical group of analysts, programmers, and production operation specialists who create and manage new production systems in a multi-platform and multi-discipline environment. Key activities include developing a replacement system for the antiquated annual tax roll, facilitating solutions in response to tax law changes and business requirements, and initiating process improvements, while supporting customers within and outside of the Assessor's Office. This program supports the Assessor's multi-departmental property tax websites which provided information on assessments, taxation, and appeals to over 8.0 million visitors in 2018.

4. Administration

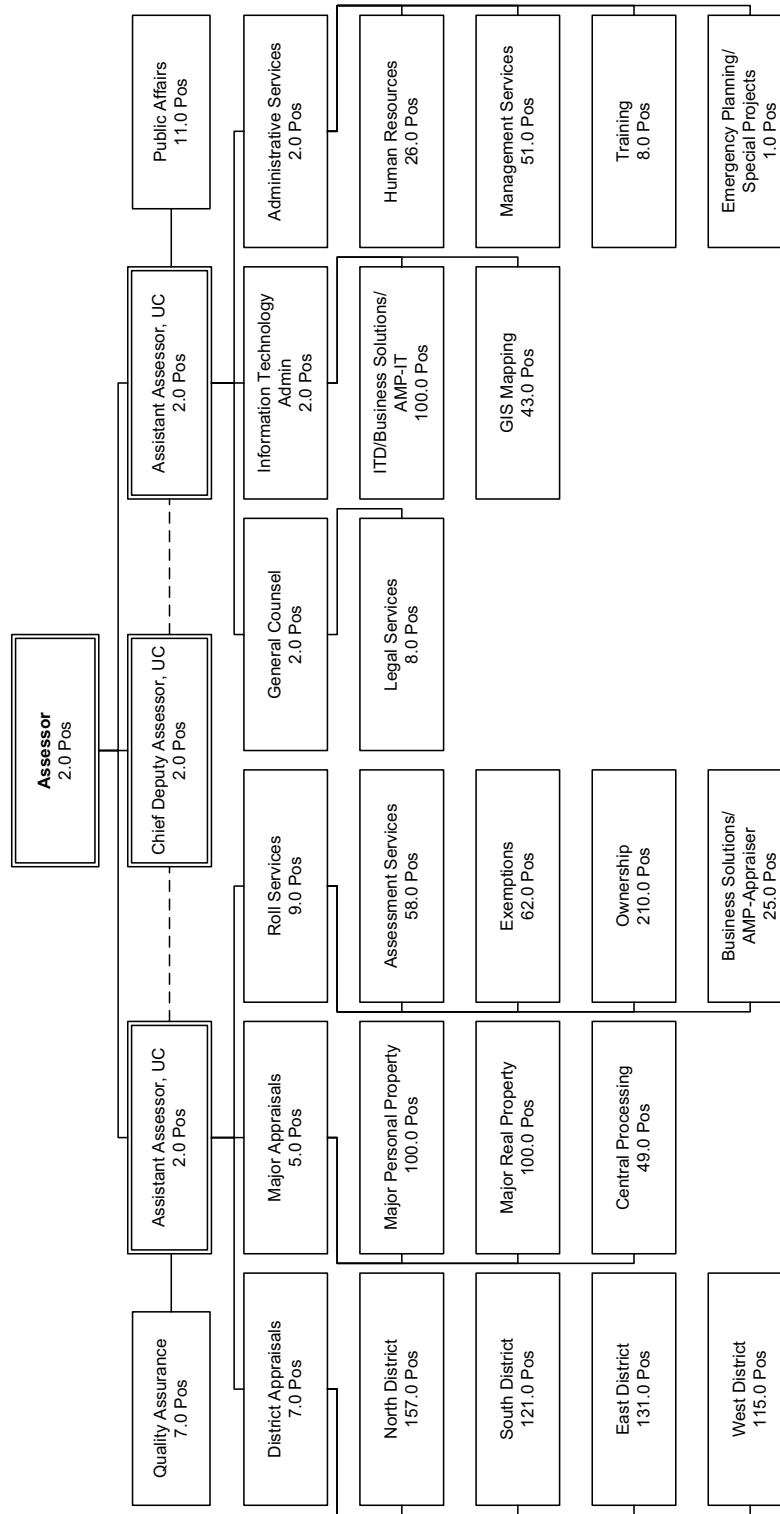
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	17,542,000	1,000	6,827,000	10,714,000	116.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	17,542,000	1,000	6,827,000	10,714,000	116.0

Authority: Non-mandated, discretionary program.

Consists of the executive office, which provides leadership and direction, and accounting, budget services, contracts, emergency planning, facilities, general services, and human resources, as well as materials management and reprographics sections which provide administrative support to the Department.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	204,702,000	18,000	75,942,000	128,742,000	1,418.0

OFFICE OF THE ASSESSOR
Jeffrey Prang, Assessor
FY 2019-20 Recommended Budget Positions = 1,418.0



Auditor-Controller

Arlene Barrera, Acting Auditor-Controller

Auditor-Controller Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 21,152,744.25	\$ 22,309,000	\$ 22,871,000	\$ 24,799,000	\$ 24,799,000	\$ 1,928,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 81,172,281.35	\$ 84,033,000	\$ 89,613,000	\$ 94,258,000	\$ 94,258,000	\$ 4,645,000
SERVICES & SUPPLIES	10,561,455.79	13,413,000	14,444,000	15,283,000	15,283,000	839,000
OTHER CHARGES	187,056.88	230,000	251,000	251,000	251,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	315,000	232,000	0	0	(232,000)
GROSS TOTAL	\$ 91,920,794.02	\$ 97,991,000	\$ 104,540,000	\$ 109,792,000	\$ 109,792,000	\$ 5,252,000
INTRAFUND TRANSFERS	(47,858,258.53)	(48,930,000)	(54,385,000)	(58,280,000)	(58,280,000)	(3,895,000)
NET TOTAL	\$ 44,062,535.49	\$ 49,061,000	\$ 50,155,000	\$ 51,512,000	\$ 51,512,000	\$ 1,357,000
NET COUNTY COST	\$ 22,909,791.24	\$ 26,752,000	\$ 27,284,000	\$ 26,713,000	\$ 26,713,000	\$ (571,000)
 BUDGETED POSITIONS	 621.0	 631.0	 631.0	 634.0	 634.0	 3.0
 FUND GENERAL FUND			FUNCTION GENERAL		ACTIVITY FINANCE	

Mission Statement

The Auditor-Controller provides the County with financial leadership and expert advice on a wide range of fiscal matters, and advocates for financial integrity and accountability in County business practices. Responsibilities include statutory duties outlined in Sections 26880 and 26900 of the California Government Code; establishing County fiscal and internal control policies and procedures; operating eCAPS and eHR, the County's integrated accounting, disbursing, procurement, purchasing, time collection, and payroll systems; administering the countywide payroll; conducting audits and fraud investigations of departments, employees, and contractors; responding to requests by the Board for special reviews, investigations, and analyses; providing fiscal, payroll, and procurement services for 17 client departments in a shared services environment; monitoring social services contracts; performing mandated property tax functions, including extending property tax rolls, apportioning property tax allocations to taxing entities, including Successor Agencies, and issuing property tax refunds due to property value reductions; disbursing warrants to vendors, judgment

recipients, and claimants; and providing system development and support to a variety of countywide financial systems. In addition, the Auditor-Controller provides the State and other agencies with mandated reports including the Comprehensive Annual Financial Report.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects a net decrease in NCC of \$0.6 million primarily due to an adjustment to remove prior-year funding that was provided on a one-time basis for vehicle replacement, the Time Management System, mail machines, peer review, the Audit Development Program, and training, as well as a decrease in appropriation to reflect anticipated funding from Measure U. The decrease is partially offset by Board-approved increases in salaries, health insurance subsidies, and the Department's proportional share of the costs to prefund the County's retiree healthcare benefits. The Recommended Budget also includes the addition of 3.0 positions in the Shared Services Division to address workload from the new Department of Arts and Culture.

Critical/Strategic Planning Initiatives

The Auditor-Controller advocates for fiscal responsibility and service excellence through various initiatives, including:

- Ensuring public trust in County government by implementing the Board-approved annual audit plan and conducting investigations of fraud and malfeasance;
- Working with the CEO to fully fund compliance audits and enhancing service delivery by ensuring that such services can be provided in a manner consistent with government and accounting industry standards and best practices for audit independence;
- Reinforcing countywide IT security by conducting annual IT risk assessments, periodically seeking best practices to improve these assessments, and performing a risk-based program of audits of departments' application systems and IT security policy compliance;
- Improving the fiscal accountability of social services contractors by resolving issues related to federal recovery of questioned costs, ensuring auditor access to contractor records, educating contractors on guidelines, and continuing to enhance the Contractor's Manual to ensure compliance with contract terms and conditions;
- Implementing a Board mandate that requires all new, renewed, and materially modified County contracts and agreements to include language stipulating that it is the County's policy to issue payments to contractors, vendors, and other payees electronically. The default form of payment shall be electronic funds transfer or direct deposit, or in the most appropriate, efficient, secure, and timely form of payment as determined by the Auditor-Controller;
- Continuing to work with Assessor and Treasurer and Tax Collector to explore options for development of an integrated, enterprise Property Tax System to replace aging, obsolete, and inefficient legacy applications that require high levels of staff and technical support;
- Enhancing and updating eCAPS and the Advantage eHR suite of applications to centralize, consolidate, and fully utilize the County's financial management, reporting, human resources, and talent management functions;
- Developing a countywide library of contracts that captures essential and informational data on all County contracts and provides a comprehensive database with the capacity to respond to inquiries on all contractors and contracted services;
- Expanding the use of data analytics to improve business operations, strengthen fiscal controls, and make more management information available for decisions; and
- Promoting succession planning at high managerial levels by assessing leadership skills of key managers, developing training curriculum that targets core leadership competencies, and making opportunities available for learning.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	104,540,000	54,385,000	22,871,000	27,284,000	631.0
<i>New/Expanded Programs</i>					
1. Shared Services: Reflects the addition of 3.0 positions in the Shared Services Division to address workload from the new Department of Arts and Culture.	304,000	304,000	--	--	3.0
<i>Other Changes</i>					
1. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and health insurance subsidies.	3,068,000	1,582,000	665,000	821,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	53,000	27,000	12,000	14,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	487,000	279,000	118,000	90,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
4. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for vehicle replacement, the Time Management System, mail machines, peer review, the Audit Development Program, and training.	(1,084,000)	170,000	--	(1,254,000)	--
5. Measure U: Reflects a decrease in appropriation to reflect anticipated funding.	(242,000)	--	--	(242,000)	--
6. AB 109: Reflects an increase in AB 109 funding.	6,000	--	6,000	--	--
7. Ministerial Adjustments: Reflects an alignment of expenditures and billings for services based on historical and anticipated trends.	2,660,000	1,533,000	1,127,000	--	--
Total Changes	5,252,000	3,895,000	1,928,000	(571,000)	3.0
2019-20 Recommended Budget	109,792,000	58,280,000	24,799,000	26,713,000	634.0

Critical and Unmet Needs

The Auditor-Controller's long-term unmet need is central funding for an integrated, enterprise Property Tax System estimated to cost \$70 million over several years.

AUDITOR-CONTROLLER BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	\$ 9,700,429.25	\$ 9,495,000	\$ 9,182,000	\$ 8,878,000	\$ 8,878,000	\$ (304,000)
AUDITING AND ACCOUNTING FEES	9,038,983.88	10,357,000	11,011,000	13,087,000	13,087,000	2,076,000
CHARGES FOR SERVICES - OTHER	77,945.87	69,000	65,000	69,000	69,000	4,000
CIVIL PROCESS SERVICES	111,240.00	105,000	120,000	120,000	120,000	0
FEDERAL AID - MENTAL HEALTH	240,784.25	260,000	350,000	300,000	300,000	(50,000)
INTEGRATED APPLICATIONS	1,707,083.34	1,726,000	1,734,000	1,929,000	1,929,000	195,000
MISCELLANEOUS	150,018.58	147,000	142,000	143,000	143,000	1,000
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	126,259.08	150,000	267,000	273,000	273,000	6,000
TOTAL REVENUE	\$ 21,152,744.25	\$ 22,309,000	\$ 22,871,000	\$ 24,799,000	\$ 24,799,000	\$ 1,928,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 49,793,087.75	\$ 50,820,000	\$ 55,525,000	\$ 58,333,000	\$ 58,333,000	\$ 2,808,000
CAFETERIA BENEFIT PLANS	9,528,548.61	10,408,000	10,410,000	11,037,000	11,037,000	627,000
COUNTY EMPLOYEE RETIREMENT	9,139,694.64	9,855,000	10,280,000	10,397,000	10,397,000	117,000
DENTAL INSURANCE	219,724.09	226,000	211,000	220,000	220,000	9,000
DEPENDENT CARE SPENDING ACCOUNTS	52,710.00	55,000	89,000	89,000	89,000	0
DISABILITY BENEFITS	646,726.70	235,000	224,000	234,000	234,000	10,000
FICA (OASDI)	735,163.57	749,000	719,000	763,000	763,000	44,000
HEALTH INSURANCE	3,021,195.34	3,122,000	3,472,000	3,822,000	3,822,000	350,000
LIFE INSURANCE	163,465.66	49,000	50,000	55,000	55,000	5,000
OTHER EMPLOYEE BENEFITS	8,205.00	7,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	4,216,523.00	4,742,000	4,869,000	5,356,000	5,356,000	487,000
SAVINGS PLAN	1,542,778.59	1,633,000	1,654,000	1,744,000	1,744,000	90,000
THRIFT PLAN (HORIZONS)	1,617,113.06	1,648,000	1,609,000	1,707,000	1,707,000	98,000
UNEMPLOYMENT INSURANCE	9,725.00	8,000	18,000	18,000	18,000	0
WORKERS' COMPENSATION	477,620.34	476,000	477,000	477,000	477,000	0
TOTAL S & E B	81,172,281.35	84,033,000	89,613,000	94,258,000	94,258,000	4,645,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	533,503.28	1,285,000	746,000	1,689,000	1,689,000	943,000
COMMUNICATIONS	18,892.02	17,000	19,000	19,000	19,000	0
COMPUTING-MAINFRAME	1,122,525.50	1,450,000	1,357,000	1,580,000	1,580,000	223,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	543,653.00	512,000	579,000	584,000	584,000	5,000
COMPUTING-PERSONAL	54,436.80	90,000	92,000	115,000	115,000	23,000
HOUSEHOLD EXPENSE	650.87	1,000	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	1,972,659.80	3,058,000	2,874,000	2,842,000	2,842,000	(32,000)
INSURANCE	125,008.44	75,000	75,000	75,000	75,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,555,007.56	1,660,000	1,605,000	1,627,000	1,627,000	22,000
MAINTENANCE - EQUIPMENT	50,242.75	58,000	70,000	59,000	59,000	(11,000)
MEDICAL DENTAL & LAB SUPPLIES	16.98	0	0	0	0	0
MEMBERSHIPS	21,327.32	11,000	10,000	11,000	11,000	1,000
MISCELLANEOUS EXPENSE	1,029.53	5,000	48,000	48,000	48,000	0
OFFICE EXPENSE	857,079.49	985,000	1,005,000	1,073,000	1,073,000	68,000
PROFESSIONAL SERVICES	307,793.76	513,000	2,160,000	1,857,000	1,857,000	(303,000)

AUDITOR-CONTROLLER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - BLDG & IMPRV	1,450,011.54	1,494,000	1,498,000	1,540,000	1,540,000	42,000
RENTS & LEASES - EQUIPMENT	93,447.37	89,000	111,000	104,000	104,000	(7,000)
SMALL TOOLS & MINOR EQUIPMENT	542.03	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	14,213.92	11,000	0	8,000	8,000	8,000
TECHNICAL SERVICES	102,369.73	116,000	120,000	126,000	126,000	6,000
TELECOMMUNICATIONS	728,892.38	723,000	718,000	708,000	708,000	(10,000)
TRAINING	112,746.53	264,000	262,000	167,000	167,000	(95,000)
TRANSPORTATION AND TRAVEL	95,578.16	90,000	95,000	101,000	101,000	6,000
UTILITIES	799,827.03	906,000	1,000,000	950,000	950,000	(50,000)
TOTAL S & S	10,561,455.79	13,413,000	14,444,000	15,283,000	15,283,000	839,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	0.00	29,000	0	0	0	0
JUDGMENTS & DAMAGES	11,991.66	5,000	65,000	55,000	55,000	(10,000)
RET-OTHER LONG TERM DEBT	174,359.00	196,000	186,000	196,000	196,000	10,000
TAXES & ASSESSMENTS	706.22	0	0	0	0	0
TOTAL OTH CHARGES	187,056.88	230,000	251,000	251,000	251,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ELECTRONIC EQUIPMENT	0.00	7,000	7,000	0	0	(7,000)
MACHINERY EQUIPMENT	0.00	268,000	192,000	0	0	(192,000)
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	40,000	33,000	0	0	(33,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	315,000	232,000	0	0	(232,000)
TOTAL CAPITAL ASSETS	0.00	315,000	232,000	0	0	(232,000)
GROSS TOTAL	\$ 91,920,794.02	\$ 97,991,000	\$ 104,540,000	\$ 109,792,000	\$ 109,792,000	\$ 5,252,000
INTRAFUND TRANSFERS	(47,858,258.53)	(48,930,000)	(54,385,000)	(58,280,000)	(58,280,000)	(3,895,000)
NET TOTAL	\$ 44,062,535.49	\$ 49,061,000	\$ 50,155,000	\$ 51,512,000	\$ 51,512,000	\$ 1,357,000
NET COUNTY COST	\$ 22,909,791.24	\$ 26,752,000	\$ 27,284,000	\$ 26,713,000	\$ 26,713,000	\$ (571,000)
BUDGETED POSITIONS	621.0	631.0	631.0	634.0	634.0	3.0

Departmental Program Summary

1. Accounting and Reporting

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	11,938,000	3,019,000	1,933,000	6,986,000	75.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	11,938,000	3,019,000	1,933,000	6,986,000	75.0

Authority: Mandated program – United States Government Code Title 26; Federal Uniform Guidance 2 Code of Federal Regulations 200; State Constitution, Section 24, Article 13; California Government Code various titles; California Education Codes 41760.2 and 84207; California Revenue and Taxation Code 4653; and County Code 5.02.

Maintains control over the County's accounting and budget functions, including enforcing budgetary controls over budget units; monitoring and reporting the County's cash position; preparing legally-required financial reports; preparing the Countywide Cost Allocation Plan; allocating interest among treasury pool participants; and per legal agreement, serving as controller for Joint Powers Authorities and nonprofit corporations. It provides procedural and technical guidance on various financial matters such as general accounting, cost accounting, and capital assets accounting. Comprehensive financial reporting is prepared relative to the Board's directives, legal mandates, and compliance with Generally Accepted Accounting Principles.

2. Auditing and Reporting

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	11,684,000	7,990,000	1,818,000	1,876,000	66.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	11,684,000	7,990,000	1,818,000	1,876,000	66.0

Authority: Mandated program – California Government Code Sections 26909, 26923, 29321.1, 25252.6 and 25250; California Welfare and Institutions Code 275; California Revenue and Taxation Code 4108.5; and County Code Sections 2.10 and 16.62.

Performs financial, compliance, management, and performance audits; oversees contracts for audit services for all County departments; and responds immediately to all Board special requests for investigations or audits.

3. Countywide Contract Monitoring

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	9,945,000	10,150,000	159,000	(364,000)	56.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	9,945,000	10,150,000	159,000	(364,000)	56.0

Authority: Non-mandated, discretionary program.

Performs monitoring of County contractors in seven social services programs. It also provides training and other technical support to the social services departments' contract monitoring operations.

4. Countywide Disbursements Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,334,000	5,174,000	378,000	2,782,000	55.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,334,000	5,174,000	378,000	2,782,000	55.0

Authority: Mandated program – California Government Code Sections 911, 6001, 5.40, 5.42, 26390, 29741-29742, 29800-29803, 29806 and 29850-29853; California Welfare and Institutions Code Section 15000; and County Codes 2.10 and 408.020.

Responsible for issuing (mailing) payments on behalf of all County departments and certain special districts. It is also responsible for retaining supporting payment records (e.g., warrant registers, negotiated warrants, etc.) to support expenditure information.

5. Countywide Payroll Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	5,494,000	5,425,000	1,141,000	(1,072,000)	36.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	5,494,000	5,425,000	1,141,000	(1,072,000)	36.0

Authority: Mandated program – United States Government Code Title 26; California Government Code Sections 11550-11563, 28101-28160, 30051-30056, and 30061; and County Code Titles 5 and 6, and Title 2, Section 2.10.020.

Prepares and accounts for the County employee payroll and related employee benefits. It is also responsible for implementing pay practices negotiated with bargaining units, withholding both mandatory and voluntary deductions, and withholding earnings payable to various creditors and agencies for garnishments, federal and State tax levies, and child support.

6. Office of County Investigations (OCI) and Children's Group Home Ombudsman

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,038,000	5,361,000	920,000	(243,000)	30.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,038,000	5,361,000	920,000	(243,000)	30.0

OCI

Authority: Mandated program – United States Federal Sentencing Guidelines Section 8B2.1(b)(5); California Penal Code Section 830.13; County Code Section 2.10; and Board Policy 9.040.

Conducts criminal and administrative investigations of alleged fraud and misconduct committed by County employees, contractors, and vendors. OCI responds immediately to all Board special requests for investigations, and investigates and reports on allegations of fraud reported to the County Fraud Hotline or referred by other sources. In addition, OCI provides countywide consulting services, policy development, training, and fraud monitoring and prevention services.

Children's Group Home Ombudsman**Authority:** Non-mandated, discretionary program.

Serves as an advocate and problem solver for children placed in group homes who believe that their personal rights have been violated. The Ombudsman is independent from the agencies that place children in homes. Children are encouraged to contact the Ombudsman, via the hotline, e-mail, or in person during outreach visits, to investigate issues that are raised and provide assistance in resolving problems.

7. Shared Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	10,735,000	3,719,000	--	7,016,000	95.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	10,735,000	3,719,000	--	7,016,000	95.0

Authority: Non-mandated, discretionary program.

Provides a consolidated business processing center for accounts payable, accounts receivable, grants accounting, procurement, and payroll functions, and delivers optimum service in a cost-effective, high-quality manner, enhancing overall organizational effectiveness. These services are currently provided to 17 County departments.

8. Systems Programs (Countywide IT Development and Maintenance and IT Network and Personal Computer Support Services (ITS))

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	20,679,000	14,348,000	3,371,000	2,960,000	104.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	20,679,000	14,348,000	3,371,000	2,960,000	104.0

Countywide IT Development and Maintenance**Authority:** Non-mandated, discretionary program.

Provides support for separately reported, mandated programs (i.e., accounting and reporting, property tax, countywide payroll, and disbursements programs). It develops, installs, and maintains automated systems that support operations of the Department and provide business services for all other departments through countywide programs including the following major automated systems: eCAPS, eHR, Secured Tax Roll System, and property tax systems.

ITS**Authority:** Non-mandated, discretionary program.

Develops, installs, and maintains the departmental network of servers and desktop computers; monitors network connectivity; implements and maintains various software applications relating to messaging and office productivity; implements backup and disaster recovery procedures to ensure business continuity; implements security features mandated by the Chief Information Security Officer; and supports the Administration. Its many functions support the performance of both mandated and non-mandated programs.

9. Property Tax

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	16,861,000	265,000	14,784,000	1,812,000	86.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	16,861,000	265,000	14,784,000	1,812,000	86.0

Authority: Mandated program – State Controller OMB 87; California Government Code Sections 30051-30056 and 30067; California Revenue and Taxation Code Sections 75, 1647-49, 4655, 4658, 5102 and 5452-5454; and California Health and Safety Code Division 24.

Determines property tax allocations, distributes and accounts for property taxes collected, and issues overpayment refunds to taxpayers. Throughout the year, additions and changes to the tax roll are processed resulting in new or corrected tax bills or refunds. After taxes are collected, they are apportioned and distributed to nearly 2,300 local agencies (one percent general tax levy, debt service, and direct assessment accounts) including the County, cities, school districts, education revenue augmentation fund, special districts, and successor agencies.

10. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,084,000	2,829,000	295,000	4,960,000	31.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,084,000	2,829,000	295,000	4,960,000	31.0

Authority: Non-mandated, discretionary program.

Provides executive oversight and administrative support to the operations of the Department. It includes the executive office and support staff, departmental budgeting, accounting, personnel and payroll, training and recruiting, emergency planning, procurement, strategic planning, master agreement functions, facilities management, and special projects.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	109,792,000	58,280,000	24,799,000	26,713,000	634.0

Auditor-Controller - Integrated Applications Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 6,274,000.00	\$ 6,247,000	\$ 6,247,000	\$ 6,362,000	\$ 6,362,000	\$ 115,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 48,844,400.95	\$ 51,815,000	\$ 52,417,000	\$ 51,218,000	\$ 51,124,000	\$ (1,293,000)
GROSS TOTAL	\$ 48,844,400.95	\$ 51,815,000	\$ 52,417,000	\$ 51,218,000	\$ 51,124,000	\$ (1,293,000)
INTRAFUND TRANSFERS	(29,525,000.00)	(29,390,000)	(29,390,000)	(29,970,000)	(29,970,000)	(580,000)
NET TOTAL	\$ 19,319,400.95	\$ 22,425,000	\$ 23,027,000	\$ 21,248,000	\$ 21,154,000	\$ (1,873,000)
NET COUNTY COST	\$ 13,045,400.95	\$ 16,178,000	\$ 16,780,000	\$ 14,886,000	\$ 14,792,000	\$ (1,988,000)

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
FINANCE

Mission Statement

The Auditor-Controller – Integrated Applications budget unit includes the costs associated with the development and operation of enterprise applications. The current budget reflects funding for costs associated with the eCAPS/eHR Project, enterprise licenses, and other enterprise applications. eCAPS is the County's integrated financial application that includes accounting, budget, disbursement, procurement, inventory, vendor self-service, contracts, contract management, debt management, grant lifecycle management, and cost accounting. eHR is the integration of countywide human resources applications for payroll, timekeeping, personnel administration, position control, recruitment, mileage reimbursement, manager self-service, talent management, and other functions. In the future, other major County enterprise applications may be included in this budget unit.

Critical/Strategic Planning Initiatives

The Auditor-Controller through the eCAPS Advisory Committee advocates for operational efficiencies, compliance with regulatory requirements, and alignment with industry standards through various initiatives, including:

- Expanding the functionality of the eCAPS/eHR enterprise modules with enhancements needed to stay current with technology;
- Creating newly integrated applications to further improve enterprise-wide needs; and
- Developing best-of-breed technology along with new applications to further enhance the ease of technology among administrative systems.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects a net decrease in NCC of \$2.0 million primarily due to the removal of prior-year funding that was provided on a one-time basis for contract, development, and maintenance costs associated with enterprise applications. The Recommended Budget also reflects a decrease in funding associated with the transition of Managed Advantage Lite maintenance for eHR from a contractor to the Internal Services Department (ISD).

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	52,417,000	29,390,000	6,247,000	16,780,000	0.0
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for eCAPS deliverables.	(1,659,000)	--	--	(1,659,000)	--
2. Managed Advantage Lite: Reflects a decrease in contract maintenance costs for the human resources application, Managed Advantage Lite.	(329,000)	--	--	(329,000)	--
3. Enterprise Systems Maintenance: Reflects an increase in ISD costs for enterprise systems maintenance.	695,000	580,000	115,000	--	--
Total Changes	(1,293,000)	580,000	115,000	(1,988,000)	0.0
2019-20 Recommended Budget	51,124,000	29,970,000	6,362,000	14,792,000	0.0

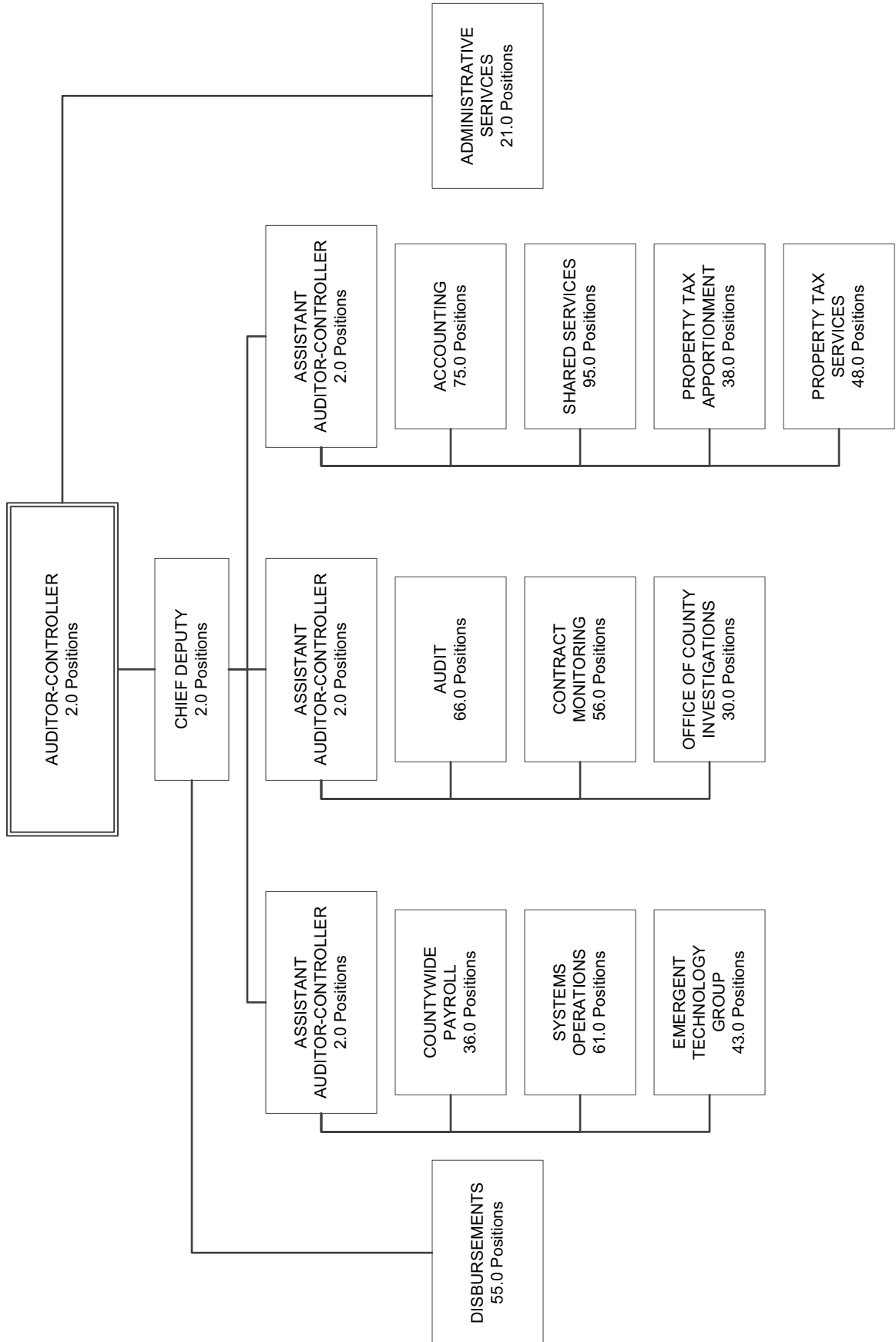
Auditor-Controller - Transportation Clearing Account Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 15,852,739.88	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000	\$ 0
S & S EXPENDITURE DISTRIBUTION	(15,852,739.88)	(20,000,000)	(20,000,000)	(20,000,000)	(20,000,000)	0
TOTAL S & S	0.00	0	0	0	0	0
GROSS TOTAL	\$ 0.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$ 0.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 0.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		GENERAL		FINANCE	

2019-20 Budget Message

The Transportation Clearing Account is a central budget unit for transportation costs incurred by departments. All expenditures are then distributed to the appropriate departments leaving this budget unit with no net appropriation. The 2019-20 Recommended Budget reflects the continuation of the countywide transportation program.

DEPARTMENT OF AUDITOR-CONTROLLER
ARLENE BARRERA, ACTING AUDITOR-CONTROLLER
FY 2019-20 Recommended Budget Positions = 634.0



Beaches and Harbors

Gary Jones, Director

Beaches and Harbors Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 80,792,714.16	\$ 76,855,000	\$ 71,256,000	\$ 71,684,000	\$ 71,684,000	\$ 428,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 28,618,466.13	\$ 31,324,000	\$ 31,558,000	\$ 33,287,000	\$ 33,287,000	\$ 1,729,000
SERVICES & SUPPLIES	21,031,267.52	25,519,000	25,877,000	23,531,000	23,531,000	(2,346,000)
OTHER CHARGES	9,699,544.01	5,495,000	5,545,000	7,873,000	7,873,000	2,328,000
CAPITAL ASSETS - EQUIPMENT	414,907.07	1,132,000	832,000	238,000	238,000	(594,000)
OTHER FINANCING USES	4,063,080.00	4,000,000	4,084,000	4,000,000	4,000,000	(84,000)
GROSS TOTAL	\$ 63,827,264.73	\$ 67,470,000	\$ 67,896,000	\$ 68,929,000	\$ 68,929,000	\$ 1,033,000
INTRAFUND TRANSFERS	(21,930.19)	(5,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	\$ 63,805,334.54	\$ 67,465,000	\$ 67,891,000	\$ 68,924,000	\$ 68,924,000	\$ 1,033,000
NET COUNTY COST	\$ (16,987,379.62)	\$ (9,390,000)	\$ (3,365,000)	\$ (2,760,000)	\$ (2,760,000)	\$ 605,000
BUDGETED POSITIONS	303.0	306.0	306.0	306.0	306.0	0.0

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
RECREATION FACILITIES

Mission Statement

The Department of Beaches and Harbors is dedicated to caring for the County's coastline and Marina del Rey (Marina).

2019-20 Budget Message

The 2019-20 Recommended Budget reflects a \$0.6 million NCC increase primarily attributable to the Countywide Cost Allocation Adjustment (2CFR Part 200) and Board-approved increases in salaries and health insurance subsidies, partially offset by the removal of prior-year funding provided on a one-time basis.

Critical/Strategic Planning Initiatives

Implementation of the County's and Department's strategic plans will accomplish the following outcomes: 1) visitors to County beaches and Marina will experience world renowned recreational opportunities and quality customer service through accessible, clean, attractive, and safe facilities; and 2) Marina boaters, visitors, and residents will enjoy experiencing the County's "Crown Jewel" through redeveloped leasehold properties and beautiful, well maintained public amenities.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	67,896,000	5,000	71,256,000	(3,365,000)	306.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,104,000	--	--	1,104,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	219,000	--	--	219,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	160,000	--	--	160,000	--
4. Unavoidable Cost: Reflects increases in workers' compensation and retiree health insurance due to anticipated increases in benefit costs based on medical cost trends, offset by an increase in Marina revenue.	233,000	--	233,000	--	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Total Maximum Daily Loads program study of sediment deposits and water quality in the Marina harbor (\$0.8 million), Marian bike share system (\$1.0 million), facilities work order system (\$0.1 million), Marina ARTsea events (\$0.5 million), judgments and damages (\$0.6 million), pay-on-foot parking system (\$0.2 million), two commercial pontoon vessels (\$0.4 million), and vehicle replacement plan (\$0.1 million).	(3,747,000)	--	--	(3,747,000)	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	2,869,000	--	--	2,869,000	--
7. Marina Tower Lease: Reflects an increase in services and supplies appropriation needed to fund the annual rent of \$0.6 million for office space and parking at Marina Tower, offset by an increase in Marina revenue.	182,000	--	182,000	--	--
8. Miscellaneous/Board Approved Reclassification: Reflects budget realignments and the reclassification of a Management Analyst to Senior Departmental Personnel Technician.	13,000	--	13,000	--	--
Total Changes	1,033,000	0	428,000	605,000	0.0
2019-20 Recommended Budget	68,929,000	5,000	71,684,000	(2,760,000)	306.00

BEACHES AND HARBORS BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	\$ 262,400.00	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 0
CHARGES FOR SERVICES - OTHER	545,207.05	367,000	445,000	445,000	445,000	0
CONTRACT CITIES SELF INSURANCE	839,145.14	895,000	895,000	895,000	895,000	0
INTEREST	6,441.00	7,000	2,000	2,000	2,000	0
MISCELLANEOUS	152,972.25	120,000	120,000	120,000	120,000	0
OTHER LICENSES & PERMITS	236,940.53	142,000	171,000	171,000	171,000	0
OTHER SALES	48.93	0	0	0	0	0
PARK & RECREATION SERVICES	15,346,904.39	15,394,000	14,332,000	14,332,000	14,332,000	0
PLANNING & ENGINEERING SERVICES	6,934.51	0	0	0	0	0
RENTS & CONCESSIONS	60,353,225.12	57,287,000	52,611,000	53,039,000	53,039,000	428,000
SALE OF CAPITAL ASSETS	94,806.40	213,000	0	0	0	0
SANITATION SERVICES	1,617,310.80	1,580,000	1,830,000	1,830,000	1,830,000	0
SETTLEMENTS	863.78	0	0	0	0	0
STATE - OTHER	673,371.04	0	0	0	0	0
VEHICLE CODE FINES	656,143.22	650,000	650,000	650,000	650,000	0
TOTAL REVENUE	\$ 80,792,714.16	\$ 76,855,000	\$ 71,256,000	\$ 71,684,000	\$ 71,684,000	\$ 428,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 16,952,646.24	\$ 18,646,000	\$ 18,626,000	\$ 19,417,000	\$ 19,417,000	\$ 791,000
CAFETERIA BENEFIT PLANS	4,438,435.67	4,667,000	4,920,000	4,972,000	4,972,000	52,000
COUNTY EMPLOYEE RETIREMENT	2,979,895.69	3,188,000	3,350,000	3,573,000	3,573,000	223,000
DENTAL INSURANCE	85,661.13	88,000	83,000	83,000	83,000	0
DEPENDENT CARE SPENDING ACCOUNTS	35,564.00	30,000	27,000	27,000	27,000	0
DISABILITY BENEFITS	232,467.75	204,000	207,000	212,000	212,000	5,000
FICA (OASDI)	253,251.92	258,000	256,000	270,000	270,000	14,000
HEALTH INSURANCE	580,735.46	638,000	527,000	737,000	737,000	210,000
LIFE INSURANCE	47,929.94	50,000	44,000	46,000	46,000	2,000
OTHER EMPLOYEE BENEFITS	17,374.70	62,000	10,000	10,000	10,000	0
RETIREE HEALTH INSURANCE	1,822,578.00	2,143,000	2,133,000	2,384,000	2,384,000	251,000
SAVINGS PLAN	191,390.70	222,000	226,000	239,000	239,000	13,000
THRIFT PLAN (HORIZONS)	466,606.27	504,000	511,000	537,000	537,000	26,000
UNEMPLOYMENT INSURANCE	24,313.00	40,000	40,000	40,000	40,000	0
WORKERS' COMPENSATION	489,615.66	584,000	598,000	740,000	740,000	142,000
TOTAL S & E B	28,618,466.13	31,324,000	31,558,000	33,287,000	33,287,000	1,729,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	799,545.82	503,000	682,000	682,000	682,000	0
CLOTHING & PERSONAL SUPPLIES	60,384.22	82,000	227,000	227,000	227,000	0
COMMUNICATIONS	212,047.26	231,000	107,000	107,000	107,000	0
COMPUTING-MAINFRAME	2,797.81	279,000	198,000	0	0	(198,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	175,650.38	85,000	0	0	0	0
COMPUTING-PERSONAL	95,122.94	103,000	72,000	72,000	72,000	0
CONTRACTED PROGRAM SERVICES	0.00	0	50,000	50,000	50,000	0
FOOD	6,448.99	0	0	0	0	0
HOUSEHOLD EXPENSE	732,478.11	940,000	179,000	179,000	179,000	0

BEACHES AND HARBORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
INFORMATION TECHNOLOGY SERVICES	181,909.80	50,000	129,000	129,000	129,000	0
INSURANCE	12,930.43	10,000	12,000	12,000	12,000	0
MAINTENANCE - BUILDINGS & IMPRV	3,568,632.45	5,261,000	5,457,000	4,412,000	4,412,000	(1,045,000)
MAINTENANCE - EQUIPMENT	396,797.57	439,000	907,000	907,000	907,000	0
MEDICAL DENTAL & LAB SUPPLIES	53,042.72	36,000	3,000	3,000	3,000	0
MEMBERSHIPS	9,048.90	11,000	6,000	6,000	6,000	0
MISCELLANEOUS EXPENSE	47,792.05	57,000	12,000	12,000	12,000	0
OFFICE EXPENSE	226,116.63	163,000	175,000	175,000	175,000	0
PROFESSIONAL SERVICES	2,313,050.54	2,242,000	2,454,000	2,454,000	2,454,000	0
RENTS & LEASES - BLDG & IMPRV	210,844.40	817,000	829,000	1,011,000	1,011,000	182,000
RENTS & LEASES - EQUIPMENT	144,099.24	507,000	98,000	98,000	98,000	0
SMALL TOOLS & MINOR EQUIPMENT	218,149.88	179,000	88,000	88,000	88,000	0
SPECIAL DEPARTMENTAL EXPENSE	3,675,066.03	5,541,000	6,836,000	6,351,000	6,351,000	(485,000)
TECHNICAL SERVICES	4,126,035.70	4,871,000	4,307,000	3,507,000	3,507,000	(800,000)
TELECOMMUNICATIONS	389,512.60	431,000	315,000	315,000	315,000	0
TRAINING	42,284.11	66,000	126,000	126,000	126,000	0
TRANSPORTATION AND TRAVEL	2,287,511.64	1,573,000	1,653,000	1,653,000	1,653,000	0
UTILITIES	1,043,967.30	1,042,000	955,000	955,000	955,000	0
TOTAL S & S	21,031,267.52	25,519,000	25,877,000	23,531,000	23,531,000	(2,346,000)
OTHER CHARGES						
INTEREST ON NOTES & WARRANTS	633,811.25	593,000	844,000	844,000	844,000	0
JUDGMENTS & DAMAGES	3,410,000.00	820,000	803,000	178,000	178,000	(625,000)
RET-OTHER LONG TERM DEBT	5,624,255.16	4,046,000	3,859,000	6,802,000	6,802,000	2,943,000
TAXES & ASSESSMENTS	31,477.60	36,000	39,000	49,000	49,000	10,000
TOTAL OTH CHARGES	9,699,544.01	5,495,000	5,545,000	7,873,000	7,873,000	2,328,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	50,000	180,000	180,000	180,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	36,642.09	49,000	0	0	0	0
ELECTRONIC EQUIPMENT	1,016.27	478,000	165,000	40,000	40,000	(125,000)
MANUFACTURED/PREFABRICATED STRUCTURE	59,882.56	0	18,000	18,000	18,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	262,421.47	140,000	69,000	0	0	(69,000)
WATERCRAFT/VESSEL/BARGES/TUGS	54,944.68	415,000	400,000	0	0	(400,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	414,907.07	1,132,000	832,000	238,000	238,000	(594,000)
TOTAL CAPITAL ASSETS	414,907.07	1,132,000	832,000	238,000	238,000	(594,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	4,063,080.00	4,000,000	4,084,000	4,000,000	4,000,000	(84,000)
TOTAL OTH FIN USES	4,063,080.00	4,000,000	4,084,000	4,000,000	4,000,000	(84,000)
GROSS TOTAL	\$ 63,827,264.73	\$ 67,470,000	\$ 67,896,000	\$ 68,929,000	\$ 68,929,000	\$ 1,033,000
INTRAFUND TRANSFERS	(21,930.19)	(5,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	\$ 63,805,334.54	\$ 67,465,000	\$ 67,891,000	\$ 68,924,000	\$ 68,924,000	\$ 1,033,000
NET COUNTY COST	\$ (16,987,379.62)	\$ (9,390,000)	\$ (3,365,000)	\$ (2,760,000)	\$ (2,760,000)	\$ 605,000
BUDGETED POSITIONS	303.0	306.0	306.0	306.0	306.0	0.0

Departmental Program Summary

1. Marina

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	30,802,000	--	53,552,000	(22,750,000)	73.0
<i>Less Administration</i>	2,513,000	--	--	2,513,000	15.0
Net Program Costs	28,289,000	--	53,552,000	(25,263,000)	58.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain, and promote the Marina, a public asset managed as a public-private partnership with land owned by the County and ground leased to private investors, including professional real estate oversight of the Marina, development, maintenance, and operation of public areas (e.g., public launch ramp, guest docks, and parking lots); Marina permit issuance; and repair and improvement of infrastructure.

2. Beach

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	37,508,000	5,000	18,057,000	19,446,000	233.0
<i>Less Administration</i>	5,185,000	--	--	5,185,000	33.0
Net Program Costs	32,323,000	5,000	18,057,000	14,261,000	200.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain, and promote 25 miles of County-owned, controlled, or managed beaches, including concession, parking and use permit administration, and beach maintenance (refuse removal, restroom cleaning, sand maintenance, landscaping, and facility repairs).

3. Water Awareness, Training, Education, and Recreation Program

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	619,000	--	75,000	544,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	619,000	--	75,000	544,000	--

Authority: Non-mandated, discretionary program.

Educate the County's youth in organized activities that provide skills, knowledge, and personal experiences in ocean and beach safety, with special emphasis on recruiting youths with limited access or opportunities to engage in beach and harbor activities.

4. Administration

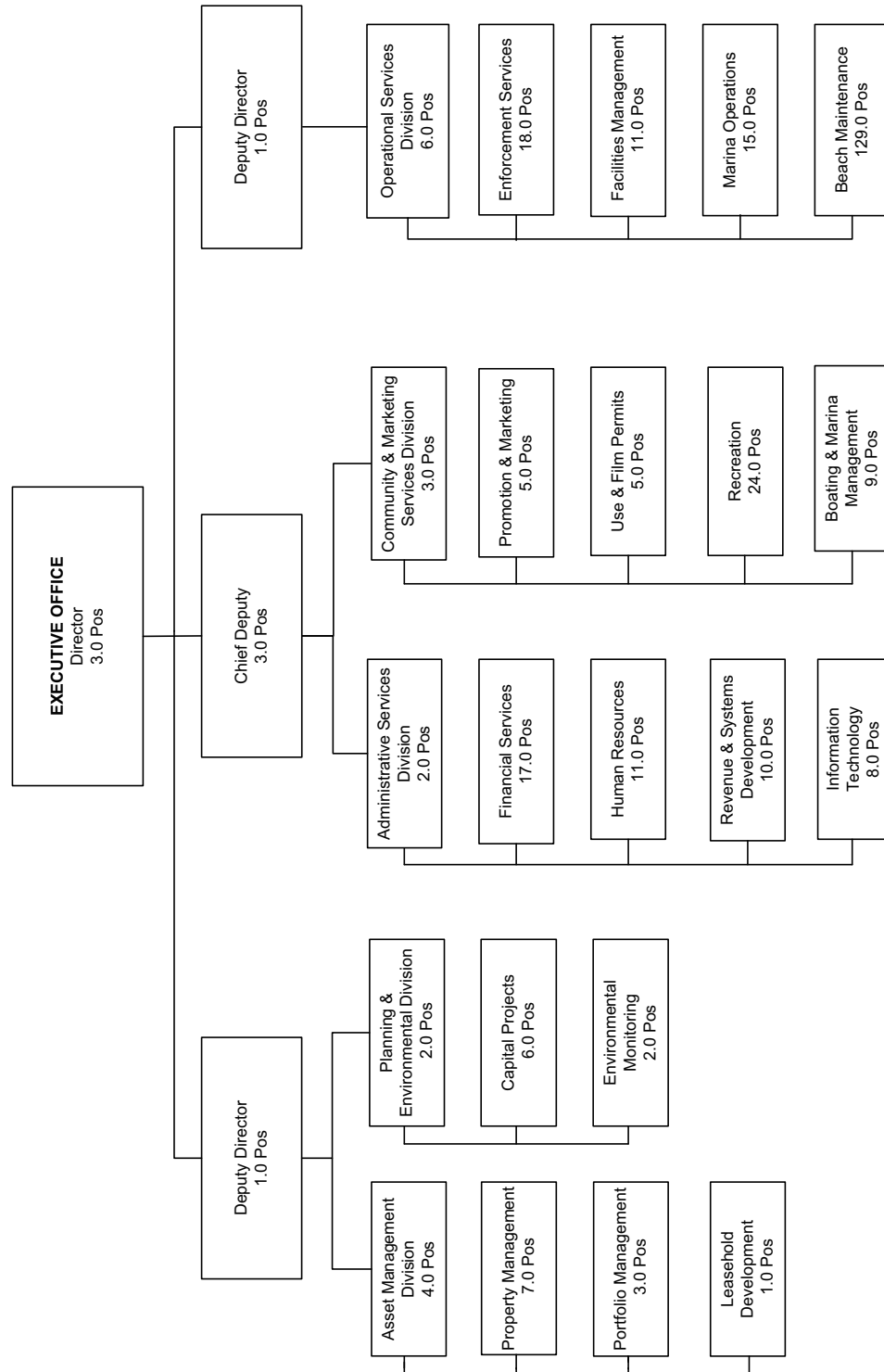
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,698,000	--	--	7,698,000	48.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	7,698,000	--	--	7,698,000	48.0

Authority: Non-mandated, discretionary program – California Government Code Title 3 and County Code Title 5.

Provide administrative support required for the ongoing operation of the Department, which includes executive management, human resources, accounts receivable and fiscal services, budgeting, information systems, materials management, contracts and grants, and auditing.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	68,929,000	5,000	71,684,000	(2,760,000)	306.0

DEPARTMENT OF BEACHES AND HARBORS
Gary Jones, Director
FY 2019-20 Recommended Budget Positions = 306.0



Board of Supervisors

Celia Zavala, Executive Officer

Board of Supervisors Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 7,723,006.88	\$ 15,029,000	\$ 15,029,000	\$ 11,299,000	\$ 11,299,000	\$ (3,730,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 72,008,067.49	\$ 79,621,000	\$ 79,621,000	\$ 81,525,000	\$ 79,895,000	\$ 274,000
SERVICES & SUPPLIES	57,018,674.05	80,717,000	181,424,000	177,664,000	176,327,000	(5,097,000)
S & S EXPENDITURE DISTRIBUTION	(11,103,849.00)	(11,416,000)	(11,416,000)	(11,903,000)	(11,903,000)	(487,000)
TOTAL S & S	45,914,825.05	69,301,000	170,008,000	165,761,000	164,424,000	(5,584,000)
OTHER CHARGES	140,311.24	317,000	317,000	419,000	392,000	75,000
CAPITAL ASSETS - EQUIPMENT	522,975.83	923,000	783,000	235,000	235,000	(548,000)
OTHER FINANCING USES	125,000.00	133,000	125,000	125,000	125,000	0
GROSS TOTAL	\$ 118,711,179.61	\$ 150,295,000	\$ 250,854,000	\$ 248,065,000	\$ 245,071,000	\$ (5,783,000)
INTRAFUND TRANSFERS	(24,396,078.82)	(27,924,000)	(27,924,000)	(24,671,000)	(24,671,000)	3,253,000
NET TOTAL	\$ 94,315,100.79	\$ 122,371,000	\$ 222,930,000	\$ 223,394,000	\$ 220,400,000	\$ (2,530,000)
NET COUNTY COST	\$ 86,592,093.91	\$ 107,342,000	\$ 207,901,000	\$ 212,095,000	\$ 209,101,000	\$ 1,200,000
BUDGETED POSITIONS	464.0	476.0	476.0	452.0	446.0	(30.0)

FUND
GENERAL FUNDFUNCTION
GENERALACTIVITY
LEGISLATIVE AND ADMINISTRATIVE**Mission Statement**

The Board of Supervisors (Board), as the governing body of the County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office of the Board (Executive Office) performs a multi-functional support role for the Board in administering and managing technology, staffing, procurement, and facilities resources, along with the publication of information for the Board, various County departments, and the public. The mission of the Executive Office is to provide excellent customer service and support to the Board in achieving its objectives.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects the funding levels necessary to provide efficient and responsive delivery of services to the Board and the public. The \$1.2 million NCC increase is primarily attributable to Board-approved increases in salaries and employee benefits, the addition of 1.0 Constitutional Policing Advisor position in the Office of Inspector General (OIG), and the transfer of positions and associated funding to the new Department of Arts and Culture. The increases are partially offset by the removal of prior-year funding that was provided on a one-time basis.

Critical/Strategic Planning Initiatives

The Executive Office continues to implement its strategic plan, in alignment with the County's Strategic Plan, with multiple goals for FY 2019-20. The Recommended Budget reflects the resources needed to achieve those goals that continue to focus on the use of technology-driven services.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	250,854,000	27,924,000	15,029,000	207,901,000	476.0
<i>New/Expanded Programs</i>					
1. OIG: Reflects the addition of 1.0 Constitutional Policing Advisor position to provide direct administrative and management support to the Inspector General.	305,000	--	--	305,000	1.0
<i>Other Changes</i>					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,742,000	217,000	--	2,525,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	997,000	83,000	--	914,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	816,000	435,000	--	381,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and unemployment insurance due to anticipated increases in benefits costs based on current trends.	73,000	73,000	--	--	--
5. Utility User Taxes (UUT) – SD3: Reflects an adjustment in ongoing UUT funding due to lower than anticipated receipts based on actual trend.	(55,000)	--	--	(55,000)	--
6. Community Programs – SD2: Reflects one-time funding for the SEED Foundation Exclusive Negotiation Agreement.	250,000	--	--	250,000	--
7. Community Programs – SD4: Reflects the deletion of prior-year community programs funding that was provided on a one-time basis.	(2,800,000)	--	--	(2,800,000)	--
8. Office of Child Protection: Reflects an increase in one-time funding for prevention efforts.	600,000	--	--	600,000	--
9. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	75,000	--	1,000	74,000	--
10. Executive Office Rent: Reflects an increase for rent costs at the Huntington Park and Rowland Heights field offices.	63,000	--	--	63,000	--
11. AB 109 Realignment: Reflects the deletion of one-time funding for the Countywide Criminal Justice Coordination Committee (CCJCC) and Information Systems Advisory Body (ISAB).	(3,767,000)	--	(3,767,000)	--	--
12. Miscellaneous Adjustments: Reflects adjustments to realign various program and departmental operating costs.	738,000	598,000	140,000	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
13. Proprietorship Program: Reflects an increase in building proprietorship costs (\$0.5 million), fully offset by expenditure distribution to tenant departments.	--	--	--	--	--
14. Arts Commission Transition: Reflects the transfer of 31.0 positions, reduction of IFT, and increase of ongoing funding for lease and operating costs to the newly created Department of Arts and Culture.	(5,055,000)	(4,659,000)	--	(396,000)	(31.0)
15. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the County's Vehicle Replacement Plan, Office of Child Protection, and CCJCC's Community Corrections Partnerships Program.	(765,000)	--	(104,000)	(661,000)	--
16. Reclassification: Reflects a Board-approved reclassification.	--	--	--	--	--
Total Changes	(5,783,000)	(3,253,000)	(3,730,000)	1,200,000	(30.0)
2019-20 Recommended Budget	245,071,000	24,671,000	11,299,000	209,101,000	446.0

Critical and Unmet Needs

The Department's unmet needs include additional funding to: 1) enhance operational efficiency and service delivery; and 2) defray cost increases associated with security enhancements and various other services received from other County departments.

BOARD OF SUPERVISORS BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	\$ 1,560,896.81	\$ 1,459,000	\$ 1,459,000	\$ 1,460,000	\$ 1,460,000	\$ 1,000
BUSINESS LICENSES	14,400.00	3,000	0	0	0	0
CHARGES FOR SERVICES - OTHER	715,394.27	1,008,000	1,008,000	1,025,000	1,025,000	17,000
CIVIL PROCESS SERVICES	31,405.00	55,000	55,000	73,000	73,000	18,000
ELECTION SERVICES	203,000.00	431,000	431,000	431,000	431,000	0
FEDERAL - OTHER	(502.68)	10,000	10,000	10,000	10,000	0
MISCELLANEOUS	3,655,058.34	5,817,000	5,820,000	5,856,000	5,856,000	36,000
SALE OF CAPITAL ASSETS	42,686.14	0	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	1,396,294.00	6,085,000	6,085,000	2,318,000	2,318,000	(3,767,000)
STATE - OTHER	0.00	76,000	76,000	76,000	76,000	0
TRANSFERS IN	104,375.00	85,000	85,000	50,000	50,000	(35,000)
TOTAL REVENUE	\$ 7,723,006.88	\$ 15,029,000	\$ 15,029,000	\$ 11,299,000	\$ 11,299,000	\$ (3,730,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 45,404,615.63	\$ 51,230,000	\$ 51,230,000	\$ 51,786,000	\$ 50,837,000	\$ (393,000)
CAFETERIA BENEFIT PLANS	7,332,089.44	8,063,000	8,063,000	8,068,000	7,900,000	(163,000)
COUNTY EMPLOYEE RETIREMENT	7,897,718.20	8,458,000	8,458,000	9,259,000	9,068,000	610,000
DENTAL INSURANCE	162,418.49	100,000	100,000	84,000	80,000	(20,000)
DEPENDENT CARE SPENDING ACCOUNTS	39,907.00	38,000	38,000	38,000	38,000	0
DISABILITY BENEFITS	536,379.82	30,000	30,000	75,000	64,000	34,000
FICA (OASDI)	704,828.39	572,000	572,000	578,000	565,000	(7,000)
HEALTH INSURANCE	3,551,494.31	3,911,000	3,911,000	3,553,000	3,343,000	(568,000)
LIFE INSURANCE	187,391.24	63,000	63,000	57,000	51,000	(12,000)
OTHER EMPLOYEE BENEFITS	11,213.26	0	0	0	0	0
RETIREE HEALTH INSURANCE	3,465,505.00	3,869,000	3,869,000	4,685,000	4,685,000	816,000
SAVINGS PLAN	1,316,023.59	1,665,000	1,665,000	1,666,000	1,627,000	(38,000)
THRIFT PLAN (HORIZONS)	1,194,412.26	1,366,000	1,366,000	1,356,000	1,317,000	(49,000)
UNEMPLOYMENT INSURANCE	21,534.00	35,000	35,000	35,000	35,000	0
WORKERS' COMPENSATION	182,536.86	221,000	221,000	285,000	285,000	64,000
TOTAL S & E B	72,008,067.49	79,621,000	79,621,000	81,525,000	79,895,000	274,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,039,875.98	2,920,000	2,920,000	3,297,000	3,303,000	383,000
CLOTHING & PERSONAL SUPPLIES	144,936.09	0	0	0	0	0
COMMUNICATIONS	1,350,613.95	978,000	978,000	978,000	978,000	0
COMPUTING-MAINFRAME	363,640.44	9,000	9,000	309,000	309,000	300,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,636,038.55	1,957,000	1,957,000	2,367,000	2,367,000	410,000
COMPUTING-PERSONAL	6,626,469.36	5,389,000	5,389,000	7,249,000	6,799,000	1,410,000
CONTRACTED PROGRAM SERVICES	9,534,843.34	33,143,000	133,850,000	131,132,000	131,132,000	(2,718,000)
FOOD	33,945.44	0	0	0	0	0
HOUSEHOLD EXPENSE	39,198.16	43,000	43,000	34,000	34,000	(9,000)
INFORMATION TECHNOLOGY SERVICES	3,404,315.25	7,241,000	7,241,000	3,917,000	3,543,000	(3,698,000)
INSURANCE	167,647.67	136,000	136,000	143,000	143,000	7,000
MAINTENANCE - BUILDINGS & IMPRV	9,959,904.46	8,930,000	8,930,000	9,377,000	9,377,000	447,000

BOARD OF SUPERVISORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - EQUIPMENT	25,694.00	12,000	12,000	12,000	12,000	0
MEDICAL DENTAL & LAB SUPPLIES	12,958.84	0	0	0	0	0
MEMBERSHIPS	10,014.42	2,000	2,000	2,000	2,000	0
MISCELLANEOUS EXPENSE	263,154.80	201,000	201,000	201,000	201,000	0
OFFICE EXPENSE	1,228,708.75	1,195,000	1,195,000	1,268,000	1,228,000	33,000
PROFESSIONAL SERVICES	5,984,427.45	6,733,000	6,733,000	5,478,000	5,431,000	(1,302,000)
PUBLICATIONS & LEGAL NOTICE	389,002.01	394,000	394,000	373,000	373,000	(21,000)
RENTS & LEASES - BLDG & IMPRV	1,710,011.13	2,039,000	2,039,000	1,812,000	1,812,000	(227,000)
RENTS & LEASES - EQUIPMENT	336,840.46	241,000	241,000	224,000	224,000	(17,000)
SMALL TOOLS & MINOR EQUIPMENT	30,603.81	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	124,584.98	401,000	401,000	403,000	403,000	2,000
TECHNICAL SERVICES	5,214,285.57	4,976,000	4,976,000	5,400,000	4,985,000	9,000
TELECOMMUNICATIONS	2,631,486.12	2,020,000	2,020,000	2,111,000	2,094,000	74,000
TRAINING	85,834.83	98,000	98,000	98,000	98,000	0
TRANSPORTATION AND TRAVEL	616,290.72	337,000	337,000	207,000	207,000	(130,000)
UTILITIES	1,053,347.47	1,322,000	1,322,000	1,272,000	1,272,000	(50,000)
S & S EXPENDITURE DISTRIBUTION	(11,103,849.00)	(11,416,000)	(11,416,000)	(11,903,000)	(11,903,000)	(487,000)
TOTAL S & S	45,914,825.05	69,301,000	170,008,000	165,761,000	164,424,000	(5,584,000)
OTHER CHARGES						
INT-OTHER LONG TERM DEBT	0.00	62,000	62,000	0	0	(62,000)
JUDGMENTS & DAMAGES	5,821.98	75,000	75,000	75,000	75,000	0
RET-OTHER LONG TERM DEBT	132,801.75	147,000	147,000	311,000	284,000	137,000
RIGHTS OF WAY	0.00	31,000	31,000	31,000	31,000	0
TAXES & ASSESSMENTS	1,687.51	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	140,311.24	317,000	317,000	419,000	392,000	75,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	263,932.71	336,000	205,000	205,000	205,000	0
INTERNAL SALE OF CAPITAL ASSET \$5,000 OR OVER	89,502.00	0	0	0	0	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	0	30,000	30,000	30,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	169,541.12	587,000	548,000	0	0	(548,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	522,975.83	923,000	783,000	235,000	235,000	(548,000)
TOTAL CAPITAL ASSETS	522,975.83	923,000	783,000	235,000	235,000	(548,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	125,000.00	133,000	125,000	125,000	125,000	0
TOTAL OTH FIN USES	125,000.00	133,000	125,000	125,000	125,000	0
GROSS TOTAL	\$ 118,711,179.61	\$ 150,295,000	\$ 250,854,000	\$ 248,065,000	\$ 245,071,000	\$ (5,783,000)
INTRAFUND TRANSFERS	(24,396,078.82)	(27,924,000)	(27,924,000)	(24,671,000)	(24,671,000)	3,253,000
NET TOTAL	\$ 94,315,100.79	\$ 122,371,000	\$ 222,930,000	\$ 223,394,000	\$ 220,400,000	\$ (2,530,000)
NET COUNTY COST	\$ 86,592,093.91	\$ 107,342,000	\$ 207,901,000	\$ 212,095,000	\$ 209,101,000	\$ 1,200,000
BUDGETED POSITIONS	464.0	476.0	476.0	452.0	446.0	(30.0)

Departmental Program Summary

1. County Government Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	161,383,000	4,864,000	1,789,000	154,730,000	204.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	161,383,000	4,864,000	1,789,000	154,730,000	204.0

Authority: Mandated program with discretionary service Levels – California Constitution, California Government Code 26227.

The program is comprised of the five Board offices and the Clerk of the Board. The Board provides for the public welfare by establishing County and special district policies supervises activities of County departments and special districts adopts annual budgets and sets salaries. The Executive Office prepares Board agendas and minutes of the meetings, posts actions taken by the Board, maintains Board records, and provides the Board with administrative and information technology support.

2. Assessment Appeals Board (AAB)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	4,776,000	--	1,890,000	2,886,000	26.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	4,776,000	--	1,890,000	2,886,000	26.0

Authority: Mandated program with discretionary service Levels – Article XII of the California Constitution.

The AAB hears and renders decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.

3. ISAB

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	16,473,000	12,152,000	3,643,000	678,000	8.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	16,473,000	12,152,000	3,643,000	678,000	8.0

Authority: Non-mandated, discretionary program.

ISAB consists of two programs: the Integration Services program and the Videoconferencing program. The Integration Services program provides funding to support the criminal justice systems participating in ISAB, coordinate and ensure appropriate systems interface, and provide technical and administrative support and workload data analysis. The Videoconferencing program provides for the maintenance, operations, and videoconferencing expansion for additional videoconferencing and interviewer stations throughout the County.

4. OIG

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	5,955,000	--	--	5,955,000	29.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	5,955,000	--	--	5,955,000	29.0

Authority: Non-mandated, discretionary program.

The OIG provides independent and comprehensive oversight, monitoring, and reporting of the Sheriff's Department's operations and conditions in the jail facilities. The OIG consists of three functional divisions: Review and Analysis, Audit and Investigation, and Monitoring and Community Outreach. The Review and Analysis Division analyzes and reviews data to produce reports and identify trends. The Audits and Investigation Division audits the Department's compliance with policies and procedures. The Monitoring and Community Outreach Division monitors jail facilities conditions, complaint responses from inmates and the public, and takes input from the public.

5. Administrative Services

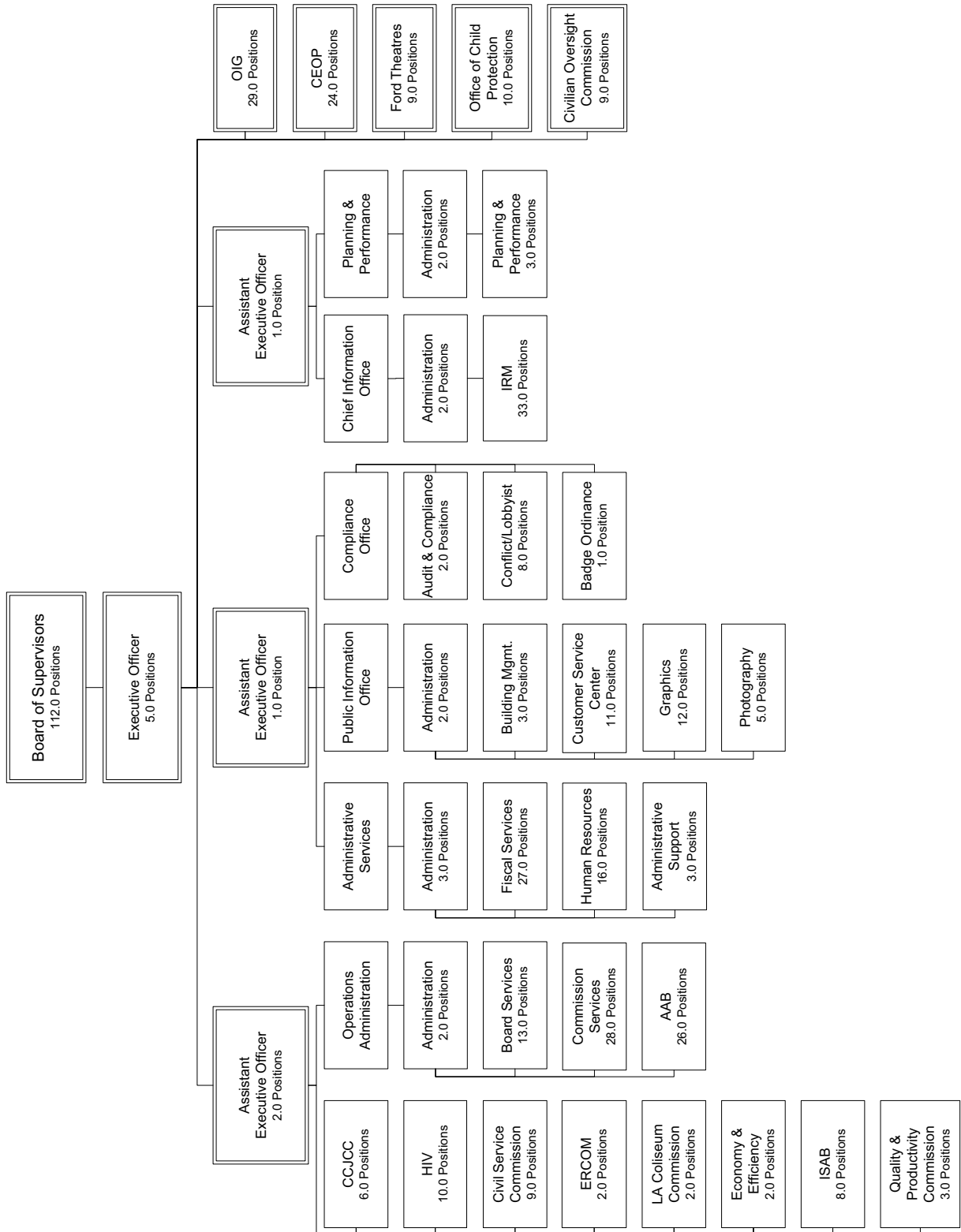
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	56,484,000	7,655,000	3,977,000	44,852,000	179.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	56,484,000	7,655,000	3,977,000	44,852,000	179.0

Authority: Non-mandated, discretionary program.

The program provides services to Board offices, the Executive Office, and commissions for budget, procurement, accounting, information technology, personnel and payroll. It also provides services to client departments including office support and temporary clerical services. In addition to other County departments and budget units, it provides a comprehensive building management program for the Kenneth Hahn Hall of Administration as well as legislative and operational support.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	245,071,000	24,671,000	11,299,000	209,101,000	446.0

BOARD OF SUPERVISORS
Celia Zavala, Executive Officer
FY 2019-20 Recommended Budget Positions = 446.0



Capital Projects/Refurbishments

Capital Projects/Refurbishments Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 29,490,391.84	\$ 59,572,000	\$ 231,296,000	\$ 233,879,000	\$ 233,879,000	\$ 2,583,000
EXPENDITURES/APPROPRIATIONS						
CAPITAL ASSETS - LAND	\$ 16,535,693.00	\$ 0	\$ 391,000	\$ 4,309,000	\$ 4,309,000	\$ 3,918,000
CAPITAL ASSETS - B & I	63,658,027.24	142,133,000	908,124,000	1,088,427,000	866,470,000	(41,654,000)
TOTAL CAPITAL PROJECT	80,193,720.24	142,133,000	908,515,000	1,092,736,000	870,779,000	(37,736,000)
TOTAL CAPITAL ASSETS	80,193,720.24	142,133,000	908,515,000	1,092,736,000	870,779,000	(37,736,000)
GROSS TOTAL	\$ 80,193,720.24	\$ 142,133,000	\$ 908,515,000	\$ 1,092,736,000	\$ 870,779,000	\$ (37,736,000)
NET COUNTY COST	\$ 50,703,328.40	\$ 82,561,000	\$ 677,219,000	\$ 858,857,000	\$ 636,900,000	\$ (40,319,000)

Mission Statement

The Capital Projects/Refurbishments budget unit reflects the Chief Executive Office's (CEO) funding recommendations for the acquisition, development, design, construction, and refurbishment of General Fund capital assets and infrastructure. These recommendations support projects that are currently funded and underway, as well as projects that are anticipated to commence in the coming fiscal year in which viable and sufficient funding has been identified.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects the Board's continuing commitment to allocate a significant amount of available one-time funding to expand, replace, or refurbish the County's capital assets and infrastructure. The Recommended Budget appropriates \$1.1 billion, collectively in the General Fund and Capital Project Special Funds, for 412 active projects to advance the Board's strategic priorities including public healthcare and wellness, public safety, public service delivery, environmental stewardship, deferred maintenance, and cultural institutions. The total capital program value is \$3.6 billion, representing 527 projects.

The Recommended Budget includes \$870.8 million for 284 General Fund projects in acquisition, development, design, or construction, and is funded by \$233.9 million in one-time revenue from grants and other sources and \$636.9 million in local discretionary monies. The Budget reflects a decrease of \$37.7 million in appropriation and the completion of 20 projects.

In addition to the projects appropriated in the General Fund, the capital program includes certain critical projects funded under the Department of Health Services (DHS), financed with special district revenue or proceeds from lease revenue

obligation notes, or appropriated in certain special funds. Summarized in Volume Two, the Recommended Budget includes \$229.6 million for 128 special funds projects in acquisition, development, design, or construction to address capital needs in the areas of infrastructure repair and development for health services, public safety, and general government, and reflects a decrease of \$90.7 million and the completion of 21 projects.

Critical /Strategic Planning Initiatives

The County will continue to advance the Strategic Asset Management Plan's key objectives, including:

- Maintaining Accurate Asset Inventory – Updating and refining the County Asset Management Property System (CAMPS) of leased and owned properties, which has been shared with each County department and includes Geographic Information System (GIS) features.
- Maximizing Existing Assets – Surveying the condition of all County assets by utilizing the County's Strategic Asset Management (SAM) system and actively assessing the remaining half of the County's real estate portfolio by surveying the Sheriff and Health Agency facilities. This assessment will guide the implementation of a robust deferred maintenance program for many years.
- Guiding Strategic Investment with Master Planning – Undertaking various master plans with the benefit of the enhanced CAMPS and SAM condition assessment to identify long-term needs across departments and develop strategies to optimize County resources and target investment to support key Board priorities such as homelessness and economic development. Also includes developing a five-year capital plan as a guide for strategic capital investment for capital projects and critical deferred maintenance.

2019-20 RECOMMENDED CAPITAL PROJECTS/REFURBISHMENTS GENERAL FUND BUDGET

	Appropriation	Revenue	NCC
Agricultural Commissioner/Weights and Measures (ACWM)	6,543,000	--	6,543,000
Animal Care and Control	3,645,000	--	3,645,000
Assessor	12,355,000	12,084,000	271,000
Beaches and Harbors	18,550,000	2,872,000	15,678,000
Chief Executive Office	494,000	--	494,000
Childcare Facilities	92,000	--	92,000
Consumer Affairs	5,068,000	--	5,068,000
Federal and State Disaster Aid	5,220,000	1,753,000	3,467,000
Fire Department-Lifeguard	8,306,000	1,250,000	7,056,000
Health Services	8,240,000	--	8,240,000
Internal Services Department (ISD)	1,034,000	--	1,034,000
LA County Library	16,284,000	--	16,284,000
Medical Examiner-Coroner	4,131,000	--	4,131,000
Mental Health	49,516,000	47,704,000	1,812,000
Museum of Natural History	10,333,000	--	10,333,000
Parks and Recreation	67,540,000	26,087,000	41,453,000
Probation	63,709,000	16,626,000	47,083,000
Public Health	16,777,000	--	16,777,000
Public Works - Public Ways/Facilities	3,300,000	--	3,300,000
Regional Planning	570,000	--	570,000
Registrar-Recorder/County Clerk (RR/CC)	1,491,000	--	1,491,000
Sheriff	242,048,000	100,000,000	142,048,000
Stormwater Projects	78,566,000	4,690,000	73,876,000
Trial Courts	8,079,000	3,241,000	4,838,000
Various Capital Projects	235,563,000	17,272,000	218,291,000
Workforce Development, Aging and Community Services (WDACS)	3,325,000	300,000	3,025,000
Total - General Fund	870,779,000	233,879,000	636,900,000

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	908,515,000	0	231,296,000	677,219,000	0.0
Other Changes					
1. ACWM: Reflects a decrease to account for prior-year project expenditures. ACWM's capital program is projected to cost \$6.5 million and includes refurbishments to the South Gate field office.	(740,000)	--	--	(740,000)	--
2. Animal Care and Control: Reflects a decrease to account for prior-year project expenditures. Animal Care and Control's capital program is projected to cost \$3.6 million and includes nine projects: four in development, two in construction, one canceled, and two in closeout.	(744,000)	--	--	(744,000)	--
3. Assessor: Reflects the transfer of funds from the Asset Development Implementation Special Revenue Fund to fully fund the South El Monte project. Assessor's capital program is projected to cost \$12.4 million and includes acquisition and refurbishments to the South El Monte regional office and Lancaster office which are both in development.	12,084,000	--	12,084,000	--	--
4. Auditor-Controller: Reflects a decrease to account for prior-year project expenditures as well as the anticipated construction completion of the Auditor Development Project.	(693,000)	--	--	(693,000)	--
5. Beaches and Harbors: Reflects a decrease to account for prior-year project expenditures. Beaches and Harbors' capital program is projected to cost \$18.6 million and includes refurbishments at Royal Palms Beach, White Point Park, Zuma Beach, and Manhattan Beach restrooms, as well as expansion of the Dockweiler RV Park and office, and replacement of its domestic waterline.	(1,111,000)	--	--	(1,111,000)	--
6. CEO: Reflects funding for two new deferred maintenance projects at the Culver City Courthouse building. CEO's capital program is projected to cost \$0.5 million and includes two projects in development.	494,000	--	--	494,000	--
7. Consumer and Business Affairs: Reflects a decrease to account for prior-year project expenditures. Consumer and Business Affairs' capital program is projected to cost \$5.1 million and includes the Hall of Records ground floor office renovations project.	(2,868,000)	--	(468,000)	(2,400,000)	--
8. Federal and State Disaster Aid: Reflects the closeout of Veteran's Park Administration Building Replacement project. The Federal and State Disaster Aid capital program is projected to cost \$5.2 million and provides economic recovery assistance following major emergencies. The two projects under the Federal and State Disaster Aid program are funded by a combination of federal and State public assistance grants and funding from Extraordinary Maintenance budget unit.	(14,000)	--	(14,000)	--	--
9. Fire Department-Lifeguard: Reflects estimated project expenditures from the prior year. Fire Department-Lifeguard's capital program is projected to cost \$8.3 million and includes one project in design.	(250,000)	--	(250,000)	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
10. Health Services: Reflects a decrease to account for prior-year expenditures for planning, design, and construction activities for various projects. Health Services' capital program is projected to cost \$8.2 million and includes 12 projects: one in design, three in construction, two ongoing, and six in closeout.	(13,349,000)	--	--	(13,349,000)	--
11. ISD: Reflects funding for new deferred maintenance projects and a decrease in revenue collections. ISD's capital program is projected to cost \$1.0 million and includes four projects: two in development, one in design, and one in closeout.	182,000	--	(852,000)	1,034,000	--
12. LA County Library: Reflects funding for new deferred maintenance projects and a decrease in revenue collections from Library's operating budget. LA County Library's capital program is projected to cost \$16.3 million and includes 16 projects: ten in development, one in design, one in construction, three in closeout, and one canceled.	75,000	--	(2,487,000)	2,562,000	--
13. Medical Examiner-Coroner: Reflects funding for new deferred maintenance projects. Medical Examiner-Coroner's capital program is projected to cost \$4.1 million and includes six projects: two in development, two in design, one canceled, and one in closeout.	620,000	--	--	620,000	--
14. Mental Health: Reflects funding for new deferred maintenance projects. Mental Health's capital program is projected to be \$49.5 million and includes five projects: two in development, one in design, one in construction, and one ongoing.	6,642,000	--	6,381,000	261,000	--
15. Museum of Natural History: Reflects funding for new deferred maintenance projects. Museum of Natural History's capital program is projected to cost \$10.3 million and includes the George Page Museum and Museum of Natural History repair projects.	715,000	--	--	715,000	--
16. Parks and Recreation: Reflects funding for new and deferred maintenance projects as well as a decrease due to anticipated completion of various projects. Parks and Recreation's capital program is projected to cost \$67.5 million and includes 102 capital improvement and refurbishment projects: 63 projects are active and in development, design, and construction; 38 are completed, canceled, or in closeout; and one is ongoing.	3,348,000	--	5,431,000	(2,083,000)	--
17. Probation: Reflects funding for design activities for various projects. Probation's capital program is projected to cost \$63.7 million and includes 20 projects: 13 in development, three in design, one in construction, two ongoing, and one in closeout.	14,908,000	--	(3,000,000)	17,908,000	--
18. Public Health: Reflects funding for new deferred maintenance projects at various Public Health Centers. Public Health's capital program is projected to cost \$16.8 million and includes 23 projects: 13 in development, nine in construction, and one in closeout.	6,024,000	--	--	6,024,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
19. Public Ways – Facilities: Reflects a decrease to account for prior-year project expenditures for the La Puente Enhanced One Stop Center and the Public Works third floor refurbishment from the prior year. The Public Ways – Facilities’ capital program is projected to cost \$3.3 million and includes two projects: one in development and one in design.	(700,000)	--	--	(700,000)	--
20. Regional Planning: Reflects a decrease to account for prior-year project expenditures. Regional Planning’s capital program is projected to cost \$0.6 million and includes the Hall of Records hearing room upgrade project.	(30,000)	--	--	(30,000)	--
21. RR/CC: Reflects funding for new deferred maintenance projects. RR/CC’s capital program is projected to cost \$1.5 million and includes the RR/CC Headquarter Building Fire Suppression System project, emergency generators replacement, and Van Nuys office refurbishment.	684,000	--	--	684,000	--
22. Sheriff: Reflects a decrease to account for prior-year expenditures for planning, design, and construction activities for various projects. Sheriff’s capital program is projected to cost \$242.0 million and includes 21 projects: six in development, four in design, one in construction, three in ongoing remediation, three in closeout, and four canceled.	(13,208,000)	--	--	(13,208,000)	--
23. Stormwater Projects: Reflects a decrease in State grants for various projects. Stormwater Projects’ capital program is projected to cost \$78.6 million and includes 12 projects: eight in development, one in design, and three in construction.	(23,066,000)	--	(11,485,000)	(11,581,000)	--
24. Trial Courts: Reflects a decrease to account for prior-year expenditure activities for various projects. Trial Courts’ capital program is projected to cost \$8.1 million and includes five projects: two in development, one in construction, and two in closeout.	(2,691,000)	--	(1,050,000)	(1,641,000)	--
25. Various Capital Projects: Reflects a decrease to account for prior-year project expenditures for various projects countywide. Various capital projects are projected to cost \$235.6 million and include 81 various nondepartmental or countywide projects: two in acquisition, 15 in development, three in design, 11 in construction, 20 in ongoing development, 14 in ongoing remediation, four canceled, and 12 in closeout.	(24,473,000)	--	(2,007,000)	(22,466,000)	--
26. WDACS: Reflects funding for new deferred maintenance projects and an increase in revenue for the Center Maravilla Service Center Entrepreneur Center Project. WDACS’ capital program is projected to cost \$3.3 million and includes eight projects: four in development and four in construction.	425,000	--	300,000	125,000	--
Total Changes	(37,736,000)	0	2,583,000	(40,319,000)	0.0
2019-20 Recommended Budget	870,779,000	0	233,879,000	636,900,000	0.0

Chief Executive Officer

Sachi A. Hamai, Chief Executive Officer

Chief Executive Officer Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 9,559,953.05	\$ 3,966,000	\$ 16,500,000	\$ 44,263,000	\$ 44,263,000	\$ 27,763,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 74,473,751.79	\$ 79,630,000	\$ 88,253,000	\$ 95,143,000	\$ 93,638,000	\$ 5,385,000
SERVICES & SUPPLIES	25,074,637.70	26,340,000	30,871,000	37,713,000	37,713,000	6,842,000
OTHER CHARGES	467,569.57	1,004,000	1,004,000	17,746,000	17,746,000	16,742,000
CAPITAL ASSETS - EQUIPMENT	44,005.86	500,000	500,000	545,000	500,000	0
OTHER FINANCING USES	0.00	0	0	2,763,000	2,763,000	2,763,000
GROSS TOTAL	\$ 100,059,964.92	\$ 107,474,000	\$ 120,628,000	\$ 153,910,000	\$ 152,360,000	\$ 31,732,000
INTRAFUND TRANSFERS	(37,546,494.19)	(38,335,000)	(38,955,000)	(37,667,000)	(37,667,000)	1,288,000
NET TOTAL	\$ 62,513,470.73	\$ 69,139,000	\$ 81,673,000	\$ 116,243,000	\$ 114,693,000	\$ 33,020,000
NET COUNTY COST	\$ 52,953,517.68	\$ 65,173,000	\$ 65,173,000	\$ 71,980,000	\$ 70,430,000	\$ 5,257,000

BUDGETED POSITIONS	495.0	488.0	488.0	498.0	491.0	3.0
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FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

On behalf of the Board, provide fiscal and management leadership to facilitate policy development and effective program implementation to achieve the County's mission.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC increase of \$5.3 million primarily due to \$5.6 million from the consolidation of the Emergency Preparedness and Response (EPR) budget, \$3.0 million for Board-approved increases in salaries and health insurance subsidies, and \$2.7 million in one-time funding to enhance Census 2020 efforts. The increase is offset by the deletion of \$6.9 million in prior-year funding provided on a one-time basis.

Critical/Strategic Planning Initiatives

The Chief Executive Officer's (CEO) strategic coordination functions will continue to address key Board priorities, including:

- Increasing the County's outreach efforts for the Census 2020 as directed by the Board on January 29, 2019. The increased efforts will support local education and outreach targeting the Hard to Count (HTC) communities.
- Establishing the Center for Strategic Partnerships (CSP) within the CEO as directed by the Board on September 18, 2018 and expanding the scope of the CSP to include all Board-directed priorities.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	120,628,000	38,955,000	16,500,000	65,173,000	488.0
<i>New/Expanded Programs</i>					
1. CSP: Reflects the addition of 3.0 positions to establish the CSP within the CEO.	707,000	707,000	--	--	3.0
2. Census 2020 Outreach and Tech Support: Reflects funding for the County's efforts for the 2020 Census, which include outreach and education activities that target HTC communities and technical support.	2,753,000	--	--	2,753,000	--
<i>Other Changes</i>					
1. EPR Budget Consolidation: Reflects the consolidation of the EPR budget unit within the CEO budget.	33,015,000	(4,068,000)	31,478,000	5,605,000	--
2. Administration: Reflects the conversion of positions in Administrative Services and the Office of Emergency Management (OEM) to enhance operational support.	38,000	38,000	--	--	--
3. AB 109 Funding Reversal: Reflects an adjustment to remove prior-year funding provided on a one-time basis for the AB 109 program.	(298,000)	--	(298,000)	--	--
4. Ministerial Adjustments: Reflects the realignment of appropriation, intrafund transfers, and revenue based on historical trends, closeout of grants, deletion of one-time Clean Power Alliance start-up costs, and Productivity Investment Fund (PIF) grant award.	(2,192,000)	1,060,000	(3,252,000)	--	--
5. One-Time Funding: Reflects the deletion of prior-year funding that was provided on a one-time basis for various projects.	(6,861,000)	--	--	(6,861,000)	--
6. Center for Strategic Public-Private Partnerships (CSPPP) Transfer: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for transfer of the CSPPP pilot from the Office of Child Protection to the CEO.	(287,000)	--	(165,000)	(122,000)	--
7. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,030,000	--	--	3,030,000	--
8. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	656,000	--	--	656,000	--
9. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	533,000	251,000	--	282,000	--
10. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, and centrally-allocated insurance costs due to anticipated increases in benefit costs based on medical cost trends.	724,000	724,000	--	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
11. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(86,000)	--	--	(86,000)	--
Total Changes	31,732,000	(1,288,000)	27,763,000	5,257,000	3.0
2019-20 Recommended Budget	152,360,000	37,667,000	44,263,000	70,430,000	491.0

Critical and Unmet Needs

The CEO's unmet needs include funding for additional positions in the OEM and Chief Information Office (CIO).

CHIEF EXECUTIVE OFFICER BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	\$ 539,000.00	\$ 0	\$ 539,000	\$ 539,000	\$ 539,000	\$ 0
AUDITING AND ACCOUNTING FEES	23.09	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	1,534,762.10	542,000	8,748,000	6,698,000	6,698,000	(2,050,000)
CONTRACT CITIES SELF INSURANCE	174,462.71	0	1,443,000	0	0	(1,443,000)
FEDERAL - DISTRICT ATTORNEY PROGRAMS	3,049,750.40	0	0	0	0	0
FEDERAL - GRANTS	0.00	0	0	31,478,000	31,478,000	31,478,000
FEDERAL - OTHER	182,395.23	0	224,000	224,000	224,000	0
MISCELLANEOUS	520,341.24	559,000	504,000	339,000	339,000	(165,000)
PERSONNEL SERVICES	1,068,820.82	358,000	1,000,000	1,000,000	1,000,000	0
RENTS & CONCESSIONS	725,202.42	580,000	1,694,000	1,694,000	1,694,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	251,629.95	598,000	598,000	300,000	300,000	(298,000)
STATE - OTHER	534,338.80	0	0	0	0	0
TRANSFERS IN	979,226.29	1,329,000	1,750,000	1,991,000	1,991,000	241,000
TOTAL REVENUE	\$ 9,559,953.05	\$ 3,966,000	\$ 16,500,000	\$ 44,263,000	\$ 44,263,000	\$ 27,763,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 46,705,741.66	\$ 49,733,000	\$ 58,329,000	\$ 61,823,000	\$ 60,995,000	\$ 2,666,000
CAFETERIA BENEFIT PLANS	7,452,207.67	8,288,000	8,839,000	9,407,000	9,251,000	412,000
COUNTY EMPLOYEE RETIREMENT	8,576,397.79	9,135,000	9,142,000	10,057,000	9,886,000	744,000
DENTAL INSURANCE	150,845.75	151,000	150,000	157,000	152,000	2,000
DEPENDENT CARE SPENDING ACCOUNTS	35,042.00	30,000	33,000	33,000	33,000	0
DISABILITY BENEFITS	553,203.50	78,000	74,000	170,000	159,000	85,000
FICA (OASDI)	698,930.62	733,000	875,000	932,000	919,000	44,000
HEALTH INSURANCE	3,160,854.38	3,397,000	3,452,000	4,000,000	3,755,000	303,000
LIFE INSURANCE	249,648.90	258,000	260,000	279,000	273,000	13,000
OTHER EMPLOYEE BENEFITS	6,108.00	6,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	2,840,110.04	3,290,000	3,234,000	3,767,000	3,767,000	533,000
SAVINGS PLAN	1,790,648.98	2,115,000	1,722,000	1,879,000	1,844,000	122,000
THRIFT PLAN (HORIZONS)	1,480,138.07	1,635,000	1,381,000	1,509,000	1,474,000	93,000
UNEMPLOYMENT INSURANCE	5,905.04	4,000	7,000	7,000	7,000	0
WORKERS' COMPENSATION	767,969.39	777,000	748,000	1,116,000	1,116,000	368,000
TOTAL S & E B	74,473,751.79	79,630,000	88,253,000	95,143,000	93,638,000	5,385,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,402,770.73	4,708,000	3,478,000	2,189,000	2,189,000	(1,289,000)
CLOTHING & PERSONAL SUPPLIES	0.00	0	1,000	1,000	1,000	0
COMMUNICATIONS	116,613.33	117,000	76,000	199,000	199,000	123,000
COMPUTING-MAINFRAME	48,863.00	111,000	212,000	212,000	212,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	702,344.78	859,000	1,273,000	1,535,000	1,535,000	262,000
COMPUTING-PERSONAL	485,721.73	669,000	281,000	287,000	287,000	6,000
CONTRACTED PROGRAM SERVICES	0.00	0	2,699,000	1,156,000	1,156,000	(1,543,000)
FOOD	114.91	0	0	0	0	0
HOUSEHOLD EXPENSE	1,213.95	2,000	1,000	1,000	1,000	0
INFORMATION TECHNOLOGY SERVICES	1,243,448.51	1,246,000	580,000	880,000	880,000	300,000

CHIEF EXECUTIVE OFFICER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
INFORMATION TECHNOLOGY-SECURITY	0.00	0	81,000	81,000	81,000	0
INSURANCE	516,564.34	497,000	396,000	599,000	599,000	203,000
MAINTENANCE - BUILDINGS & IMPRV	1,830,505.46	2,683,000	3,017,000	2,481,000	2,481,000	(536,000)
MAINTENANCE - EQUIPMENT	34,807.76	36,000	23,000	23,000	23,000	0
MEMBERSHIPS	46,198.81	60,000	45,000	45,000	45,000	0
MISCELLANEOUS EXPENSE	123,873.20	196,000	185,000	185,000	185,000	0
OFFICE EXPENSE	360,750.37	296,000	689,000	566,000	566,000	(123,000)
PROFESSIONAL SERVICES	8,002,416.10	8,834,000	12,470,000	21,824,000	21,824,000	9,354,000
PUBLICATIONS & LEGAL NOTICE	21,012.68	20,000	20,000	20,000	20,000	0
RENTS & LEASES - BLDG & IMPRV	1,591,456.47	1,516,000	1,632,000	1,632,000	1,632,000	0
RENTS & LEASES - EQUIPMENT	194,760.26	231,000	195,000	195,000	195,000	0
SPECIAL DEPARTMENTAL EXPENSE	3,179,028.59	37,000	13,000	33,000	33,000	20,000
TECHNICAL SERVICES	263,651.55	1,115,000	354,000	364,000	364,000	10,000
TELECOMMUNICATIONS	1,438,433.01	1,284,000	1,179,000	1,490,000	1,490,000	311,000
TRAINING	414,731.04	524,000	465,000	115,000	115,000	(350,000)
TRANSPORTATION AND TRAVEL	174,037.13	199,000	253,000	273,000	273,000	20,000
UTILITIES	881,319.99	1,100,000	1,253,000	1,327,000	1,327,000	74,000
TOTAL S & S	25,074,637.70	26,340,000	30,871,000	37,713,000	37,713,000	6,842,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	0.00	0	0	16,728,000	16,728,000	16,728,000
JUDGMENTS & DAMAGES	3,410.57	557,000	623,000	723,000	723,000	100,000
RET-OTHER LONG TERM DEBT	464,159.00	447,000	380,000	294,000	294,000	(86,000)
TAXES & ASSESSMENTS	0.00	0	1,000	1,000	1,000	0
TOTAL OTH CHARGES	467,569.57	1,004,000	1,004,000	17,746,000	17,746,000	16,742,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	44,005.86	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	500,000	500,000	500,000	500,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	0	45,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	44,005.86	500,000	500,000	545,000	500,000	0
TOTAL CAPITAL ASSETS	44,005.86	500,000	500,000	545,000	500,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	0	0	2,763,000	2,763,000	2,763,000
TOTAL OTH FIN USES	0.00	0	0	2,763,000	2,763,000	2,763,000
GROSS TOTAL	\$ 100,059,964.92	\$ 107,474,000	\$ 120,628,000	\$ 153,910,000	\$ 152,360,000	\$ 31,732,000
INTRAFUND TRANSFERS	(37,546,494.19)	(38,335,000)	(38,955,000)	(37,667,000)	(37,667,000)	1,288,000
NET TOTAL	\$ 62,513,470.73	\$ 69,139,000	\$ 81,673,000	\$ 116,243,000	\$ 114,693,000	\$ 33,020,000
NET COUNTY COST	\$ 52,953,517.68	\$ 65,173,000	\$ 65,173,000	\$ 71,980,000	\$ 70,430,000	\$ 5,257,000
BUDGETED POSITIONS	495.0	488.0	488.0	498.0	491.0	3.0

Departmental Program Summary

1. Budget and Operations Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	14,725,000	4,797,000	850,000	9,078,000	64.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	14,725,000	4,797,000	850,000	9,078,000	64.0

Authority: Mandated program with discretionary service level – California Government Code Sections 29040, 29042, 29044, 29045, 29060-29062, and 29065.5; County Code Sections 2.08.020-2.08.100 and Chapter 4.12.

The Budget and Operations Management Branch serves as the CEO's fiscal policy advisor, helping to maintain the balance between service delivery and fiscal sustainability while managing the countywide budget process each year. The Branch analyzes financial and operational information to make recommendations on the allocation of limited resources. It also monitors financial performance of the County budget and projects the General Fund's cash flow.

2. Benefits, Classification, Compensation, and Employee Relations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	10,476,000	4,995,000	1,310,000	4,171,000	45.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	10,476,000	4,995,000	1,310,000	4,171,000	45.0

Authority: Non-mandated, discretionary programs.

The Benefits program oversees the management of the plan and design of employee benefits including health, life, and disability insurance; paid time off policies; and other employee services including the Defined Contribution Program comprised of four supplemental retirement plans (Horizons Plan, Savings Plan, Termination Pay Pick-Up Plan, and Pension Savings Plan). The CEO has overall administrative responsibility over the \$12.0 billion (in assets) program and has contract and management authority. The County is the plan sponsor for the Los Angeles County Employees Retirement Association (LACERA). The primary responsibilities of the program is to oversee retirement policy and monitor the Board of Investment and Board of Retirement meetings and ensure that the County, as plan sponsor, has a sustainable and cost-effective retirement system. It is also responsible for the policies governing the County-sponsored health plans for retirees administered by LACERA.

The Classification function is the systematic establishment of appropriate job titles, job descriptions, and salaries for positions established under authority of the Board. General guidelines are established under the County Charter, Civil Service Rule 5 (Classification), long-standing County practice, and generally accepted principles of public sector classification. Classification also is responsible for reclassifying positions as well as reviewing and approving departmental organizational structures and reorganizations of existing departmental structures.

The Countywide Compensation program oversees the provisions of Title 5 and 6 of the County Code pertaining to the compensation of County employees, with the goal of attracting and retaining the best possible workforce in a fiscally responsible manner. The program administers multiple pay plans and special pay practices, studies labor market conditions, and makes recommendations involving executive compensation and existing policies to the Board. The program provides for the development of strategic planning and advance strategies in support of departmental and countywide economic issues, recommending the County's position in labor negotiations, and analyzing and vetting economic proposals throughout the bargaining process. The program is also responsible for ensuring that the County's compensation policies are in compliance with federal and State laws.

The Employee Relations Division manages the overall employer-employee relations function to ensure uniform administration of labor relations policies, procedures, and statutory compliance. The primary activities of the Division include the development of recommendations to the Board on policies and broad bargaining strategies, and conducting negotiations and consultations with labor unions within the scope of authority granted by the Board, resulting in agreements that govern the wages, hours, and working conditions of represented employees. The Division also administers Memoranda of Understanding and coordinates employee relations matters within the jurisdiction of the Employee Relations Commission. As such, the Division serves as the County's advocate in arbitration hearings to determine whether or not contract violations occurred, in unfair hearings to determine whether there has been a violation of the Employee Relations Ordinance, and in hearings on issues such as bargaining unit determinations.

3. Asset Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	15,348,000	6,983,000	3,105,000	5,260,000	76.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	15,348,000	6,983,000	3,105,000	5,260,000	76.0

Authority: Mandated program with discretionary funding level – California Government Code Sections 25350.51, 25350.60, and 31000.9; County Code Sections 2.08.150-2.08.165.

This program provides for the overall management of the County's physical resources in order to meet critical service requirements. The primary activities performed by this function include planning, implementing, and managing real property related matters including the Board capital projects program, property development, new property purchases and sales, lease acquisitions and renewals necessary to carry out various departmental missions, and coordination of the County's master planning and asset life-cycle management efforts.

4. Economic Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	9,073,000	973,000	401,000	7,699,000	20.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	9,073,000	973,000	401,000	7,699,000	20.0

Authority: Non-mandated, discretionary program.

This program provides for the administration and oversight of the County's economic development and affordable housing efforts. The program manages two distinct budget units established by Board motion on October 2015, and administers the County's Economic Development Policy Committee and Affordable Housing Coordinating Committee. The program coordinates countywide economic development initiatives across multiple departments including projects related to local job creation, small business support, neighborhood revitalization, workforce development, and affordable housing. The program supports the County's unincorporated areas in many of its economic development and affordable housing efforts, and manages demographic surveys and boundary changes in the unincorporated areas. The program also manages various special projects including the decennial census.

5. Strategic Integration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,205,000	2,630,000	365,000	4,210,000	23.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	7,205,000	2,630,000	365,000	4,210,000	23.0

Authority: Non-mandated, discretionary program.

This program provides central leadership and coordination of Board-directed priorities, other major County policy initiatives, and strategic planning including managing various task force efforts and multi-departmental initiatives. The program identifies opportunities to leverage existing County resources, and partnerships to support the Board in their efforts to drive better outcomes for the citizens of the County and provides support services for continued advancement, refinement, and implementation of the County Strategic Plan.

6. Chief Sustainability Officer

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,475,000	--	--	1,475,000	5.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,475,000	--	--	1,475,000	5.0

Authority: Non-mandated, discretionary program.

This program provides policy recommendations to the Board in the area of environmental sustainability. The primary activities performed by this program include creating a Countywide Sustainability Plan in coordination with County departments; working with the County Sustainability Council and stakeholders throughout the County to make recommendations for policies and programs, interim and long-term goals, metrics and timelines; and creating a monitoring and reporting platform. This program also evaluates and makes recommendations on key environmental issues facing the County.

7. Homeless Initiative (HI)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	4,316,000	177,000	1,750,000	2,389,000	14.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	4,316,000	177,000	1,750,000	2,389,000	14.0

Authority: Non-mandated, discretionary program.

The Homeless Prevention Initiative (HPI) was initially launched with a \$100.0 million investment, and unanimously approved by the Board in 2006 to reduce and/or prevent homelessness. In 2015, the Board and the CEO established the HI to confront the growing homeless crisis. In early 2016, the Board approved 47 coordinated strategies to prevent homelessness, subsidize housing, increase income, provide case management and services, create a coordinated system, and increase affordable and homeless housing. The Board also approved \$99.7 million in one-time funding included in the HPI and several departmental budget units. On December 2016, the Board approved an additional four strategies.

In March 2017, County voters approved Measure H, a ¼ percent increase to the County's sales tax to fund homeless services, rental subsidies, and housing that will generate an estimated \$355.0 million per year for ten years to fund 21 of the 51 HI strategies.

8. CIO

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,967,000	2,446,000	--	5,521,000	27.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	7,967,000	2,446,000	--	5,521,000	27.0

Authority: Part federally-mandated program – Health Insurance Portability Accountability Act (HIPAA) and part non-mandated, discretionary program.

Information Security was established by Board Policy 6.100 and provides IT security leadership, policy development, and implementation of federally-mandated HIPAA security regulations and countywide cybersecurity infrastructure, protects critical information assets, and mitigates the impact of computer security incidents.

Information Management was established by Board Policy 6.200 and provides a shared information management platform to enable County departments to identify common clients, securely share and exchange data to coordinate service delivery, and provide data-driven analytic capabilities to achieve outcomes in support of Board priorities and countywide initiatives.

Strategic Engagement facilitates implementation of countywide IT strategic directions and associated policies; provides guidance and assistance to departments to ensure their technology plans are aligned with the countywide strategic plan; makes recommendations to the Board regarding the viability and cost-effectiveness of requested departmental IT agreements; and provides oversight and performs risk assessments on key IT projects.

IT Governance provides oversight of the implementation of the County's IT strategic directions and includes a Project Review Board to mitigate project risks and ensure successful implementation of large, complex departmental IT projects.

9. Women and Girls Initiative (WGI)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,223,000	--	--	1,223,000	2.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,223,000	--	--	1,223,000	2.0

Authority: Non-mandated, discretionary program.

The WGI is responsible for comprehensive countywide research, assessment, and analysis to target, reform, and enhance the County's gender-responsive capabilities and advance the mission of improving the quality of life for the County's women and girls.

10. CSP

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	707,000	707,000	--	--	3.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	707,000	707,000	--	--	3.0

Authority: Non-mandated, discretionary program.

The CSP was established this year to facilitate public-private partnerships to leverage the strengths, skills, and assets of each sector. This will allow them to co-create solutions for challenging problems to improve the lives of vulnerable children, youth, and families in the County. It exists both within the County and the private sector through its fiscal sponsor and private sector home, Southern California Grantmakers.

11. Legislative Affairs and Intergovernmental Relations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,624,000	1,228,000	195,000	6,201,000	30.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	7,624,000	1,228,000	195,000	6,201,000	30.0

Authority: Non-mandated, discretionary program.

The Legislative Affairs and Intergovernmental Relations program develops policy recommendations and represents the County's policies and interests at the local, State and federal levels. A major element of this program is the development and enactment of the federal and State Legislative Agendas and annual legislative priorities, which are prepared in collaboration with Board offices, County departments, and other key stakeholders. The agendas and priorities are approved by the Board and aim to maintain and enhance County resources and programs, provide administrative flexibility to maximize resources for services, protect against imposition of additional mandates without adequate reimbursement, and pursue specific legislation to remediate, enhance, or increase flexibility of existing programs and projects in departments. Staff analyze initiatives, legislation, budget proposals, and other federal and State measures affecting the County's programs and operations. In addition, staff lead efforts to pursue County-sponsored legislation and budget proposals.

The County's policies and positions are represented in Washington, D.C. and Sacramento in coordination with affected departments and mutual interest organizations and entities, such as the National Association of Counties, the California State Association of Counties, the Urban Counties Caucus, and other jurisdictions and entities. Other intergovernmental aspects include administering General Services Agreements with the County's 88 cities to provide services through County departments, and representing the County's interests with external organizations, jurisdictions, and entities.

This program also oversees the County Office of Protocol which serves as the liaison with the Los Angeles Consular Corps and foreign dignitaries promoting international business, tourism, and cultural exchanges throughout the County.

12. Countywide Communications

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	4,165,000	316,000	1,273,000	2,576,000	16.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	4,165,000	316,000	1,273,000	2,576,000	16.0

Authority: Non-mandated, discretionary program.

This program is comprised of public affairs, multimedia development, and cable oversight. It serves as the County's centralized source of information for the public and as the primary media liaison. The office creates extensive digital, video, and social media content for County platforms. It also specializes in website development and maintains an active online presence for messaging through the County's website and social media channels. The office provides strategic communications support to County departments and serves as the liaison with departmental public information officers. In addition, the cable affairs section oversees programming and operations for the County Channel, monitors cable industry issues, reviews franchise fee revenues, and responds to cable customer inquiries and complaints.

13. Risk Management (RM)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	10,471,000	10,163,000	308,000	--	52.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	10,471,000	10,163,000	308,000	--	52.0

Authority: Workers' Compensation: Mandated program with discretionary funding level – California Labor Code Section 3700; County Code Sections 5.31.050, 5.31.060, 5.31.070, and 6.20.070. Loss Control and Prevention: Non-mandated, discretionary program. RM Inspector General: Non-mandated, discretionary program.

The program created by the Board on April 30, 2002, uses available RM tools to evaluate County risks, develop methodologies and programs to minimize those risks (and financial losses), and advise the Board and County departments regarding ways to better control those risks. RM services are provided through a wide range of risk management programs, either directly by RM staff and/or through specialized contractors and consultants. RM programs and services include the development and purchase of commercial insurance for a wide range of County insurance needs; Loss Control and Prevention including training to assist departments to reduce exposure and meet federal and State workplace labor law and safety requirements; Liability Claim Management (including Small and Property Claims) and Workers' Compensation (including Financial Control, Fraud, Analytics, and Medical Management) to administer and manage mandated liability and workers' compensation claims and review countywide contractual risk exposures; and RM Inspector General functions for the development, approval, and monitoring of Corrective Action Plans.

14. Emergency Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	37,780,000	536,000	31,639,000	5,605,000	23.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	37,780,000	536,000	31,639,000	5,605,000	23.0

Authority: Mandated program with discretionary funding level – California Government Code Section 8605 and County Code Sections 2.68.210-2.68.230.

This program creates, develops, coordinates, administers, and implements all-hazards emergency plans, procedures, and programs within County government including the unincorporated areas, and supports the Los Angeles County Operational Area (OA). This program ensures that the County is prepared and ready to mitigate, respond to, and recover from major emergencies and disasters by effectively mobilizing public and private resources within the County, as well as accessing outside resources through mutual aid, federal, and State governments. The program is also responsible for coordinating the County's efforts to maximize Federal Emergency Management Agency and California Disaster Assistance Act funding for disaster preparedness, response, and recovery.

15. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	19,805,000	1,716,000	3,067,000	15,022,000	91.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	19,805,000	1,716,000	3,067,000	15,022,000	91.0

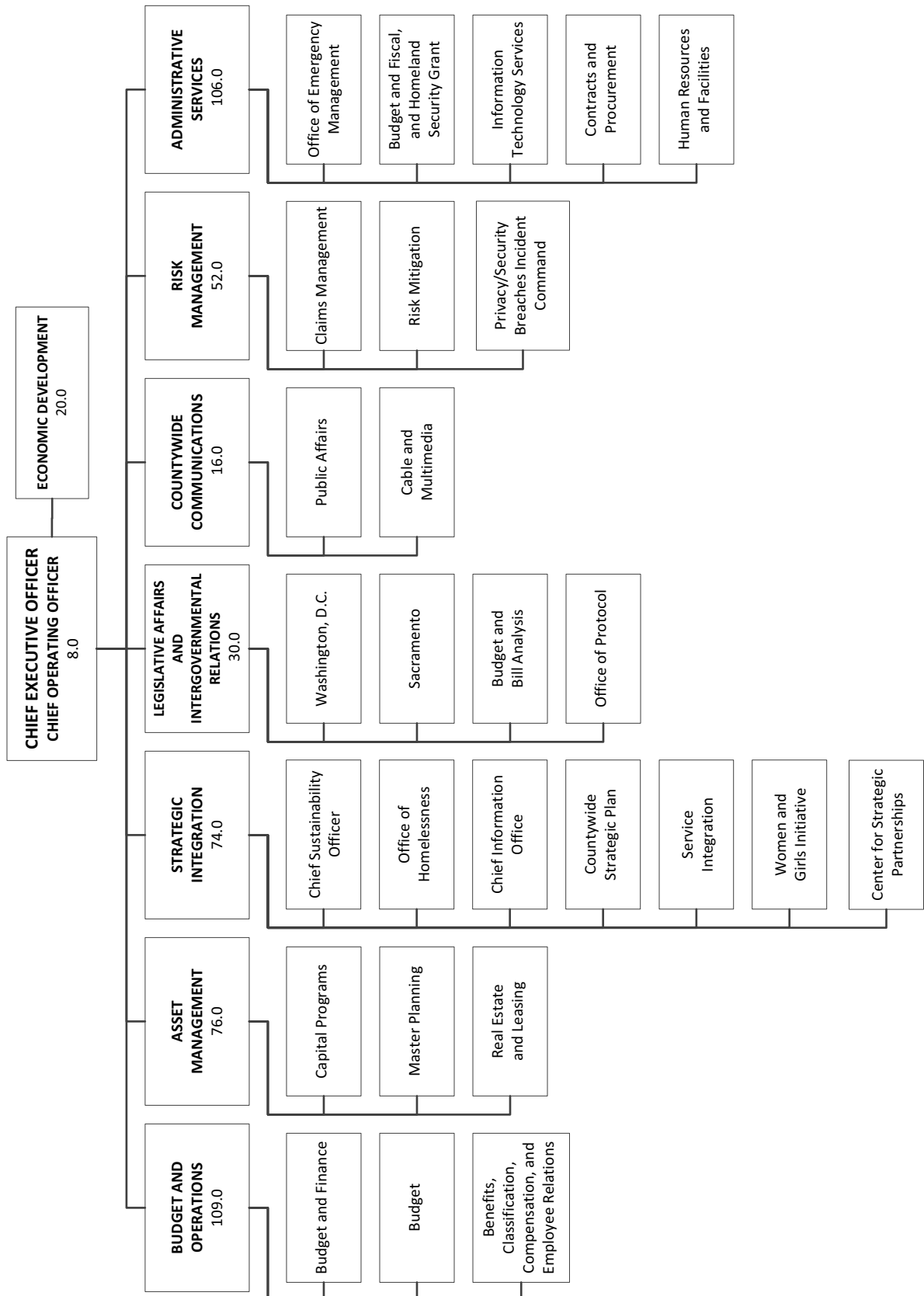
Authority: Non-mandated, discretionary program.

This program provides executive management and administrative support to the Department through the executive office, agenda preparation, departmental budgeting and fiscal/accounting, human resources, procurement and facilities support, and IT services.

Countywide Information Technology Services provides support for countywide systems involving programs led by the CEO, including the budget, compensation/financial, risk management, and emergency management systems.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	152,360,000	37,667,000	44,263,000	70,430,000	491.0

CHIEF EXECUTIVE OFFICER
Sachi A. Hamai, Chief Executive Officer
FY 2019-20 Recommended Budget Positions = 491.0



Child Support Services

Steven J. Golightly, Ph.D., Director

Child Support Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 175,955,683.75	\$ 180,064,000	\$ 180,657,000	\$ 186,482,000	\$ 186,482,000	\$ 5,825,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 157,729,275.02	\$ 161,425,000	\$ 163,816,000	\$ 170,717,000	\$ 170,717,000	\$ 6,901,000
SERVICES & SUPPLIES	20,321,906.00	21,468,000	22,113,000	21,762,000	21,762,000	(351,000)
OTHER CHARGES	2,523,154.83	2,513,000	2,218,000	3,026,000	3,026,000	808,000
CAPITAL ASSETS - EQUIPMENT	217,399.90	130,000	0	120,000	120,000	120,000
GROSS TOTAL	\$ 180,791,735.75	\$ 185,536,000	\$ 188,147,000	\$ 195,625,000	\$ 195,625,000	\$ 7,478,000
INTRAFUND TRANSFERS	0.00	(144,000)	0	0	0	0
NET TOTAL	\$ 180,791,735.75	\$ 185,392,000	\$ 188,147,000	\$ 195,625,000	\$ 195,625,000	\$ 7,478,000
NET COUNTY COST	\$ 4,836,052.00	\$ 5,328,000	\$ 7,490,000	\$ 9,143,000	\$ 9,143,000	\$ 1,653,000
BUDGETED POSITIONS	1,503.0	1,479.0	1,479.0	1,479.0	1,479.0	0.0
FUND	FUNCTION					
GENERAL FUND	PUBLIC PROTECTION					
	ACTIVITY					
	JUDICIAL					

Mission Statement

The mission of the Child Support Services Department (CSSD) is to enrich the community by providing child support services in an efficient, effective, and professional manner, one family at a time.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an increase in gross appropriation of \$7.5 million and an NCC increase of \$1.7 million primarily from the carryover of prior-year savings and Board-approved increases in salaries and employee benefits. This increase is partially offset by a reduction of prior-year funding that was provided on a one-time basis for various operational needs. The 2019-20 Recommended Budget also includes \$1.9 million in ongoing funding from the State and leverages the drawdown of a 66 percent Federal Financial Participation (FFP) match for local funds spent.

Critical/Strategic Planning Initiatives

- The Department is in the second year of its three-year Road Toward Excellence in All Things strategic plan. The 2020 plan is intended to evolve and adjust to changing circumstances. The key elements of the strategic plan are enriching lives through customer experience, employee care, community outreach and engagement, professional and organization development, and ultimately performance. These initiatives serve as the guiding principles of positive change.
- The Department continues to refine its core business model to achieve performance excellence and incorporate psychological insights using behavioral economics to improve customer engagement. Improving the customer experience continues to achieve positive outcomes for all involved in the child support process. Enhancements to its predictive analytics model are also moving forward to help the Department better determine successful enforcement strategies and resource deployment.
- CSSD recently developed a segmentation tool to assist case workers in automating and prioritizing their casework and guide them to specific actions on each case for optimum performance. The tool displays the Department's performance goals and provides monthly progress updates and has been implemented departmentwide.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	188,147,000	0	180,657,000	7,490,000	1,479.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	4,038,000	--	3,542,000	496,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	1,062,000	--	926,000	136,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	1,347,000	--	1,231,000	116,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability due to anticipated increases in benefit costs based on medical cost trends.	463,000	--	463,000	--	--
5. Operational Costs: Reflects an overall decrease in operational costs.	(80,000)	--	(80,000)	--	--
6. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for programs and services for child support enforcement.	(13,946,000)	--	(10,687,000)	(3,259,000)	--
7. Ongoing Funding: Reflects an increase based upon an updated State administrative allocation.	1,940,000	--	1,940,000	--	--
8. Funding for Operations: Reflects the transfer of funding from the Provisional Financing Uses (PFU) budget unit, projected FY 2018-19 year-end savings, and associated federal matching revenue.	11,997,000	--	7,917,000	4,080,000	--
9. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	657,000	--	573,000	84,000	--
10. Program Support: Reflects the addition of 1.0 position, offset by the deletion of 1.0 vacant position to provide more appropriate-level supervision to clerical staff.	--	--	--	--	--
11. Information Technology: Reflects the reclassification of 1.0 position, offset by the deletion of 1.0 position to better align with workload and scope of duties.	--	--	--	--	--
Total Changes	7,478,000	0	5,825,000	1,653,000	0.0
2019-20 Recommended Budget	195,625,000	0	186,482,000	9,143,000	1,479.0

CHILD SUPPORT SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 8,433.18	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
CONTRACT CITIES SELF INSURANCE	1,943.89	0	0	0	0	0
FEDERAL - DISTRICT ATTORNEY PROGRAMS	116,067,347.44	120,303,000	118,743,000	123,603,000	123,603,000	4,860,000
MISCELLANEOUS	3,694,956.44	3,844,000	6,543,000	6,774,000	6,774,000	231,000
OTHER SALES	7,942.20	0	0	0	0	0
SALE OF CAPITAL ASSETS	3,039.60	0	0	0	0	0
STATE - DISTRICT ATTORNEY PROGRAMS	56,172,021.00	55,917,000	55,371,000	56,105,000	56,105,000	734,000
TOTAL REVENUE	\$ 175,955,683.75	\$ 180,064,000	\$ 180,657,000	\$ 186,482,000	\$ 186,482,000	\$ 5,825,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 90,427,134.46	\$ 91,977,000	\$ 93,141,000	\$ 96,631,000	\$ 96,631,000	\$ 3,490,000
CAFETERIA BENEFIT PLANS	25,063,096.08	25,156,000	25,846,000	26,172,000	26,172,000	326,000
COUNTY EMPLOYEE RETIREMENT	17,309,339.08	18,050,000	18,608,000	19,670,000	19,670,000	1,062,000
DENTAL INSURANCE	537,890.80	538,000	523,000	523,000	523,000	0
DEPENDENT CARE SPENDING ACCOUNTS	121,034.66	141,000	151,000	144,000	144,000	(7,000)
DISABILITY BENEFITS	1,161,717.13	1,198,000	812,000	961,000	961,000	149,000
FICA (OASDI)	1,354,014.40	1,369,000	1,345,000	1,402,000	1,402,000	57,000
HEALTH INSURANCE	2,895,719.55	2,883,000	3,156,000	3,212,000	3,212,000	56,000
LIFE INSURANCE	225,834.59	236,000	229,000	236,000	236,000	7,000
OTHER EMPLOYEE BENEFITS	6,366.00	9,000	0	0	0	0
RETIREE HEALTH INSURANCE	10,484,610.00	11,880,000	12,172,000	13,456,000	13,456,000	1,284,000
SAVINGS PLAN	1,078,367.38	1,146,000	1,092,000	1,140,000	1,140,000	48,000
THRIFT PLAN (HORIZONS)	2,710,903.30	2,844,000	2,620,000	2,735,000	2,735,000	115,000
UNEMPLOYMENT INSURANCE	46,245.16	23,000	54,000	32,000	32,000	(22,000)
WORKERS' COMPENSATION	4,307,002.43	3,975,000	4,067,000	4,403,000	4,403,000	336,000
TOTAL S & E B	157,729,275.02	161,425,000	163,816,000	170,717,000	170,717,000	6,901,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,076,975.84	2,176,000	2,228,000	2,224,000	2,224,000	(4,000)
CLOTHING & PERSONAL SUPPLIES	115.36	2,000	2,000	2,000	2,000	0
COMMUNICATIONS	71,822.81	144,000	139,000	102,000	102,000	(37,000)
COMPUTING-MAINFRAME	24,548.24	18,000	1,000	19,000	19,000	18,000
COMPUTING-MIDRANGE/DEPARTMENTAL SYSTEMS	194,527.00	240,000	240,000	247,000	247,000	7,000
COMPUTING-PERSONAL	263,239.94	336,000	358,000	334,000	334,000	(24,000)
CONTRACTED PROGRAM SERVICES	0.00	2,000	2,000	3,000	3,000	1,000
HOUSEHOLD EXPENSE	2,455.26	7,000	2,000	2,000	2,000	0
INFORMATION TECHNOLOGY SERVICES	359,034.80	371,000	381,000	115,000	115,000	(266,000)
INSURANCE	122,019.20	125,000	65,000	59,000	59,000	(6,000)
MAINTENANCE - BUILDINGS & IMPRV	382,570.14	400,000	907,000	413,000	413,000	(494,000)
MAINTENANCE - EQUIPMENT	23,252.19	35,000	40,000	18,000	18,000	(22,000)
MEDICAL DENTAL & LAB SUPPLIES	22,585.11	10,000	10,000	53,000	53,000	43,000
MEMBERSHIPS	71,992.00	76,000	73,000	75,000	75,000	2,000
MISCELLANEOUS EXPENSE	(88,361.99)	(44,000)	15,000	15,000	15,000	0
OFFICE EXPENSE	841,573.85	1,026,000	1,005,000	960,000	960,000	(45,000)

CHILD SUPPORT SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	258,097.15	754,000	550,000	780,000	780,000	230,000
PUBLICATIONS & LEGAL NOTICE	0.00	19,000	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	8,785,114.25	8,384,000	8,785,000	8,978,000	8,978,000	193,000
RENTS & LEASES - EQUIPMENT	215,475.31	218,000	215,000	232,000	232,000	17,000
SMALL TOOLS & MINOR EQUIPMENT	6,687.14	5,000	0	2,000	2,000	2,000
SPECIAL DEPARTMENTAL EXPENSE	997,024.47	810,000	1,060,000	1,063,000	1,063,000	3,000
TECHNICAL SERVICES	2,600,493.61	2,830,000	2,898,000	2,971,000	2,971,000	73,000
TELECOMMUNICATIONS	2,580,012.97	2,869,000	2,631,000	2,549,000	2,549,000	(82,000)
TRAINING	49,173.60	217,000	68,000	60,000	60,000	(8,000)
TRANSPORTATION AND TRAVEL	324,724.13	304,000	299,000	329,000	329,000	30,000
UTILITIES	136,753.62	134,000	139,000	157,000	157,000	18,000
TOTAL S & S	20,321,906.00	21,468,000	22,113,000	21,762,000	21,762,000	(351,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	2,276.08	150,000	150,000	44,000	44,000	(106,000)
RET-OTHER LONG TERM DEBT	2,520,878.75	2,363,000	2,068,000	2,982,000	2,982,000	914,000
TOTAL OTH CHARGES	2,523,154.83	2,513,000	2,218,000	3,026,000	3,026,000	808,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	7,862.49	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	209,041.09	25,000	0	120,000	120,000	120,000
VEHICLES & TRANSPORTATION EQUIPMENT	496.32	105,000	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	217,399.90	130,000	0	120,000	120,000	120,000
TOTAL CAPITAL ASSETS	217,399.90	130,000	0	120,000	120,000	120,000
GROSS TOTAL	\$ 180,791,735.75	\$ 185,536,000	\$ 188,147,000	\$ 195,625,000	\$ 195,625,000	\$ 7,478,000
INTRAFUND TRANSFERS	0.00	(144,000)	0	0	0	0
NET TOTAL	\$ 180,791,735.75	\$ 185,392,000	\$ 188,147,000	\$ 195,625,000	\$ 195,625,000	\$ 7,478,000
NET COUNTY COST	\$ 4,836,052.00	\$ 5,328,000	\$ 7,490,000	\$ 9,143,000	\$ 9,143,000	\$ 1,653,000
BUDGETED POSITIONS	1,503.0	1,479.0	1,479.0	1,479.0	1,479.0	0.0

Departmental Program Summary

1. Child Support Enforcement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	180,496,000	--	171,353,000	9,143,000	1,388.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	180,496,000	--	171,353,000	9,143,000	1,388.0

Authority: Mandated program – California Family Code Section 17304.

CSSD is responsible for establishing, modifying, and enforcing child and medical support obligations, enforcing existing spousal support orders, and determining parentage for children as required under federal and State law.

2. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	15,129,000	--	15,129,000	--	91.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	15,129,000	--	15,129,000	--	91.0

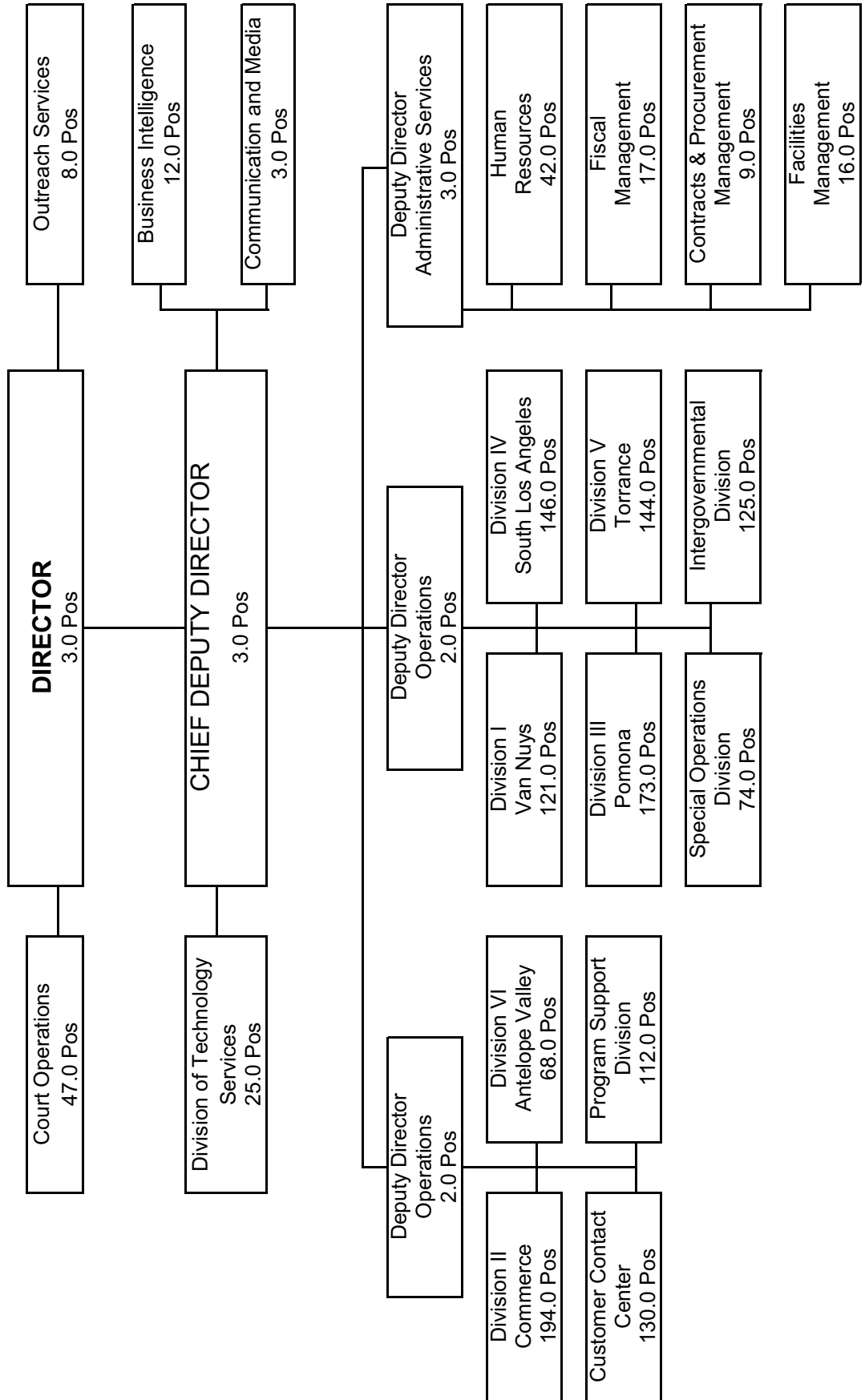
Authority: Non-mandated, discretionary program.

Administrative support provided to the Department and includes executive office, fiscal management (budget, internal control and monitoring, and accounting), human resources (operations, recruitment, and classification, risk management, and employee relations, facilities management, and contract and procurement management services, and centralized administrative team.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	195,625,000	0	186,482,000	9,143,000	1,479.0

Steven J. Golightly, Ph.D., Director

FY 2019-20 Recommended Budget Positions = 1,479.0



Children and Family Services

Bobby D. Cagle, Director

Children and Family Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$1,957,993,851.75	\$ 2,131,202,000	\$ 2,169,540,000	\$ 2,277,428,000	\$ 2,246,676,000	\$ 77,136,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 972,438,704.92	\$ 1,115,143,000	\$ 1,137,069,000	\$ 1,394,913,000	\$ 1,208,177,000	\$ 71,108,000
SERVICES & SUPPLIES	311,950,835.23	374,297,000	387,431,000	409,306,000	391,363,000	3,932,000
OTHER CHARGES	1,019,206,003.61	1,135,418,000	1,187,458,000	1,204,950,000	1,204,673,000	17,215,000
CAPITAL ASSETS - EQUIPMENT	467,719.89	946,000	946,000	390,000	390,000	(556,000)
GROSS TOTAL	\$2,304,063,263.65	\$ 2,625,804,000	\$ 2,712,904,000	\$ 3,009,559,000	\$ 2,804,603,000	\$ 91,699,000
INTRAFUND TRANSFERS	(5,479,960.18)	(24,492,000)	(25,993,000)	(25,993,000)	(25,993,000)	0
NET TOTAL	\$2,298,583,303.47	\$ 2,601,312,000	\$ 2,686,911,000	\$ 2,983,566,000	\$ 2,778,610,000	\$ 91,699,000
NET COUNTY COST	\$ 340,589,451.72	\$ 470,110,000	\$ 517,371,000	\$ 706,138,000	\$ 531,934,000	\$ 14,563,000

BUDGETED POSITIONS	9,397.0	9,639.0	9,639.0	11,008.0	9,676.0	37.0
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Children and Family Services - Administration Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$1,045,326,625.79	\$ 1,165,494,000	\$ 1,167,720,000	\$ 1,254,664,000	\$ 1,223,912,000	\$ 56,192,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 972,438,704.92	\$ 1,115,143,000	\$ 1,137,069,000	\$ 1,394,913,000	\$ 1,208,177,000	\$ 71,108,000
SERVICES & SUPPLIES	306,005,030.47	368,149,000	381,283,000	403,158,000	385,215,000	3,932,000
OTHER CHARGES	52,540,061.53	93,172,000	93,172,000	84,140,000	83,863,000	(9,309,000)
CAPITAL ASSETS - EQUIPMENT	467,719.89	946,000	946,000	390,000	390,000	(556,000)
GROSS TOTAL	\$1,331,451,516.81	\$ 1,577,410,000	\$ 1,612,470,000	\$ 1,882,601,000	\$ 1,677,645,000	\$ 65,175,000
INTRAFUND TRANSFERS	(1,740,507.18)	(10,514,000)	(12,015,000)	(12,015,000)	(12,015,000)	0
NET TOTAL	\$1,329,711,009.63	\$ 1,566,896,000	\$ 1,600,455,000	\$ 1,870,586,000	\$ 1,665,630,000	\$ 65,175,000
NET COUNTY COST	\$ 284,384,383.84	\$ 401,402,000	\$ 432,735,000	\$ 615,922,000	\$ 441,718,000	\$ 8,983,000

BUDGETED POSITIONS	9,397.0	9,639.0	9,639.0	11,008.0	9,676.0	37.0
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FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
ADMINISTRATION

Mission Statement

The Department of Children and Family Services (DCFS) practices a uniform services delivery model that measurably improves child safety, permanency, and access to effective and caring services.

2019-20 Budget Message

The 2019-20 Recommended Budget for Administration reflects a \$65.2 million increase in gross appropriation, primarily funded with increases of \$56.2 million in revenue and \$9.0 million in NCC.

The revenue increases consist primarily of \$10.8 million in federal revenue, \$6.2 million in State general fund, and \$39.2 million in 2011 State Realignment funds. The \$9.0 million increase in NCC is a result of \$32.5 million in unavoidable costs for Board-approved salaries and employee benefits cost increases and \$0.4 million for increased rent charges. These increases are partially offset by a \$23.9 million NCC decrease as a result of the removal of prior-year funding provided on a one-time basis for Resource Family Approval (RFA) program staffing, tenant improvement projects, Telecommunication Equipment and Services Master Agreement (TESMA), Electronic Suspected Child Abuse Reporting System (E-SCARS) project, and vehicle replacement plan.

The Recommended Budget also reflects an increase of 37.0 positions for the RFA program and 14.0 administrative positions to improve operations for various departmental programs and regional offices. The 14.0 administrative positions are offset by the deletion of 14.0 vacant positions.

Critical/Strategic Planning Initiatives

DCFS remains committed to improving operational effectiveness through implementation efforts of the State's Continuum of Care Reform (CCR) as mandated by the California Department of Social Services (CDSS) via AB 403. CCR seeks to assist youth in foster care by having their day-to-day physical, mental, and emotional needs met through growth in a permanent and supportive home. This reform also advances a long-standing goal to decrease reliance on long-term congregate care by increasing youth placement in family settings. For those youth who cannot transition to family-based placements, existing congregate care can be transformed into places where they can receive short-term, intensive treatment.

As part of the Department's CCR implementation efforts, DCFS continues to incorporate changes to the operations of the RFA program. Implementation of the RFA program requires a unified, family-friendly, and child-centered resource family approval process. DCFS has made efforts to conduct this approval process for all existing and new incoming relative and non-relative extended family member foster care providers. To further enhance foster parent recruitment efforts, DCFS continues to supplement relative caregivers with aid as they go through the RFA program. The Department anticipates that its recruitment efforts and the RFA program's streamlining effort will continue reducing delays in attaining permanency.

The ongoing CCR and RFA implementation efforts are examples of DCFS remaining steadfast in emphasizing the importance of enhancing the Department's internal operations towards improving the quality of services it provides to 35,000 children and their families. Additionally, the Department's upcoming initiatives intend to further advance its ability to ensure quality of service and potentially lead to long-term cost savings through anticipated reduction and timely correction of operational errors.

DCFS is preparing to address the challenges stemming from a possible revenue reduction in federal Title IV-E funds if existing provisions in federal law take into effect later this year. This may require DCFS to realign services and resources while continuing to improve programs and outcomes to better meet the needs of the children and families the Department serves.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	1,612,470,000	12,015,000	1,167,720,000	432,735,000	9,639.0
<i>New/Expanded Programs</i>					
1. RFA: Reflects funding for 37.0 positions to conduct and process resource family applications and home assessments.	4,757,000	--	4,757,000	--	37.0
2. Ongoing Funding for RFA: Reflects ongoing funding for positions added in FY 2018-19 with one-time funding.	18,247,000	--	18,247,000	--	--
3. Program Expansion: Reflects cost increases in the following programs: Education Advocacy, staff training and development, and immigration legal assistance for youth.	2,900,000	--	2,900,000	--	--
<i>Other Changes</i>					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	40,225,000	--	18,102,000	22,123,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability due to anticipated increases in benefit costs based on medical cost trends.	565,000	--	565,000	--	--
3. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	12,722,000	--	5,725,000	6,997,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	11,978,000	--	8,625,000	3,353,000	--
5. Unavoidable Costs: Reflects cost increases from centralized departmental services primarily due to Board-approved salary increases and expanded programs.	9,899,000	--	9,899,000	--	--
6. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for TESMA and tenant improvement projects.	(36,080,000)	--	(12,740,000)	(23,340,000)	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	723,000	--	325,000	398,000	--
8. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for vehicle replacement and E-SCARS.	(761,000)	--	(213,000)	(548,000)	--
Total Changes	65,175,000	0	56,192,000	8,983,000	37.0
2019-20 Recommended Budget	1,677,645,000	12,015,000	1,223,912,000	441,718,000	9,676.0

Critical and Unmet Needs

The Department's critical and unmet needs include additional funding to: 1) reduce social worker caseloads to 15 cases for continuing services workers and 12 cases for emergency response workers in accordance with the SB 2030 Workload Study; 2) increase administrative support to enhance operational efficiency and workforce accountability; and 3) expand the Department's space due to added staffing in prior fiscal years.

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ADOPTION FEES	\$ 351,400.00	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 0
CHARGES FOR SERVICES - OTHER	43,803.61	0	0	0	0	0
CONTRACT CITIES SELF INSURANCE	93,755.44	0	0	0	0	0
FEDERAL - OTHER	53,192.00	4,198,000	4,198,000	4,198,000	4,198,000	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	489,044,113.00	567,747,000	563,842,000	604,236,000	574,637,000	10,795,000
MISCELLANEOUS	332,418.11	1,679,000	1,679,000	1,679,000	1,679,000	0
OTHER GOVERNMENTAL AGENCIES	0.00	17,000	17,000	17,000	17,000	0
SALE OF CAPITAL ASSETS	48,601.72	0	0	0	0	0
SETTLEMENTS	2,664.50	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	19,996,000.00	19,996,000	19,996,000	19,996,000	19,996,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	481,317,909.00	513,849,000	513,849,000	557,153,000	553,047,000	39,198,000
STATE - OTHER	625,337.41	0	0	0	0	0
STATE - PUBLIC ASSISTANCE ADMINISTRATION	53,417,431.00	57,130,000	63,261,000	66,507,000	69,460,000	6,199,000
TRANSFERS IN	0.00	228,000	228,000	228,000	228,000	0
TOTAL REVENUE	\$1,045,326,625.79	\$ 1,165,494,000	\$ 1,167,720,000	\$ 1,254,664,000	\$ 1,223,912,000	\$ 56,192,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 599,738,425.97	\$ 684,334,000	\$ 731,979,000	\$ 885,717,000	\$ 767,354,000	\$ 35,375,000
CAFETERIA BENEFIT PLANS	141,644,243.39	165,196,000	153,428,000	190,064,000	159,347,000	5,919,000
COUNTY EMPLOYEE RETIREMENT	105,761,210.69	128,388,000	115,412,000	150,247,000	128,793,000	13,381,000
DENTAL INSURANCE	2,766,706.89	2,968,000	2,878,000	3,823,000	2,905,000	27,000
DEPENDENT CARE SPENDING ACCOUNTS	759,684.56	1,216,000	968,000	968,000	968,000	0
DISABILITY BENEFITS	5,807,486.57	4,914,000	5,365,000	5,824,000	5,440,000	75,000
FICA (OASDI)	8,970,580.75	9,940,000	9,836,000	12,175,000	10,451,000	615,000
HEALTH INSURANCE	8,672,996.18	9,879,000	9,116,000	17,853,000	10,797,000	1,681,000
LIFE INSURANCE	860,472.71	493,000	488,000	919,000	529,000	41,000
OTHER EMPLOYEE BENEFITS	3,461.14	0	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	59,581,767.00	68,156,000	68,154,000	80,190,000	80,132,000	11,978,000
SAVINGS PLAN	2,959,329.49	3,622,000	3,660,000	4,845,000	3,929,000	269,000
THRIFT PLAN (HORIZONS)	17,219,737.42	18,967,000	18,707,000	24,697,000	19,941,000	1,234,000
UNEMPLOYMENT INSURANCE	282,378.00	350,000	351,000	351,000	351,000	0
WORKERS' COMPENSATION	17,410,224.16	16,720,000	16,721,000	17,234,000	17,234,000	513,000
TOTAL S & E B	972,438,704.92	1,115,143,000	1,137,069,000	1,394,913,000	1,208,177,000	71,108,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	48,348,508.18	52,455,000	54,545,000	58,223,000	54,227,000	(318,000)
CLOTHING & PERSONAL SUPPLIES	82,796.46	211,000	210,000	210,000	210,000	0
COMMUNICATIONS	796,369.68	1,256,000	1,250,000	1,250,000	1,250,000	0
COMPUTING-MAINFRAME	939,355.62	605,000	605,000	605,000	605,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	468,927.00	375,000	375,000	375,000	375,000	0
COMPUTING-PERSONAL	4,843,135.53	2,780,000	298,000	3,172,000	298,000	0
CONTRACTED PROGRAM SERVICES	88,077,804.02	105,130,000	105,130,000	106,622,000	107,606,000	2,476,000

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FOOD	281,301.00	293,000	293,000	293,000	293,000	0
HOUSEHOLD EXPENSE	11,451.49	64,000	64,000	64,000	64,000	0
INFORMATION TECHNOLOGY SERVICES	1,966,370.00	2,859,000	2,979,000	2,979,000	2,979,000	0
INFORMATION TECHNOLOGY-SECURITY	33,150.00	0	0	415,000	0	0
INSURANCE	401,014.16	252,000	252,000	252,000	252,000	0
MAINTENANCE - BUILDINGS & IMPRV	2,919,896.34	2,947,000	2,993,000	4,240,000	2,993,000	0
MAINTENANCE - EQUIPMENT	161,542.75	324,000	320,000	320,000	320,000	0
MEDICAL DENTAL & LAB SUPPLIES	9,227.68	200,000	206,000	206,000	206,000	0
MEMBERSHIPS	192,178.76	122,000	115,000	117,000	117,000	2,000
MISCELLANEOUS EXPENSE	263,352.01	616,000	737,000	737,000	737,000	0
OFFICE EXPENSE	5,077,269.00	7,751,000	7,884,000	9,577,000	7,870,000	(14,000)
PROFESSIONAL SERVICES	58,771,769.77	63,364,000	63,355,000	66,710,000	66,710,000	3,355,000
PUBLICATIONS & LEGAL NOTICE	74,250.00	66,000	66,000	66,000	66,000	0
RENTS & LEASES - BLDG & IMPRV	34,014,112.46	54,542,000	66,049,000	66,320,000	59,660,000	(6,389,000)
RENTS & LEASES - EQUIPMENT	3,318,480.53	3,120,000	3,120,000	3,120,000	3,120,000	0
SMALL TOOLS & MINOR EQUIPMENT	40,916.26	7,000	8,000	28,000	28,000	20,000
SPECIAL DEPARTMENTAL EXPENSE	30,970.85	90,000	90,000	90,000	90,000	0
TECHNICAL SERVICES	12,261,427.80	13,169,000	13,835,000	15,277,000	15,277,000	1,442,000
TELECOMMUNICATIONS	10,531,325.67	12,819,000	13,234,000	15,972,000	13,308,000	74,000
TRAINING	11,230,708.04	18,295,000	18,800,000	21,450,000	21,450,000	2,650,000
TRANSPORTATION AND TRAVEL	18,638,490.44	22,130,000	22,166,000	22,164,000	22,800,000	634,000
UTILITIES	2,218,928.97	2,307,000	2,304,000	2,304,000	2,304,000	0
TOTAL S & S	306,005,030.47	368,149,000	381,283,000	403,158,000	385,215,000	3,932,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	2,815,507.20	11,525,000	11,525,000	14,211,000	14,211,000	2,686,000
RET-OTHER LONG TERM DEBT	6,187,028.41	23,911,000	23,911,000	11,088,000	11,811,000	(12,100,000)
SUPPORT & CARE OF PERSONS	43,537,490.66	57,736,000	57,736,000	58,841,000	57,841,000	105,000
TAXES & ASSESSMENTS	35.26	0	0	0	0	0
TOTAL OTH CHARGES	52,540,061.53	93,172,000	93,172,000	84,140,000	83,863,000	(9,309,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	36,000	36,000	36,000	36,000	0
ELECTRONIC EQUIPMENT	0.00	204,000	204,000	204,000	204,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	467,719.89	706,000	706,000	150,000	150,000	(556,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	467,719.89	946,000	946,000	390,000	390,000	(556,000)
TOTAL CAPITAL ASSETS	467,719.89	946,000	946,000	390,000	390,000	(556,000)
GROSS TOTAL	\$1,331,451,516.81	\$ 1,577,410,000	\$ 1,612,470,000	\$ 1,882,601,000	\$ 1,677,645,000	\$ 65,175,000
INTRAFUND TRANSFERS	(1,740,507.18)	(10,514,000)	(12,015,000)	(12,015,000)	(12,015,000)	0
NET TOTAL	\$1,329,711,009.63	\$ 1,566,896,000	\$ 1,600,455,000	\$ 1,870,586,000	\$ 1,665,630,000	\$ 65,175,000
NET COUNTY COST	\$ 284,384,383.84	\$ 401,402,000	\$ 432,735,000	\$ 615,922,000	\$ 441,718,000	\$ 8,983,000
 BUDGETED POSITIONS	 9,397.0	 9,639.0	 9,639.0	 11,008.0	 9,676.0	 37.0

Children and Family Services - Assistance Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 912,667,225.96	\$ 965,708,000	\$ 1,001,820,000	\$ 1,022,764,000	\$ 1,022,764,000	\$ 20,944,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 5,945,804.76	\$ 6,148,000	\$ 6,148,000	\$ 6,148,000	\$ 6,148,000	\$ 0
OTHER CHARGES	966,665,942.08	1,042,246,000	1,094,286,000	1,120,810,000	1,120,810,000	26,524,000
GROSS TOTAL	\$ 972,611,746.84	\$ 1,048,394,000	\$ 1,100,434,000	\$ 1,126,958,000	\$ 1,126,958,000	\$ 26,524,000
INTRAFUND TRANSFERS	(3,739,453.00)	(13,978,000)	(13,978,000)	(13,978,000)	(13,978,000)	0
NET TOTAL	\$ 968,872,293.84	\$ 1,034,416,000	\$ 1,086,456,000	\$ 1,112,980,000	\$ 1,112,980,000	\$ 26,524,000
NET COUNTY COST	\$ 56,205,067.88	\$ 68,708,000	\$ 84,636,000	\$ 90,216,000	\$ 90,216,000	\$ 5,580,000

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
OTHER ASSISTANCE**2019-20 Budget Message**

The DCFS-Assistance budget unit provides funding for programs that: 1) support children who are placed in out-of-home care because of abuse or neglect; 2) aid prospective adoptive parents in meeting the additional expenses of caring for children with special needs; 3) incur expenses in the recruitment and placement of children with relative caregivers while legal guardianship is finalized; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children and their families.

The 2019-20 Recommended Budget reflects a \$5.6 million increase in NCC due to a \$9.6 million increase in the California Necessities Index (CNI), partially offset by \$3.0 million in the General Relief Ineligible (GRI) program from changes to caseloads, and \$0.4 million in the Adoptions Assistance program (AAP). The Recommended Budget also reflects the removal of \$0.6 million in prior-year funding that was provided on a one-time basis for the Prevention and Aftercare pilot which focused on a differential response service for evaluated out referrals. These adjustments reflect the Department's ongoing efforts to enhance operational effectiveness with the goal of achieving child safety, permanency, and well-being self-sufficiency.

DCFS is preparing to address the challenges from a possible revenue reduction in federal Title IV-E funds if existing provisions in federal law take into effect later this year. This may require DCFS to realign its services and resources while continuing to improve programs and outcomes to better meet the needs of the children and families the Department serves.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	1,100,434,000	13,978,000	1,001,820,000	84,636,000	0.0
Other Changes					
1. AAP: Reflects funding to cover higher case costs associated with placement rate increases, partially offset by a projected decrease in caseload.	10,011,000	--	7,802,000	2,209,000	--
2. Foster Care: Reflects funding to cover higher case costs associated with placement rate increases, partially offset by a projected decrease in caseload.	5,107,000	--	2,367,000	2,740,000	--
3. Kinship Guardian Assistance Payment (KinGAP): Reflects funding to cover higher case costs associated with placement rate increases.	12,006,000	--	10,775,000	1,231,000	--
4. Promoting Safe and Stable Families: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Prevention and Aftercare pilot.	(600,000)	--	--	(600,000)	--
Total Changes	26,524,000	0	20,944,000	5,580,000	0.0
2019-20 Recommended Budget	1,126,958,000	13,978,000	1,022,764,000	90,216,000	0.0

CHILDREN AND FAMILY SERVICES - ASSISTANCE PAYMENTS BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	\$ 155,955.00	\$ 0	\$ 0	\$ 0	\$ 0	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	8,065,334.00	8,106,000	8,106,000	8,106,000	8,106,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	365,873,687.00	356,961,000	359,549,000	379,390,000	379,390,000	19,841,000
MISCELLANEOUS	333,488.96	544,000	544,000	544,000	544,000	0
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	208,578,742.00	207,789,000	207,789,000	207,789,000	207,789,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	272,404,447.00	327,816,000	357,959,000	353,313,000	353,313,000	(4,646,000)
STATE - PUBLIC ASSISTANCE ADMINISTRATION	226,371.00	0	0	0	0	0
STATE - PUBLIC ASSISTANCE PROGRAMS	56,941,301.00	62,608,000	65,989,000	71,738,000	71,738,000	5,749,000
TRANSFERS IN	87,900.00	1,884,000	1,884,000	1,884,000	1,884,000	0
TOTAL REVENUE	\$ 912,667,225.96	\$ 965,708,000	\$ 1,001,820,000	\$ 1,022,764,000	\$ 1,022,764,000	\$ 20,944,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
COMPUTING-PERSONAL	\$ 84,560.00	\$ 0	\$ 0	\$ 0	\$ 0	0
CONTRACTED PROGRAM SERVICES	5,859,019.45	3,352,000	3,352,000	3,352,000	3,352,000	0
HOUSEHOLD EXPENSE	49.00	0	0	0	0	0
OFFICE EXPENSE	204.67	0	0	0	0	0
PROFESSIONAL SERVICES	0.00	2,796,000	2,796,000	2,796,000	2,796,000	0
SMALL TOOLS & MINOR EQUIPMENT	1,016.04	0	0	0	0	0
TECHNICAL SERVICES	185.00	0	0	0	0	0
TRAINING	405.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	365.60	0	0	0	0	0
TOTAL S & S	5,945,804.76	6,148,000	6,148,000	6,148,000	6,148,000	0
OTHER CHARGES						
SUPPORT & CARE OF PERSONS	966,665,942.08	1,042,246,000	1,094,286,000	1,120,810,000	1,120,810,000	26,524,000
TOTAL OTH CHARGES	966,665,942.08	1,042,246,000	1,094,286,000	1,120,810,000	1,120,810,000	26,524,000
GROSS TOTAL	\$ 972,611,746.84	\$ 1,048,394,000	\$ 1,100,434,000	\$ 1,126,958,000	\$ 1,126,958,000	\$ 26,524,000
INTRAFUND TRANSFERS	(3,739,453.00)	(13,978,000)	(13,978,000)	(13,978,000)	(13,978,000)	0
NET TOTAL	\$ 968,872,293.84	\$ 1,034,416,000	\$ 1,086,456,000	\$ 1,112,980,000	\$ 1,112,980,000	\$ 26,524,000
NET COUNTY COST	\$ 56,205,067.88	\$ 68,708,000	\$ 84,636,000	\$ 90,216,000	\$ 90,216,000	\$ 5,580,000

Adoption Assistance Program Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 296,456,323.50	\$ 306,477,000	\$ 310,212,000	\$ 318,014,000	\$ 318,014,000	\$ 7,802,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
OTHER CHARGES	\$ 301,618,965.87	\$ 314,170,000	\$ 318,069,000	\$ 328,080,000	\$ 328,080,000	\$ 10,011,000
GROSS TOTAL	\$ 301,618,965.87	\$ 314,170,000	\$ 318,069,000	\$ 328,080,000	\$ 328,080,000	\$ 10,011,000
NET TOTAL	\$ 301,618,965.87	\$ 314,170,000	\$ 318,069,000	\$ 328,080,000	\$ 328,080,000	\$ 10,011,000
NET COUNTY COST	\$ 5,162,642.37	\$ 7,693,000	\$ 7,857,000	\$ 10,066,000	\$ 10,066,000	\$ 2,209,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Foster Care Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 509,912,429.34	\$ 534,893,000	\$ 567,733,000	\$ 570,100,000	\$ 570,100,000	\$ 2,367,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 2,796,000.00	\$ 2,796,000	\$ 2,796,000	\$ 2,796,000	\$ 2,796,000	\$ 0
OTHER CHARGES	523,644,419.68	554,559,000	602,700,000	607,807,000	607,807,000	5,107,000
GROSS TOTAL	\$ 526,440,419.68	\$ 557,355,000	\$ 605,496,000	\$ 610,603,000	\$ 610,603,000	\$ 5,107,000
INTRAFUND TRANSFERS	(2,812,551.00)	(678,000)	(678,000)	(678,000)	(678,000)	0
NET TOTAL	\$ 523,627,868.68	\$ 556,677,000	\$ 604,818,000	\$ 609,925,000	\$ 609,925,000	\$ 5,107,000
NET COUNTY COST	\$ 13,715,439.34	\$ 21,784,000	\$ 37,085,000	\$ 39,825,000	\$ 39,825,000	\$ 2,740,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

KinGAP Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 75,501,949.00	\$ 82,062,000	\$ 81,599,000	\$ 92,374,000	\$ 92,374,000	\$ 10,775,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
OTHER CHARGES	\$ 89,559,942.00	\$ 97,327,000	\$ 97,327,000	\$ 109,333,000	\$ 109,333,000	\$ 12,006,000
GROSS TOTAL	\$ 89,559,942.00	\$ 97,327,000	\$ 97,327,000	\$ 109,333,000	\$ 109,333,000	\$ 12,006,000
NET TOTAL	\$ 89,559,942.00	\$ 97,327,000	\$ 97,327,000	\$ 109,333,000	\$ 109,333,000	\$ 12,006,000
NET COUNTY COST	\$ 14,057,993.00	\$ 15,265,000	\$ 15,728,000	\$ 16,959,000	\$ 16,959,000	\$ 1,231,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Promoting Safe and Stable Families/Family Preservation Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 30,796,524.12	\$ 42,276,000	\$ 42,276,000	\$ 42,276,000	\$ 42,276,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 3,149,804.76	\$ 3,352,000	\$ 3,352,000	\$ 3,352,000	\$ 3,352,000	\$ 0
OTHER CHARGES	51,842,614.53	76,190,000	76,190,000	75,590,000	75,590,000	(600,000)
GROSS TOTAL	\$ 54,992,419.29	\$ 79,542,000	\$ 79,542,000	\$ 78,942,000	\$ 78,942,000	\$ (600,000)
INTRAFUND TRANSFERS	(926,902.00)	(13,300,000)	(13,300,000)	(13,300,000)	(13,300,000)	0
NET TOTAL	\$ 54,065,517.29	\$ 66,242,000	\$ 66,242,000	\$ 65,642,000	\$ 65,642,000	\$ (600,000)
NET COUNTY COST	\$ 23,268,993.17	\$ 23,966,000	\$ 23,966,000	\$ 23,366,000	\$ 23,366,000	\$ (600,000)

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Departmental Program Summary

1. Early Intervention

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	77,547,000	424,000	45,912,000	31,211,000	361.0
<i>Less Administration</i>	7,309,000	424,000	5,339,000	1,546,000	57.0
<i>Less Assistance</i>	3,352,000	--	3,352,000	--	--
Net Program Costs	66,886,000	--	37,221,000	29,665,000	304.0

Authority: Mandated program with discretionary service levels – California Welfare and Institutions (W&I) Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Match the unique needs of children and families with available services and resources in their community. Services are provided through Family Support and Alternative Response programs. These services take a proactive approach toward the prevention of family conflict that may lead to child abuse or neglect. The focus of these services is on strengthening and empowering families and communities to promote the growth of children, youth, adults, and family members.

2. Crisis Intervention

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	663,563,000	4,494,000	478,201,000	180,868,000	3,827.0
<i>Less Administration</i>	95,469,000	4,494,000	59,984,000	30,991,000	601.0
<i>Less Assistance</i>	--	--	--	--	--
Net Program Costs	568,094,000	--	418,217,000	149,877,000	3,226.0

Authority: Mandated program with discretionary service levels – California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Assess and investigate allegations of child abuse and neglect, initiate legal action (when appropriate) to petition for court dependency status, and coordinate departmental response to child abduction cases. The Child Protection Hotline receives calls of alleged abuse and neglect, and determines whether to refer the allegations for investigation. When a decision is made to seek court supervision for a child, Juvenile Court Services takes action to establish court dependency status and functions as the liaison between the Department and the court. Emergency response staff conducts in-person investigations and provides family-centered serves, such as Family Preservation Services.

3. Intensive Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	960,341,000	12,995,000	774,776,000	172,570,000	3,132.0
<i>Less Administration</i>	61,542,000	3,677,000	49,822,000	8,043,000	492.0
<i>Less Assistance</i>	425,440,000	8,666,000	377,595,000	39,179,000	--
Net Program Costs	473,359,000	652,000	347,359,000	125,348,000	2,640.0

Authority: Mandated program with discretionary service levels – California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provide services to children and families at high or very high risk for abuse, neglect, abandonment, or exploitation. Services include case management and support, wraparound, emancipation, respite care, health, mental health, substance abuse treatment, and educational development. These services are provided to children and families when a child remains in the home of a parent/guardian, or when a child has been placed in out-of-home care Family Reunification and Permanent Placement.

4. Permanency

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,103,152,000	8,080,000	947,787,000	147,285,000	2,356.0
<i>Less Administration</i>	53,716,000	2,768,000	38,380,000	12,568,000	370.0
<i>Less Assistance</i>	698,166,000	5,312,000	641,817,000	51,037,000	--
Net Program Costs	351,270,000	--	267,590,000	83,680,000	1,986.0

Authority: Mandated program with discretionary service levels – California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provide a continuum of services to promote permanency for children. These services include family reunification, legal guardianship, and adoption. Family reunification is the preferred permanency plan since it preserves family connections. Family reunification services include case management and support, wraparound, emancipation, respite care, health, mental health, substance abuse treatment, and educational development. When it is not possible to reunify families, a plan of adoption or legal guardianship (with relatives or non-relatives) is considered. If adoption is the permanent plan, the services provided include recruitment and placement of children in adoptive homes, placement supervision until adoption is finalized, and post-adoptive services to birth, adoptive parents, and adoptee. The Department also provides recommendations to the Superior Court on independent adoptions arranged by birth parents and stepparents.

5. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	218,036,000	11,363,000	153,525,000	53,148,000	1,520.0
<i>Less Administration</i>	--	--	--	--	--
<i>Less Assistance</i>	--	--	--	--	--
Net Program Costs	218,036,000	11,363,000	153,525,000	53,148,000	1,520.0

Authority: Non-mandated, discretionary program.

Provide administrative support to the Department in the areas of finance, budget, purchasing, human resources, payroll, facilities management, contracts, and information technology.

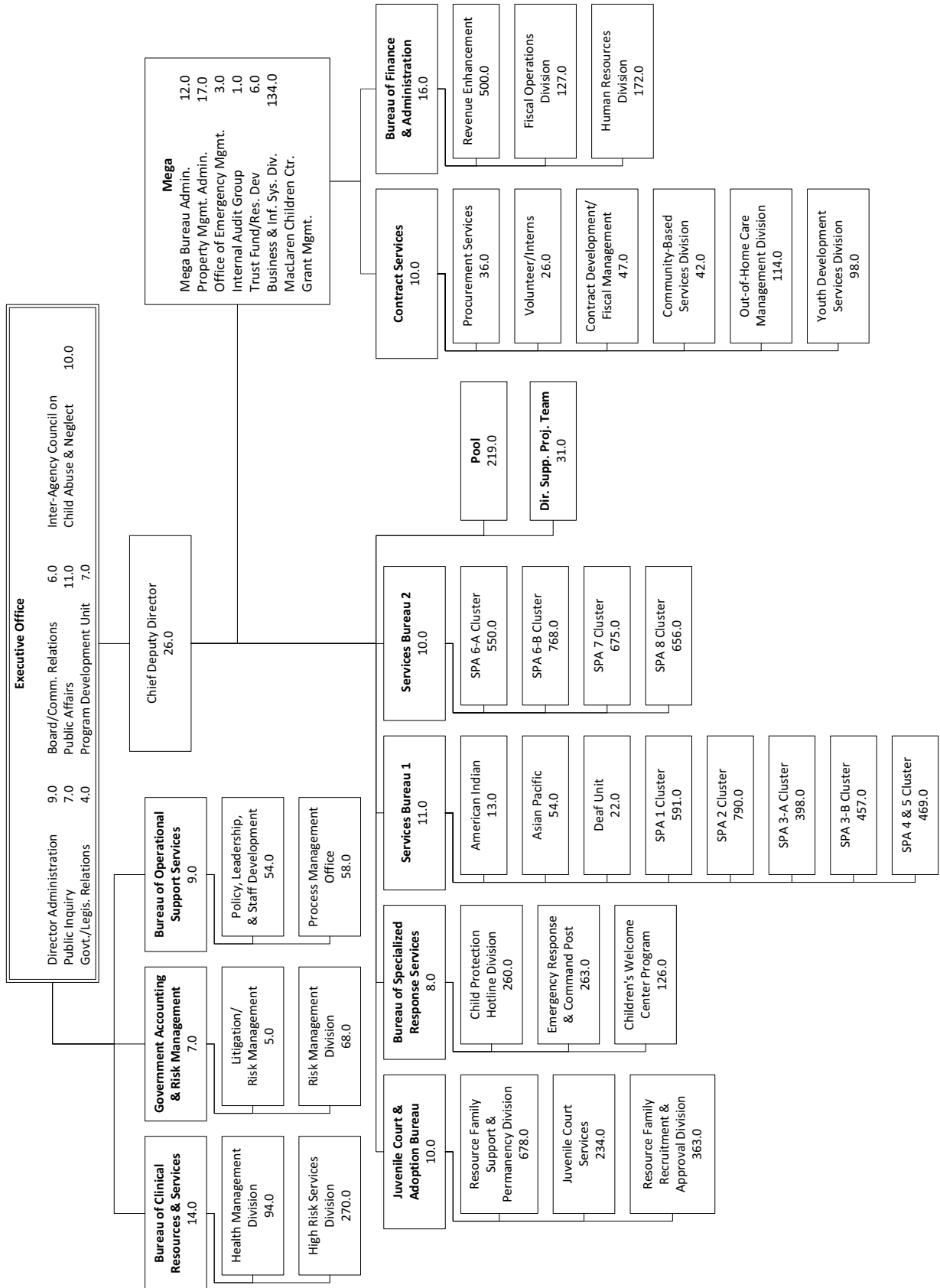
6. Assistance

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,126,958,000	13,978,000	1,022,764,000	90,216,000	--
<i>Less Administration</i>	--	--	--	--	--
<i>Less Assistance</i>	--	--	--	--	--
Net Program Costs	1,126,958,000	13,978,000	1,022,764,000	90,216,000	--

Authority: Mandated program (except Special Services program) – California W&I Code Sections 11400-11469, 16000-16014, 16115-16125, 16500-16524, 16600-16605, 18250-18258, 18260, and 18358.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	2,804,603,000	25,993,000	2,246,676,000	531,934,000	9,676.0

Department of Children and Family Services
Bobby D. Cagle, Director
FY 2019-20 Recommended Budget Positions = 9,676.0



Consumer and Business Affairs

Joseph M. Nicchitta, Director

Consumer and Business Affairs Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 3,393,374.35	\$ 3,312,000	\$ 4,307,000	\$ 4,228,000	\$ 4,200,000	\$ (107,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 9,707,182.29	\$ 11,525,000	\$ 14,014,000	\$ 22,549,000	\$ 16,385,000	\$ 2,371,000
SERVICES & SUPPLIES	8,838,774.58	6,015,000	5,759,000	8,812,000	5,484,000	(275,000)
OTHER CHARGES	158,780.34	24,000	28,000	28,000	26,000	(2,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	20,000	20,000	20,000	0
GROSS TOTAL	\$ 18,704,737.21	\$ 17,564,000	\$ 19,821,000	\$ 31,409,000	\$ 21,915,000	\$ 2,094,000
INTRAFUND TRANSFERS	(1,318,121.65)	(1,367,000)	(2,472,000)	(2,752,000)	(2,472,000)	0
NET TOTAL	\$ 17,386,615.56	\$ 16,197,000	\$ 17,349,000	\$ 28,657,000	\$ 19,443,000	\$ 2,094,000
NET COUNTY COST	\$ 13,993,241.21	\$ 12,885,000	\$ 13,042,000	\$ 24,429,000	\$ 15,243,000	\$ 2,201,000
 BUDGETED POSITIONS	 117.0	 115.0	 115.0	 177.0	 129.0	 14.0
 FUND	 GENERAL FUND	 FUNCTION	 PUBLIC PROTECTION	 ACTIVITY	 OTHER PROTECTION	

Mission Statement

To promote a fair and vibrant marketplace, the Department serves consumers, businesses, and communities through education, advocacy, and complaint resolution.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC increase of \$2.2 million primarily due to funding for a net increase of 2.0 positions for the Office of Immigrant Affairs (OIA), 12.0 positions to continue the County's Interim Rent Stabilization Ordinance, Board-approved increases in salaries and health insurance subsidies, retirement costs, and the Department's proportional share of the costs to prefund the County's retiree healthcare benefits. The Recommended Budget also includes an adjustment to remove prior-year funding that was provided on a one-time basis for hearing officers related to Rent Stabilization, outreach for the Fair Chance Initiative, and various one-time salary adjustments.

Critical/Strategic Planning Initiatives

- Expand the OIA programs and initiatives that protect the rights and advance the well-being of all immigrants in the County and build capacity to implement strategies recommended by the Immigrant Protection and Advancement Taskforce.
- Expand the Center for Financial Empowerment to build economic stability and household wealth for low to moderate income County residents. Combat the effects of high-cost loans by working with financial institutions and nonprofits to develop alternative products, launch a multilingual outreach campaign to educate consumers, and evaluate zoning codes to further assist the high-cost loan initiative.
- Continue to develop and implement appropriate workflows and infrastructure needed to support the County's Interim Rent Stabilization Ordinance and position the Department to effectively and efficiently implement a permanent Rent Stabilization Unit should the Board adopt a permanent ordinance.
- Create a single or unified ecosystem to integrate the Department's technology and data components to better serve customers.
- Continue seeking funding to increase staff resources to expand services to County residents.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	19,821,000	2,472,000	4,307,000	13,042,000	115.0
<i>New/Expanded Programs</i>					
1. OIA: Reflects funding for a net increase of 2.0 positions for the expansion of the OIA program and initiatives to protect the rights and advance the well-being of all immigrants.	371,000	--	--	371,000	2.0
2. Rent Stabilization: Reflects one-time bridge funding and 12.0 positions to support the County's Interim Rent Stabilization Ordinance.	1,794,000	--	--	1,794,000	12.0
<i>Other Changes</i>					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Hearing Officers related to the Interim Rent Stabilization Ordinance, outreach for the Fair Chance Initiative, and various salary adjustments.	(681,000)	--	--	(681,000)	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	541,000	--	--	541,000	--
3. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	101,000	--	--	101,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	77,000	--	--	77,000	--
5. Ministerial Adjustment: Reflects a realignment of appropriation and revenue based on historical trends and anticipated needs.	(107,000)	--	(107,000)	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(2,000)	--	--	(2,000)	--
Total Changes	2,094,000	0	(107,000)	2,201,000	14.0
2019-20 Recommended Budget	21,915,000	2,472,000	4,200,000	15,243,000	129.0

CONSUMER AND BUSINESS AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 2,802,448.39	\$ 2,551,000	\$ 3,437,000	\$ 3,358,000	\$ 3,330,000	\$ (107,000)
FEDERAL - OTHER	0.00	205,000	275,000	275,000	275,000	0
LIBRARY SERVICES	26,000.00	0	0	0	0	0
MISCELLANEOUS	14,925.96	16,000	45,000	45,000	45,000	0
TRANSFERS IN	550,000.00	540,000	550,000	550,000	550,000	0
TOTAL REVENUE	\$ 3,393,374.35	\$ 3,312,000	\$ 4,307,000	\$ 4,228,000	\$ 4,200,000	\$ (107,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 5,987,767.55	\$ 7,070,000	\$ 9,368,000	\$ 14,512,000	\$ 10,514,000	\$ 1,146,000
CAFETERIA BENEFIT PLANS	1,282,567.99	1,484,000	1,668,000	2,769,000	2,019,000	351,000
COUNTY EMPLOYEE RETIREMENT	1,070,982.62	1,305,000	1,391,000	2,242,000	1,727,000	336,000
DENTAL INSURANCE	26,506.22	29,000	12,000	46,000	21,000	9,000
DEPENDENT CARE SPENDING ACCOUNTS	9,327.00	10,000	7,000	7,000	7,000	0
DISABILITY BENEFITS	40,951.49	49,000	7,000	40,000	20,000	13,000
FICA (OASDI)	96,837.93	109,000	117,000	181,000	142,000	25,000
HEALTH INSURANCE	247,576.04	289,000	314,000	1,158,000	525,000	211,000
LIFE INSURANCE	25,846.09	23,000	8,000	27,000	14,000	6,000
OTHER EMPLOYEE BENEFITS	6,428.50	0	0	0	0	0
RETIREE HEALTH INSURANCE	606,555.00	780,000	695,000	870,000	870,000	175,000
SAVINGS PLAN	92,602.47	138,000	141,000	239,000	176,000	35,000
THRIFT PLAN (HORIZONS)	188,255.93	220,000	259,000	431,000	323,000	64,000
UNEMPLOYMENT INSURANCE	4,515.00	0	0	0	0	0
WORKERS' COMPENSATION	20,462.46	19,000	27,000	27,000	27,000	0
TOTAL S & E B	9,707,182.29	11,525,000	14,014,000	22,549,000	16,385,000	2,371,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	(31,098.98)	274,000	291,000	289,000	214,000	(77,000)
CLOTHING & PERSONAL SUPPLIES	198.20	0	0	0	0	0
COMMUNICATIONS	41,936.97	31,000	31,000	32,000	32,000	1,000
COMPUTING-MAINFRAME	8,538.02	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	520,967.62	173,000	123,000	391,000	91,000	(32,000)
COMPUTING-PERSONAL	223,949.29	54,000	54,000	130,000	130,000	76,000
CONTRACTED PROGRAM SERVICES	6,314,000.00	2,569,000	2,584,000	4,494,000	2,494,000	(90,000)
HOUSEHOLD EXPENSE	1,806.76	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	79,476.00	0	0	0	0	0
INFORMATION TECHNOLOGY-SECURITY	8,600.00	0	0	0	0	0
INSURANCE	8,277.95	3,000	3,000	20,000	20,000	17,000
MAINTENANCE - BUILDINGS & IMPRV	242,677.92	295,000	241,000	252,000	252,000	11,000
MAINTENANCE - EQUIPMENT	13,666.69	0	0	1,000	1,000	1,000
MEMBERSHIPS	16,138.59	12,000	12,000	12,000	12,000	0
MISCELLANEOUS EXPENSE	23,959.32	12,000	12,000	12,000	12,000	0
OFFICE EXPENSE	110,190.37	757,000	823,000	1,785,000	1,282,000	459,000
PROFESSIONAL SERVICES	330,402.83	1,084,000	751,000	420,000	170,000	(581,000)
PUBLICATIONS & LEGAL NOTICE	1,940.00	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	130,925.71	135,000	135,000	452,000	252,000	117,000

CONSUMER AND BUSINESS AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - EQUIPMENT	33,415.73	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	18,608.93	0	0	0	0	0
TECHNICAL SERVICES	59,044.80	115,000	95,000	8,000	8,000	(87,000)
TELECOMMUNICATIONS	361,489.05	299,000	299,000	331,000	331,000	32,000
TRAINING	166,648.03	30,000	120,000	5,000	5,000	(115,000)
TRANSPORTATION AND TRAVEL	48,280.87	61,000	74,000	40,000	40,000	(34,000)
UTILITIES	104,733.91	111,000	111,000	138,000	138,000	27,000
TOTAL S & S	8,838,774.58	6,015,000	5,759,000	8,812,000	5,484,000	(275,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	150,289.75	8,000	8,000	8,000	8,000	0
RET-OTHER LONG TERM DEBT	8,356.00	16,000	20,000	20,000	18,000	(2,000)
TAXES & ASSESSMENTS	134.59	0	0	0	0	0
TOTAL OTH CHARGES	158,780.34	24,000	28,000	28,000	26,000	(2,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
OFFICE FURNITURE, FIXTURES & EQ	0.00	0	20,000	20,000	20,000	0
TOTAL CAPITAL ASSETS	0.00	0	20,000	20,000	20,000	0
GROSS TOTAL	\$ 18,704,737.21	\$ 17,564,000	\$ 19,821,000	\$ 31,409,000	\$ 21,915,000	\$ 2,094,000
INTRAFUND TRANSFERS	(1,318,121.65)	(1,367,000)	(2,472,000)	(2,752,000)	(2,472,000)	0
NET TOTAL	\$ 17,386,615.56	\$ 16,197,000	\$ 17,349,000	\$ 28,657,000	\$ 19,443,000	\$ 2,094,000
NET COUNTY COST	\$ 13,993,241.21	\$ 12,885,000	\$ 13,042,000	\$ 24,429,000	\$ 15,243,000	\$ 2,201,000
BUDGETED POSITIONS	117.0	115.0	115.0	177.0	129.0	14.0

Departmental Program Summary

1. Complaint Investigations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,963,000	2,008,000	1,860,000	3,095,000	33.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,963,000	2,008,000	1,860,000	3,095,000	33.0

Authority: Non-mandated, discretionary program.

Resolves identity theft and consumer and real estate fraud through complaint investigation and advocacy. Investigates referrals relating to elder financial abuse and foster youth identity theft. Works with various agencies to identify and investigate identity theft and consumer and real estate fraud cases for referral to prosecuting agencies for civil or criminal prosecution.

2. Counseling and Dispute Resolution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	4,937,000	--	1,188,000	3,749,000	39.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	4,937,000	--	1,188,000	3,749,000	39.0

Authority: Non-mandated, discretionary program.

Provides consumer counseling, small claims advice, and mediation services. Counselors answer questions and provide services for resolving disputes, refer consumers to other appropriate resources, and identify real estate fraud and other complaints for investigation. Also includes the Department's Volunteer and Internship Program.

3. Consumer Education and Public Outreach

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,457,000	--	596,000	861,000	8.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,457,000	--	596,000	861,000	8.0

Authority: Non-mandated, discretionary program.

Coordinates the Department's communication efforts with the public. This includes organizing and developing speaking engagements, workshops, various events, and consumer education fairs. Also provides educational and outreach services via the Department's website, social media, brochures, news articles, photos, media relations, and interview requests.

4. Small Business Services (SBS)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,967,000	--	386,000	1,581,000	10.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,967,000	--	386,000	1,581,000	10.0

Authority: Non-mandated, discretionary program.

Serves as the primary resource for small and community business enterprises to do business with the County. The SBS provides small and community business enterprises with technical assistance and information on contracting opportunities and small business program with the County, regional cities, and the State and federal governments. Also provides a forum for small business outreach, education, and advocacy regarding governmental contracting.

5. Wage Enforcement Program (WEP)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,926,000	--	125,000	1,801,000	11.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,926,000	--	125,000	1,801,000	11.0

Authority: Non-mandated, discretionary program.

Ensures that the labor force in the unincorporated areas is being paid the wages that are owed. WEP answers questions regarding the new minimum wage ordinance, educates employers and workers to ensure compliance, and accepts complaints and conducts investigations into allegations of minimum wage ordinance violations. Also issues citations, conducts settlement negotiations, and ensures that employers comply with payment of the backwages that are owed in applicable circumstances. In addition, performs WEP outreach, counseling, training, investigative, and compliance work within the unincorporated areas and contract cities.

6. OIA

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,322,000	--	--	1,322,000	8.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,322,000	--	--	1,322,000	8.0

Authority: Non-mandated, discretionary program.

Protects the rights and advances the well-being of immigrants in the County by providing a one-stop shop for County and external services or making referrals to free legal services through the Los Angeles Justice Fund. The OIA educates immigrants about their rights, defending residents from immigration fraud and other scams, and makes policy recommendations to the Board.

7. Administration

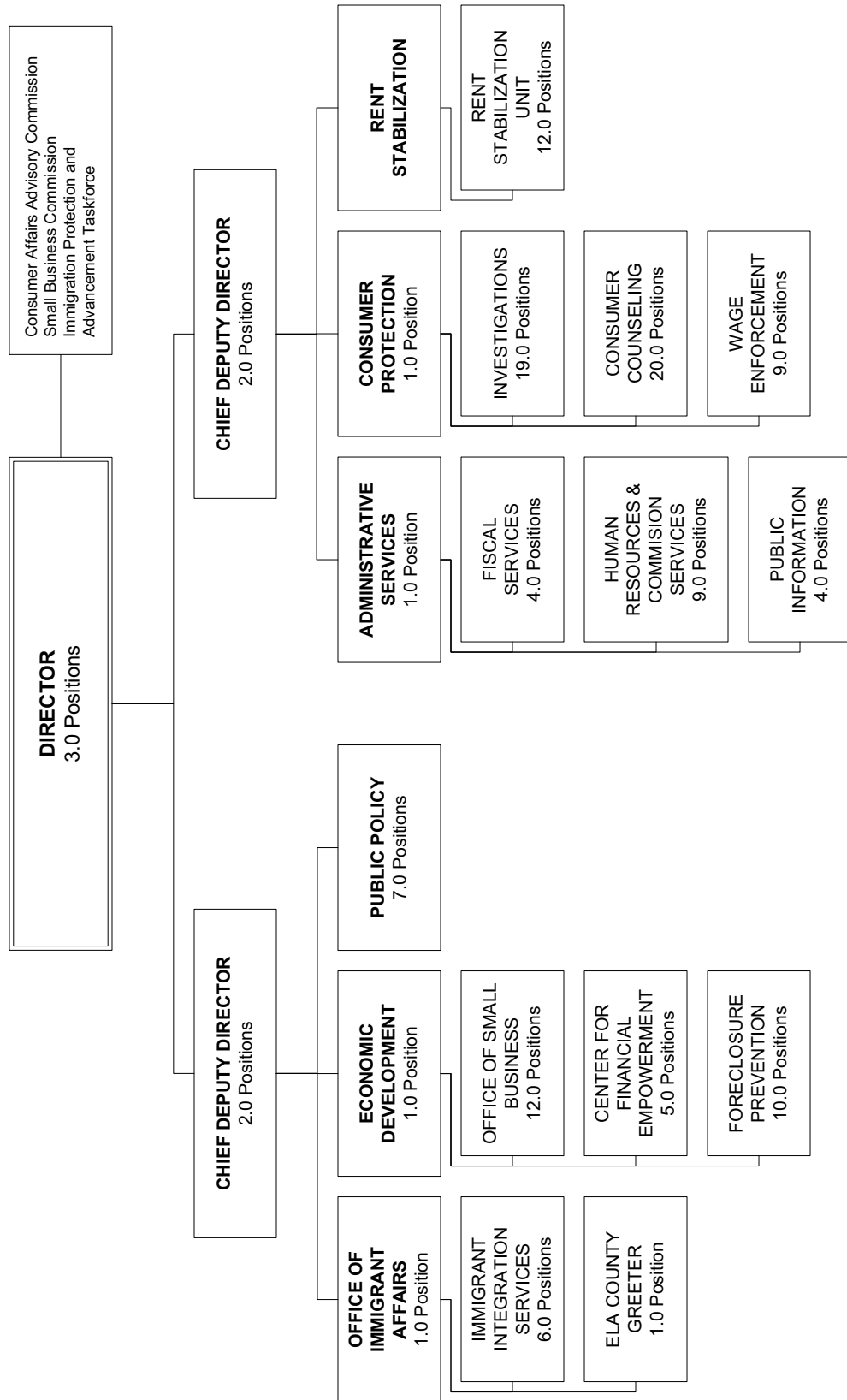
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,343,000	464,000	45,000	2,834,000	20.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	3,343,000	464,000	45,000	2,834,000	20.0

Authority: Non-mandated, discretionary program.

Provides administrative support and executive oversight of the operations of the Department. Also includes the executive office, departmental budgeting, accounting, personnel and payroll, training and recruiting, emergency planning, procurement, strategic planning functions and special projects. Also includes the Self-Help Legal Access Centers that counsel clients on court procedures and case preparation, including venue, form preparation, service of process, and case presentation.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	21,915,000	2,472,000	4,200,000	15,243,000	129.0

DEPARTMENT OF CONSUMER AND BUSINESS AFFAIRS
Joseph M. Nicchitta, Director
FY 2019-20 Recommended Budget Positions = 128.0



County Counsel

Mary C. Wickham, County Counsel

County Counsel Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 14,068,102.87	\$ 21,961,000	\$ 22,029,000	\$ 21,391,000	\$ 22,666,000	\$ 637,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 110,100,769.31	\$ 126,100,000	\$ 127,006,000	\$ 140,151,000	\$ 136,411,000	\$ 9,405,000
SERVICES & SUPPLIES	12,869,727.47	15,157,000	15,496,000	15,496,000	15,496,000	0
OTHER CHARGES	389,116.01	416,000	416,000	416,000	416,000	0
GROSS TOTAL	\$ 123,359,612.79	\$ 141,673,000	\$ 142,918,000	\$ 156,063,000	\$ 152,323,000	\$ 9,405,000
INTRAFUND TRANSFERS	(96,618,669.35)	(105,192,000)	(106,369,000)	(119,177,000)	(114,466,000)	(8,097,000)
NET TOTAL	\$ 26,740,943.44	\$ 36,481,000	\$ 36,549,000	\$ 36,886,000	\$ 37,857,000	\$ 1,308,000
NET COUNTY COST	\$ 12,672,840.57	\$ 14,520,000	\$ 14,520,000	\$ 15,495,000	\$ 15,191,000	\$ 671,000
 BUDGETED POSITIONS	 656.0	 663.0	 663.0	 675.0	 672.0	 9.0
 FUND	 GENERAL FUND	 FUNCTION	 GENERAL	 ACTIVITY	 COUNSEL	

Mission Statement

The mission of the County Counsel's Office (Office) is to provide the highest quality legal services to governmental clients by fully understanding their business needs; being accessible, responsive, and timely; proactively helping them guard against risk; providing sound advice and counsel; providing creative solutions and viable alternatives to achieve goals; and always acting in a responsible, professional, and ethical way.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC increase of \$0.7 million primarily due to Board-approved increases in salaries and health insurance subsidies, as well as the addition of 6.0 attorney positions to provide additional legal assistance to the Department of Children and Family Services (DCFS), 2.0 attorney positions to provide legal assistance to the Sheriff's Department for labor employment and contracts, and 1.0 attorney position to provide legal assistance on countywide telecommunication issues.

Critical/Strategic Planning Initiatives

County Counsel will continue ongoing strategic plan initiatives to support the County's Strategic Plan, including:

- Developing and implementing new initiatives, strengthening current practices, and enhancing client relations through communication.

- Utilizing new and effective technologies to update office systems and programs to improve organizational effectiveness. In addition, the Office is working towards the implementation of a web-based electronic case management and e-filing system for the Workers' Compensation Division, an electronic case management system for the Dependency Division, and a data center co-location to migrate all data center systems.
- Managing resources more effectively by promoting prudent fiscal policies and practices and exploring innovative methods that help ensure fiscal stability. For instance, the Office continues to ensure that its risk management practices are aligned with the rest of the County by enhancing current ergonomic and wellness awareness programs to better manage risks associated with employee safety.
- Assessing, enhancing, implementing, and monitoring the cybersecurity and privacy framework to better protect and preserve the privacy, confidentiality, integrity, and availability of the County's information technology infrastructure. For example, County Counsel's Health Insurance Portability and Accountability Act (HIPAA) Privacy Security Officer and members of the legal staff participate in the HIPAA/Health Information Technology for Economic and Clinical Health Act Privacy and Security Committee to ensure departmental compliance.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	142,918,000	106,369,000	22,029,000	14,520,000	663.0
<i>New/Expanded Programs</i>					
1. Dependency Division: Reflects funding for 6.0 Senior Deputy County Counsel positions for the Dependency Division to provide additional legal services to DCFs.	1,821,000	1,821,000	--	--	6.0
2. Health Services Division: Reflects funding for 1.0 Senior Deputy County Counsel position to provide legal assistance on countywide telecommunications issues.	304,000	304,000	--	--	1.0
3. Labor and Employment Division: Reflects funding for 1.0 Senior Deputy County Counsel position to provide legal advice and assistance to the Sheriff's Department on issues related to employment matters, labor relations, and policy changes.	304,000	304,000	--	--	1.0
4. Contracts Division: Reflects funding for 1.0 Senior Deputy County Counsel position to advise and represent the Sheriff's Department on all law enforcement-related information technology and intellectual property matters.	304,000	304,000	--	--	1.0
<i>Other Changes</i>					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	4,260,000	3,403,000	404,000	453,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability due to anticipated increases in benefit costs based on medical cost trends.	(43,000)	(38,000)	(5,000)	--	--
3. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	1,619,000	1,293,000	154,000	172,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	836,000	706,000	84,000	46,000	--
Total Changes	9,405,000	8,097,000	637,000	671,000	9.0
2019-20 Recommended Budget	152,323,000	114,466,000	22,666,000	15,191,000	672.0

COUNTY COUNSEL BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ (488.37)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
COURT FEES & COSTS	3,740.00	0	0	0	0	0
HOSPITAL OVERHEAD	298,479.68	430,000	411,000	332,000	511,000	100,000
LEGAL SERVICES	11,244,734.53	14,691,000	14,795,000	14,307,000	15,239,000	444,000
LIBRARY SERVICES	89,634.75	173,000	163,000	76,000	213,000	50,000
MISCELLANEOUS	132,324.41	167,000	167,000	167,000	192,000	25,000
PARK & RECREATION SERVICES	36,072.24	80,000	73,000	89,000	91,000	18,000
TRANSFERS IN	2,263,605.63	6,420,000	6,420,000	6,420,000	6,420,000	0
TOTAL REVENUE	\$ 14,068,102.87	\$ 21,961,000	\$ 22,029,000	\$ 21,391,000	\$ 22,666,000	\$ 637,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 68,731,438.52	\$ 79,360,000	\$ 80,643,000	\$ 88,547,000	\$ 85,459,000	\$ 4,816,000
CAFETERIA BENEFIT PLANS	11,297,115.33	13,651,000	14,292,000	14,760,000	15,170,000	878,000
COUNTY EMPLOYEE RETIREMENT	12,643,961.57	14,247,000	13,685,000	16,236,000	15,640,000	1,955,000
DENTAL INSURANCE	222,714.33	238,000	157,000	252,000	164,000	7,000
DEPENDENT CARE SPENDING ACCOUNTS	67,985.39	73,000	80,000	89,000	80,000	0
DISABILITY BENEFITS	904,512.43	214,000	165,000	213,000	222,000	57,000
FICA (OASDI)	1,071,690.07	1,210,000	1,101,000	1,370,000	1,183,000	82,000
HEALTH INSURANCE	5,173,079.86	5,748,000	6,018,000	6,338,000	6,420,000	402,000
LIFE INSURANCE	269,080.09	35,000	28,000	35,000	50,000	22,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	4,252,142.00	5,104,000	4,926,000	5,766,000	5,762,000	836,000
SAVINGS PLAN	2,621,511.93	3,316,000	3,006,000	3,515,000	3,220,000	214,000
THRIFT PLAN (HORIZONS)	2,162,608.93	2,257,000	2,207,000	2,375,000	2,386,000	179,000
UNEMPLOYMENT INSURANCE	13,893.00	11,000	18,000	18,000	18,000	0
WORKERS' COMPENSATION	669,635.86	636,000	680,000	637,000	637,000	(43,000)
TOTAL S & E B	110,100,769.31	126,100,000	127,006,000	140,151,000	136,411,000	9,405,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,533,274.18	1,247,000	1,247,000	1,228,000	1,228,000	(19,000)
CLOTHING & PERSONAL SUPPLIES	544.37	0	0	0	0	0
COMMUNICATIONS	162,992.07	151,000	151,000	151,000	151,000	0
COMPUTING-MAINFRAME	17,904.65	7,000	7,000	7,000	7,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	333,201.08	785,000	785,000	997,000	997,000	212,000
COMPUTING-PERSONAL	504,877.23	581,000	581,000	542,000	542,000	(39,000)
CONTRACTED PROGRAM SERVICES	0.00	3,445,000	3,445,000	3,445,000	3,445,000	0
HOUSEHOLD EXPENSE	481.13	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	730,754.50	978,000	978,000	740,000	740,000	(238,000)
MAINTENANCE - BUILDINGS & IMPRV	1,376,648.15	1,524,000	1,524,000	1,540,000	1,540,000	16,000
MAINTENANCE - EQUIPMENT	53,298.00	51,000	51,000	51,000	51,000	0
MEMBERSHIPS	144,467.65	158,000	158,000	165,000	165,000	7,000
MISCELLANEOUS EXPENSE	7,270.92	0	0	0	0	0
OFFICE EXPENSE	445,887.33	393,000	393,000	393,000	393,000	0
PROFESSIONAL SERVICES	3,234,161.00	989,000	1,328,000	988,000	988,000	(340,000)
PUBLICATIONS & LEGAL NOTICE	0.00	1,000	1,000	1,000	1,000	0

COUNTY COUNSEL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - BLDG & IMPRV	1,186,499.94	1,495,000	1,495,000	1,510,000	1,510,000	15,000
RENTS & LEASES - EQUIPMENT	235,054.68	210,000	210,000	236,000	236,000	26,000
SMALL TOOLS & MINOR EQUIPMENT	1,681.38	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	621,691.20	706,000	706,000	706,000	706,000	0
TECHNICAL SERVICES	446,962.48	298,000	298,000	658,000	658,000	360,000
TELECOMMUNICATIONS	969,708.10	996,000	996,000	996,000	996,000	0
TRAINING	78,026.02	229,000	229,000	229,000	229,000	0
TRANSPORTATION AND TRAVEL	169,817.89	138,000	138,000	138,000	138,000	0
UTILITIES	614,523.52	775,000	775,000	775,000	775,000	0
TOTAL S & S	12,869,727.47	15,157,000	15,496,000	15,496,000	15,496,000	0
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	14,000	14,000	14,000	14,000	0
RET-OTHER LONG TERM DEBT	388,637.00	402,000	402,000	402,000	402,000	0
TAXES & ASSESSMENTS	479.01	0	0	0	0	0
TOTAL OTH CHARGES	389,116.01	416,000	416,000	416,000	416,000	0
GROSS TOTAL	\$ 123,359,612.79	\$ 141,673,000	\$ 142,918,000	\$ 156,063,000	\$ 152,323,000	\$ 9,405,000
INTRAFUND TRANSFERS	(96,618,669.35)	(105,192,000)	(106,369,000)	(119,177,000)	(114,466,000)	(8,097,000)
NET TOTAL	\$ 26,740,943.44	\$ 36,481,000	\$ 36,549,000	\$ 36,886,000	\$ 37,857,000	\$ 1,308,000
NET COUNTY COST	\$ 12,672,840.57	\$ 14,520,000	\$ 14,520,000	\$ 15,495,000	\$ 15,191,000	\$ 671,000
BUDGETED POSITIONS	656.0	663.0	663.0	675.0	672.0	9.0

Departmental Program Summary

1. House Counsel

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	71,253,000	49,244,000	9,256,000	12,753,000	304.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	71,253,000	49,244,000	9,256,000	12,753,000	304.0

Authority: Non-mandated, discretionary program.

Advises the Board and other client entities of their duties and authorities under the law, and specifically, in areas such as conflict of interest, taxation, finance, legislation, public health, safety, and welfare.

2. Litigation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	58,471,000	48,252,000	9,914,000	305,000	268.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	58,471,000	48,252,000	9,914,000	305,000	268.0

Authority: Non-mandated, discretionary program.

Represents the County, its officers and employees, special districts, the Civil Grand Jury, and the Metropolitan Transportation Authority in all civil litigation, probate, dependency court, and workers' compensation matters.

3. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	22,599,000	16,970,000	3,496,000	2,133,000	100.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	22,599,000	16,970,000	3,496,000	2,133,000	100.0

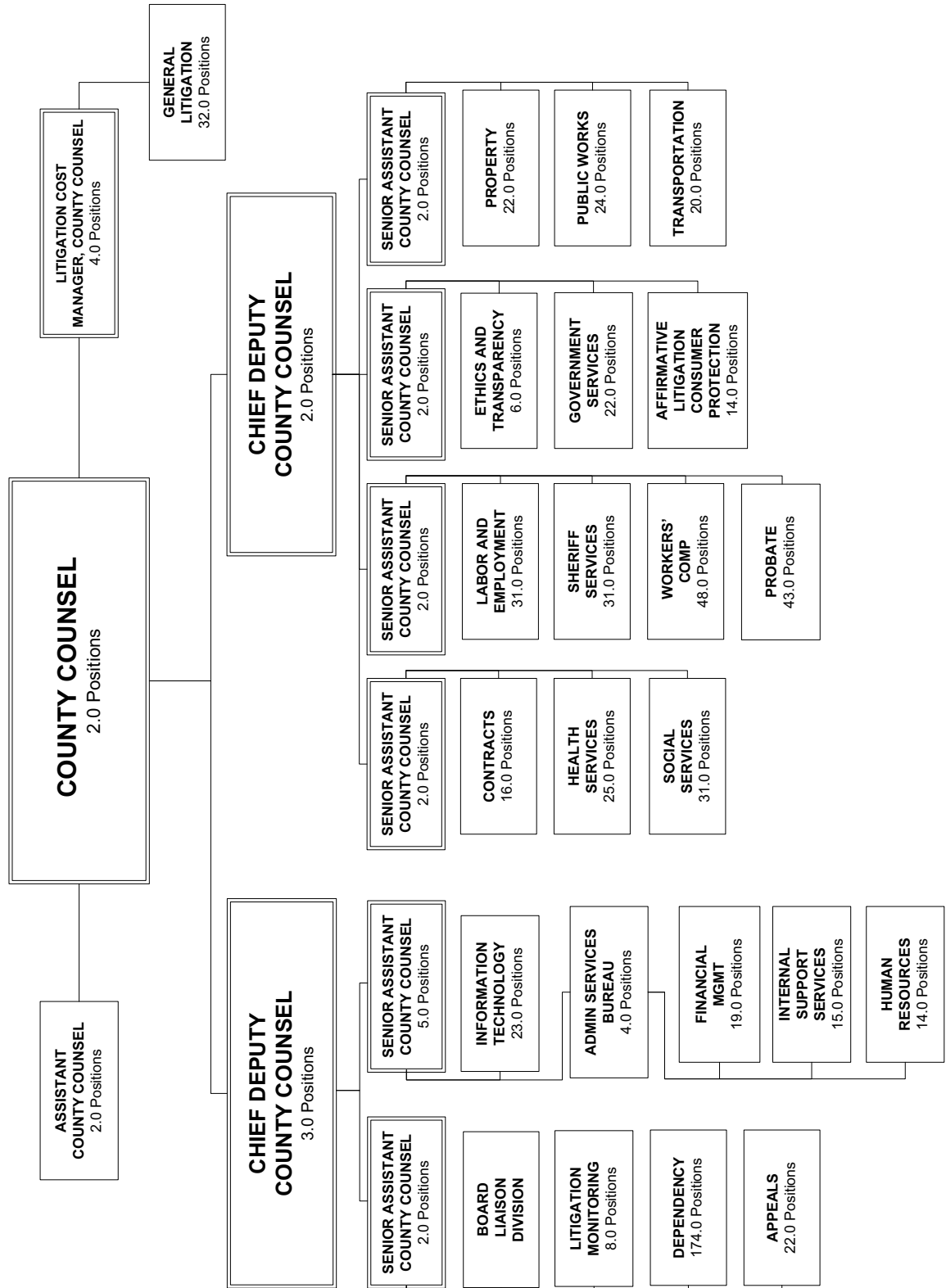
Authority: Non-mandated, discretionary program.

Provides executive and administrative support required for the ongoing operation of the Department. The Executive Office advises the Board, its members, and key staff. Also, it establishes office policy and coordinates the activities of the various divisions of the Office. The Administrative Services Bureau oversees the development and administration of the operating budget and the judgment and damages budget; administers the recruitment and selection of legal and non-legal staff; maintains and supports all automated systems; maintains all legal services agreements and amendments; and provides office services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	152,323,000	114,466,000	22,666,000	15,191,000	672.0

OFFICE OF THE COUNTY COUNSEL

MARY C. WICKHAM, COUNTY COUNSEL
FY 2019-20 Recommended Budget Positions = 672.0



District Attorney

Jackie Lacey, District Attorney

District Attorney Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 176,812,994.11	\$ 182,463,000	\$ 182,463,000	\$ 182,976,000	\$ 186,596,000	\$ 4,133,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 374,964,441.28	\$ 386,873,000	\$ 386,623,000	\$ 412,894,000	\$ 406,930,000	\$ 20,307,000
SERVICES & SUPPLIES	39,096,882.00	41,936,000	41,936,000	44,391,000	39,661,000	(2,275,000)
OTHER CHARGES	1,076,876.82	704,000	704,000	704,000	704,000	0
CAPITAL ASSETS - EQUIPMENT	1,435,068.47	1,659,000	1,909,000	655,000	635,000	(1,274,000)
GROSS TOTAL	\$ 416,573,268.57	\$ 431,172,000	\$ 431,172,000	\$ 458,644,000	\$ 447,930,000	\$ 16,758,000
INTRAFUND TRANSFERS	(4,879,242.06)	(4,843,000)	(4,669,000)	(4,778,000)	(4,778,000)	(109,000)
NET TOTAL	\$ 411,694,026.51	\$ 426,329,000	\$ 426,503,000	\$ 453,866,000	\$ 443,152,000	\$ 16,649,000
NET COUNTY COST	\$ 234,881,032.40	\$ 243,866,000	\$ 244,040,000	\$ 270,890,000	\$ 256,556,000	\$ 12,516,000
 BUDGETED POSITIONS	 2,216.0	 2,231.0	 2,231.0	 2,274.0	 2,247.0	 16.0
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC PROTECTION		JUDICIAL	

Mission Statement

The County District Attorney's Office (Office) is dedicated to protecting the community through the fair and ethical pursuit of justice and the safeguarding of crime victim's rights.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC increase of \$12.5 million primarily due to Board-approved increases in salaries and health insurance subsidies, replacement of critical communications equipment, and the addition of 4.0 positions for the newly proposed Mental Health Division. The Recommended Budget also reflects the addition of 12.0 grant funded positions for the Bureau of Victim Services and an increase in public safety sales tax (Proposition 172) revenues.

Critical/Strategic Planning Initiatives

The FY 2019-20 strategic planning efforts remain focused on the following areas:

- Expand the application of alternatives to incarceration in appropriate cases;

- Enhance strategies to protect children from abuse and neglect, including sex trafficking;
- Continue to develop effective strategies to address criminal justice system contacts with individuals with mental illness;
- Increase efforts to address the proliferation of identity theft and cyber crime;
- Advance a crime prevention campaign aimed at educating and protecting citizens from financial crimes, particularly those involving seniors;
- Increase involvement in the environmental crimes enforcement community;
- Continue to work on information and document exchanges with other criminal justice agencies;
- Bolster ethical conduct through elimination of bias training; and
- Provide greater focus on opioid abuse through expert prosecution of major narcotics dealers to address those who illegally supply opioids.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	431,172,000	4,669,000	182,463,000	244,040,000	2,231.0
<i>New/Expanded Programs</i>					
1. Bureau of Central Operations Mental Health Division: Reflects funding for 3.0 Deputy District Attorney IVs and 1.0 Legal Office Support Assistant positions to address workload needs of the proposed Mental Health Division.	986,000	--	--	986,000	4.0
2. Bureau of Victim Services Victim-Witness Assistance Program (VWAP): Reflects an increase in appropriation and revenue for the VWAP with the addition of 12.0 grant funded positions including: 1.0 Assistant Program Administrator, 1.0 Intermediate Typist-Clerk, 2.0 Supervising Victim Service Representatives, and 8.0 Victim Service Representatives.	1,205,000	--	1,205,000	--	12.0
<i>Critical Issues</i>					
1. Radio System Replacements: Reflects the first-year funding of a three-year radio system replacement program for the Bureau of Investigation to replace obsolete equipment.	1,108,000	--	--	1,108,000	--
<i>Other Changes</i>					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	10,792,000	--	321,000	10,471,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	4,470,000	--	144,000	4,326,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	1,287,000	--	41,000	1,246,000	--
4. Public Safety Sales Tax: Reflects a projected increase in Proposition 172 revenue based on historical experience and anticipated trends.	--	--	4,367,000	(4,367,000)	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the XC Grant, Capital Assets, and the Sexually Violent Predators (SVP) program.	(4,657,000)	--	(1,528,000)	(3,129,000)	--
6. SVP Program: Reflects the addition of one-time funding for the SVP program to backfill the loss of State funding.	--	--	(1,875,000)	1,875,000	--
7. Position Reclassifications: Reflects various Board-approved reclassifications including 1.0 Service Assistant to 1.0 Legal Office Support Assistant, 1.0 Service Specialist to 1.0 Senior Paralegal, 1.0 Senior Legal Office Support Assistant to 1.0 Supervising Legal Office Support Assistant, and 1.0 Senior Departmental Personnel Assistant to 1.0 Management Analyst.	--	--	--	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
8. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability due to anticipated increases in benefit costs based on medical cost trends.	1,567,000	109,000	1,458,000	--	--
Total Changes	16,758,000	109,000	4,133,000	12,516,000	16.0
2019-20 Recommended Budget	447,930,000	4,778,000	186,596,000	256,556,000	2,247.0

Critical and Unmet Needs

The Department requests funding for a file storage system for a branch office, a bar coding system for the Records Management Section of the Bureau of Administrative Services, and 17.0 new positions to meet operational needs and improve efficiencies and business processes.

DISTRICT ATTORNEY BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 2,583,554.78	\$ 3,016,000	\$ 4,020,000	\$ 4,020,000	\$ 4,020,000	\$ 0
CONTRACT CITIES SELF INSURANCE	103,532.58	181,000	150,000	181,000	150,000	0
COURT FEES & COSTS	0.00	1,000	0	0	0	0
FEDERAL - OTHER	7,154,046.33	10,201,000	8,955,000	9,117,000	10,160,000	1,205,000
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	1,300,392.00	2,500,000	3,624,000	241,000	241,000	(3,383,000)
FORFEITURES & PENALTIES	4,145,288.96	4,258,000	4,258,000	4,258,000	5,716,000	1,458,000
LEGAL SERVICES	594,739.86	547,000	552,000	563,000	552,000	0
MISCELLANEOUS	602,682.35	616,000	866,000	786,000	1,114,000	248,000
OTHER COURT FINES	592,789.28	750,000	750,000	750,000	750,000	0
OTHER GOVERNMENTAL AGENCIES	516,751.34	402,000	500,000	394,000	500,000	0
RECORDING FEES	2,463.84	2,000	0	0	0	0
SALE OF CAPITAL ASSETS	107,108.91	29,000	0	0	0	0
SETTLEMENTS	3,000.00	0	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	5,402,999.77	7,304,000	7,395,000	7,395,000	7,633,000	238,000
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	4,727,859.50	4,166,000	4,166,000	4,166,000	4,166,000	0
STATE - OFFICE OF CRIMINAL JUSTICE PLANNING (OCJP)	1,778,676.79	1,660,000	2,491,000	3,696,000	2,491,000	0
STATE - OTHER	18,801,959.87	19,661,000	19,419,000	20,596,000	19,419,000	0
STATE - PROP 172 PUBLIC SAFETY FUNDS	117,012,845.20	115,921,000	115,921,000	115,921,000	120,288,000	4,367,000
STATE - SB 90 MANDATED COSTS	10,383,784.17	10,177,000	8,325,000	9,821,000	8,325,000	0
STATE - TRIAL COURTS	513,518.58	402,000	402,000	402,000	402,000	0
TRANSFERS IN	485,000.00	669,000	669,000	669,000	669,000	0
TOTAL REVENUE	\$ 176,812,994.11	\$ 182,463,000	\$ 182,463,000	\$ 182,976,000	\$ 186,596,000	\$ 4,133,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 235,656,454.61	\$ 247,898,000	\$ 247,648,000	\$ 257,699,000	\$ 253,210,000	\$ 5,562,000
CAFETERIA BENEFIT PLANS	38,281,693.98	40,040,000	40,040,000	41,443,000	41,295,000	1,255,000
COUNTY EMPLOYEE RETIREMENT	46,315,653.40	49,277,000	49,277,000	54,489,000	54,010,000	4,733,000
DENTAL INSURANCE	725,620.48	568,000	568,000	601,000	579,000	11,000
DEPENDENT CARE SPENDING ACCOUNTS	213,067.00	261,000	261,000	261,000	261,000	0
DISABILITY BENEFITS	2,559,192.04	1,960,000	1,960,000	754,000	2,063,000	103,000
FICA (OASDI)	3,384,745.79	2,367,000	2,367,000	3,428,000	2,701,000	334,000
HEALTH INSURANCE	13,713,011.27	11,448,000	11,448,000	15,806,000	15,316,000	3,868,000
LIFE INSURANCE	452,147.22	99,000	99,000	118,000	113,000	14,000
OTHER EMPLOYEE BENEFITS	90,320.94	99,000	99,000	99,000	99,000	0
RETIREE HEALTH INSURANCE	15,450,672.00	17,067,000	17,067,000	19,934,000	19,920,000	2,853,000
SAVINGS PLAN	6,580,264.31	5,926,000	5,926,000	6,035,000	6,247,000	321,000
THRIFT PLAN (HORIZONS)	7,085,220.16	5,655,000	5,655,000	7,121,000	6,010,000	355,000
UNEMPLOYMENT INSURANCE	13,893.00	20,000	20,000	20,000	20,000	0
WORKERS' COMPENSATION	4,442,485.08	4,188,000	4,188,000	5,086,000	5,086,000	898,000
TOTAL S & E B	374,964,441.28	386,873,000	386,623,000	412,894,000	406,930,000	20,307,000

DISTRICT ATTORNEY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	7,468,691.78	7,460,000	7,460,000	7,740,000	6,933,000	(527,000)
CLOTHING & PERSONAL SUPPLIES	120,815.66	116,000	116,000	116,000	116,000	0
COMMUNICATIONS	529,511.65	572,000	572,000	3,896,000	1,680,000	1,108,000
COMPUTING-MAINFRAME	212,689.86	207,000	207,000	207,000	207,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	343,645.45	336,000	336,000	336,000	336,000	0
COMPUTING-PERSONAL	215,213.06	214,000	214,000	214,000	214,000	0
CONTRACTED PROGRAM SERVICES	20,833.00	2,867,000	2,867,000	11,000	11,000	(2,856,000)
FOOD	171.09	0	0	0	0	0
HOUSEHOLD EXPENSE	61,217.31	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	2,542,560.33	2,948,000	2,948,000	4,440,000	2,948,000	0
INSURANCE	94,567.14	95,000	95,000	95,000	95,000	0
JURY & WITNESS EXPENSE	92.75	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	3,785,219.54	3,777,000	3,777,000	3,749,000	3,777,000	0
MAINTENANCE - EQUIPMENT	277,737.92	288,000	288,000	288,000	288,000	0
MEDICAL DENTAL & LAB SUPPLIES	6,061.55	6,000	6,000	6,000	6,000	0
MEMBERSHIPS	410,959.19	411,000	411,000	411,000	411,000	0
MISCELLANEOUS EXPENSE	4,591.56	5,000	5,000	24,000	5,000	0
OFFICE EXPENSE	1,331,441.26	1,287,000	1,287,000	1,287,000	1,287,000	0
PROFESSIONAL SERVICES	1,618,303.65	1,621,000	1,621,000	1,701,000	1,621,000	0
PUBLICATIONS & LEGAL NOTICE	3,122.16	3,000	3,000	3,000	3,000	0
RENTS & LEASES - BLDG & IMPRV	2,418,742.94	2,471,000	2,471,000	2,471,000	2,471,000	0
RENTS & LEASES - EQUIPMENT	1,166,447.44	1,131,000	1,131,000	1,131,000	1,131,000	0
SMALL TOOLS & MINOR EQUIPMENT	27,180.47	27,000	27,000	171,000	27,000	0
SPECIAL DEPARTMENTAL EXPENSE	140,320.88	490,000	490,000	490,000	490,000	0
TECHNICAL SERVICES	4,364,913.97	4,228,000	4,228,000	4,228,000	4,228,000	0
TELECOMMUNICATIONS	4,953,271.85	4,420,000	4,420,000	4,420,000	4,420,000	0
TRAINING	168,992.97	170,000	170,000	170,000	170,000	0
TRANSPORTATION AND TRAVEL	2,082,766.39	2,060,000	2,060,000	2,060,000	2,060,000	0
UTILITIES	4,726,799.18	4,726,000	4,726,000	4,726,000	4,726,000	0
TOTAL S & S	39,096,882.00	41,936,000	41,936,000	44,391,000	39,661,000	(2,275,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,062,839.90	700,000	700,000	700,000	700,000	0
TAXES & ASSESSMENTS	14,036.92	4,000	4,000	4,000	4,000	0
TOTAL OTH CHARGES	1,076,876.82	704,000	704,000	704,000	704,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ELECTRONIC EQUIPMENT	328.41	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,434,740.06	1,659,000	1,909,000	655,000	635,000	(1,274,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	1,435,068.47	1,659,000	1,909,000	655,000	635,000	(1,274,000)
TOTAL CAPITAL ASSETS	1,435,068.47	1,659,000	1,909,000	655,000	635,000	(1,274,000)
GROSS TOTAL	\$ 416,573,268.57	\$ 431,172,000	\$ 431,172,000	\$ 458,644,000	\$ 447,930,000	\$ 16,758,000
INTRAFUND TRANSFERS	(4,879,242.06)	(4,843,000)	(4,669,000)	(4,778,000)	(4,778,000)	(109,000)
NET TOTAL	\$ 411,694,026.51	\$ 426,329,000	\$ 426,503,000	\$ 453,866,000	\$ 443,152,000	\$ 16,649,000
NET COUNTY COST	\$ 234,881,032.40	\$ 243,866,000	\$ 244,040,000	\$ 270,890,000	\$ 256,556,000	\$ 12,516,000
BUDGETED POSITIONS	2,216.0	2,231.0	2,231.0	2,274.0	2,247.0	16.0

Departmental Program Summary

1. General Prosecution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	193,265,000	(152,000)	51,887,000	141,530,000	951.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	193,265,000	(152,000)	51,887,000	141,530,000	951.0

Authority: Mandated program with discretionary service level – Government Code Sections 26500 – 26502.

Represents the People of the State of California in all general felony prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program consists of eleven branch offices, nine area offices, and all central trial courts.

2. Special Prosecution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	160,787,000	4,144,000	72,015,000	84,628,000	680.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	160,787,000	4,144,000	72,015,000	84,628,000	680.0

Authority: Mandated program with discretionary service level – Government Code Sections 26500 – 26502.

Represents the People of the State of California in all felony special prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program utilizes vertical prosecution techniques to handle the most complex and victim-oriented prosecutions.

3. Community Prosecution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	9,569,000	401,000	8,152,000	1,016,000	69.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	9,569,000	401,000	8,152,000	1,016,000	69.0

Authority: Non-mandated, discretionary programs.

Includes a number of programs, three of which are highlighted below.

The Abolish Chronic Truancy (ACT) program enforces compulsory education laws by focusing on parents' responsibility and accountability to get children to and keep them in school. The Juvenile Offender Intervention Network (JOIN) program provides swift intervention before court filing through an accountability-based program for juveniles ages 10-17 who have committed a fileable, non-violent, first-time offense. The multi-agency Code Enforcement Unit, active since 2005, has made it possible for County inspectors to gain entry into previously inaccessible properties, thereby allowing inspectors to issue citations and/or refer cases to the Office for investigation, remediation and/or prosecution.

4. Prosecution Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	41,091,000	--	32,897,000	8,194,000	255.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	41,091,000	--	32,897,000	8,194,000	255.0

Authority: Non-mandated, discretionary program, except for Charter Executive positions. VWAP is authorized by Penal Code Section 13835.

Encompasses a number of programs including Trial Support, Parole Revocation, VWAP, and Lifer Hearings. The two largest are highlighted below.

VWAP: The VWAP mission is to alleviate the trauma and devastating effects of crime on the lives of victims and their families. Victim and witness advocates guide victims through the court process; help victims receive restitution; provide crisis intervention and emergency assistance; offer referrals to counseling and community services and follow-up with victims and witnesses; provide additional assistance when members are located at numerous sites throughout the County; and assist crime victims and their families as closely as possible to their home.

Lifer Hearings: The Office represents the County in all parole hearings for inmates sentenced to life in prison.

5. Administration

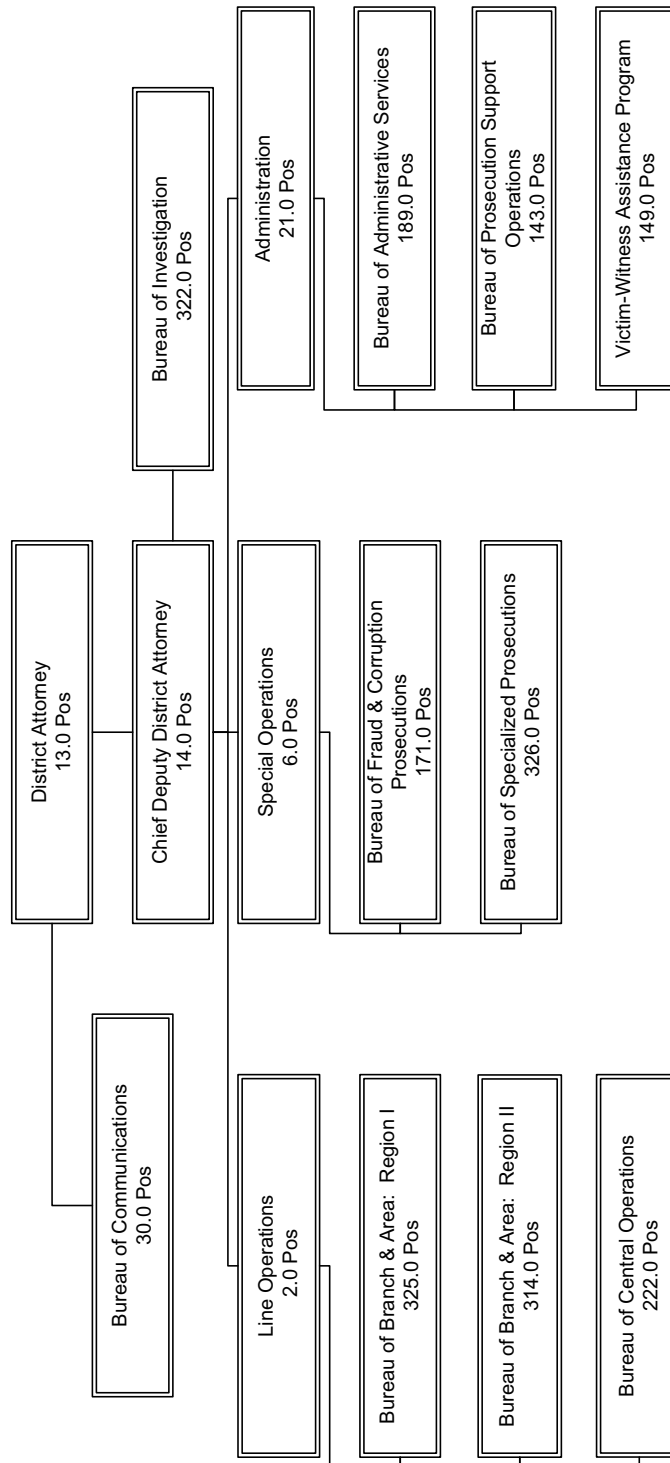
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	43,218,000	385,000	21,645,000	21,188,000	292.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	43,218,000	385,000	21,645,000	21,188,000	292.0

Authority: Non-mandated, discretionary program, except for Charter Executive positions.

Provides administrative support to the Office including budget preparation and management, accounting, information technology, contracts, human resources, procurement, and facilities management.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	447,930,000	4,778,000	186,596,000	256,556,000	2,247.0

DISTRICT ATTORNEY'S OFFICE
JACKIE LACEY, DISTRICT ATTORNEY
FY 2019-20 Recommended Budget Positions = 2,247.0



CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 25,936,897.34	\$ 64,828,000	\$ 80,360,000	\$ 49,994,000	\$ 58,969,000	\$ (21,391,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 25,936,897.34	\$ 66,685,000	\$ 103,860,000	\$ 119,888,000	\$ 115,430,000	\$ 11,570,000
GROSS TOTAL	\$ 25,936,897.34	\$ 66,685,000	\$ 103,860,000	\$ 119,888,000	\$ 115,430,000	\$ 11,570,000
INTRAFUND TRANSFERS	0.00	(1,857,000)	(3,500,000)	(3,500,000)	(6,888,000)	(3,388,000)
NET TOTAL	\$ 25,936,897.34	\$ 64,828,000	\$ 100,360,000	\$ 116,388,000	\$ 108,542,000	\$ 8,182,000
NET COUNTY COST	\$ 0.00	\$ 0	\$ 20,000,000	\$ 66,394,000	\$ 49,573,000	\$ 29,573,000

ACTIVITY
DETENTION AND CORRECTION

The Sheriff is allocated \$1.3 million to provide the fourth of six years of Crisis Intervention Training, which will allow Sheriff personnel to improve tactics when dealing with the mentally ill and reduce the use of force. In addition, \$1.3 million is allocated for staff participating in and METs, which are teams comprised of mental health clinicians paired with Sheriff's deputies in the field to provide coordinated response to situations involving individuals with known or suspected mental illness.

Economic Development

Economic Development Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 443,942.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 669,914.10	\$ 600,000	\$ 600,000	\$ 300,000	\$ 300,000	\$ (300,000)
OTHER CHARGES	4,050,000.00	11,026,000	11,026,000	11,750,000	6,950,000	(4,076,000)
GROSS TOTAL	\$ 4,719,914.10	\$ 11,626,000	\$ 11,626,000	\$ 12,050,000	\$ 7,250,000	\$ (4,376,000)
NET TOTAL	\$ 4,719,914.10	\$ 11,626,000	\$ 11,626,000	\$ 12,050,000	\$ 7,250,000	\$ (4,376,000)
NET COUNTY COST	\$ 4,275,972.10	\$ 11,626,000	\$ 11,626,000	\$ 12,050,000	\$ 7,250,000	\$ (4,376,000)
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		GENERAL		PROMOTION	

Mission Statement

The Economic Development budget unit was established pursuant to an October 20, 2015 Board motion to provide funding for economic development initiatives within the County, including those administered by the Community Development Commission (CDC).

2019-20 Budget Message

The 2019-20 Recommended Budget reflects continued funding for economic development initiatives.

Critical/Strategic Planning Initiatives

Program goals focus on job creation, small business support, neighborhood revitalization, and other economic development priorities.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	11,626,000	0	0	11,626,000	0.0
<i>New/Expanded Programs</i>					
1. Renovate Program: Reflects an increase in ongoing funding to support the Renovate Program.	200,000	--	--	200,000	--
2. Bioscience Loan Fund: Reflects an increase in one-time funding to support the Bioscience Loan Fund.	2,800,000	--	--	2,800,000	--
<i>Other Changes</i>					
1. Economic Program Agreements: Reflects the transfer of ongoing funding from the Nondepartmental Special Accounts budget unit for economic program agreements.	1,250,000	--	--	1,250,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for economic development initiatives (\$4.0 million) and loan programs (\$4.6 million).	(8,626,000)	--	--	(8,626,000)	--
Total Changes	(4,376,000)	0	0	(4,376,000)	0.0
2019-20 Recommended Budget	7,250,000	0	0	7,250,000	0.0

Critical and Unmet Needs

Additional funding for Board-approved economic development loan programs may be required in FY 2019-20 and will be addressed in future budget phases.

ECONOMIC DEVELOPMENT BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
<u>REVENUE DETAIL</u>						
MISCELLANEOUS	\$ 443,942.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL REVENUE	\$ 443,942.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES						
COMPUTING-PERSONAL	\$ 91,000.00	\$ 91,000	\$ 0	\$ 91,000	\$ 91,000	\$ 91,000
CONTRACTED PROGRAM SERVICES	0.00	0	600,000	0	0	(600,000)
PROFESSIONAL SERVICES	578,914.10	509,000	0	209,000	209,000	209,000
TOTAL S & S	669,914.10	600,000	600,000	300,000	300,000	(300,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	4,050,000.00	11,026,000	11,026,000	11,750,000	6,950,000	(4,076,000)
TOTAL OTH CHARGES	4,050,000.00	11,026,000	11,026,000	11,750,000	6,950,000	(4,076,000)
GROSS TOTAL	\$ 4,719,914.10	\$ 11,626,000	\$ 11,626,000	\$ 12,050,000	\$ 7,250,000	\$ (4,376,000)
NET TOTAL	\$ 4,719,914.10	\$ 11,626,000	\$ 11,626,000	\$ 12,050,000	\$ 7,250,000	\$ (4,376,000)
NET COUNTY COST	\$ 4,275,972.10	\$ 11,626,000	\$ 11,626,000	\$ 12,050,000	\$ 7,250,000	\$ (4,376,000)

Departmental Program Summary

1. Economic Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,250,000	--	--	7,250,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	7,250,000	--	--	7,250,000	--

Authority: Non-mandated, discretionary program.

This program was established pursuant to an October 20, 2015 Board motion to provide funding for economic development initiatives within the County, including those administered by the CDC.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	7,250,000	0	0	7,250,000	0.0

Emergency Preparedness and Response

Emergency Preparedness and Response Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 11,684,479.07	\$ 23,938,000	\$ 31,938,000	\$ 0	\$ 0	\$ (31,938,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 10,901,841.03	\$ 18,263,000	\$ 18,263,000	\$ 0	\$ 0	\$ (18,263,000)
OTHER CHARGES	6,618,218.22	8,728,000	16,728,000	0	0	(16,728,000)
CAPITAL ASSETS - EQUIPMENT	10,443.19	0	0	0	0	0
OTHER FINANCING USES	820,364.00	2,763,000	2,763,000	0	0	(2,763,000)
GROSS TOTAL	\$ 18,350,866.44	\$ 29,754,000	\$ 37,754,000	\$ 0	\$ 0	\$ (37,754,000)
NET TOTAL	\$ 18,350,866.44	\$ 29,754,000	\$ 37,754,000	\$ 0	\$ 0	\$ (37,754,000)
NET COUNTY COST	\$ 6,666,387.37	\$ 5,816,000	\$ 5,816,000	\$ 0	\$ 0	\$ (5,816,000)

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Mission Statement

The Emergency Preparedness and Response (EPR) budget unit was created to support County and Operational Area's emergency preparedness, with high-priority given to planning, training and exercise, and coordination of response and recovery operations.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects the consolidation of the EPR budget within the CEO budget.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	37,754,000	0	31,938,000	5,816,000	0.0
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various projects.	(211,000)	--	--	(211,000)	--
2. Cancellation of Grant: Reflects a decrease in appropriation and revenue due to the close out of the 2015 Urban Area Security Initiative Grant.	(460,000)	--	(460,000)	--	--
3. Budget Consolidation: Reflects an adjustment to consolidate the EPR budget within the CEO budget.	(37,083,000)	--	(31,478,000)	(5,605,000)	--
Total Changes	(37,754,000)	0	(31,938,000)	(5,816,000)	0.0
2019-20 Recommended Budget	0	0	0	0	0.0

Employee Benefits

Employee Benefits Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 25,569.94	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 446,311,351.52	\$ 466,807,000	\$ 494,010,000	\$ 532,746,000	\$ 525,746,000	\$ 31,736,000
S & EB EXPENDITURE DISTRIBUTION	(443,173,351.52)	(466,807,000)	(487,010,000)	(525,746,000)	(525,746,000)	(38,736,000)
TOTAL S & E B	3,138,000.00	0	7,000,000	7,000,000	0	(7,000,000)
GROSS TOTAL	\$ 3,138,000.00	\$ 0	\$ 7,000,000	\$ 7,000,000	\$ 0	\$ (7,000,000)
NET TOTAL	\$ 3,138,000.00	\$ 0	\$ 7,000,000	\$ 7,000,000	\$ 0	\$ (7,000,000)
NET COUNTY COST	\$ 3,112,430.06	\$ 0	\$ 7,000,000	\$ 7,000,000	\$ 0	\$ (7,000,000)

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Mission Statement

The County provides its employees with a wide range of fringe benefits. The appropriation for certain non-payroll related employee benefits are centrally reflected in this budget with expenditures distributed to County departments or other agencies.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects anticipated funding for various employee benefits offset with expenditure distribution to County departments.

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

CLASSIFICATION	GENERAL FUND	HOSPITAL ENTERPRISE FUNDS	SPECIAL FUNDS/ SPECIAL DISTRICTS	TOTAL
CAFETERIA BENEFIT PLANS	\$ 1,452,564,000	\$ 309,709,000	\$ 170,211,000	\$ 1,932,484,000
COUNTY EMPLOYEE RETIREMENT	1,342,444,000	235,407,000	201,619,000	1,779,470,000
DENTAL INSURANCE	22,939,000	5,932,000	3,510,000	32,381,000
DEPENDENT CARE SPENDING ACCOUNTS	8,993,000	1,411,000	1,053,000	11,457,000
DISABILITY BENEFITS *	43,854,000	10,499,000	3,906,000	58,259,000
FICA (OASDI)	92,223,000	20,602,000	15,728,000	128,553,000
HEALTH INSURANCE	142,018,000	17,308,000	18,527,000	177,853,000
LIFE INSURANCE *	6,640,000	1,038,000	943,000	8,621,000
OTHER EMPLOYEE BENEFITS	8,310,000	142,000	757,000	9,209,000
RETIREE HEALTH INSURANCE	680,310,000	134,982,000	77,290,000	892,582,000
SAVINGS PLAN	61,330,000	5,978,000	3,973,000	71,281,000
THRIFT PLAN (HORIZONS)	193,512,000	31,224,000	24,988,000	249,724,000
UNEMPLOYMENT INSURANCE *	4,835,000	314,000	641,000	5,790,000
WORKERS' COMPENSATION *	260,140,000	40,132,000	88,279,000	388,551,000
TOTAL	\$ 4,320,112,000	\$ 814,678,000	\$ 611,425,000	\$ 5,746,215,000

* Amounts may differ from appropriation amounts included in the Employee Benefits Budget, which also includes appropriation for Superior Court and LACERA.

Extraordinary Maintenance

Extraordinary Maintenance Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 5,286,831.63	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 43,598,071.05	\$ 98,542,000	\$ 197,515,000	\$ 136,535,000	\$ 101,535,000	\$ (95,980,000)
GROSS TOTAL	\$ 43,598,071.05	\$ 98,542,000	\$ 197,515,000	\$ 136,535,000	\$ 101,535,000	\$ (95,980,000)
NET TOTAL	\$ 43,598,071.05	\$ 98,542,000	\$ 197,515,000	\$ 136,535,000	\$ 101,535,000	\$ (95,980,000)
NET COUNTY COST	\$ 38,311,239.42	\$ 98,542,000	\$ 197,515,000	\$ 136,535,000	\$ 101,535,000	\$ (95,980,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Extraordinary Maintenance budget unit reflects appropriations for major maintenance of County facilities and assets, including legally required building alterations, unanticipated emergency repairs, disaster-related repairs that are not funded by the Federal Emergency Management Agency, and high-priority building maintenance activities that exceed the resources available to County departments.

2019-20 Budget Message

The County's infrastructure requires ongoing investment to meet continuous performance requirements. The 2018-19 budget appropriated funds for critical repairs, including heating, ventilation, and air conditioning (HVAC), elevators, fire safety, roof repairs, and other maintenance needs throughout the County. The 2019-20 Recommended Budget appropriates \$101.5 million for critical and other emergent and high-priority repairs, roof replacements, HVAC unit improvements, elevator and fire alarm system upgrades, and accessibility modification needs at County facilities, including beaches, parks, juvenile halls and camps, senior centers, animal care facilities, and health centers.

Critical/Strategic Planning Initiatives

The investments in rehabilitation of County facilities funded by the Extraordinary Maintenance budget support the goals of the Strategic Asset Management Plan, primarily through the Facility Reinvestment Program. The Facility Reinvestment Program aims to recommend and implement the highest priority projects to sustain and/or rehabilitate County-owned facilities and is supported by the Strategic Asset Management (SAM) system, which considers condition, attributes, and functions of County-owned buildings to systematically prioritize the most critical deferred maintenance needs countywide. In addition to the data provided in the SAM system, departmental operations are considered to further determine recommendations for project scope and funding. The 2019-20 Recommended Budget supports the following Strategic Asset Management Plan goals:

- Optimizing assets to their highest and best use.
- Establishing stronger connections between service priorities and asset decisions.
- Creating an enterprise-wide understanding of asset needs and priorities.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	197,515,000	0	0	197,515,000	0.0
Other Changes					
1. Services and Supplies: Reflects a decrease due to the transfer of funds to capital projects and the completion of various deferred maintenance projects. This decrease is partially offset by ongoing and one-time allocations to fund deferred maintenance and critical repairs for various County facilities.	(95,980,000)	--	--	(95,980,000)	--
Total Changes	(95,980,000)	0	0	(95,980,000)	0.0
2019-20 Recommended Budget	101,535,000	0	0	101,535,000	0.0

Critical and Unmet Needs

During FY 2018-19, an estimated initial investment of \$95.9 million was made to rehabilitate County-owned facilities to sustain and add longevity to their service lives. The unfunded building system replacement projects and backlog of deferred maintenance needs include: various general facility repairs; replacement of outdated building systems such as boilers, chillers, and HVAC units; roofs; and elevator upgrades to achieve building operational efficiencies.

Federal and State Disaster Aid

Federal and State Disaster Aid Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 14,168,963.12	\$ 10,000,000	\$ 48,000,000	\$ 48,000,000	\$ 48,000,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 14,057,817.68	\$ 10,050,000	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 0
GROSS TOTAL	\$ 14,057,817.68	\$ 10,050,000	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 0
INTRAFUND TRANSFERS	24,288.00	0	(2,000,000)	(2,000,000)	(2,000,000)	0
NET TOTAL	\$ 14,082,105.68	\$ 10,050,000	\$ 48,000,000	\$ 48,000,000	\$ 48,000,000	\$ 0
NET COUNTY COST	\$ (86,857.44)	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0
	FUND	FUNCTION	ACTIVITY			
	GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION			

2019-20 Budget Message

The Federal and State Disaster Aid budget unit provides County departments with economic recovery assistance following major emergencies and disasters. It includes appropriation for emergency and post-emergency responses, in addition to the repair, restoration, or replacement of disaster-damaged County buildings and property, pending reimbursement from appropriate governmental agencies.

Financing Elements

Financing Elements Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$1,982,626,000.00	\$ 1,929,332,000	\$ 1,929,332,000	\$ 1,465,870,000	\$ 1,465,870,000	\$ (463,462,000)
CANCEL OBLIGATED FUND BAL	354,018,289.00	222,629,000	222,629,000	23,565,000	23,565,000	(199,064,000)
PROPERTY TAXES - REGULAR ROLL	5,321,488,719.11	5,617,490,000	5,615,854,000	5,953,618,000	5,953,618,000	337,764,000
PROPERTY TAXES - SUPPLEMENTAL ROLL	96,343,682.97	86,274,000	60,875,000	56,176,000	56,176,000	(4,699,000)
OTHER REVENUE	35,394,366.20	500,000	500,000	400,000	400,000	(100,000)
TOTAL FINANCING SOURCES	\$7,789,871,057.28	\$ 7,856,225,000	\$ 7,829,190,000	\$ 7,499,629,000	\$ 7,499,629,000	\$ (329,561,000)
FINANCING USES						
APPROPRIATIONS FOR CONTINGENCIES	\$ 0.00	\$ 0	\$ 38,067,000	\$ 50,000,000	\$ 32,488,000	\$ (5,579,000)
GROSS TOTAL	\$ 0.00	\$ 0	\$ 38,067,000	\$ 50,000,000	\$ 32,488,000	\$ (5,579,000)
NET TOTAL	\$ 0.00	\$ 0	\$ 38,067,000	\$ 50,000,000	\$ 32,488,000	\$ (5,579,000)
PROV FOR OBLIGATED FUND BAL						
RAINY DAY FUNDS	\$ 68,754,000.00	\$ 46,810,000	\$ 46,810,000	\$ 50,000,000	\$ 0	\$ (46,810,000)
COMMITTED	362,834,607.00	149,487,000	149,487,000	151,041,000	85,585,000	(63,902,000)
OTHER	78,085,000.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	\$ 509,673,607.00	\$ 196,297,000	\$ 196,297,000	\$ 201,041,000	\$ 85,585,000	\$ (110,712,000)
TOTAL FINANCING USES	\$ 509,673,607.00	\$ 196,297,000	\$ 234,364,000	\$ 251,041,000	\$ 118,073,000	\$ (116,291,000)
OTHER REVENUE DETAIL						
OTHER STATE - IN-LIEU TAXES	\$ 266,672.02	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER TAXES	9,400,997.17	0	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	9,621,318.71	0	0	0	0	0
REDEVELOPMENT / HOUSING	16,078,055.70	500,000	500,000	400,000	400,000	(100,000)
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	27,322.60	0	0	0	0	0
TOTAL REVENUE	\$ 35,394,366.20	\$ 500,000	\$ 500,000	\$ 400,000	\$ 400,000	\$ (100,000)

2019-20 Budget Message

Financing Elements reflect those financing sources and uses not contained in the departmental or nondepartmental budget summaries.

The 2019-20 Recommended Budget includes financing sources and financing uses as follows:

Financing Sources

For budget planning purposes, the Chief Executive Office considers total financing sources the difference generated in the prior year from County revenues exceeding expenditures (fund balance available), the use of prior-year obligated fund balance, and property taxes. Any decrease in fund balance available from the budgeted amount will require expenditure reductions or the identification of additional financing.

The recommended fund balance of \$1,466.0 million is comprised of \$176.9 million from General Fund operations for various countywide programs and projects, and \$1,289.0 million of unused prior-year funds carried over to FY 2019-20 for the following:

- \$622.6 million of Capital Projects funds for the completion of various projects and refurbishment needs;
- \$367.7 million of Provisional Financing Uses funds primarily for the Departments of Children and Family Services, Board of Supervisors, Sheriff, Health Services, Probation, and Public Social Services, as well as future budget uncertainties;
- \$99.7 million of Board of Supervisors funds for various community programs;

- \$67.8 million of Extraordinary Maintenance funds for major repairs and maintenance of County facilities and assets;
- \$44.8 million of Project and Facility Development funds for consultant and specialized services related to projects that are under development, as well as improvements to County facilities;
- \$35.1 million of Children and Family Services funds for the Katie A. Settlement Agreement;
- \$28.7 million of Homeless and Housing Program funds for various homeless assistance programs;
- \$20.0 million of Diversion and Re-Entry funds to support the expansion of permanent supportive housing;
- \$2.2 million of Child Support Services funds for various operational needs; and
- \$0.4 million of Nondepartmental Special Accounts funds for cooling centers.

Obligated fund balance of \$23.6 million is decreased for the following:

- \$19.6 million to support the expansion of permanent supportive housing;
- \$2.0 million for continued support of the Los Angeles Network for Enhanced Services (LANES), a health information exchange program;
- \$1.5 million for the Assessor Modernization Project (AMP) to ensure that the design, functionality, and operational effectiveness of the legacy replacement system meet the County's operational and business objectives; and
- \$0.5 million of Health Services Tobacco Settlement funds for health-related costs.

Property tax revenues reflect a net increase of \$333.0 million. This includes increases of \$299.3 million due to a projected 5.72 percent increase in assessed valuation; \$17.4 million in property tax revenue residual based on current trends; as well as a net increase of \$21.3 million in one-time revenue from the repayment of Community Redevelopment deferral agreements; partially offset by a \$5.0 million decrease in supplemental property tax due to the volatility of this component of property taxes. Property tax revenues also include in-lieu vehicle license fee revenue as part of the State's Local Government Agreement (2004 Budget Act).

The recommended property tax revenue changes are comprised of the following:

- \$337.8 million increase in the Regular Roll;
- \$4.7 million decrease in the Supplemental Roll; and
- \$0.1 million decrease in other revenue.

Financing Uses

Financing uses are the total needs requiring financing for the fiscal year. The 2019-20 Recommended Budget financing uses include \$32.5 million in appropriations for contingencies as outlined in the revised Board Policy 4.030 - Budget Policies and Priorities, approved on September 30, 2014.

Provision for obligated fund balance may be nonspendable, restricted, committed, or assigned for specific needs including future legal or contractual obligations. The obligated fund balance of \$85.6 million is committed for various programs.

Fire

Daryl L. Osby, Fire Chief, Forester and Fire Warden

Fire Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 21,769,000.00	\$ 414,000	\$ 414,000	\$ 0	\$ 0	\$ (414,000)
CANCEL OBLIGATED FUND BAL	8,741,776.00	28,670,000	0	0	0	0
PROPERTY TAXES	772,692,109.12	815,355,000	822,255,000	851,363,000	851,363,000	29,108,000
SPECIAL ASSESSMENTS	52,155.71	66,000	53,000	66,000	66,000	13,000
VOTER APPROVED SPECIAL TAXES	82,194,432.12	84,776,000	83,836,000	86,465,000	86,465,000	2,629,000
OTHER REVENUE	300,775,461.94	305,167,000	305,043,000	294,022,000	294,022,000	(11,021,000)
TOTAL FINANCING SOURCES	\$1,186,224,934.89	\$ 1,234,448,000	\$ 1,211,601,000	\$ 1,231,916,000	\$ 1,231,916,000	\$ 20,315,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$1,010,755,764.43	\$ 1,074,514,000	\$ 1,021,895,000	\$ 1,061,535,000	\$ 1,061,535,000	\$ 39,640,000
SERVICES & SUPPLIES	138,116,891.95	147,963,000	157,370,000	149,627,000	149,627,000	(7,743,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	138,116,891.95	147,963,000	150,370,000	142,627,000	142,627,000	(7,743,000)
OTHER CHARGES	6,976,953.80	6,179,000	7,313,000	5,332,000	5,332,000	(1,981,000)
CAPITAL ASSETS - EQUIPMENT	20,809,022.33	2,042,000	3,480,000	0	0	(3,480,000)
OTHER FINANCING USES	3,500,000.00	3,750,000	4,450,000	2,800,000	2,800,000	(1,650,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	24,093,000	19,622,000	19,622,000	(4,471,000)
GROSS TOTAL	\$1,180,158,632.51	\$ 1,234,448,000	\$ 1,211,601,000	\$ 1,231,916,000	\$ 1,231,916,000	\$ 20,315,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 1,936,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER	3,715,355.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	\$ 5,651,355.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$1,185,809,987.51	\$ 1,234,448,000	\$ 1,211,601,000	\$ 1,231,916,000	\$ 1,231,916,000	\$ 20,315,000
BUDGETED POSITIONS	4,670.0	4,696.0	4,696.0	4,692.0	4,692.0	(4.0)

FUND
FIRE DEPARTMENT

FUNCTION
PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2019-20 Budget Message

The Fire Department provides 24-hour emergency services to over four million people living and working in 58 of the County's 88 cities, the unincorporated areas, and the City of La Habra in neighboring Orange County, which accounts for over one million housing units. The Department's vast

2,307 square mile jurisdiction also includes 159 lifeguard towers spanning 72 miles of coastline to protect millions of beach visitors annually. The Department is one of the largest emergency service organizations in the country and enjoys a world-renowned reputation for its adeptness and innovation in managing large-scale wildfires, earthquakes, and other natural as well as man-made disasters in Southern California.

The Department, as a Special District, is funded independent of the County General Fund, and relies primarily on property taxes and a special tax approved by voters in 1997 to provide essential fire protection and emergency medical services.

The 2019-20 Recommended Budget primarily reflects funding for aerial operations, Board-approved increases in salaries and health insurance subsidies, and removal of funding provided on a one-time basis for various expenses in the prior fiscal year.

Critical/Strategic Planning Initiatives

The Department will focus on the following priorities of its strategic plan Goals:

- **Emergency Operations** - Enhance the lives of County residents by addressing societal challenges through countywide initiatives and partnerships. The Department will develop and implement a training plan that integrates succession planning competencies, implicit bias awareness, cultural competency and inclusivity, and implement strategies to improve the mental, physical, and behavioral health of its personnel;
- **Public Services** - Support community resilience by implementing environmental initiatives, catastrophic

preparedness, and public education programs. The Department will review and revise the Continuity of Operations Program to include short scripts for staff to utilize, develop, and implement catastrophic preparedness strategies for the Department and the community, and identify gaps and solutions in the Lifeguard Division's emergency preparedness and resilience as it relates to tsunami and coastal storm incidents; and

- **Organizational Effectiveness** - The future of tomorrow's Fire Department will be built on maintaining accountability from an efficient organization of strong and capable staff who utilize advancements in technology to provide superior service to the public. The Department will assess its long-term infrastructure needs related to privacy and access, facilities, information technology, and communication systems, and conduct trend analysis on injury, illness, and vehicle accidents to determine appropriate mitigations to reduce organizational risks.

Changes From 2018-19 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
2018-19 Final Adopted Budget	1,211,601,000	1,211,601,000	4,696.0
<i>New/Expanded Programs</i>			
1. Aerial Operations: Reflects the annual license fee for use of Helispot 69B.	2,640,000	--	--
<i>Other Changes</i>			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	5,977,000	137,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employee Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	10,872,000	373,000	--
3. Unavoidable Costs: Reflects changes in workers' compensation due to anticipated increases in benefit costs based on medical cost trends.	7,529,000	--	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	5,336,000	98,000	--
5. Other Salaries and Employee Benefits: Reflects adjustments to various salaries and employee benefits categories based on historical costs and future year projections.	10,066,000	--	--
6. Support Positions: Reflects Board-approved reclassifications and deletion of 4.0 vacant Animal Care Officer III positions.	(140,000)	--	(4.0)
7. Operational Costs: Reflects changes in operational costs such as services provided by other County departments, rents and leases, and judgments and damages.	(21,000)	--	--
8. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various expenses.	(21,944,000)	--	--
9. Property Tax: Reflects a projected increase in property taxes based on a 5.72 percent increase in assessed valuation.	--	29,108,000	--
10. Special Tax: Reflects projected special taxes based on current trends.	--	2,629,000	--
11. Other Revenue: Reflects an increase in revenue generated from various fees.	--	8,397,000	--

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
12. Lifeguard Operational Cost-of-Living Adjustment: Reflects funding from the General Fund to meet the requirements of the Beach and Ocean Rescue Services agreement.	--	119,000	--
13. One-Time Revenue: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for grants and AB 109.	--	(20,546,000)	--
Total Changes	20,315,000	20,315,000	(4.0)
2019-20 Recommended Budget	1,231,916,000	1,231,916,000	4,692.0

Critical and Unmet Needs

The 2019-20 Recommended Budget includes funding to sustain departmental operations. The Department utilizes a multi-year forecast for financial planning purposes and will continue to evaluate potential ongoing revenue streams to help meet future needs.

FIRE DEPARTMENT BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 21,769,000.00	\$ 414,000	\$ 414,000	\$ 0	\$ 0	\$ (414,000)
CANCEL OBLIGATED FUND BAL	8,741,776.00	28,670,000	0	0	0	0
AUDITING AND ACCOUNTING FEES	3,085,268.54	3,171,000	3,170,000	3,258,000	3,258,000	88,000
BUSINESS LICENSES	1,008,976.00	1,009,000	1,009,000	1,009,000	1,009,000	0
CHARGES FOR SERVICES - OTHER	235,651,137.79	209,342,000	203,502,000	208,592,000	208,592,000	5,090,000
CONTRACT CITIES SELF INSURANCE	263,972.85	288,000	217,000	264,000	264,000	47,000
COURT FEES & COSTS	52,805.00	36,000	36,000	36,000	36,000	0
EDUCATIONAL SERVICES	697,814.62	642,000	889,000	655,000	655,000	(234,000)
ELECTION SERVICES	100.00	0	0	0	0	0
FEDERAL - OTHER	14,651,128.70	7,664,000	15,038,000	192,000	192,000	(14,846,000)
FORFEITURES & PENALTIES	12,346.41	13,000	13,000	13,000	13,000	0
INTEREST	1,301,942.94	1,302,000	938,000	1,302,000	1,302,000	364,000
MISCELLANEOUS	3,399,369.35	2,596,000	2,610,000	2,332,000	2,332,000	(278,000)
OTHER LICENSES & PERMITS	15,361,613.65	16,077,000	13,316,000	16,077,000	16,077,000	2,761,000
OTHER SALES	5,631.29	28,000	24,000	28,000	28,000	4,000
OTHER STATE - IN-LIEU TAXES	20,614.13	19,000	19,000	19,000	19,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	2,334,695.19	1,709,000	2,167,000	1,709,000	1,709,000	(458,000)
PLANNING & ENGINEERING SERVICES	4,460,577.99	4,923,000	4,457,000	4,923,000	4,923,000	466,000
PROP TAXES - CURRENT - SECURED	698,075,413.85	723,225,000	733,186,000	757,527,000	757,527,000	24,341,000
PROP TAXES - CURRENT - UNSECURED	22,202,156.16	21,953,000	23,475,000	23,209,000	23,209,000	(266,000)
PROP TAXES - PRIOR - SECURED	(6,936,868.46)	2,426,000	4,304,000	2,426,000	2,426,000	(1,878,000)
PROP TAXES - PRIOR - UNSECURED	219,593.78	175,000	444,000	175,000	175,000	(269,000)
PROPERTY TAXES - CONTRACTUAL AND FACILITY PASS-THROUGH	40,105,083.67	43,778,000	40,788,000	46,724,000	46,724,000	5,936,000
REDEVELOPMENT / HOUSING	1,178,248.64	566,000	0	0	0	0
RENTS & CONCESSIONS	99,564.00	101,000	81,000	101,000	101,000	20,000
SALE OF CAPITAL ASSETS	265,462.81	309,000	297,000	309,000	309,000	12,000
SETTLEMENTS	1,000.00	0	0	0	0	0
SPECIAL ASSESSMENTS	52,155.71	66,000	53,000	66,000	66,000	13,000
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	4,113,131.00	6,066,000	7,906,000	5,045,000	5,045,000	(2,861,000)
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	3,990,279.28	4,085,000	4,607,000	4,085,000	4,085,000	(522,000)
STATE - OTHER	1,770,705.39	2,249,000	2,249,000	2,249,000	2,249,000	0
STATE AID - CORRECTIONS	4,846,893.56	4,847,000	4,847,000	4,847,000	4,847,000	0
SUPPLEMENTAL PROP TAXES - CURRENT	18,010,033.15	22,986,000	19,041,000	20,498,000	20,498,000	1,457,000
SUPPLEMENTAL PROP TAXES- PRIOR	1,016,696.97	812,000	1,017,000	804,000	804,000	(213,000)
TRANSFERS IN	2,202,182.81	38,125,000	37,651,000	36,977,000	36,977,000	(674,000)
VOTER APPROVED SPECIAL TAXES	82,194,432.12	84,776,000	83,836,000	86,465,000	86,465,000	2,629,000
TOTAL FINANCING SOURCES	\$1,186,224,934.89	\$ 1,234,448,000	\$ 1,211,601,000	\$ 1,231,916,000	\$ 1,231,916,000	\$ 20,315,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 676,452,127.78	\$ 716,625,000	\$ 669,218,000	\$ 681,486,000	\$ 681,486,000	\$ 12,268,000

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
CAFETERIA BENEFIT PLANS	86,096,915.12	90,352,000	87,905,000	90,568,000	90,568,000	2,663,000
COUNTY EMPLOYEE RETIREMENT	116,435,864.05	127,540,000	124,023,000	134,864,000	134,864,000	10,841,000
DENTAL INSURANCE	1,935,083.30	1,777,000	2,001,000	2,059,000	2,059,000	58,000
DEPENDENT CARE SPENDING ACCOUNTS	446,199.07	219,000	458,000	466,000	466,000	8,000
DISABILITY BENEFITS	1,150,655.35	592,000	747,000	776,000	776,000	29,000
FICA (OASDI)	8,975,039.20	9,501,000	9,194,000	9,569,000	9,569,000	375,000
HEALTH INSURANCE	4,439,145.56	4,265,000	5,305,000	5,303,000	5,303,000	(2,000)
LIFE INSURANCE	705,665.32	453,000	473,000	493,000	493,000	20,000
OTHER EMPLOYEE BENEFITS	68,689.50	500,000	500,000	500,000	500,000	0
RETIREE HEALTH INSURANCE	29,778,818.00	34,133,000	33,747,000	39,083,000	39,083,000	5,336,000
SAVINGS PLAN	1,502,327.44	1,589,000	1,513,000	1,624,000	1,624,000	111,000
THRIFT PLAN (HORIZONS)	13,346,165.44	14,072,000	13,787,000	14,191,000	14,191,000	404,000
UNEMPLOYMENT INSURANCE	305,701.00	322,000	450,000	450,000	450,000	0
WORKERS' COMPENSATION	69,117,368.30	72,574,000	72,574,000	80,103,000	80,103,000	7,529,000
TOTAL S & E B	1,010,755,764.43	1,074,514,000	1,021,895,000	1,061,535,000	1,061,535,000	39,640,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	22,383,262.68	23,424,000	25,705,000	26,821,000	26,821,000	1,116,000
AGRICULTURAL	313.74	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	5,888,953.86	2,832,000	3,012,000	3,020,000	3,020,000	8,000
COMMUNICATIONS	450,656.03	411,000	754,000	664,000	664,000	(90,000)
COMPUTING-MAINFRAME	2,149,861.11	2,173,000	2,323,000	2,867,000	2,867,000	544,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	478,541.87	1,480,000	1,328,000	523,000	523,000	(805,000)
COMPUTING-PERSONAL	938,310.16	1,042,000	1,004,000	1,264,000	1,264,000	260,000
CONTRACTED PROGRAM SERVICES	208,546.00	150,000	264,000	150,000	150,000	(114,000)
FOOD	2,147,282.73	1,469,000	1,010,000	1,020,000	1,020,000	10,000
HOUSEHOLD EXPENSE	2,808,943.39	1,749,000	1,797,000	1,613,000	1,613,000	(184,000)
INFORMATION TECHNOLOGY SERVICES	2,820,129.92	2,727,000	3,528,000	3,036,000	3,036,000	(492,000)
INFORMATION TECHNOLOGY-SECURITY	821,885.37	0	1,000	1,000	1,000	0
INSURANCE	3,697,377.88	4,909,000	4,619,000	4,468,000	4,468,000	(151,000)
MAINTENANCE - BUILDINGS & IMPRV	9,234,398.76	10,173,000	11,569,000	8,060,000	8,060,000	(3,509,000)
MAINTENANCE - EQUIPMENT	17,962,660.64	16,372,000	17,816,000	17,749,000	17,749,000	(67,000)
MEDICAL DENTAL & LAB SUPPLIES	7,757,687.18	3,697,000	4,807,000	4,408,000	4,408,000	(399,000)
MEMBERSHIPS	12,541.52	18,000	24,000	27,000	27,000	3,000
MISCELLANEOUS EXPENSE	(5,166,598.28)	3,011,000	11,055,000	8,023,000	8,023,000	(3,032,000)
OFFICE EXPENSE	1,312,795.94	1,168,000	1,101,000	1,040,000	1,040,000	(61,000)
PROFESSIONAL SERVICES	7,249,851.24	12,872,000	9,630,000	8,184,000	8,184,000	(1,446,000)
PUBLICATIONS & LEGAL NOTICE	44,646.83	93,000	115,000	103,000	103,000	(12,000)
RENTS & LEASES - BLDG & IMPRV	6,412,855.73	5,178,000	5,236,000	9,632,000	9,632,000	4,396,000
RENTS & LEASES - EQUIPMENT	912,879.18	1,471,000	1,169,000	1,247,000	1,247,000	78,000
SMALL TOOLS & MINOR EQUIPMENT	6,978,423.81	5,668,000	6,745,000	4,916,000	4,916,000	(1,829,000)
SPECIAL DEPARTMENTAL EXPENSE	753,316.20	1,463,000	1,564,000	1,482,000	1,482,000	(82,000)
TECHNICAL SERVICES	12,274,327.30	14,193,000	10,950,000	11,643,000	11,643,000	693,000
TELECOMMUNICATIONS	13,609,044.90	14,062,000	12,680,000	12,617,000	12,617,000	(63,000)
TRAINING	677,878.54	1,053,000	1,397,000	859,000	859,000	(538,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
TRANSPORTATION AND TRAVEL	8,666,911.20	9,770,000	10,750,000	8,426,000	8,426,000	(2,324,000)
UTILITIES	4,629,206.52	5,335,000	5,417,000	5,764,000	5,764,000	347,000
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	138,116,891.95	147,963,000	150,370,000	142,627,000	142,627,000	(7,743,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	897,183.00	0	0	0	0	0
INT-OTHER LONG TERM DEBT	86,978.00	259,000	228,000	259,000	259,000	31,000
JUDGMENTS & DAMAGES	3,755,461.81	3,258,000	3,757,000	2,740,000	2,740,000	(1,017,000)
RET-OTHER LONG TERM DEBT	2,123,373.97	2,497,000	3,251,000	2,181,000	2,181,000	(1,070,000)
TAXES & ASSESSMENTS	113,957.02	165,000	77,000	152,000	152,000	75,000
TOTAL OTH CHARGES	6,976,953.80	6,179,000	7,313,000	5,332,000	5,332,000	(1,981,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCEP EQUIP	60,564.69	0	0	0	0	0
AIRCRAFT & AIRPORT EQUIPMENT	201,974.19	0	0	0	0	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	34,000	627,000	0	0	(627,000)
COMPUTERS, MAINFRAME	0.00	647,000	655,000	0	0	(655,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	65,800.47	9,000	0	0	0	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	113,211.45	0	0	0	0	0
ELECTRONIC EQUIPMENT	294,675.78	79,000	50,000	0	0	(50,000)
FOOD PREPARATION EQUIPMENT	106,099.37	33,000	18,000	0	0	(18,000)
MACHINERY EQUIPMENT	258,548.47	10,000	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	196,250.97	59,000	145,000	0	0	(145,000)
MEDICAL-MINOR EQUIPMENT	111,025.89	91,000	173,000	0	0	(173,000)
NON-MEDICAL LAB/TESTING EQUIP	7,824.25	0	0	0	0	0
OTHER EQUIPMENT INSTALLATION	0.00	0	21,000	0	0	(21,000)
PARK/RECREATION EQUIPMENT	697,000.00	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	722,993.58	31,000	93,000	0	0	(93,000)
VEHICLES & TRANSPORTATION EQUIPMENT	17,853,162.49	1,042,000	1,691,000	0	0	(1,691,000)
WATERCRAFT/VESSEL/BARGES/TUGS	119,890.73	7,000	7,000	0	0	(7,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	20,809,022.33	2,042,000	3,480,000	0	0	(3,480,000)
TOTAL CAPITAL ASSETS	20,809,022.33	2,042,000	3,480,000	0	0	(3,480,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	3,500,000.00	3,750,000	4,450,000	2,800,000	2,800,000	(1,650,000)
TOTAL OTH FIN USES	3,500,000.00	3,750,000	4,450,000	2,800,000	2,800,000	(1,650,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	24,093,000	19,622,000	19,622,000	(4,471,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 1,936,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER	3,715,355.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	\$ 5,651,355.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$1,185,809,987.51	\$ 1,234,448,000	\$ 1,211,601,000	\$ 1,231,916,000	\$ 1,231,916,000	\$ 20,315,000
BUDGETED POSITIONS	4,670.0	4,696.0	4,696.0	4,692.0	4,692.0	(4.0)

Fire - Administrative Budget Unit Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	\$ 31,614.20	\$ 81,000	\$ 81,000	\$ 81,000	\$ 81,000	0
TOTAL FINANCING SOURCES	\$ 31,614.20	\$ 81,000	\$ 81,000	\$ 81,000	\$ 81,000	0
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 29,689,983.60	\$ 32,203,000	\$ 33,630,000	\$ 36,155,000	\$ 36,155,000	2,525,000
SERVICES & SUPPLIES	25,220,227.09	26,258,000	26,267,000	26,850,000	26,850,000	583,000
CAPITAL ASSETS - EQUIPMENT	756,222.87	675,000	675,000	0	0	(675,000)
GROSS TOTAL	\$ 55,666,433.56	\$ 59,136,000	\$ 60,572,000	\$ 63,005,000	\$ 63,005,000	\$ 2,433,000
TOTAL FINANCING USES	\$ 55,666,433.56	\$ 59,136,000	\$ 60,572,000	\$ 63,005,000	\$ 63,005,000	\$ 2,433,000
BUDGETED POSITIONS	301.0	305.0	305.0	305.0	305.0	0.0
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Clearing Account Budget Unit Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	\$ 1,067.04	\$ 0	\$ 0	\$ 0	\$ 0	0
TOTAL FINANCING SOURCES	\$ 1,067.04	\$ 0	\$ 0	\$ 0	\$ 0	0
FINANCING USES						
SERVICES & SUPPLIES	\$ 1,141,492.99	\$ 1,456,000	\$ 7,000,000	\$ 7,000,000	\$ 7,000,000	0
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	1,141,492.99	1,456,000	0	0	0	0
GROSS TOTAL	\$ 1,141,492.99	\$ 1,456,000	\$ 0	\$ 0	\$ 0	0
TOTAL FINANCING USES	\$ 1,141,492.99	\$ 1,456,000	\$ 0	\$ 0	\$ 0	0
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Emergency Medical Services Budget Unit Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	\$ 134,460.65	\$ 0	\$ 0	\$ 0	\$ 0	0
TOTAL FINANCING SOURCES	\$ 134,460.65	\$ 0	\$ 0	\$ 0	\$ 0	0
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 8,516,207.57	\$ 9,016,000	\$ 9,622,000	\$ 10,088,000	\$ 10,088,000	\$ 466,000
SERVICES & SUPPLIES	1,786,003.74	2,065,000	2,065,000	3,121,000	3,121,000	1,056,000
CAPITAL ASSETS - EQUIPMENT	37,154.94	0	0	0	0	0
GROSS TOTAL	\$ 10,339,366.25	\$ 11,081,000	\$ 11,687,000	\$ 13,209,000	\$ 13,209,000	\$ 1,522,000
TOTAL FINANCING USES	\$ 10,339,366.25	\$ 11,081,000	\$ 11,687,000	\$ 13,209,000	\$ 13,209,000	\$ 1,522,000
BUDGETED POSITIONS	56.0	56.0	56.0	56.0	56.0	0.0
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Executive Budget Unit Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	\$ 5,463,611.94	\$ 6,057,000	\$ 3,819,000	\$ 69,000	\$ 69,000	\$ (3,750,000)
TOTAL FINANCING SOURCES	\$ 5,463,611.94	\$ 6,057,000	\$ 3,819,000	\$ 69,000	\$ 69,000	\$ (3,750,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 14,953,024.65	\$ 15,793,000	\$ 14,080,000	\$ 15,323,000	\$ 15,323,000	\$ 1,243,000
SERVICES & SUPPLIES	3,484,872.57	9,215,000	5,350,000	4,744,000	4,744,000	(606,000)
CAPITAL ASSETS - EQUIPMENT	1,964,740.06	860,000	1,049,000	0	0	(1,049,000)
GROSS TOTAL	\$ 20,402,637.28	\$ 25,868,000	\$ 20,479,000	\$ 20,067,000	\$ 20,067,000	\$ (412,000)
TOTAL FINANCING USES	\$ 20,402,637.28	\$ 25,868,000	\$ 20,479,000	\$ 20,067,000	\$ 20,067,000	\$ (412,000)
BUDGETED POSITIONS	86.0	85.0	85.0	85.0	85.0	0.0
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Financing Elements Budget Unit Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 21,769,000.00	\$ 414,000	\$ 414,000	\$ 0	\$ 0	\$ (414,000)
CANCEL OBLIGATED FUND BAL	8,741,776.00	28,670,000	0	0	0	0
PROPERTY TAXES	772,692,109.12	815,355,000	822,255,000	851,363,000	851,363,000	29,108,000
SPECIAL ASSESSMENTS	(370.79)	0	0	0	0	0
VOTER APPROVED SPECIAL TAXES	82,194,432.12	84,776,000	83,836,000	86,465,000	86,465,000	2,629,000
OTHER REVENUE	8,970,197.88	7,744,000	7,794,000	7,178,000	7,178,000	(616,000)
TOTAL FINANCING SOURCES	\$ 894,367,144.33	\$ 936,959,000	\$ 914,299,000	\$ 945,006,000	\$ 945,006,000	\$ 30,707,000
FINANCING USES						
SERVICES & SUPPLIES	\$ 22,395,216.89	\$ 25,753,000	\$ 25,634,000	\$ 26,728,000	\$ 26,728,000	\$ 1,094,000
OTHER CHARGES	3,869,418.83	3,423,000	3,834,000	2,892,000	2,892,000	(942,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	24,093,000	19,622,000	19,622,000	(4,471,000)
GROSS TOTAL	\$ 26,264,635.72	\$ 29,176,000	\$ 53,561,000	\$ 49,242,000	\$ 49,242,000	\$ (4,319,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 1,936,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER	3,715,355.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	\$ 5,651,355.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$ 31,915,990.72	\$ 29,176,000	\$ 53,561,000	\$ 49,242,000	\$ 49,242,000	\$ (4,319,000)

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Health Hazardous Materials Budget Unit Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	\$ 23,130,150.57	\$ 24,503,000	\$ 22,927,000	\$ 24,503,000	\$ 24,503,000	\$ 1,576,000
TOTAL FINANCING SOURCES	\$ 23,130,150.57	\$ 24,503,000	\$ 22,927,000	\$ 24,503,000	\$ 24,503,000	\$ 1,576,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 18,528,397.93	\$ 19,552,000	\$ 22,479,000	\$ 23,374,000	\$ 23,374,000	\$ 895,000
SERVICES & SUPPLIES	405,453.16	558,000	608,000	605,000	605,000	(3,000)
GROSS TOTAL	\$ 18,933,851.09	\$ 20,110,000	\$ 23,087,000	\$ 23,979,000	\$ 23,979,000	\$ 892,000
TOTAL FINANCING USES	\$ 18,933,851.09	\$ 20,110,000	\$ 23,087,000	\$ 23,979,000	\$ 23,979,000	\$ 892,000
BUDGETED POSITIONS	144.0	144.0	144.0	144.0	144.0	0.0
FUND	FUNCTION		ACTIVITY			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

Fire - Leadership and Professional Standards Budget Unit Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	\$ 311,566.01	\$ 138,000	\$ 369,000	\$ 150,000	\$ 150,000	\$ (219,000)
TOTAL FINANCING SOURCES	\$ 311,566.01	\$ 138,000	\$ 369,000	\$ 150,000	\$ 150,000	\$ (219,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 17,100,708.95	\$ 17,151,000	\$ 18,335,000	\$ 18,054,000	\$ 18,054,000	\$ (281,000)
SERVICES & SUPPLIES	3,611,441.22	4,040,000	4,202,000	4,202,000	4,202,000	0
GROSS TOTAL	\$ 20,712,150.17	\$ 21,191,000	\$ 22,537,000	\$ 22,256,000	\$ 22,256,000	\$ (281,000)
TOTAL FINANCING USES	\$ 20,712,150.17	\$ 21,191,000	\$ 22,537,000	\$ 22,256,000	\$ 22,256,000	\$ (281,000)
BUDGETED POSITIONS	83.0	91.0	91.0	91.0	91.0	0.0
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Lifeguard Budget Unit Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	\$ 43,831,339.31	\$ 45,165,000	\$ 44,621,000	\$ 45,522,000	\$ 45,522,000	\$ 901,000
TOTAL FINANCING SOURCES	\$ 43,831,339.31	\$ 45,165,000	\$ 44,621,000	\$ 45,522,000	\$ 45,522,000	\$ 901,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 49,131,801.13	\$ 53,112,000	\$ 49,649,000	\$ 52,332,000	\$ 52,332,000	\$ 2,683,000
SERVICES & SUPPLIES	2,368,337.92	2,653,000	2,971,000	3,048,000	3,048,000	77,000
CAPITAL ASSETS - EQUIPMENT	292,825.34	192,000	158,000	0	0	(158,000)
GROSS TOTAL	\$ 51,792,964.39	\$ 55,957,000	\$ 52,778,000	\$ 55,380,000	\$ 55,380,000	\$ 2,602,000
TOTAL FINANCING USES	\$ 51,792,964.39	\$ 55,957,000	\$ 52,778,000	\$ 55,380,000	\$ 55,380,000	\$ 2,602,000
BUDGETED POSITIONS	294.0	294.0	294.0	294.0	294.0	0.0
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Operations Budget Unit Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	\$ 197,447,245.27	\$ 198,617,000	\$ 207,307,000	\$ 195,034,000	\$ 195,034,000	\$ (12,273,000)
TOTAL FINANCING SOURCES	\$ 197,447,245.27	\$ 198,617,000	\$ 207,307,000	\$ 195,034,000	\$ 195,034,000	\$ (12,273,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 783,329,881.03	\$ 832,395,000	\$ 781,444,000	\$ 809,921,000	\$ 809,921,000	\$ 28,477,000
SERVICES & SUPPLIES	37,143,919.23	35,793,000	43,018,000	31,106,000	31,106,000	(11,912,000)
CAPITAL ASSETS - EQUIPMENT	2,368,457.78	187,000	1,491,000	0	0	(1,491,000)
OTHER FINANCING USES	3,500,000.00	2,800,000	3,500,000	2,800,000	2,800,000	(700,000)
GROSS TOTAL	\$ 826,342,258.04	\$ 871,175,000	\$ 829,453,000	\$ 843,827,000	\$ 843,827,000	\$ 14,374,000
TOTAL FINANCING USES	\$ 826,342,258.04	\$ 871,175,000	\$ 829,453,000	\$ 843,827,000	\$ 843,827,000	\$ 14,374,000
BUDGETED POSITIONS	3,162.0	3,177.0	3,177.0	3,173.0	3,173.0	(4.0)
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Prevention Budget Unit Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
SPECIAL ASSESSMENTS	\$ 52,526.50	\$ 66,000	\$ 53,000	\$ 66,000	\$ 66,000	\$ 13,000
OTHER REVENUE	13,669,235.79	14,109,000	12,900,000	13,873,000	13,873,000	973,000
TOTAL FINANCING SOURCES	\$ 13,721,762.29	\$ 14,175,000	\$ 12,953,000	\$ 13,939,000	\$ 13,939,000	\$ 986,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 48,391,227.44	\$ 52,088,000	\$ 49,914,000	\$ 51,784,000	\$ 51,784,000	\$ 1,870,000
SERVICES & SUPPLIES	624,980.14	2,004,000	2,023,000	757,000	757,000	(1,266,000)
CAPITAL ASSETS - EQUIPMENT	82,426.72	0	0	0	0	0
GROSS TOTAL	\$ 49,098,634.30	\$ 54,092,000	\$ 51,937,000	\$ 52,541,000	\$ 52,541,000	\$ 604,000
TOTAL FINANCING USES	\$ 49,098,634.30	\$ 54,092,000	\$ 51,937,000	\$ 52,541,000	\$ 52,541,000	\$ 604,000
BUDGETED POSITIONS	251.0	251.0	251.0	251.0	251.0	0.0
<div> <div>FUND</div> <div>FIRE DEPARTMENT</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>FIRE PROTECTION</div> </div>						

Fire - Special Services Budget Unit Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	\$ 7,784,973.28	\$ 8,753,000	\$ 5,225,000	\$ 7,612,000	\$ 7,612,000	\$ 2,387,000
TOTAL FINANCING SOURCES	\$ 7,784,973.28	\$ 8,753,000	\$ 5,225,000	\$ 7,612,000	\$ 7,612,000	\$ 2,387,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 41,114,532.13	\$ 43,204,000	\$ 42,742,000	\$ 44,504,000	\$ 44,504,000	\$ 1,762,000
SERVICES & SUPPLIES	39,934,947.00	38,168,000	38,232,000	41,466,000	41,466,000	3,234,000
OTHER CHARGES	3,107,534.97	2,756,000	3,479,000	2,440,000	2,440,000	(1,039,000)
CAPITAL ASSETS - EQUIPMENT	15,307,194.62	128,000	107,000	0	0	(107,000)
OTHER FINANCING USES	0.00	950,000	950,000	0	0	(950,000)
GROSS TOTAL	\$ 99,464,208.72	\$ 85,206,000	\$ 85,510,000	\$ 88,410,000	\$ 88,410,000	\$ 2,900,000
TOTAL FINANCING USES	\$ 99,464,208.72	\$ 85,206,000	\$ 85,510,000	\$ 88,410,000	\$ 88,410,000	\$ 2,900,000
BUDGETED POSITIONS	293.0	293.0	293.0	293.0	293.0	0.0
FUND	FUNCTION		ACTIVITY			
FIRE DEPARTMENT	PUBLIC PROTECTION		FIRE PROTECTION			

Fire - Lifeguards Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 34,608,000.00	\$ 0	\$ 0	\$ 0	\$ 0	0
OTHER FINANCING USES	0.00	35,219,000	35,219,000	36,425,000	35,946,000	727,000
GROSS TOTAL	\$ 34,608,000.00	\$ 35,219,000	\$ 35,219,000	\$ 36,425,000	\$ 35,946,000	\$ 727,000
NET TOTAL	\$ 34,608,000.00	\$ 35,219,000	\$ 35,219,000	\$ 36,425,000	\$ 35,946,000	\$ 727,000
NET COUNTY COST	\$ 34,608,000.00	\$ 35,219,000	\$ 35,219,000	\$ 36,425,000	\$ 35,946,000	\$ 727,000

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

2019-20 Budget Message

The Fire Department - Lifeguard budget provides funding for lifeguard services at County-operated beaches, which is the financial responsibility of the General Fund. The budget unit establishes an appropriation for a General Fund transfer to the Fire Department's budget, which includes a percentage of all costs and budgeted positions for ocean lifeguard services.

The 2019-20 Recommended Budget reflects an NCC increase of \$0.7 million for Board-approved increases in salaries and employee benefits and an estimated cost-of-living adjustment (COLA) per the terms of the revised Beach and Ocean Rescue Services agreement.

Critical/Strategic Planning Initiatives

The 2019-20 Recommended Budget supports the Fire Department's strategic plan efforts as it relates to lifeguard operations.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	35,219,000	0	0	35,219,000	0.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	137,000	--	--	137,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employee Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	373,000	--	--	373,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	98,000	--	--	98,000	--
4. COLA: Reflects an estimated COLA increase based on the Board-approved operating agreement.	119,000	--	--	119,000	--
Total Changes	727,000	0	0	727,000	0.0
2019-20 Recommended Budget	35,946,000	0	0	35,946,000	0.0

Critical and Unmet Needs

The Lifeguard budget has unmet needs totaling \$0.5 million for dive team training (\$0.3 million), paramedic training (\$0.1 million), and emergency medical technician continuing education classes (\$0.1 million).

FIRE DEPT - LIFEGUARDS BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES						
TECHNICAL SERVICES	\$ 34,608,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL S & S	34,608,000.00	0	0	0	0	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	35,219,000	35,219,000	36,425,000	35,946,000	727,000
TOTAL OTH FIN USES	0.00	35,219,000	35,219,000	36,425,000	35,946,000	727,000
GROSS TOTAL	\$ 34,608,000.00	\$ 35,219,000	\$ 35,219,000	\$ 36,425,000	\$ 35,946,000	\$ 727,000
NET TOTAL	\$ 34,608,000.00	\$ 35,219,000	\$ 35,219,000	\$ 36,425,000	\$ 35,946,000	\$ 727,000
NET COUNTY COST	\$ 34,608,000.00	\$ 35,219,000	\$ 35,219,000	\$ 36,425,000	\$ 35,946,000	\$ 727,000

Departmental Program Summary

1. Emergency Services

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Total Program Costs	912,416,000	240,556,000	3,523.0
<i>Less Administration</i>	--	--	--
Net Program Costs	912,416,000	240,556,000	3,523.0

Authority: Mandated program – County Charter, Article IV, Sections 24 1/3 (a) through (j) and County Code, Section 2.20.

Provide life safety emergency services. This program includes regional fire suppression, inspections, hazardous material response, emergency medical services, beach and ocean rescues, urban search and swiftwater rescues, technical training, and homeland security and disaster preparedness.

2. Prevention Services

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Total Program Costs	76,520,000	38,442,000	395.0
<i>Less Administration</i>	--	--	--
Net Program Costs	76,520,000	38,442,000	395.0

Authority: Mandated program – County Charter Article IV, Section 24 1/3 (a) through (j) and County Code Section 2.20.

Identify, correct, and minimize fire and life safety hazards. This program includes plan check reviews, fire code and brush clearance enforcement, vegetation management, health hazardous materials and fire investigations, and specialized inspections.

3. Business Services

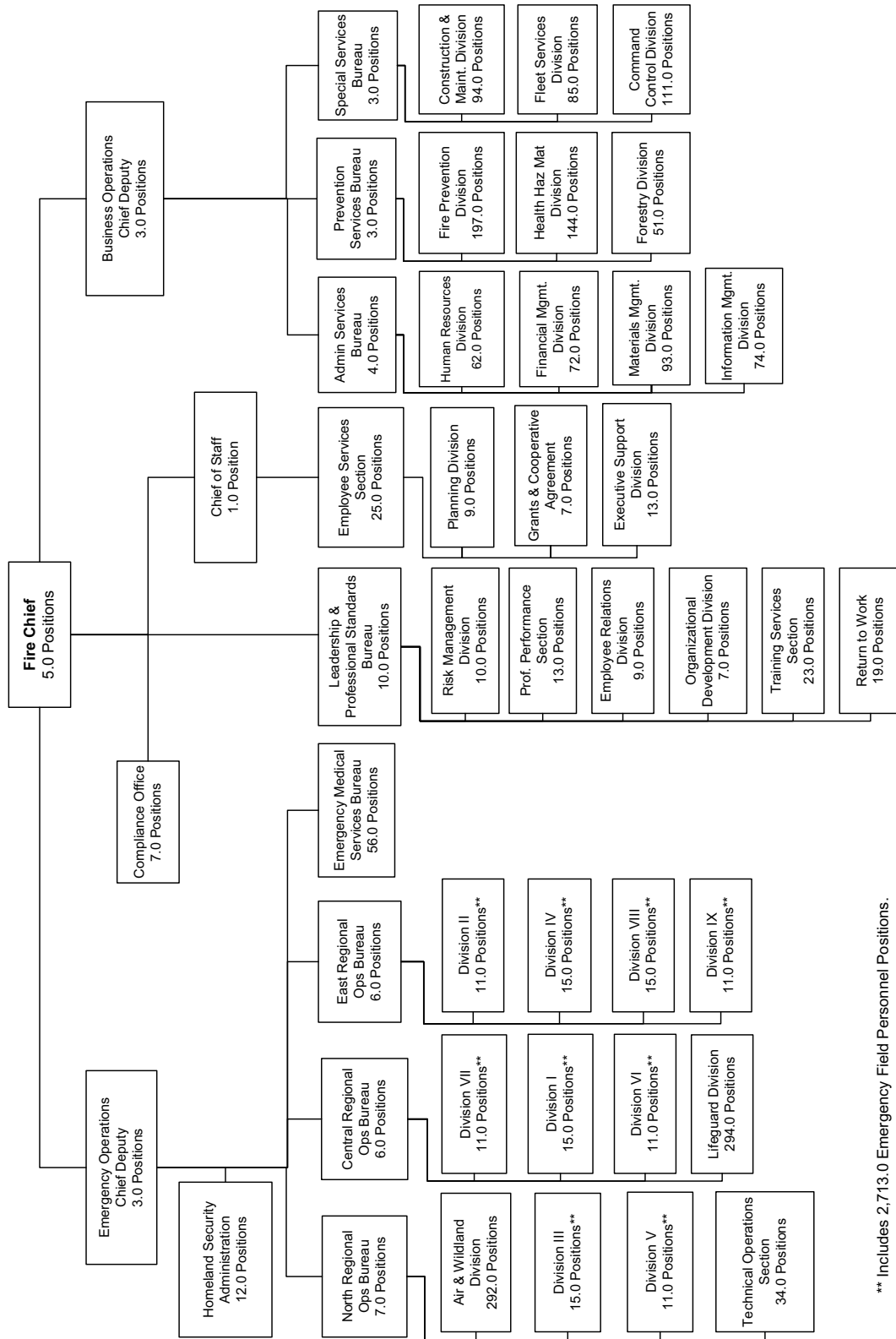
	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Total Program Costs	242,980,000	952,918,000	774.0
<i>Less Administration</i>	--	--	--
Net Program Costs	242,980,000	952,918,000	774.0

Authority: Non-mandated, discretionary program.

Provide executive oversight and administrative support to the operations of the Department. It includes public information and education, internal communications, organizational development, risk management, strategic planning, finance, human resources, information technology, procurement, fleet services, 9-1-1 dispatch and field communications, and construction and maintenance of departmental facilities.

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Net Program Costs	1,231,916,000	1,231,916,000	4,692.0

FIRE DEPARTMENT
DARYL L. OSBY, FIRE CHIEF
FY 2019-20 Recommended Budget Positions = 4,692.0



** Includes 2,713.0 Emergency Field Personnel Positions.

Ford Theatres

Olga Garay-English, Interim Executive Director

Ford Theatres Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 48,000.00	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 1,675,454.44	\$ 2,620,000	\$ 2,620,000	\$ 3,095,000	\$ 2,679,000	\$ 59,000
GROSS TOTAL	\$ 1,675,454.44	\$ 2,620,000	\$ 2,620,000	\$ 3,095,000	\$ 2,679,000	\$ 59,000
NET TOTAL	\$ 1,675,454.44	\$ 2,620,000	\$ 2,620,000	\$ 3,095,000	\$ 2,679,000	\$ 59,000
NET COUNTY COST	\$ 1,627,454.44	\$ 2,572,000	\$ 2,572,000	\$ 3,047,000	\$ 2,631,000	\$ 59,000

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

Mission Statement

The Ford Theatres (Theatres) support artistic expression and innovation and provide access to exemplary arts and cultural experiences representative of multifaceted communities.

Through the Artists Partnership Program, the Theatres serve as a resource to County resident artists and art organizations, supporting their growth and assisting them in successfully presenting performances in the historic 1,190-seat outdoor amphitheatre. Together with other programs, which include performance series comprised of world-renowned artists, the Theatres provide County residents and visitors access to high-quality music, dance, theatre, film, and family events representative of the cultures of the region.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects a \$59,000 NCC increase primarily attributable to an increase in one-time funding for Theatres programs and events, consultant services, enhanced security services, and Board-approved increases in salaries and health insurance subsidies. The increase is partially offset by the deletion of prior-year funding that was provided on a one-time basis.

Critical/Strategic Planning Initiatives

The Theatres are in the process of planning a full summer concert season at the John Anson Ford Amphitheatre. The budget request includes the resources needed to raise the visibility of the Theatres, presenting the most compelling, contemporary, and culturally specific performing arts from around the world that are reflective of the diverse, multi-cultural County community.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	2,620,000	0	48,000	2,572,000	0.0
Other Changes					
1. Salaries and Employee Benefits: Reflects a Board-approved increase in salaries.	42,000	--	--	42,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	16,000	--	--	16,000	--
3. Consultant Services: Reflects one-time funding for the Interim Executive Director.	204,000	--	--	204,000	--
4. Programs and Events: Reflects one-time funding to support the Theatres' programs and events, including the IGNITE @ the FORD! series.	700,000	--	--	700,000	--
5. Security Cost: Reflects one-time funding for enhanced event security services.	122,000	--	--	122,000	--
6. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for programs and events, the Interim Executive Director, and security services.	(1,025,000)	--	--	(1,025,000)	--
Total Changes	59,000	0	0	59,000	0.0
2019-20 Recommended Budget	2,679,000	0	48,000	2,631,000	0.0

Critical and Unmet Needs

The Theatres' critical and unmet needs include additional funding for administrative support to enhance operational efficiency and service delivery.

FORD THEATRES BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
TRANSFERS IN	\$ 48,000.00	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000	\$ 0
TOTAL REVENUE	\$ 48,000.00	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 1,016,454.44	\$ 1,089,000	\$ 1,089,000	\$ 1,147,000	\$ 1,147,000	\$ 58,000
CLOTHING & PERSONAL SUPPLIES	947.75	0	0	0	0	0
COMMUNICATIONS	48,469.21	0	0	0	0	0
COMPUTING-PERSONAL	2,311.00	0	0	0	0	0
HOUSEHOLD EXPENSE	113.60	0	0	0	0	0
OFFICE EXPENSE	19,474.24	0	0	0	0	0
PROFESSIONAL SERVICES	574,944.73	1,531,000	1,531,000	1,948,000	1,532,000	1,000
SPECIAL DEPARTMENTAL EXPENSE	657.70	0	0	0	0	0
TECHNICAL SERVICES	6,718.72	0	0	0	0	0
TELECOMMUNICATIONS	5,062.62	0	0	0	0	0
TRANSPORTATION AND TRAVEL	300.43	0	0	0	0	0
TOTAL S & S	1,675,454.44	2,620,000	2,620,000	3,095,000	2,679,000	59,000
GROSS TOTAL	\$ 1,675,454.44	\$ 2,620,000	\$ 2,620,000	\$ 3,095,000	\$ 2,679,000	\$ 59,000
NET TOTAL	\$ 1,675,454.44	\$ 2,620,000	\$ 2,620,000	\$ 3,095,000	\$ 2,679,000	\$ 59,000
NET COUNTY COST	\$ 1,627,454.44	\$ 2,572,000	\$ 2,572,000	\$ 3,047,000	\$ 2,631,000	\$ 59,000

Departmental Program Summary

1. Ford Theatres

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,679,000	--	48,000	2,631,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	2,679,000	--	48,000	2,631,000	--

Authority: Non-mandated, discretionary program.

Operates the John Anson Ford Theatres and supports the IGNITE @ the FORD! series, which brings world-class performing artists to the historic 1,190 seat amphitheatre. It also supports the Partnership Program, which provides resources to County resident artists and arts organizations and assists them in successfully presenting performances at the Theatres. This appropriation does not reflect earned income, which is deposited in the Ford Theatres' Special Development Fund, or contributed income, which is deposited with the Ford Theatre Foundation, the nonprofit fundraising arm of the Theatres.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	2,679,000	0	48,000	2,631,000	0.0

Grand Jury

Darrell Mahood, Director

Grand Jury Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 7,060.17	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 601,882.54	\$ 646,000	\$ 651,000	\$ 704,000	\$ 700,000	\$ 49,000
SERVICES & SUPPLIES	905,876.28	1,072,000	1,208,000	1,208,000	1,198,000	(10,000)
GROSS TOTAL	\$ 1,507,758.82	\$ 1,718,000	\$ 1,859,000	\$ 1,912,000	\$ 1,898,000	\$ 39,000
NET TOTAL	\$ 1,507,758.82	\$ 1,718,000	\$ 1,859,000	\$ 1,912,000	\$ 1,898,000	\$ 39,000
NET COUNTY COST	\$ 1,500,698.65	\$ 1,703,000	\$ 1,839,000	\$ 1,892,000	\$ 1,878,000	\$ 39,000

BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0
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FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
JUDICIAL

Mission Statement

The Los Angeles County Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities, and any special legislative district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Section 23, among other sections, of the California Constitution.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County and presents them to the Court by indictment. The Criminal Grand Jury also conducts investigations brought to them by the District Attorney's Office.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an increase in NCC of \$39,000 primarily due to increases in costs for salaries and employee benefits.

Critical/Strategic Planning Initiatives

The Grand Jury continues to:

- Increase recruitment of Civil Grand Jurors to better represent the diverse population of the County;
- Safeguard valuable Grand Jury original records and develop long-term storage solutions; and
- Plan for a third Grand Jury to be used for Criminal Grand Jury matters when needed.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	1,859,000	0	20,000	1,839,000	5.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Court-approved increases in salaries and wages and Board-approved increases in health insurance subsidies.	29,000	--	--	29,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	7,000	--	--	7,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	3,000	--	--	3,000	--
Total Changes	39,000	0	0	39,000	0.0
2019-20 Recommended Budget	1,898,000	0	20,000	1,878,000	5.0

Critical and Unmet Needs

To meet the expectations of the law and Board, recruitment from all segments of the County's population is required. The Los Angeles County Grand Jury still faces increased workloads due to recruitment and selection needs. The addition of 1.0 Administrative Assistant II position (estimated cost of \$75,000) would provide support for increased recruitment and selection efforts.

The second Criminal Grand Jury (SB 796, which added Section 904.8 to the Penal Code), if and when impaneled, will require additional funding of approximately \$0.9 million for staff, grand juror expenses, space, and infrastructure.

GRAND JURY BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	\$ 7,060.17	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0
TOTAL REVENUE	\$ 7,060.17	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 388,993.02	\$ 410,000	\$ 396,000	\$ 401,000	\$ 409,000	\$ 13,000
CAFETERIA BENEFIT PLANS	77,502.15	87,000	91,000	129,000	107,000	16,000
COUNTY EMPLOYEE RETIREMENT	64,907.58	78,000	82,000	89,000	89,000	7,000
DENTAL INSURANCE	672.27	1,000	3,000	3,000	3,000	0
DEPENDENT CARE SPENDING ACCOUNTS	176.00	0	0	0	0	0
DISABILITY BENEFITS	2,578.64	1,000	1,000	1,000	1,000	0
FICA (OASDI)	3,684.40	5,000	6,000	6,000	6,000	0
HEALTH INSURANCE	9,662.18	9,000	13,000	13,000	13,000	0
LIFE INSURANCE	2,249.67	0	0	0	0	0
RETIREE HEALTH INSURANCE	39,461.00	40,000	41,000	44,000	54,000	13,000
SAVINGS PLAN	5,056.67	7,000	7,000	7,000	7,000	0
THRIFT PLAN (HORIZONS)	6,938.96	7,000	10,000	10,000	10,000	0
WORKERS' COMPENSATION	0.00	1,000	1,000	1,000	1,000	0
TOTAL S & E B	601,882.54	646,000	651,000	704,000	700,000	49,000
SERVICES & SUPPLIES						
COMMUNICATIONS	5,952.00	5,000	5,000	5,000	5,000	0
JURY & WITNESS EXPENSE	458,229.94	600,000	647,000	647,000	647,000	0
MAINTENANCE - BUILDINGS & IMPRV	24,556.00	26,000	26,000	26,000	26,000	0
MISCELLANEOUS EXPENSE	530.75	1,000	1,000	1,000	1,000	0
OFFICE EXPENSE	35,728.25	43,000	43,000	43,000	43,000	0
PROFESSIONAL SERVICES	286,297.92	265,000	315,000	315,000	305,000	(10,000)
PUBLICATIONS & LEGAL NOTICE	30,999.45	31,000	31,000	31,000	31,000	0
RENTS & LEASES - BLDG & IMPRV	0.00	0	12,000	12,000	12,000	0
RENTS & LEASES - EQUIPMENT	0.00	0	8,000	8,000	8,000	0
TECHNICAL SERVICES	3,730.00	5,000	5,000	5,000	5,000	0
TELECOMMUNICATIONS	3,967.79	6,000	9,000	9,000	9,000	0
TRAINING	5,000.00	5,000	8,000	8,000	8,000	0
TRANSPORTATION AND TRAVEL	0.00	1,000	14,000	14,000	14,000	0
UTILITIES	50,884.18	84,000	84,000	84,000	84,000	0
TOTAL S & S	905,876.28	1,072,000	1,208,000	1,208,000	1,198,000	(10,000)
GROSS TOTAL	\$ 1,507,758.82	\$ 1,718,000	\$ 1,859,000	\$ 1,912,000	\$ 1,898,000	\$ 39,000
NET TOTAL	\$ 1,507,758.82	\$ 1,718,000	\$ 1,859,000	\$ 1,912,000	\$ 1,898,000	\$ 39,000
NET COUNTY COST	\$ 1,500,698.65	\$ 1,703,000	\$ 1,839,000	\$ 1,892,000	\$ 1,878,000	\$ 39,000
 BUDGETED POSITIONS	 5.0	 5.0	 5.0	 5.0	 5.0	 0.0

Departmental Program Summary

1. Civil Grand Jury

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	772,000	--	--	772,000	1.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	772,000	--	--	772,000	1.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities within the County, and any special district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts.

2. Criminal Grand Jury

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	588,000	--	--	588,000	2.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	588,000	--	--	588,000	2.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County that are brought before them and presents them to the Court by indictment.

3. Administration (Civil and Criminal)

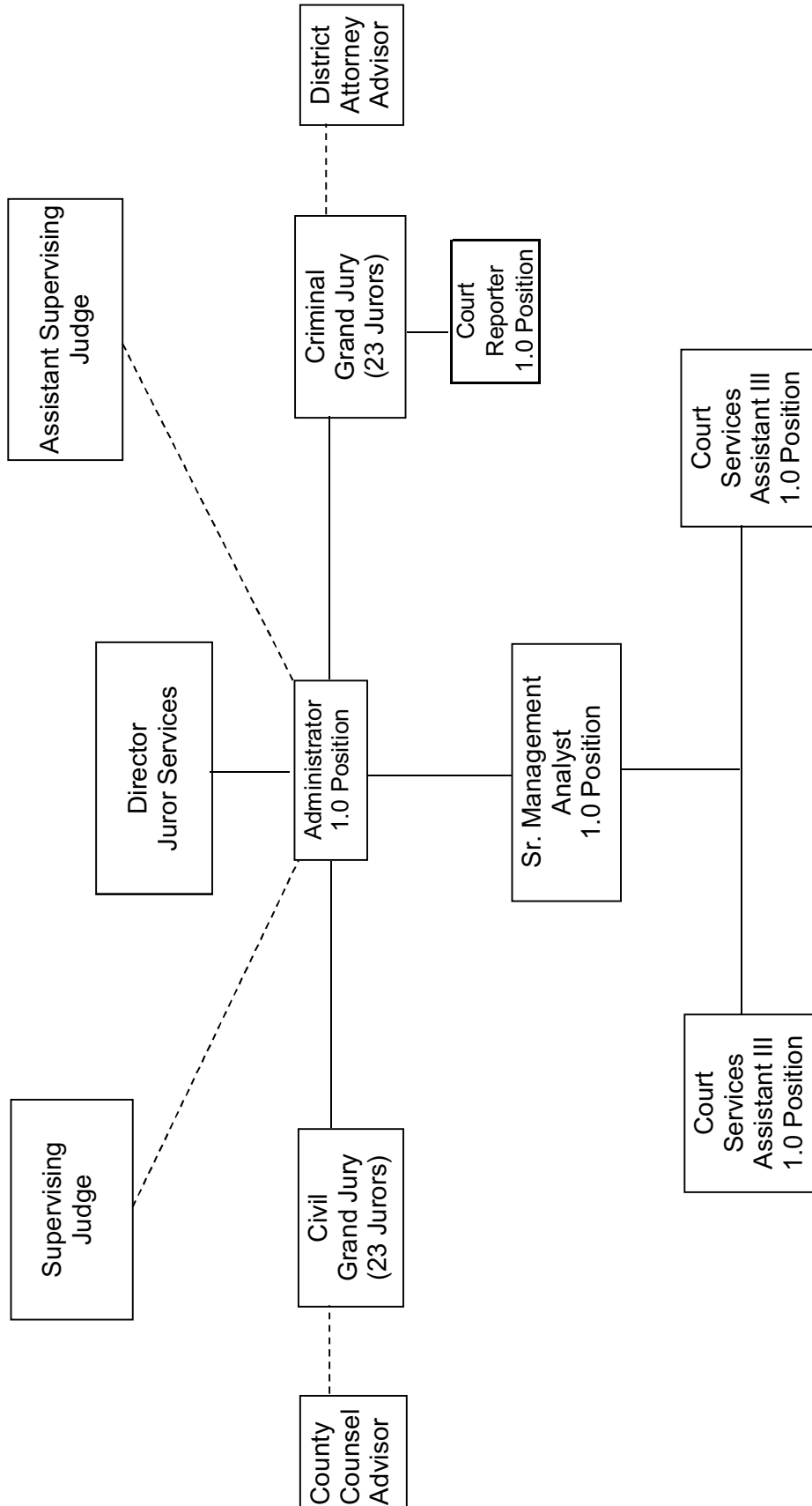
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	538,000	--	20,000	518,000	2.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	538,000	--	20,000	518,000	2.0

Authority: Mandated program – California Penal Code (CPC), Title 4, Grand Jury Proceedings; California Rules of Court 10.625; and CPC Section 904 et seq.

Grand Jury Administration provides administrative support and oversight to the Civil and Criminal Grand Jury, including budget and fiscal, personnel, payroll, contracts, procurement, and information technology.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	1,898,000	0	20,000	1,878,000	5.0

GRAND JURY
Darrell Mahood, Director
Juror Services Division
FY 2019-20 Recommended Budget Positions = 5.0



Grand Park

Grand Park Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 1,916,329.31	\$ 1,519,000	\$ 1,519,000	\$ 1,541,000	\$ 1,541,000	\$ 22,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 5,235,664.91	\$ 6,088,000	\$ 6,088,000	\$ 6,095,000	\$ 6,095,000	\$ 7,000
GROSS TOTAL	\$ 5,235,664.91	\$ 6,088,000	\$ 6,088,000	\$ 6,095,000	\$ 6,095,000	\$ 7,000
NET TOTAL	\$ 5,235,664.91	\$ 6,088,000	\$ 6,088,000	\$ 6,095,000	\$ 6,095,000	\$ 7,000
NET COUNTY COST	\$ 3,319,335.60	\$ 4,569,000	\$ 4,569,000	\$ 4,554,000	\$ 4,554,000	\$ (15,000)

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

Mission Statement

The mission of Grand Park is to provide a central gathering place to celebrate, protect, and expand green and open spaces for public use.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC decrease of \$15,000 due to the deletion of one-time funding, partially offset by increases for various programming and park operational costs.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, Grand Park exists to serve the people of Los Angeles by providing an open space for casual sitting, leisurely strolling, and civic gatherings. Grand Park serves the community by providing access to community groups, neighbors, schoolchildren, and sponsored performing events.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	6,088,000	0	1,519,000	4,569,000	0.0
<i>New/Expanded Programs</i>					
1. Fourth of July: Reflects an increase in one-time funding for the new perimeter, security, and other costs associated with the Fourth of July celebration.	73,000	--	--	73,000	--
2. Jardin de L'Artes: Reflects an increase in one-time funding for an art fair that promotes local visual artists to create and sell their work in Grand Park.	35,000	--	--	35,000	--
3. Vandalism and Public Health: Reflects an increase in one-time funding to address public health concerns in public bathrooms and vandalism throughout Grand Park.	75,000	--	--	75,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Other Changes					
1. Services and Supplies: Reflects an increase in services and supplies for park operations, fully offset by an increase in event and rental fee revenues based on anticipated trends.	22,000	--	22,000	--	--
2. County-Funded Contracts: Reflects an increase in custodial, security, and insurance costs which are County-funded contracts.	25,000	--	--	25,000	--
3. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various programming and operations throughout Grand Park.	(223,000)	--	--	(223,000)	--
Total Changes	7,000	0	22,000	(15,000)	0.0
2019-20 Recommended Budget	6,095,000	0	1,541,000	4,554,000	0.0

GRAND PARK BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
<u>REVENUE DETAIL</u>						
CHARGES FOR SERVICES - OTHER	\$ 0.00	\$ 272,000	\$ 272,000	\$ 318,000	\$ 318,000	\$ 46,000
MISCELLANEOUS	16,400.98	0	0	0	0	0
RENTS & CONCESSIONS	1,899,928.33	1,247,000	1,247,000	1,223,000	1,223,000	(24,000)
TOTAL REVENUE	\$ 1,916,329.31	\$ 1,519,000	\$ 1,519,000	\$ 1,541,000	\$ 1,541,000	\$ 22,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES						
INSURANCE	\$ 75,000.00	\$ 75,000	\$ 75,000	\$ 82,000	\$ 82,000	\$ 7,000
MAINTENANCE - BUILDINGS & IMPRV	1,086,000.00	1,115,000	1,115,000	1,160,000	1,160,000	45,000
MISCELLANEOUS EXPENSE	2,993,000.00	3,758,000	3,758,000	3,705,000	3,705,000	(53,000)
TECHNICAL SERVICES	826,000.00	851,000	851,000	859,000	859,000	8,000
UTILITIES	255,664.91	289,000	289,000	289,000	289,000	0
TOTAL S & S	5,235,664.91	6,088,000	6,088,000	6,095,000	6,095,000	7,000
GROSS TOTAL	\$ 5,235,664.91	\$ 6,088,000	\$ 6,088,000	\$ 6,095,000	\$ 6,095,000	\$ 7,000
NET TOTAL	\$ 5,235,664.91	\$ 6,088,000	\$ 6,088,000	\$ 6,095,000	\$ 6,095,000	\$ 7,000
NET COUNTY COST	\$ 3,319,335.60	\$ 4,569,000	\$ 4,569,000	\$ 4,554,000	\$ 4,554,000	\$ (15,000)

Health Agency

Fred Leaf, Interim Director

Health Agency Summary

CLASSIFICATION	HEALTH AGENCY	HEALTH SERVICES	MENTAL HEALTH	PUBLIC HEALTH	TOTAL
FINANCING SOURCES					
CANCEL OBLIGATED FUND BAL	\$ 0	\$ 163,930,000	\$ 0	\$ 0	\$ 163,930,000
OTHER REVENUE	0	5,764,199,000	2,604,668,000	878,749,000	9,247,616,000
NET COUNTY COST	0	1,002,817,000	58,299,000	213,894,000	1,275,010,000
TOTAL FINANCING SOURCES	\$ 0	\$ 6,930,946,000	\$ 2,662,967,000	\$ 1,092,643,000	\$ 10,686,556,000
FINANCING USES					
SALARIES & EMPLOYEE BENEFITS	\$ 1,937,000	\$ 3,175,010,000	\$ 728,485,000	\$ 629,985,000	\$ 4,535,417,000
SERVICES & SUPPLIES	100,000	2,574,709,000	2,013,867,000	544,337,000	5,133,013,000
S & S EXPENDITURE DISTRIBUTION	0	(250,338,000)	0	0	(250,338,000)
TOTAL S & S	100,000	2,324,371,000	2,013,867,000	544,337,000	4,882,675,000
OTHER CHARGES	0	823,110,000	109,322,000	9,679,000	942,111,000
OC EXPENDITURE DISTRIBUTION	0	(12,427,000)	0	0	(12,427,000)
TOTAL OTH CHARGES	0	810,683,000	109,322,000	9,679,000	929,684,000
CAPITAL ASSETS - B & I	0	38,751,000	0	0	38,751,000
CAPITAL ASSETS - EQUIPMENT	0	56,197,000	3,056,000	1,932,000	61,185,000
TOTAL CAPITAL ASSETS	0	94,948,000	3,056,000	1,932,000	99,936,000
OTHER FINANCING USES	0	778,515,000	0	0	778,515,000
GROSS TOTAL	\$ 2,037,000	\$ 7,183,527,000	\$ 2,854,730,000	\$ 1,185,933,000	\$ 11,226,227,000
INTRAFUND TRANSFERS	(2,037,000)	(252,581,000)	(191,763,000)	(93,290,000)	(539,671,000)
NET TOTAL	\$ 0	\$ 6,930,946,000	\$ 2,662,967,000	\$ 1,092,643,000	\$ 10,686,556,000
TOTAL FINANCING USES	\$ 0	\$ 6,930,946,000	\$ 2,662,967,000	\$ 1,092,643,000	\$ 10,686,556,000
BUDGETED POSITIONS	7.0	25,687.0	5,838.0	4,869.0	36,401.0

Mission Statement

The mission of the Health Agency (Agency) is to improve the health and wellness of County residents through effective, integrated, comprehensive, culturally appropriate services, programs, and policies that promote healthy people living in healthy communities.

This will be achieved through the aligned efforts of the Departments of Health Services (DHS), Mental Health (DMH), and Public Health (DPH), and in partnership with clients and their families and communities, County residents, organized labor, faith-based organizations, community providers and agencies, health plans, academia, and other stakeholders.

2019-20 Budget Message

On January 13, 2015, the Board unanimously approved in concept the integration of DHS, DMH, and DPH to create the Agency. On September 29, 2015, the Board formally approved an ordinance to create the Agency, as well as approved strategic priorities and operational framework for the Agency.

The operational framework indicates that the budgets for the three departments included in the Agency remain separate. Therefore, the 2019-20 Recommended Budget reflects the summation of the Agency's resources and three departments' budgets, after which each department follows.

The Agency recently added 6.0 positions to assist with operations; however, the Interim Health Agency Director is currently evaluating the future staffing and infrastructure resources that may be needed to carry out the Agency's roles and responsibilities.

Critical/Strategic Planning Initiatives

The Agency's strategic priorities and operational framework were recently updated by the previously-assembled steering committee comprised of the Directors of DHS, DMH, DPH, and the Public Health Officer. Public convenings were held and formal written comments were accepted to obtain input from community stakeholders. The strategic priorities and operational framework were revised in order to reflect the steering committee's current efforts in developing and fulfilling the Agency's mission to improve the health and wellness of County residents through the provision of coordinated care and services.

The Board-approved strategic priorities for the Agency include defined goals and outcomes as follows:

- Facilitate access to integrated health services by leveraging key opportunities to integrate and streamline access to physical, behavioral, and population health care;
- Maximize clinical resources through the implementation of processes and development of strategies that ensure clients receiving services from more than one Agency department receive seamless and exceptional services;
- Enhance health equity and reduce health disparities among vulnerable populations by joining others to sustain efforts to reduce and eliminate health inequities to ensure fair and just health outcomes in the County;
- Implement Just Culture, where accountability is balanced fairly between the organizations and the workforce members, through the commitment of the Agency, DHS, DMH, DPH, and their labor unions to build, maintain, and support such an environment;
- Improve administrative and operational effectiveness and efficiencies by capitalizing on ways to improve health care delivery through the elimination of duplicative functions and streamlining operations such as leveraging best practices and expertise across the DHS, DMH, and DPH;
- Strengthen the Agency's capacity to respond to emerging threats; and
- Engage and pursue business partnerships with the bioscience community through the development of strategies, in coordination with existing countywide efforts, to engage and leverage opportunities with the local biotechnology industry for the benefit of patient care, workforce development, and the local community.

Health Services**Christina R. Ghaly, M.D., Director****Health Services Budget Summary**

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 251,874,114.00	\$ 56,896,000	\$ 56,896,000	\$ 348,518,000	\$ 163,930,000	\$ 107,034,000
OTHER REVENUE	5,864,533,421.51	5,419,233,000	5,644,096,000	5,741,194,000	5,764,199,000	120,103,000
NET COUNTY COST	748,271,514.61	1,055,106,000	999,125,000	1,043,924,000	1,002,817,000	3,692,000
TOTAL FINANCING SOURCES	\$6,864,679,050.12	\$ 6,531,235,000	\$ 6,700,117,000	\$ 7,133,636,000	\$ 6,930,946,000	\$ 230,829,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$2,840,683,527.35	\$ 3,000,283,000	\$ 3,050,580,000	\$ 3,245,581,000	\$ 3,175,010,000	\$ 124,430,000
SERVICES & SUPPLIES	2,268,997,351.86	2,511,860,000	2,532,450,000	2,629,513,000	2,574,709,000	42,259,000
S & S EXPENDITURE DISTRIBUTION	(222,092,667.60)	(240,785,000)	(232,486,000)	(254,624,000)	(250,338,000)	(17,852,000)
TOTAL S & S	2,046,904,684.26	2,271,075,000	2,299,964,000	2,374,889,000	2,324,371,000	24,407,000
OTHER CHARGES	680,223,622.91	751,108,000	849,284,000	823,638,000	823,110,000	(26,174,000)
OC EXPENDITURE DISTRIBUTION	(13,724,460.00)	(12,427,000)	(12,427,000)	(12,427,000)	(12,427,000)	0
TOTAL OTH CHARGES	666,499,162.91	738,681,000	836,857,000	811,211,000	810,683,000	(26,174,000)
CAPITAL ASSETS - B & I	37,678,867.58	40,525,000	60,363,000	38,751,000	38,751,000	(21,612,000)
CAPITAL ASSETS - EQUIPMENT	85,264,694.37	66,764,000	60,530,000	56,197,000	56,197,000	(4,333,000)
TOTAL CAPITAL ASSETS	122,943,561.95	107,289,000	120,893,000	94,948,000	94,948,000	(25,945,000)
OTHER FINANCING USES	725,001,584.10	616,338,000	616,338,000	862,803,000	778,515,000	162,177,000
GROSS TOTAL	\$6,402,032,520.57	\$ 6,733,666,000	\$ 6,924,632,000	\$ 7,389,432,000	\$ 7,183,527,000	\$ 258,895,000
INTRAFUND TRANSFERS	(93,288,047.54)	(220,519,000)	(224,515,000)	(255,796,000)	(252,581,000)	(28,066,000)
NET TOTAL	\$6,308,744,473.03	\$ 6,513,147,000	\$ 6,700,117,000	\$ 7,133,636,000	\$ 6,930,946,000	\$ 230,829,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 484,918,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER	71,017,260.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	\$ 555,935,260.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$6,864,679,733.03	\$ 6,513,147,000	\$ 6,700,117,000	\$ 7,133,636,000	\$ 6,930,946,000	\$ 230,829,000
BUDGETED POSITIONS	25,181.0	25,685.0	25,685.0	25,687.0	25,687.0	2.0

Mission Statement

The mission of the Department of Health Services (DHS) is to ensure access to high-quality, patient-centered, cost-effective health care for County residents through direct services at DHS facilities and through collaboration with community and university partners.

The Department provides vital inpatient acute care services in four hospitals, and outpatient services at two outpatient centers, six comprehensive health centers (CHC), 13 health centers (HC), and over 100 Community Partners' clinics. The Department works in close collaboration with other County departments, such as Mental Health, Public Health,

Probation, Children and Family Services, and Sheriff, to provide targeted, coordinated services to fragile residents with specific needs in the communities. The Department also manages emergency medical services for the entire County, and trains over 1,700 physician residents annually.

The Department ensures that the medically indigent have appropriate access to health care in their communities. DHS serves as a provider, contractor, and coordinator of health care services that are effective, efficient, comprehensive, and that lower the cultural, linguistic, financial, and disability-related barriers to access.

2019-20 Budget Message

The 2019-20 Recommended Budget is funded with available resources and reflects the minimum maintenance of effort (MOE) required by law (\$346.3 million and vehicle license fees (VLF) realignment revenue of \$281.8 million), plus an additional \$397.8 million in County funding. The additional County funding components are comprised of \$342.8 million from the General Fund and \$55.0 million in Tobacco Settlement funds. The Recommended Budget also reflects \$23.1 million in County resources allocated to the Department of Public Social Services (DPSS) for the In-Home Supportive Services (IHSS) Provider Health Care Plan.

The Recommended Budget reflects an NCC increase of \$3.7 million, consisting primarily of increases in VLF, Board-approved increases in salaries and employee benefits, and a one-percent increase in the MOE related to AB 85, which governs the Affordable Care Act (ACA) implementation in California, offset by the deletion of prior-year funding provided on a one-time basis and adjustments to capital projects.

The Recommended Budget also reflects \$211.3 million in Measure B Special Tax revenue, of which \$208.5 million is allocated for County hospital emergency and trauma care costs. Another \$2.8 million is allocated for services related to

trauma centers and emergency medical services overseen by the Health Services Administration-Emergency Medical Services unit.

The Recommended Budget also includes a net increase of 2.0 positions to convert contracted hospital personnel to County staff and the use of \$163.9 million in obligated fund balance to be transferred to the four hospital enterprise funds to offset ongoing healthcare costs.

Critical/Strategic Planning Initiatives

The Department continues to closely monitor potential changes that may be enacted by the current federal administration that could impact DHS' revenues in order to refine the Department's projection analysis for its various funding streams. Additionally, the Department continues to make progress on key initiatives and operational changes that will enhance the County's health care delivery system. Through the support of the Board and the Chief Executive Office's Health Care Reform Task Force, DHS and its many partners will continue to work together to transform its system into an integrated care delivery model that will provide the right care, at the right time, in the right location, by the right kind of provider.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	6,924,632,000	224,515,000	5,700,992,000	999,125,000	25,685.0
<i>New/Expanded Programs</i>					
1. Office of Diversion and Re-Entry: Reflects the expansion of permanent supportive housing from 1,500 to 2,000 slots and the Law Enforcement Assisted Diversion (LEAD) program to the Hollywood area.	24,244,000	19,064,000	5,180,000	--	--
<i>Other Changes</i>					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various equipment purchases, homeless initiatives, and AB 109 programs.	(61,483,000)	--	(32,676,000)	(28,807,000)	--
2. Capital Projects: Reflects a net decrease due to the completion of several capital projects.	(21,612,000)	--	(769,000)	(20,843,000)	--
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	74,634,000	--	--	74,634,000	--
4. Retirement: Reflects an increase in retirement rates primarily due to general salary movement, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	16,447,000	--	--	16,447,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
5. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	24,503,000	--	--	24,503,000	--
6. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, and unemployment insurance costs based on historical experience.	780,000	--	--	780,000	--
7. Pharmaceutical Costs: Reflects an increase in costs based on historical trends, as well as an anticipated price inflation of 6.3 percent, based on Centers for Medicare and Medicaid Services (CMS) projections.	17,930,000	--	--	17,930,000	--
8. Risk Management Costs: Reflects an increase in anticipated payments for various claims, as well as increases in insurance premiums.	18,527,000	--	--	18,527,000	--
9. Position Changes: Reflects an increase of 6.0 positions, partially offset with the deletion of 4.0 vacant positions, for anesthesiologists, shuttle drivers, and nurse instructors.	609,000	--	--	609,000	2.0
10. Ministerial Changes: Reflects increases in various services and supplies, charges from other County departments, and Board-approved contracts. Also includes decreases to rents and leases, utilities, and various other costs.	39,534,000	8,601,000	2,736,000	28,197,000	--
11. Revenue Changes and Operating Subsidies: Reflects revenue adjustments primarily for the Quality Incentive Program, Enhanced Payment Program, and PRIME. Also includes appropriation and revenue adjustments for operating subsidies, the use of \$163.9 million of obligated fund balance, a one-percent increase in NCC as required by AB 85, and an increase in VLF Realignment revenue.	124,782,000	401,000	252,666,000	(128,285,000)	--
Total Changes	258,895,000	28,066,000	227,137,000	3,692,000	2.0
2019-20 Recommended Budget	7,183,527,000	252,581,000	5,928,129,000	1,002,817,000	25,687.0

HEALTH SERVICES SUMMARY BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	251,874,114.00	56,896,000	56,896,000	348,518,000	163,930,000	107,034,000
CHARGES FOR SERVICES - OTHER	94,051,656.32	329,488,000	162,517,000	137,871,000	147,891,000	(14,626,000)
CONTRACT CITIES SELF INSURANCE	0.00	400,000	400,000	400,000	0	(400,000)
COURT FEES & COSTS	2,730.00	0	0	0	0	0
EDUCATIONAL SERVICES	1,723,658.40	1,572,000	1,484,000	1,484,000	1,484,000	0
FEDERAL - GRANTS	606,399,378.36	548,185,000	709,171,000	654,809,000	654,809,000	(54,362,000)
FEDERAL - OTHER	12,975,632.17	11,467,000	13,650,000	13,279,000	13,279,000	(371,000)
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	9,586,629.15	4,105,000	4,105,000	0	0	(4,105,000)
FEDERAL AID - MENTAL HEALTH	1,785.70	0	0	0	0	0
FORFEITURES & PENALTIES	3,571,009.62	3,360,000	3,682,000	3,682,000	3,682,000	0
HOSPITAL OVERHEAD	359,382,947.28	336,169,000	344,967,000	346,933,000	347,590,000	2,623,000
INSTITUTIONAL CARE & SERVICES	3,563,024,687.12	3,223,897,000	3,269,571,000	3,219,619,000	3,337,023,000	67,452,000
INTEREST	402,767.11	453,000	135,000	492,000	492,000	357,000
LIBRARY SERVICES	647.25	0	9,000	9,000	9,000	0
MISCELLANEOUS	32,987,734.29	29,850,000	22,625,000	22,865,000	22,865,000	240,000
OTHER GOVERNMENTAL AGENCIES	815,506.70	4,940,000	4,940,000	9,620,000	0	(4,940,000)
OTHER LICENSES & PERMITS	727,716.49	696,000	669,000	669,000	669,000	0
OTHER SALES	668,454.18	607,000	725,000	725,000	725,000	0
OTHER STATE AID - HEALTH	1,040,809.41	48,000	7,155,000	7,155,000	7,155,000	0
PERSONNEL SERVICES	1,820.56	0	0	0	0	0
RENTS & CONCESSIONS	19,573.22	24,000	0	0	0	0
SALE OF CAPITAL ASSETS	57,760.04	0	0	0	0	0
SETTLEMENTS	477,774.73	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE - HEALTH SERVICES	101,020,216.36	23,528,000	23,528,000	23,528,000	23,528,000	0
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	0.00	(126,713,000)	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	38,270,867.99	39,409,000	45,975,000	29,231,000	18,554,000	(27,421,000)
STATE - CALIFORNIA CHILDREN SERVICES	0.00	0	580,000	580,000	580,000	0
STATE - HEALTH ADMINISTRATION	31,892,800.36	27,611,000	27,397,000	26,991,000	26,991,000	(406,000)
STATE - OTHER	3,575,891.45	21,003,000	27,869,000	27,869,000	27,869,000	0
TRANSFERS IN	1,001,852,967.25	939,134,000	972,942,000	1,213,383,000	1,129,004,000	156,062,000
NET COUNTY COST	748,271,514.61	1,055,106,000	999,125,000	1,043,924,000	1,002,817,000	3,692,000
TOTAL FINANCING SOURCES	\$6,864,679,050.12	\$ 6,531,235,000	\$ 6,700,117,000	\$ 7,133,636,000	\$ 6,930,946,000	\$ 230,829,000

FINANCING USES**SALARIES & EMPLOYEE BENEFITS**

SALARIES & WAGES	\$1,850,880,839.42	\$ 1,967,582,000	\$ 1,977,606,000	\$ 2,104,529,000	\$ 2,030,508,000	\$ 52,902,000
CAFETERIA BENEFIT PLANS	375,005,206.08	392,138,000	407,366,000	427,564,000	429,974,000	22,608,000
COUNTY EMPLOYEE RETIREMENT	290,632,245.01	303,393,000	317,172,000	333,519,000	333,937,000	16,765,000
DENTAL INSURANCE	7,705,392.73	7,905,000	7,884,000	8,239,000	8,208,000	324,000
DEPENDENT CARE SPENDING ACCOUNTS	1,998,265.16	2,026,000	1,757,000	1,837,000	1,836,000	79,000

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
DISABILITY BENEFITS	15,418,091.09	11,105,000	13,607,000	13,196,000	13,189,000	(418,000)
FICA (OASDI)	26,968,050.85	28,456,000	27,402,000	28,643,000	28,568,000	1,166,000
HEALTH INSURANCE	26,886,882.09	27,501,000	28,252,000	29,915,000	29,916,000	1,664,000
LIFE INSURANCE	3,440,376.84	1,521,000	1,440,000	1,505,000	1,496,000	56,000
OTHER EMPLOYEE BENEFITS	228,599.60	241,000	143,000	149,000	149,000	6,000
RETIREE HEALTH INSURANCE	141,261,895.00	155,294,000	164,037,000	188,738,000	188,601,000	24,564,000
SAVINGS PLAN	10,932,564.35	11,587,000	11,678,000	12,206,000	12,190,000	512,000
THRIFT PLAN (HORIZONS)	47,974,381.68	50,310,000	44,776,000	46,802,000	46,616,000	1,840,000
UNEMPLOYMENT INSURANCE	287,421.13	352,000	510,000	517,000	517,000	7,000
WORKERS' COMPENSATION	41,063,316.32	40,872,000	46,950,000	48,222,000	49,305,000	2,355,000
TOTAL S & E B	2,840,683,527.35	3,000,283,000	3,050,580,000	3,245,581,000	3,175,010,000	124,430,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	442,191,145.64	453,350,000	473,682,000	475,860,000	476,204,000	2,522,000
CLOTHING & PERSONAL SUPPLIES	3,367,175.00	3,351,000	5,726,000	5,015,000	5,008,000	(718,000)
COMMUNICATIONS	2,591,719.68	2,613,000	1,785,000	1,798,000	1,798,000	13,000
COMPUTING-MAINFRAME	1,904,159.76	1,947,000	4,756,000	4,675,000	4,675,000	(81,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	37,687,319.49	37,705,000	4,641,000	4,756,000	4,756,000	115,000
COMPUTING-PERSONAL	26,877,017.07	30,100,000	17,335,000	25,695,000	23,191,000	5,856,000
CONTRACTED PROGRAM SERVICES	326,071,381.97	473,646,000	582,806,000	578,562,000	568,452,000	(14,354,000)
FOOD	234,908.46	258,000	238,000	248,000	247,000	9,000
HOUSEHOLD EXPENSE	12,039,451.99	11,784,000	11,357,000	12,199,000	12,174,000	817,000
INFORMATION TECHNOLOGY SERVICES	10,562,915.99	10,903,000	37,272,000	37,301,000	37,301,000	29,000
INFORMATION TECHNOLOGY- SECURITY	852,646.80	2,398,000	670,000	670,000	670,000	0
INSURANCE	14,967,589.00	22,807,000	22,487,000	26,883,000	26,422,000	3,935,000
MAINTENANCE - BUILDINGS & IMPRV	72,580,166.13	65,771,000	47,616,000	50,474,000	50,243,000	2,627,000
MAINTENANCE - EQUIPMENT	34,744,661.48	41,324,000	42,838,000	44,361,000	44,361,000	1,523,000
MEDICAL DENTAL & LAB SUPPLIES	696,309,539.39	722,616,000	632,682,000	713,976,000	672,978,000	40,296,000
MEMBERSHIPS	2,928,767.19	3,109,000	3,384,000	3,345,000	3,344,000	(40,000)
MISCELLANEOUS EXPENSE	(10,059,339.63)	(7,079,000)	11,306,000	9,006,000	9,004,000	(2,302,000)
OFFICE EXPENSE	15,725,343.55	12,885,000	15,378,000	14,840,000	15,021,000	(357,000)
PROFESSIONAL SERVICES	344,923,167.25	368,630,000	335,952,000	336,878,000	336,006,000	54,000
PUBLICATIONS & LEGAL NOTICE	19,866.05	21,000	71,000	71,000	71,000	0
RENTS & LEASES - BLDG & IMPRV	8,626,467.23	9,140,000	18,197,000	18,567,000	18,509,000	312,000
RENTS & LEASES - EQUIPMENT	12,172,958.19	12,620,000	10,021,000	10,498,000	10,484,000	463,000
SMALL TOOLS & MINOR EQUIPMENT	3,788,867.01	3,750,000	2,000,000	2,161,000	2,155,000	155,000
SPECIAL DEPARTMENTAL EXPENSE	4,718,636.57	4,971,000	3,303,000	3,751,000	3,742,000	439,000
TECHNICAL SERVICES	126,420,576.60	131,910,000	152,690,000	153,116,000	153,100,000	410,000
TELECOMMUNICATIONS	26,459,962.83	27,190,000	25,181,000	25,238,000	25,238,000	57,000
TRAINING	3,043,520.54	3,796,000	5,110,000	5,201,000	5,187,000	77,000
TRANSPORTATION AND TRAVEL	5,736,964.34	5,848,000	8,534,000	8,929,000	8,929,000	395,000
UTILITIES	41,509,796.29	54,496,000	55,432,000	55,439,000	55,439,000	7,000
S & S EXPENDITURE DISTRIBUTION	(222,092,667.60)	(240,785,000)	(232,486,000)	(254,624,000)	(250,338,000)	(17,852,000)
TOTAL S & S	2,046,904,684.26	2,271,075,000	2,299,964,000	2,374,889,000	2,324,371,000	24,407,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	597,680,650.06	595,562,000	761,005,000	721,562,000	721,562,000	(39,443,000)
INT-OTHER LONG TERM DEBT	71,191.71	6,743,000	6,743,000	6,743,000	6,743,000	0

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
INTEREST ON NOTES & WARRANTS	2,141,793.65	3,880,000	3,880,000	5,440,000	5,440,000	1,560,000
JUDGMENTS & DAMAGES	11,049,494.28	10,340,000	13,966,000	26,490,000	25,962,000	11,996,000
RET-OTHER LONG TERM DEBT	69,084,085.91	134,382,000	63,616,000	63,322,000	63,322,000	(294,000)
SUPPORT & CARE OF PERSONS	17,112.00	17,000	37,000	44,000	44,000	7,000
TAXES & ASSESSMENTS	179,295.30	184,000	37,000	37,000	37,000	0
OC EXPENDITURE DISTRIBUTION	(13,724,460.00)	(12,427,000)	(12,427,000)	(12,427,000)	(12,427,000)	0
TOTAL OTH CHARGES	666,499,162.91	738,681,000	836,857,000	811,211,000	810,683,000	(26,174,000)
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	31,194,040.99	30,032,000	37,799,000	23,253,000	23,253,000	(14,546,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	1,233,474.38	1,667,000	1,914,000	887,000	887,000	(1,027,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	2,679,418.90	4,544,000	6,764,000	3,389,000	3,389,000	(3,375,000)
BUILDINGS & IMPROVEMENTS - DEVELOPMENT	0.00	0	10,000,000	10,000,000	10,000,000	0
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	2,475,181.00	3,592,000	3,338,000	596,000	596,000	(2,742,000)
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	96,752.31	690,000	548,000	626,000	626,000	78,000
TOTAL CAPITAL ASSETS - B & I	37,678,867.58	40,525,000	60,363,000	38,751,000	38,751,000	(21,612,000)
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	953,021.19	19,368,000	25,881,000	25,881,000	25,881,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	9,536,249.35	15,126,000	7,022,000	7,022,000	7,022,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	233,515.79	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	0	106,000	90,000	90,000	(16,000)
ELECTRONIC EQUIPMENT	57,775.87	3,000	211,000	211,000	211,000	0
FOOD PREPARATION EQUIPMENT	151,547.20	69,000	0	0	0	0
MACHINERY EQUIPMENT	377,138.66	15,000	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	27,000	50,000	50,000	50,000	0
MEDICAL - FIXED EQUIPMENT	25,369,924.58	6,149,000	3,536,000	3,536,000	3,536,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	35,095,713.36	11,117,000	8,664,000	8,664,000	8,664,000	0
MEDICAL-MINOR EQUIPMENT	8,341,195.32	14,607,000	11,617,000	7,423,000	7,423,000	(4,194,000)
NON-MEDICAL LAB/TESTING EQUIP	113,465.92	48,000	105,000	0	0	(105,000)
OFFICE FURNITURE, FIXTURES & EQ	285,317.52	0	1,595,000	1,595,000	1,595,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	432,000	432,000	432,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	4,749,829.61	235,000	1,311,000	1,293,000	1,293,000	(18,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	85,264,694.37	66,764,000	60,530,000	56,197,000	56,197,000	(4,333,000)
TOTAL CAPITAL ASSETS	122,943,561.95	107,289,000	120,893,000	94,948,000	94,948,000	(25,945,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	725,001,584.10	616,338,000	616,338,000	862,803,000	778,515,000	162,177,000
TOTAL OTH FIN USES	725,001,584.10	616,338,000	616,338,000	862,803,000	778,515,000	162,177,000
GROSS TOTAL	\$6,402,032,520.57	\$ 6,733,666,000	\$ 6,924,632,000	\$ 7,389,432,000	\$ 7,183,527,000	\$ 258,895,000
INTRAFUND TRANSFERS	(93,288,047.54)	(220,519,000)	(224,515,000)	(255,796,000)	(252,581,000)	(28,066,000)
NET TOTAL	\$6,308,744,473.03	\$ 6,513,147,000	\$ 6,700,117,000	\$ 7,133,636,000	\$ 6,930,946,000	\$ 230,829,000

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 484,918,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER	71,017,260.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	\$ 555,935,260.00	0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$6,864,679,733.03	\$ 6,513,147,000	\$ 6,700,117,000	\$ 7,133,636,000	\$ 6,930,946,000	\$ 230,829,000
BUDGETED POSITIONS	25,181.0	25,685.0	25,685.0	25,687.0	25,687.0	2.0

Health Services General Fund Summary Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 936,061,770.48	\$ 1,425,840,000	\$ 1,653,939,000	\$ 1,577,904,000	\$ 1,666,975,000	\$ 13,036,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 532,539,825.85	\$ 830,789,000	\$ 877,869,000	\$ 914,385,000	\$ 903,552,000	\$ 25,683,000
SERVICES & SUPPLIES	793,531,808.31	1,123,726,000	1,230,261,000	1,285,400,000	1,236,924,000	6,663,000
S & S EXPENDITURE DISTRIBUTION	(222,092,667.60)	(240,785,000)	(232,486,000)	(254,624,000)	(250,338,000)	(17,852,000)
TOTAL S & S	571,439,140.71	882,941,000	997,775,000	1,030,776,000	986,586,000	(11,189,000)
OTHER CHARGES	224,451,046.99	377,405,000	379,563,000	376,860,000	376,332,000	(3,231,000)
OC EXPENDITURE DISTRIBUTION	(13,724,460.00)	(12,427,000)	(12,427,000)	(12,427,000)	(12,427,000)	0
TOTAL OTH CHARGES	210,726,586.99	364,978,000	367,136,000	364,433,000	363,905,000	(3,231,000)
CAPITAL ASSETS - B & I	37,678,867.58	40,525,000	60,363,000	38,751,000	38,751,000	(21,612,000)
CAPITAL ASSETS - EQUIPMENT	14,380,076.22	22,790,000	14,994,000	14,994,000	14,994,000	0
TOTAL CAPITAL ASSETS	52,058,943.80	63,315,000	75,357,000	53,745,000	53,745,000	(21,612,000)
OTHER FINANCING USES	410,856,835.28	559,442,000	559,442,000	514,285,000	614,585,000	55,143,000
GROSS TOTAL	\$1,777,621,332.63	\$ 2,701,465,000	\$ 2,877,579,000	\$ 2,877,624,000	\$ 2,922,373,000	\$ 44,794,000
INTRAFUND TRANSFERS	(93,288,047.54)	(220,519,000)	(224,515,000)	(255,796,000)	(252,581,000)	(28,066,000)
NET TOTAL	\$1,684,333,285.09	\$ 2,480,946,000	\$ 2,653,064,000	\$ 2,621,828,000	\$ 2,669,792,000	\$ 16,728,000
NET COUNTY COST	\$ 748,271,514.61	\$ 1,055,106,000	\$ 999,125,000	\$ 1,043,924,000	\$ 1,002,817,000	\$ 3,692,000
BUDGETED POSITIONS	4,715.0	7,163.0	7,163.0	7,161.0	7,161.0	(2.0)

Health Services Administration Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 793,519,626.22	\$ 860,814,000	\$ 974,456,000	\$ 945,900,000	\$ 1,032,383,000	\$ 57,927,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 225,575,801.45	\$ 245,784,000	\$ 263,001,000	\$ 273,711,000	\$ 273,701,000	\$ 10,700,000
SERVICES & SUPPLIES	696,942,251.07	876,987,000	1,005,757,000	1,024,721,000	1,010,472,000	4,715,000
S & S EXPENDITURE DISTRIBUTION	(222,092,667.60)	(240,785,000)	(232,486,000)	(254,624,000)	(250,338,000)	(17,852,000)
TOTAL S & S	474,849,583.47	636,202,000	773,271,000	770,097,000	760,134,000	(13,137,000)
OTHER CHARGES	103,010,372.29	239,367,000	242,021,000	241,003,000	241,003,000	(1,018,000)
OC EXPENDITURE DISTRIBUTION	(13,724,460.00)	(12,427,000)	(12,427,000)	(12,427,000)	(12,427,000)	0
TOTAL OTH CHARGES	89,285,912.29	226,940,000	229,594,000	228,576,000	228,576,000	(1,018,000)
CAPITAL ASSETS - B & I	37,678,867.58	40,525,000	60,363,000	38,751,000	38,751,000	(21,612,000)
CAPITAL ASSETS - EQUIPMENT	12,930,072.13	17,239,000	10,987,000	10,987,000	10,987,000	0
TOTAL CAPITAL ASSETS	50,608,939.71	57,764,000	71,350,000	49,738,000	49,738,000	(21,612,000)
GROSS TOTAL	\$ 840,320,236.92	\$ 1,166,690,000	\$ 1,337,216,000	\$ 1,322,122,000	\$ 1,312,149,000	\$ (25,067,000)
INTRAFUND TRANSFERS	(62,378,302.68)	(177,931,000)	(187,490,000)	(213,560,000)	(210,166,000)	(22,676,000)
NET TOTAL	\$ 777,941,934.24	\$ 988,759,000	\$ 1,149,726,000	\$ 1,108,562,000	\$ 1,101,983,000	\$ (47,743,000)
NET COUNTY COST	\$ (15,577,691.98)	\$ 127,945,000	\$ 175,270,000	\$ 162,662,000	\$ 69,600,000	\$ (105,670,000)
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BUDGETED POSITIONS	2,053.0	2,141.0	2,141.0	2,141.0	2,141.0	0.0

Health Services Administration (HSA) provides for the Director of Health Services and staff to administer DHS. The organization provides centralized support and direction for DHS facilities and includes centralized functions such as quality improvement, academic affairs, pharmacy management, research and innovation, emergency medical services, nursing administration, ambulatory and managed care administration, information technology services, policy and government relations, Board relations, program planning and oversight, contracts and grants coordination, audit and compliance services, fiscal planning, supply chain organization, risk management, capital projects, Housing for Health services, diversion services, and human resources. The costs of HSA are primarily distributed to other DHS General Fund and Hospital Enterprise Fund units.

Ambulatory Care Network Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 0.00	\$ 645,268,000	\$ 632,912,000	\$ 585,399,000	\$ 592,085,000	\$ (40,827,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 0.00	\$ 263,431,000	\$ 270,526,000	\$ 282,014,000	\$ 277,238,000	\$ 6,712,000
SERVICES & SUPPLIES	0.00	135,736,000	141,579,000	141,235,000	141,147,000	(432,000)
OTHER CHARGES	0.00	29,675,000	29,675,000	27,465,000	27,465,000	(2,210,000)
CAPITAL ASSETS - EQUIPMENT	0.00	3,083,000	1,507,000	1,507,000	1,507,000	0
OTHER FINANCING USES	0.00	145,000	145,000	145,000	145,000	0
GROSS TOTAL	\$ 0.00	\$ 432,070,000	\$ 443,432,000	\$ 452,366,000	\$ 447,502,000	\$ 4,070,000
INTRAFUND TRANSFERS	0.00	(4,046,000)	(4,046,000)	(4,009,000)	(4,188,000)	(142,000)
NET TOTAL	\$ 0.00	\$ 428,024,000	\$ 439,386,000	\$ 448,357,000	\$ 443,314,000	\$ 3,928,000
NET COUNTY COST	\$ 0.00	\$ (217,244,000)	\$ (193,526,000)	\$ (137,042,000)	\$ (148,771,000)	\$ 44,755,000

BUDGETED POSITIONS	0.0	2,383.0	2,383.0	2,383.0	2,383.0	0.0
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FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

DHS recently created the Ambulatory Care Network (ACN) budget unit to restructure ambulatory care services previously included in the LAC+USC, MetroCare, and ValleyCare Enterprise Funds into a separate budget unit. The ACN includes one outpatient center, six comprehensive health centers (CHC), thirteen health centers (HC), and two community clinics. It also includes the Division of Research and Innovation as well as various administrative functions. The ACN provides outpatient services including primary care, urgent care, ambulatory surgery, and specialty care.

Effective July 1, 2018, certain outpatient services were transferred from the hospital enterprise funds to this budget unit. As a result, FY 2017-18 actual expenditures and revenues are reflected in the respective enterprise funds.

Health Services Financing Elements Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 101,020,216.36	\$ (103,185,000)	\$ 23,528,000	\$ 23,528,000	\$ 23,528,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
OTHER CHARGES	\$ 119,416,515.00	\$ 107,571,000	\$ 107,571,000	\$ 107,571,000	\$ 107,571,000	\$ 0
OTHER FINANCING USES						
- HARBOR CARE SOUTH	134,904,000.00	121,739,000	121,739,000	112,511,000	143,073,000	21,334,000
- LAC+USC MEDICAL CENTER	192,059,000.00	195,990,000	195,990,000	168,263,000	196,528,000	538,000
- OLIVE VIEW-UCLA MEDICAL CENTER	79,823,000.00	111,935,000	111,935,000	121,269,000	143,911,000	31,976,000
DHS ENTERPRISE FUND	(63,540,164.72)	0	0	0	0	0
RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	67,611,000.00	129,633,000	129,633,000	112,097,000	130,928,000	1,295,000
TOTAL OTHER FINANCING USES	410,856,835.28	559,297,000	559,297,000	514,140,000	614,440,000	55,143,000
GROSS TOTAL	\$ 530,273,350.28	\$ 666,868,000	\$ 666,868,000	\$ 621,711,000	\$ 722,011,000	\$ 55,143,000
NET TOTAL	\$ 530,273,350.28	\$ 666,868,000	\$ 666,868,000	\$ 621,711,000	\$ 722,011,000	\$ 55,143,000
NET COUNTY COST	\$ 429,253,133.92	\$ 770,053,000	\$ 643,340,000	\$ 598,183,000	\$ 698,483,000	\$ 55,143,000

Health Services Financing Elements reflects appropriations and revenues from the following budget units:

Contributions to Hospital Enterprise Funds

This budget unit provides a General Fund subsidy to support the operation of the four Hospital Enterprise Funds.

Managed Care Rate Supplement

This budget unit accounts for intergovernmental transfer (IGT) payments for the non-federal share of the Managed Care Rate Supplement.

Realignment

This budget unit accounts for realignment sales tax revenues, which may be used for County health services programs.

Integrated Correctional Health Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 29,488,736.38	\$ 10,591,000	\$ 10,707,000	\$ 10,707,000	\$ 6,609,000	\$ (4,098,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 244,068,428.47	\$ 255,834,000	\$ 274,264,000	\$ 285,383,000	\$ 280,117,000	\$ 5,853,000
SERVICES & SUPPLIES	70,923,145.38	85,880,000	51,393,000	87,788,000	53,649,000	2,256,000
OTHER CHARGES	67,723.36	509,000	258,000	786,000	258,000	0
CAPITAL ASSETS - EQUIPMENT	1,250,253.48	2,000,000	2,000,000	2,000,000	2,000,000	0
GROSS TOTAL	\$ 316,309,550.69	\$ 344,223,000	\$ 327,915,000	\$ 375,957,000	\$ 336,024,000	\$ 8,109,000
INTRAFUND TRANSFERS	(1,722,943.69)	(7,586,000)	(2,023,000)	(7,271,000)	(7,271,000)	(5,248,000)
NET TOTAL	\$ 314,586,607.00	\$ 336,637,000	\$ 325,892,000	\$ 368,686,000	\$ 328,753,000	\$ 2,861,000
NET COUNTY COST	\$ 285,097,870.62	\$ 326,046,000	\$ 315,185,000	\$ 357,979,000	\$ 322,144,000	\$ 6,959,000
BUDGETED POSITIONS	2,095.0	2,095.0	2,095.0	2,095.0	2,095.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Board approved the integration of correctional health services on June 9, 2015, to enhance the quality and delivery of healthcare to the incarcerated population in the County jails. The Integrated Correctional Health Services (ICHS) oversees the development and delivery of integrated medical, mental health, and substance use disorder treatment services to the inmate population. ICHS ensures that this vulnerable population's healthcare treatment continues upon re-entry into the community by arranging comprehensive transition services that will be provided by County departments and community-based organizations.

Juvenile Court Health Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 1,194,581.22	\$ 912,000	\$ 912,000	\$ 930,000	\$ 930,000	\$ 18,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 31,236,271.47	\$ 32,398,000	\$ 34,021,000	\$ 34,879,000	\$ 34,817,000	\$ 796,000
SERVICES & SUPPLIES	4,310,734.23	4,535,000	7,409,000	7,477,000	7,477,000	68,000
OTHER CHARGES	1,950,000.00	271,000	27,000	24,000	24,000	(3,000)
CAPITAL ASSETS - EQUIPMENT	199,750.61	468,000	500,000	500,000	500,000	0
GROSS TOTAL	\$ 37,696,756.31	\$ 37,672,000	\$ 41,957,000	\$ 42,880,000	\$ 42,818,000	\$ 861,000
INTRAFUND TRANSFERS	(29,160,171.60)	(30,932,000)	(30,932,000)	(30,932,000)	(30,932,000)	0
NET TOTAL	\$ 8,536,584.71	\$ 6,740,000	\$ 11,025,000	\$ 11,948,000	\$ 11,886,000	\$ 861,000
NET COUNTY COST	\$ 7,342,003.49	\$ 5,828,000	\$ 10,113,000	\$ 11,018,000	\$ 10,956,000	\$ 843,000
BUDGETED POSITIONS	251.0	251.0	251.0	251.0	251.0	0.0
FUND	FUNCTION		ACTIVITY			
GENERAL FUND	HEALTH AND SANITATION		HEALTH			

Juvenile Court Health Services (JCHS) is responsible for providing comprehensive healthcare services to juveniles in the Probation Department's detention and residential treatment facilities, either directly or through referral for specialty or emergency services. Accredited by the National Commission on Correctional Health Care, JCHS provides pediatric medical care, nursing, dental, pharmacy, laboratory, radiology, and optometry, all of which are fully integrated in the Probation Electronic Medical Records System (PEMRS) and primarily funded by the Probation Department. All physicians are licensed and credentialed through LAC+USC Medical Center's Department of Pediatrics.

Managed Care Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 10,838,610.30	\$ 11,440,000	\$ 11,424,000	\$ 11,440,000	\$ 11,440,000	\$ 16,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 31,659,324.46	\$ 33,342,000	\$ 36,057,000	\$ 38,398,000	\$ 37,679,000	\$ 1,622,000
SERVICES & SUPPLIES	21,355,677.63	20,588,000	24,123,000	24,179,000	24,179,000	56,000
OTHER CHARGES	6,436.34	12,000	11,000	11,000	11,000	0
GROSS TOTAL	\$ 53,021,438.43	\$ 53,942,000	\$ 60,191,000	\$ 62,588,000	\$ 61,869,000	\$ 1,678,000
INTRAFUND TRANSFERS	(26,629.57)	(24,000)	(24,000)	(24,000)	(24,000)	0
NET TOTAL	\$ 52,994,808.86	\$ 53,918,000	\$ 60,167,000	\$ 62,564,000	\$ 61,845,000	\$ 1,678,000
NET COUNTY COST	\$ 42,156,198.56	\$ 42,478,000	\$ 48,743,000	\$ 51,124,000	\$ 50,405,000	\$ 1,662,000
 BUDGETED POSITIONS	 316.0	 293.0	 293.0	 291.0	 291.0	 (2.0)
 FUND GENERAL FUND			 FUNCTION HEALTH AND SANITATION	 ACTIVITY HEALTH		

Managed Care Services Division (MCS) functions as the medical services organization for DHS and coordinates the delivery of healthcare to improve the quality of care provided by DHS in a managed care environment. MCS' main function is to support patients, providers, health plan partners and staff in fulfilling DHS' managed care responsibilities. MCS' goals are to improve DHS outcomes and patient experience, while reducing the cost of providing care. MCS monitors compliance with managed care contractors, including health plans and medical groups. MCS also tracks healthcare quality, standardizes processes across DHS clinical settings and assesses potential new managed care lines of business.

Hospital Enterprise Fund Summary Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 251,874,114.00	\$ 56,896,000	\$ 56,896,000	\$ 348,518,000	\$ 163,930,000	\$ 107,034,000
REVENUE	4,517,614,815.75	3,434,096,000	3,430,860,000	3,649,150,000	3,482,784,000	51,924,000
TOTAL FINANCING SOURCES	\$4,769,488,929.75	\$ 3,490,992,000	\$ 3,487,756,000	\$ 3,997,668,000	\$ 3,646,714,000	\$ 158,958,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$2,308,143,701.50	\$ 2,169,494,000	\$ 2,172,711,000	\$ 2,331,196,000	\$ 2,271,458,000	\$ 98,747,000
SERVICES & SUPPLIES	1,475,465,543.55	1,388,134,000	1,302,189,000	1,344,113,000	1,337,785,000	35,596,000
OTHER CHARGES	455,772,575.92	373,703,000	469,721,000	446,778,000	446,778,000	(22,943,000)
CAPITAL ASSETS - EQUIPMENT	70,884,618.15	43,974,000	45,536,000	41,203,000	41,203,000	(4,333,000)
OTHER FINANCING USES	314,144,748.82	56,896,000	56,896,000	348,518,000	163,930,000	107,034,000
NET TOTAL	\$4,624,411,187.94	\$ 4,032,201,000	\$ 4,047,053,000	\$ 4,511,808,000	\$ 4,261,154,000	\$ 214,101,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 484,918,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER	71,017,260.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	\$ 555,935,260.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$5,180,346,447.94	\$ 4,032,201,000	\$ 4,047,053,000	\$ 4,511,808,000	\$ 4,261,154,000	\$ 214,101,000
GAIN OR LOSS	\$ (410,857,518.19)	\$ (541,209,000)	\$ (559,297,000)	\$ (514,140,000)	\$ (614,440,000)	\$ (55,143,000)
OPERATING SUBSIDY-GF	\$ 410,856,835.28	\$ 559,297,000	\$ 559,297,000	\$ 514,140,000	\$ 614,440,000	\$ 55,143,000
BUDGETED POSITIONS	20,466.0	18,522.0	18,522.0	18,526.0	18,526.0	4.0

Hospital Enterprise Fund - Harbor Care South Operating Plan Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 1,994,098.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	1,347,581,780.14	1,049,741,000	1,177,728,000	1,238,884,000	1,184,008,000	6,280,000
TOTAL FINANCING SOURCES	\$1,349,575,878.14	\$ 1,049,741,000	\$ 1,177,728,000	\$ 1,238,884,000	\$ 1,184,008,000	\$ 6,280,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 723,734,837.59	\$ 665,985,000	\$ 684,563,000	\$ 736,655,000	\$ 712,341,000	\$ 27,778,000
SERVICES & SUPPLIES	445,923,300.37	435,566,000	392,401,000	408,872,000	408,872,000	16,471,000
OTHER CHARGES	200,637,055.55	99,468,000	209,562,000	192,927,000	192,927,000	(16,635,000)
CAPITAL ASSETS - EQUIPMENT	17,897,557.43	12,706,000	12,941,000	12,941,000	12,941,000	0
OTHER FINANCING USES	75,090,308.77	0	0	0	0	0
NET TOTAL	\$1,463,283,059.71	\$ 1,213,725,000	\$ 1,299,467,000	\$ 1,351,395,000	\$ 1,327,081,000	\$ 27,614,000
PROV FOR OBLIGATED FUND BAL						
OTHER	\$ 21,196,818.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 21,196,818.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$1,484,479,877.71	\$ 1,213,725,000	\$ 1,299,467,000	\$ 1,351,395,000	\$ 1,327,081,000	\$ 27,614,000
GAIN OR LOSS	\$ (134,903,999.57)	\$ (163,984,000)	\$ (121,739,000)	\$ (112,511,000)	\$ (143,073,000)	\$ (21,334,000)
OPERATING SUBSIDY-GF	\$ 134,904,000.00	\$ 121,739,000	\$ 121,739,000	\$ 112,511,000	\$ 143,073,000	\$ 21,334,000
BUDGETED POSITIONS	5,948.0	5,424.0	5,424.0	5,426.0	5,426.0	2.0

Harbor Care South consists of the Harbor-UCLA Medical Center (H-UCLA), the Martin Luther King, Jr. Outpatient Center (MLK OC), and one HC. Affiliated with the UCLA School of Medicine, H-UCLA provides a full spectrum of medical, surgical and psychiatric inpatient services, and outpatient care services including: cardiovascular surgery, intensive and acute respiratory care, family medicine, general internal medicine, gynecology, interventional radiology, neurology, neurosurgery, obstetrics, pediatrics, radiation therapy and renal transplants. H-UCLA provides emergency services and is designated as a Level I Trauma Center. Additionally, MLK OC provides comprehensive care through the patient-centered medical home (PCMH) model, where patients receive quality, coordinated, and continuous care for all of their healthcare needs. In addition to ancillary, diagnostic, and treatment services, the facility also houses an ambulatory surgery and urgent care center. Dental, behavioral health and HIV/AIDS services are also provided.

Effective July 1, 2018, two CHCs and one HC were transferred from this enterprise fund to the recently created Ambulatory Care Network budget unit. As a result, the FY 2019-20 Recommended budget, as well as FY 2018-19 figures, only reflect H-UCLA, MLK OC, and one HC, while FY 2017-18 reflects figures for H-UCLA, MLK OC and all the CHCs/HC.

Hospital Enterprise Fund - LAC+USC Medical Center Operating Plan Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 2,026,438.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	1,712,273,779.72	1,595,904,000	1,491,496,000	1,621,838,000	1,562,599,000	71,103,000
TOTAL FINANCING SOURCES	\$1,714,300,217.72	\$ 1,595,904,000	\$ 1,491,496,000	\$ 1,621,838,000	\$ 1,562,599,000	\$ 71,103,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 961,662,153.17	\$ 937,997,000	\$ 925,959,000	\$ 998,090,000	\$ 973,444,000	\$ 47,485,000
SERVICES & SUPPLIES	670,497,586.87	638,210,000	609,007,000	631,118,000	624,790,000	15,783,000
OTHER CHARGES	116,462,572.67	131,714,000	133,234,000	141,607,000	141,607,000	8,373,000
CAPITAL ASSETS - EQUIPMENT	32,477,932.90	18,397,000	19,286,000	19,286,000	19,286,000	0
OTHER FINANCING USES	107,416,431.17	0	0	0	0	0
NET TOTAL	\$1,888,516,676.78	\$ 1,726,318,000	\$ 1,687,486,000	\$ 1,790,101,000	\$ 1,759,127,000	\$ 71,641,000
PROV FOR OBLIGATED FUND BAL						
OTHER	\$ 17,842,541.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 17,842,541.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$1,906,359,217.78	\$ 1,726,318,000	\$ 1,687,486,000	\$ 1,790,101,000	\$ 1,759,127,000	\$ 71,641,000
GAIN OR LOSS	\$ (192,059,000.06)	\$ (130,414,000)	\$ (195,990,000)	\$ (168,263,000)	\$ (196,528,000)	\$ (538,000)
OPERATING SUBSIDY-GF	\$ 192,059,000.00	\$ 195,990,000	\$ 195,990,000	\$ 168,263,000	\$ 196,528,000	\$ 538,000
BUDGETED POSITIONS	9,251.0	8,605.0	8,605.0	8,607.0	8,607.0	2.0

The LAC+USC Medical Center (LAC+USC) is affiliated with the University of Southern California (USC) School of Medicine and provides inpatient hospital services, which include surgical, intensive care, emergency, trauma, orthopedic, obstetrics/gynecology, psychiatric, and pediatric services. LAC+USC also provides outpatient services and various specialty services, such as a burn center, neonatal intensive care unit, and hyperbaric chamber on Catalina Island.

Effective July 1, 2018, three CHCs and one HC were transferred from this enterprise fund to the recently created Ambulatory Care Network budget unit. As a result, the FY 2019-20 Recommended budget, as well as FY 2018-19 figures, reflect LAC+USC only, while FY 2017-18 reflects figures for both LAC+USC and the CHCs/HC.

Hospital Enterprise Fund - Olive View-UCLA Medical Center Operating Plan Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 1,527,141.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	826,487,444.63	549,419,000	532,401,000	550,037,000	517,848,000	(14,553,000)
TOTAL FINANCING SOURCES	\$ 828,014,585.63	\$ 549,419,000	\$ 532,401,000	\$ 550,037,000	\$ 517,848,000	\$ (14,553,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 444,126,327.89	\$ 376,470,000	\$ 365,632,000	\$ 393,104,000	\$ 383,557,000	\$ 17,925,000
SERVICES & SUPPLIES	265,891,713.77	214,564,000	203,725,000	210,268,000	210,268,000	6,543,000
OTHER CHARGES	92,971,479.95	80,530,000	69,281,000	62,236,000	62,236,000	(7,045,000)
CAPITAL ASSETS - EQUIPMENT	12,741,799.16	5,300,000	5,698,000	5,698,000	5,698,000	0
OTHER FINANCING USES	75,434,087.34	0	0	0	0	0
NET TOTAL	\$ 891,165,408.11	\$ 676,864,000	\$ 644,336,000	\$ 671,306,000	\$ 661,759,000	\$ 17,423,000
PROV FOR OBLIGATED FUND BAL						
OTHER	\$ 16,672,178.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 16,672,178.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$ 907,837,586.11	\$ 676,864,000	\$ 644,336,000	\$ 671,306,000	\$ 661,759,000	\$ 17,423,000
GAIN OR LOSS	\$ (79,823,000.48)	\$ (127,445,000)	\$ (111,935,000)	\$ (121,269,000)	\$ (143,911,000)	\$ (31,976,000)
OPERATING SUBSIDY-GF	\$ 79,823,000.00	\$ 111,935,000	\$ 111,935,000	\$ 121,269,000	\$ 143,911,000	\$ 31,976,000
BUDGETED POSITIONS	3,633.0	2,852.0	2,852.0	2,852.0	2,852.0	0.0

The Olive View-UCLA Medical Center (OV-UCLA) is affiliated with the UCLA School of Medicine and provides inpatient hospital services, which include surgical, intensive care, emergency, orthopedic, obstetrics/gynecology, and psychiatric services, as well as outpatient services. OV-UCLA also provides a foster care Medical Hub Clinic, as well as clinics for victims of suspected child abuse and neglect.

Effective July 1, 2018, the High Desert Regional Health Center (HDRHC), Mid-Valley CHC, outlying HCs, including clinics within the Antelope Valley Rehabilitation Center (AVRC), and one school-based clinic were transferred from this enterprise fund to the recently created Ambulatory Care Network budget unit. As a result, the FY 2019-20 Recommended budget, as well as FY 2018-19 figures, reflect OV-UCLA only, while FY 2017-18 reflects figures for OV-UCLA, HDRHC, CHC/HCs, AVRC and the school-based clinic.

Hospital Enterprise Fund - Rancho Los Amigos National Rehabilitation Center Operating Plan Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 722,437.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	317,271,329.68	239,032,000	229,235,000	238,391,000	218,329,000	(10,906,000)
TOTAL FINANCING SOURCES	\$ 317,993,766.68	\$ 239,032,000	\$ 229,235,000	\$ 238,391,000	\$ 218,329,000	\$ (10,906,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 178,620,382.85	\$ 189,042,000	\$ 196,557,000	\$ 203,347,000	\$ 202,116,000	\$ 5,559,000
SERVICES & SUPPLIES	93,152,942.54	99,794,000	97,056,000	93,855,000	93,855,000	(3,201,000)
OTHER CHARGES	45,701,467.75	61,991,000	57,644,000	50,008,000	50,008,000	(7,636,000)
CAPITAL ASSETS - EQUIPMENT	7,767,328.66	7,571,000	7,611,000	3,278,000	3,278,000	(4,333,000)
OTHER FINANCING USES	56,203,921.54	0	0	0	0	0
NET TOTAL	\$ 381,446,043.34	\$ 358,398,000	\$ 358,868,000	\$ 350,488,000	\$ 349,257,000	\$ (9,611,000)
PROV FOR OBLIGATED FUND BAL						
OTHER	\$ 4,158,723.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 4,158,723.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$ 385,604,766.34	\$ 358,398,000	\$ 358,868,000	\$ 350,488,000	\$ 349,257,000	\$ (9,611,000)
GAIN OR LOSS	\$ (67,610,999.66)	\$ (119,366,000)	\$ (129,633,000)	\$ (112,097,000)	\$ (130,928,000)	\$ (1,295,000)
OPERATING SUBSIDY-GF	\$ 67,611,000.00	\$ 129,633,000	\$ 129,633,000	\$ 112,097,000	\$ 130,928,000	\$ 1,295,000
BUDGETED POSITIONS	1,634.0	1,641.0	1,641.0	1,641.0	1,641.0	0.0

The Rancho Los Amigos National Rehabilitation Center (Rancho) is affiliated with the USC School of Medicine and specializes in rehabilitative services for patients who have experienced a life-changing illness, injury, or disability, such as a stroke, spinal cord injury, traumatic brain injury, or limb loss. Rancho provides inpatient hospital services, which include surgical, neurological, orthopedic, pediatric, spinal injury, and stroke rehabilitation services, as well as various outpatient services.

Hospital Enterprise Fund - DHS Operating Plan Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	\$ 245,604,000.00	\$ 56,896,000	\$ 56,896,000	\$ 348,518,000	\$ 163,930,000	\$ 107,034,000
REVENUE	314,000,481.58	0	0	0	0	0
TOTAL FINANCING SOURCES	\$ 559,604,481.58	\$ 56,896,000	\$ 56,896,000	\$ 348,518,000	\$ 163,930,000	\$ 107,034,000
FINANCING USES						
OTHER FINANCING USES	\$ 0.00	\$ 56,896,000	\$ 56,896,000	\$ 348,518,000	\$ 163,930,000	\$ 107,034,000
NET TOTAL	\$ 0.00	\$ 56,896,000	\$ 56,896,000	\$ 348,518,000	\$ 163,930,000	\$ 107,034,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 484,918,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OTHER	11,147,000.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	\$ 496,065,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$ 496,065,000.00	\$ 56,896,000	\$ 56,896,000	\$ 348,518,000	\$ 163,930,000	\$ 107,034,000
GAIN OR LOSS	\$ 63,539,481.58	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
OPERATING SUBSIDY-GF	\$ (63,540,164.72)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

The DHS Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility. The 2019-20 Recommended Budget reflects the use of \$163.9 million in obligated fund balance to be transferred to the four hospital enterprise funds to offset ongoing healthcare costs.

Departmental Program Summary

1. Adult Inpatient (excluding Obstetrics and Psychiatric)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	623,691,000	--	623,691,000	--	2,393.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	623,691,000	--	623,691,000	--	2,393.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Adult inpatient services are provided at DHS hospital facilities. The types of care provided to the patients include, but are not limited to, medical acute, surgical acute, intensive care, coronary intensive care, and burn care. The program provides acute and preventative medical care, as well as pharmaceutical prescription for acute or chronic diseases for the treatment of all adult patients.

2. Obstetrics (Inpatient only; includes Labor and Delivery and Nursery)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	83,994,000	--	83,994,000	--	299.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	83,994,000	--	83,994,000	--	299.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Obstetrics services provided to mothers, prior to and including delivery, consist of perinatal care during labor, assistance in delivery, postnatal care in recovery, minor gynecologic procedures, and nursing care following delivery. Also included is the daily nursing care for newborns and premature infants not requiring extraordinary care.

3. Pediatrics Inpatient Services (excluding Psychiatric and Rehabilitation)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	87,383,000	--	87,383,000	--	388.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	87,383,000	--	87,383,000	--	388.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pediatric inpatient services are provided to pediatric patients, including neonatal patients, who require services not available or appropriately given in the newborn nursery. Services include medical, surgical, and orthopedics.

4. Rehabilitation (Inpatient and Outpatient)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	200,282,000	--	200,282,000	--	1,084.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	200,282,000	--	200,282,000	--	1,084.0

Authority: Non-mandated, discretionary program.

Rehabilitation services at Rancho Los Amigos include both acute inpatient and outpatient services. Rehabilitation care is provided to patients needing physical or corrective treatment of bodily conditions based on physicians' orders and approved rehabilitation care plans.

5. Psychiatric Services (Inpatient, Outpatient and Emergency Department; all ages)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	122,399,000	--	122,399,000	--	291.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	122,399,000	--	122,399,000	--	291.0

Authority: Non-mandated, discretionary program.

Psychiatric acute care is a provision of care to adult, adolescent and child patients with mental illnesses or disorders. The services can also be provided for mental illnesses requiring isolation or a locked unit. These services are staffed with specially trained personnel and contain monitoring and specialized support equipment for patients who, as a result of shock, trauma, or threatening conditions, require intensified, comprehensive observation and care. The program also includes emergency treatment to the mentally ill requiring immediate care on an unscheduled basis provided in the psychiatric emergency room. Activities include, but are not limited to, assisting psychiatrists in emergency procedures, comforting patients, maintaining aseptic conditions, and monitoring vital life signs.

6. Emergency Department (excluding Psychiatric Emergency Department)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	223,870,000	--	223,870,000	--	604.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	223,870,000	--	223,870,000	--	604.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Emergency services provide emergency treatment to the ill and injured that require immediate medical or surgical care on an unscheduled basis. This includes patients treated at the emergency service facilities of hospitals for non-emergency medical care.

7. Hospital Outpatient Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	313,215,000	--	313,215,000	--	850.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	313,215,000	--	313,215,000	--	850.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital outpatient services are provided to ambulatory patients on a scheduled basis, excluding walk-in or urgent care clinics. This includes, but is not limited to, diagnostic, preventive, curative, and educational services. Clinics include, but are not limited to, admitting, diabetic, ear/nose/throat, eye, gynecology, orthopedic, pediatrics, surgery, cardiology, physical medicine, urology, urgent care, psychiatric, dental, and allergy.

8. Hospital-Based Ancillary Services (excluding Labor and Delivery, Laboratory and Pharmacy Services)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	721,156,000	--	721,156,000	--	2,514.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	721,156,000	--	721,156,000	--	2,514.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital-based ancillary services are support services offered for the treatment and care of both inpatient and outpatient clients receiving treatment at DHS facilities. These services include, but are not limited to, medical supplies and equipment, cardiology and diagnostic testing, medications to patients, endoscopy and therapies, diagnostic procedures, surgery and recovery, anesthesiology, echocardiology, cardiac catheterization, stress testing, holter monitoring, electromyography, radiology diagnostic and therapeutic, nuclear medicine, magnetic resonance imaging, ultrasonography, computerized tomographic (CT) scanner, respiratory therapy, pulmonary function, renal dialysis, lithotripsy, gastro-intestinal endoscopy, physical therapy, speech therapy, occupational therapy, and audiology.

9. Hospital-Based Laboratories

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	209,170,000	--	209,170,000	--	935.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	209,170,000	--	209,170,000	--	935.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Laboratories and Pathology includes clinical and anatomic pathology. Anatomic pathology consists of surgical, cytologic and autopsy pathology, hematopathology and electron microscopy. Clinical pathology sections include blood bank/transfusion medicine, chemistry, hematology and coagulation, immunology, microbiology, and urinalysis. Activities are designated as pre-analytical, analytical, and post-analytical. They range from patient preparation and specimen collection, transport of specimen, specimen processing, testing/analysis, results reporting and, in some cases, test interpretation. Specimens include blood, tissues, and various human sources for culture. Blood bank/transfusion services may range from donor collection/procurement, testing for transfusion compatibility, release for transfusion, to apheresis of patients. Blood products range from whole blood, red cells, and fresh frozen plasma to apheresis units. Some testing is performed off-site in either another hospital laboratory or in a contract reference laboratory.

10. Hospital-Based Pharmacies

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	415,305,000	--	415,305,000	--	1,543.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	415,305,000	--	415,305,000	--	1,543.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pharmaceutical management encompasses various medication use processes, including the prescribing, dispensing, administering, and monitoring of medication. Also, involved in the appropriate management of pharmaceuticals are formulary management and purchasing and inventory control. In total, these processes involve multidisciplinary collaboration, with the overall goal of ensuring optimal cost-effective therapy.

11. Medical Education

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	314,633,000	--	314,633,000	--	1,233.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	314,633,000	--	314,633,000	--	1,233.0

Authority: Non-mandated, discretionary program.

Includes non-in-service educational programs conducted by the hospitals. This includes the Medical Postgraduate Education programs and the School of Nursing. LAC+USC, H-UCLA, and OV-UCLA are designated as large, teaching public hospitals. As such, they provide an organized program of medical postgraduate clinical education to residents, interns, and fellows.

12. Clinic-Based Outpatient Services (including Ancillaries, etc.)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	502,735,000	1,787,000	498,726,000	2,222,000	2,635.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	502,735,000	1,787,000	498,726,000	2,222,000	2,635.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Clinic-based outpatient services (including ancillaries, etc.) are provided by Outpatient Clinics (OC), CHCs, and HCs. State law and case law mandate that the County ensures the availability of health services that alleviate pain, treat infection, maintain basic function and adequate nutrition, and provide care for conditions posing serious health risks for individuals without health insurance or financial resources. Operating the OCs, CHCs, and HCs is one way the County has chosen to fulfill its obligation to deliver these services.

13. Community Partners (CP) Program

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	65,893,000	--	61,588,000	4,305,000	256.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	65,893,000	--	61,588,000	4,305,000	256.0

Authority: Non-mandated, discretionary program.

The CP program, in collaboration with its strategic and traditional partners, provides primary, specialty, and dental services across the County. The goal is to ensure that all patients who qualify for the program receive the highest quality health care services.

The Managed Care Services division is responsible for the overall administrative management of the CP program and My Health LA. The division works collaboratively with community health care organizations, contractors, and health advocates to plan, implement, and evaluate ambulatory care services throughout the County, as well as Department managers and community stakeholders, to develop countywide ambulatory care initiatives and policies.

14. EMS

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	38,108,000	2,401,000	35,707,000	--	204.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	38,108,000	2,401,000	35,707,000	--	204.0

Authority: Non-mandated, discretionary program.

The EMS Agency is responsible for planning, implementing, monitoring and evaluating the local EMS system. This includes establishing policies, addressing the financial aspects of system operation, and making provisions for collection, analysis, and dissemination of EMS related data. In addition, the EMS Agency is responsible for establishing operational policies and procedures, designating EMS base hospitals and specialty care centers, such as trauma centers, developing guidelines, standards, and protocols for patient treatment and transfer, implementing a pre-hospital Advanced Life Support Program, certifying and accrediting pre-hospital medical care personnel, and approving EMS personnel training programs.

15. JCHS

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	42,818,000	30,932,000	930,000	10,956,000	251.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	42,818,000	30,932,000	930,000	10,956,000	251.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

JCHS provides health care and dental services to children and youth in the Probation Department's detention and residential facilities.

16. MCS

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	44,810,000	24,000	--	44,786,000	291.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	44,810,000	24,000	--	44,786,000	291.0

Authority: Non-mandated, discretionary program.

MCS functions as the medical services organization for DHS and coordinates the delivery of health care to improve the quality of care provided by DHS in a managed care environment. MCS' main function is to support patients, providers, health plan partners, and staff in fulfilling DHS' managed care responsibilities. MCS' goals are to improve DHS outcomes and patient experience, while reducing the cost of providing care. MCS monitors compliance with managed care contractors, including health plans and medical groups, tracks health care quality, standardizes processes across DHS clinical settings, and assesses potential new managed care lines of business.

17. ICHS

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	336,024,000	7,271,000	6,609,000	322,144,000	2,095.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	336,024,000	7,271,000	6,609,000	322,144,000	2,095.0

Authority: Mandated program with discretionary service level.

ICHS is the result of the Board-approved integration of health and mental health services provided in the County's correctional system into a single, consolidated correctional health services unit within DHS. The integration involved the transfer of existing correctional health staff from the Department of Mental Health and the Sheriff Department's Medical Services Bureau to DHS. ICHS allows DHS to collaborate with the Sheriff Department's custody personnel to implement a number of enhancements, such as coordinated primary and preventative care, improved workflows and clinical processes, access to care and discharge/re-entry planning, enhanced jail mental health services, emphasis on substance use disorder services, and improvement opportunities for recruitment, retention, and training of jail health staff.

18. Administration (including Fiscal Services, General Services, and Patient Care Services)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,838,041,000	210,166,000	2,009,471,000	618,404,000	7,821.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	2,838,041,000	210,166,000	2,009,471,000	618,404,000	7,821.0

Authority: Non-mandated, discretionary program.

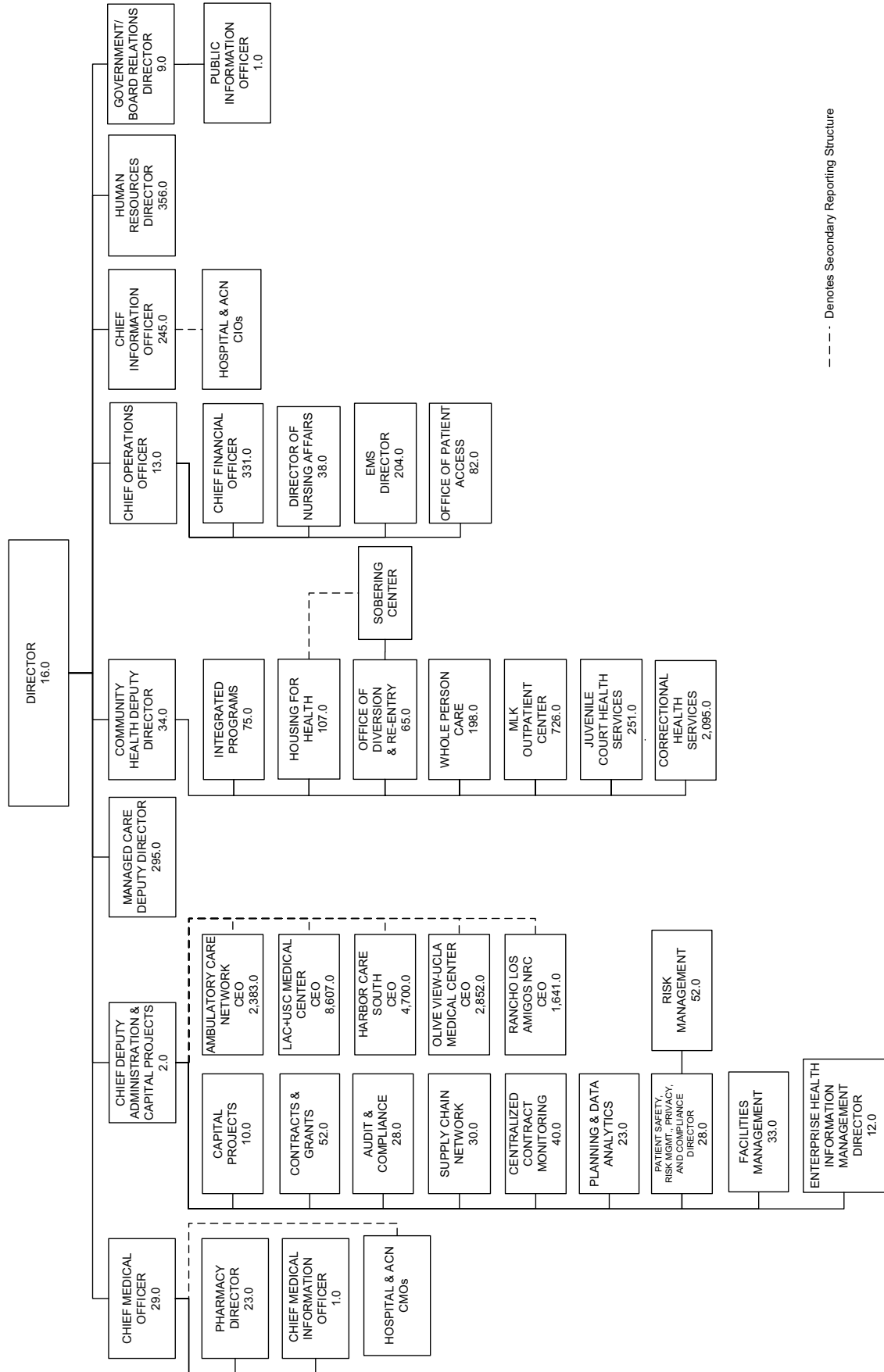
Administration includes the Administrative Program, General Services, Patient Care Services and DHS' non-operating budget units (Contributions to Hospital Enterprise Funds, DHS Enterprise Fund, Managed Care Rate Supplement, and Health Services-Realignment).

The Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, procurement and strategic planning functions, admitting, registration, hospital administration, employee health services, community health services, auxiliary group, medical library, medical records, medical staff administration, nursing administration, nursing float personnel, in-service education-nursing, utilization management, and other unassigned costs such as depreciation/amortization, leases and rentals, malpractice insurance, other insurance, interest, and non-payroll related employee benefits. In addition, it includes intergovernmental relations, communications, and various other administrative functions with departmentwide impact.

General Services are the non-patient care support services needed to operate a hospital. Included under General Services are kitchen, dietary, laundry and linen, social work, housekeeping, security, grounds, plant operations, plant maintenance, communications, and data processing.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	7,183,527,000	252,581,000	5,928,129,000	1,002,817,000	25,687.0

Department of Health Services
Christina R. Ghaly, M.D., Director
FY 2019-20 Recommended Budget Positions = 25,687.0



Mental Health

Jonathan E. Sherin, M.D., Ph.D., Director

Mental Health Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$2,047,083,861.47	\$ 2,408,054,000	\$ 2,555,724,000	\$ 2,601,831,000	\$ 2,604,668,000	\$ 48,944,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 584,657,710.63	\$ 636,139,000	\$ 664,174,000	\$ 777,405,000	\$ 728,485,000	\$ 64,311,000
SERVICES & SUPPLIES	1,533,303,268.89	1,905,779,000	2,029,470,000	2,014,969,000	2,013,867,000	(15,603,000)
OTHER CHARGES	119,973,111.37	95,510,000	106,097,000	120,558,000	109,322,000	3,225,000
CAPITAL ASSETS - EQUIPMENT	1,748,717.95	2,294,000	3,600,000	3,508,000	3,056,000	(544,000)
GROSS TOTAL	\$2,239,682,808.84	\$ 2,639,722,000	\$ 2,803,341,000	\$ 2,916,440,000	\$ 2,854,730,000	\$ 51,389,000
INTRAFUND TRANSFERS	(103,106,215.14)	(163,958,000)	(189,318,000)	(191,763,000)	(191,763,000)	(2,445,000)
NET TOTAL	\$2,136,576,593.70	\$ 2,475,764,000	\$ 2,614,023,000	\$ 2,724,677,000	\$ 2,662,967,000	\$ 48,944,000
NET COUNTY COST	\$ 89,492,732.23	\$ 67,710,000	\$ 58,299,000	\$ 122,846,000	\$ 58,299,000	\$ 0
BUDGETED POSITIONS	5,320.0	5,591.0	5,591.0	6,234.0	5,838.0	247.0
FUND	FUNCTION					
GENERAL FUND	HEALTH AND SANITATION					
	ACTIVITY					
	HEALTH					

Mission Statement

The Department of Mental Health (DMH) envisions a County unified by shared intention that helps those suffering from mental illness to heal, grow, and flourish. The mission of DMH is to optimize the hope, well-being, and life trajectory of the County's most vulnerable, through access to care and resources that promote not only independence and personal recovery, but also connectedness and community reintegration.

DMH strives to provide clinically competent, culturally sensitive, and linguistically appropriate mental health services to clients in the least restrictive manner possible. Services are provided in a wide variety of locations including community-based clinics, schools, residential facilities, housing programs and health centers, in addition to an expanding corps of field-based teams. DMH also makes a significant contribution to prevention and early intervention for those at risk of developing mental health conditions.

2019-20 Budget Message

The 2019-20 Recommended Budget is funded with a combination of additional ongoing revenue and one-time funding available from prior fiscal years. The Recommended Budget reflects the minimum maintenance of effort (MOE) required by law of \$22.3 million and Vehicle License Fees of \$29.3 million, as well as \$6.7 million in NCC overmatch for programs such as the public guardian, decompression of psychiatric emergency rooms, and single adult model services.

The Recommended Budget includes increases in funding for a variety of important mental health services. Among the significant increases are the following: 1) new and continued implementation of various Mental Health Services Act (MHSA) programs, in accordance with the Department's MHSA plans and periodic updates, chiefly comprised of annualization of partial-year funding added in the previous fiscal year for Board-approved initiatives, additional medical staff at department operated clinics, and decreases in prior-year, one-time funding; 2) continued implementation of the Continuum of Care Reform (CCR); 3) increased funding for the cost of purchasing beds from Institutions for Mental Disease (IMD) and to purchase additional inpatient beds from State hospitals; and 4) additional funding for negotiated salary and related employee benefits changes.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	2,803,341,000	189,318,000	2,555,724,000	58,299,000	5,591.0
New/Expanded Programs					
1. CCR: Reflects increased funding and 12.0 positions, offset by Medi-Cal revenue, for continued implementation of CCR to reform group home care for foster children, pursuant to a Board letter approved on March 8, 2017.	1,776,000	--	1,776,000	--	12.0
2. MHSA – Previously Approved: Reflects increased funding in accordance with Board-approved MHSA plans, offset by MHSA funding, including: a) \$2.7 million to annualize partial-year funding budgeted in previous years for home teams, contract monitoring, health promoters, child well-being services, key management positions, and mental evaluation teams; b) \$4.0 million and 27.0 positions for the School Threat Assessment Response Team (START) program, as approved by the Board on April 10, 2018 and February 27, 2018; c) \$7.4 million and 65.0 positions to expand the Women's Re-Entry Program and develop a new Women's Well-Being Center as approved by the Board on November 7, 2018; and d) \$0.7 million and 6.0 positions for the second year of the Psychiatry Residency Program with Charles Drew University, as approved by the Board on May 29, 2018.	14,888,000	35,000	14,853,000	--	98.0
3. MHSA – General Program Expansions: Reflects increased funding to implement the Department's MHSA plans, offset by MHSA funding, including: a) \$15.2 million and 77.0 positions for additional medical staff at department-operated clinics to address access to care needs for clients requiring the most intensive mental health interventions, including psychotropic medications; and b) \$1.0 million and 6.0 positions for reinforced monitoring and control of adult residential facilities to support their functioning before they become fragile enough to fail.	16,207,000	--	16,207,000	--	83.0
4. MHSA – County Partners: Reflects the alignment of MHSA funding with planned program levels for services provided in partnership with other County departments including: a) \$0.4 million for additional youth diversion efforts in conjunction with the Office of Diversion and Re-Entry (ODR); b) \$1.0 million for prevention and early intervention programs at vocational camps in conjunction with the Probation Department; \$0.4 million reduction of prior-year, one-time funding for Parks After Dark programs in conjunction with the Department of Parks and Recreation; and d) \$12.6 million reduction of prior-year, one-time funding for library prevention and early intervention programs and Triple P youth career services in conjunction with the LA County Library.	(11,580,000)	--	(11,580,000)	--	--
5. Inpatient Bed Cost Increases: Reflects funding for an increase in costs and additional bed days purchased from State hospitals and IMDs.	16,699,000	--	--	16,699,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
6. AB 109 Public Safety Realignment Revenue: Reflects the reduction of one-time AB 109 funding, partially offset by an increase of salary cost-of-living adjustment, in accordance with established funding targets.	(9,353,000)	--	(9,353,000)	--	--
Other Changes					
1. Deletion of One-Time Funding: Reflects the reduction in funding for a one-time homeless-related project.	(311,000)	(240,000)	(71,000)	--	--
2. Salary and Employee Benefits: Primarily reflects Board-approved increases primarily in salaries and health insurance subsidies.	12,709,000	1,481,000	8,300,000	2,928,000	--
3. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	4,987,000	615,000	3,447,000	925,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in department's proportional share of the costs to prefund the County's retiree healthcare benefits.	6,644,000	819,000	4,592,000	1,233,000	--
5. Unavoidable Costs: Reflects changes in workers' compensation and unemployment insurance costs based on historical experience.	371,000	46,000	256,000	69,000	--
6. Program Support Positions: Reflects the addition of 56.0 positions to support programs throughout the Department, primarily in response to new requirements promulgated by the federal Medicaid Final Rule concerning network adequacy, access to care standards, timely processing of treatment authorization requests, and related improvements to quality and outcomes measurement and documentation. Also reflects additional positions to enhance operational responsiveness, and the alignment of positions and classifications to more accurately reflect assigned duties and funding sources.	6,730,000	--	6,730,000	--	56.0
7. Operating Costs: Reflects miscellaneous changes involving other County departments and grant-funded programs, elimination of 2.0 positions commensurate with a reduction of prior-year, one-time funds, and adjustments to various revenues and expenditures to more closely reflect anticipated funding levels.	(8,378,000)	(311,000)	13,787,000	(21,854,000)	(2.0)
Total Changes	51,389,000	2,445,000	48,944,000	0	247.0
2019-20 Recommended Budget	2,854,730,000	191,763,000	2,604,668,000	58,299,000	5,838.0

Critical and Unmet Needs

The Department's critical and unmet needs include: 1) ongoing funding for additional beds purchased from State hospitals and IMD; 2) augmentation of funding for the Public Guardian due to an increase in the forensic population referred from the courts and court diversion programs; 3) replacement of the Access Center information call line with a state-of-the-art call center; 4) additional resources for assisted outpatient teams, emergency response teams, and mental health court programs; and 5) various program and central infrastructure.

MENTAL HEALTH BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 3,761,236.15	\$ 4,345,000	\$ 4,071,000	\$ 4,393,000	\$ 4,393,000	\$ 322,000
CONTRACT CITIES SELF INSURANCE	0.00	0	2,587,000	2,587,000	2,587,000	0
ESTATE FEES	1,300,336.26	1,177,000	1,281,000	1,281,000	1,281,000	0
FEDERAL - GRANTS	24,928,195.00	7,666,000	9,568,000	9,568,000	9,568,000	0
FEDERAL - HEALTH ADMINISTRATION	4,792.30	32,000	400,000	400,000	400,000	0
FEDERAL - HEALTH GRANTS	19,577,875.51	21,674,000	21,675,000	20,829,000	20,829,000	(846,000)
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	195,500.00	196,000	400,000	400,000	400,000	0
FEDERAL - TARGETED CASE MANAGEMENT (TCM)	(986,019.04)	0	501,000	0	501,000	0
FEDERAL AID - DISASTER RELIEF	22,998.00	0	0	0	0	0
FEDERAL AID - MENTAL HEALTH	781,553,362.77	793,535,000	835,656,000	859,861,000	858,225,000	22,569,000
FIRST 5 LA	1,463,171.87	3,095,000	3,566,000	0	0	(3,566,000)
HOSPITAL OVERHEAD	25,841.94	25,000	128,000	104,000	128,000	0
INSTITUTIONAL CARE & SERVICES	6,922,234.87	5,052,000	0	0	0	0
INTEREST	6,240.21	8,000	0	0	0	0
MENTAL HEALTH SERVICES	0.00	0	102,000	102,000	102,000	0
MISCELLANEOUS	9,362,027.62	2,023,000	1,764,000	1,764,000	1,764,000	0
OTHER GOVERNMENTAL AGENCIES	(274,476.29)	0	0	0	0	0
OTHER STATE AID - HEALTH	22,974.75	0	0	0	0	0
SALE OF CAPITAL ASSETS	34,932.87	26,000	10,000	10,000	10,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	660,769,490.52	838,338,000	865,491,000	891,192,000	890,745,000	25,254,000
STATE AID - MENTAL HEALTH	18,515,048.03	18,298,000	44,775,000	41,796,000	41,793,000	(2,982,000)
TRANSFERS IN	519,878,098.13	712,564,000	763,749,000	767,544,000	771,942,000	8,193,000
TOTAL REVENUE	\$2,047,083,861.47	\$ 2,408,054,000	\$ 2,555,724,000	\$ 2,601,831,000	\$ 2,604,668,000	\$ 48,944,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 371,128,218.99	\$ 405,851,000	\$ 432,490,000	\$ 492,369,000	\$ 464,011,000	\$ 31,521,000
CAFETERIA BENEFIT PLANS	76,085,084.08	80,347,000	83,995,000	101,883,000	92,079,000	8,084,000
COUNTY EMPLOYEE RETIREMENT	65,222,090.62	69,505,000	71,473,000	89,151,000	82,668,000	11,195,000
DENTAL INSURANCE	1,586,076.88	1,685,000	1,692,000	2,237,000	1,966,000	274,000
DEPENDENT CARE SPENDING ACCOUNTS	527,927.99	580,000	609,000	610,000	610,000	1,000
DISABILITY BENEFITS	3,176,989.73	2,288,000	1,766,000	1,827,000	1,772,000	6,000
FICA (OASDI)	5,666,688.06	6,095,000	6,175,000	7,474,000	6,990,000	815,000
HEALTH INSURANCE	6,701,529.23	6,907,000	6,968,000	10,287,000	8,490,000	1,522,000
LIFE INSURANCE	647,488.59	672,000	697,000	934,000	828,000	131,000
OTHER EMPLOYEE BENEFITS	489,990.04	3,846,000	0	0	0	0
RETIREE HEALTH INSURANCE	32,126,198.00	38,624,000	36,298,000	44,120,000	44,120,000	7,822,000
SAVINGS PLAN	2,253,187.03	2,478,000	2,493,000	3,105,000	2,869,000	376,000
THRIFT PLAN (HORIZONS)	10,816,419.80	11,453,000	11,274,000	14,726,000	13,400,000	2,126,000
UNEMPLOYMENT INSURANCE	211,523.00	91,000	262,000	289,000	289,000	27,000
WORKERS' COMPENSATION	8,018,298.59	5,717,000	7,982,000	8,393,000	8,393,000	411,000
TOTAL S & E B	584,657,710.63	636,139,000	664,174,000	777,405,000	728,485,000	64,311,000

MENTAL HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	28,992,736.18	35,706,000	13,666,000	15,051,000	15,052,000	1,386,000
CLOTHING & PERSONAL SUPPLIES	64,502.27	37,000	3,412,000	6,169,000	6,169,000	2,757,000
COMMUNICATIONS	12,097,799.74	6,723,000	1,199,000	1,234,000	1,234,000	35,000
COMPUTING-MAINFRAME	659,452.29	19,000	15,000	2,000	2,000	(13,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	7,539,556.42	2,608,000	4,414,000	5,511,000	4,361,000	(53,000)
COMPUTING-PERSONAL	2,375,913.91	762,000	6,341,000	7,527,000	6,850,000	509,000
CONTRACTED PROGRAM SERVICES	1,320,553,713.85	1,676,349,000	1,800,851,000	1,776,484,000	1,784,178,000	(16,673,000)
FOOD	252,409.08	300,000	469,000	463,000	463,000	(6,000)
HOUSEHOLD EXPENSE	103,224.17	132,000	252,000	85,000	85,000	(167,000)
INFORMATION TECHNOLOGY SERVICES	10,622,475.63	10,445,000	7,089,000	8,041,000	7,421,000	332,000
INFORMATION TECHNOLOGY-SECURITY	0.00	30,000	30,000	30,000	30,000	0
INSURANCE	687,564.33	335,000	399,000	1,148,000	1,148,000	749,000
MAINTENANCE - BUILDINGS & IMPRV	5,932,813.24	4,954,000	4,832,000	4,998,000	4,998,000	166,000
MAINTENANCE - EQUIPMENT	52,599.73	57,000	160,000	160,000	160,000	0
MEDICAL DENTAL & LAB SUPPLIES	9,141,108.33	6,002,000	12,039,000	10,524,000	10,524,000	(1,515,000)
MEMBERSHIPS	462,690.18	500,000	386,000	839,000	839,000	453,000
MISCELLANEOUS EXPENSE	29,925.84	72,000	81,000	84,000	84,000	3,000
OFFICE EXPENSE	2,628,828.79	1,906,000	3,714,000	4,132,000	3,908,000	194,000
PROFESSIONAL SERVICES	23,387,737.65	65,813,000	55,575,000	54,717,000	54,707,000	(868,000)
PUBLICATIONS & LEGAL NOTICE	0.00	0	222,000	121,000	121,000	(101,000)
RENTS & LEASES - BLDG & IMPRV	21,783,888.84	22,799,000	37,671,000	43,475,000	38,691,000	1,020,000
RENTS & LEASES - EQUIPMENT	1,397,347.61	1,437,000	1,447,000	1,447,000	1,447,000	0
SMALL TOOLS & MINOR EQUIPMENT	48,038.27	45,000	10,000	10,000	10,000	0
SPECIAL DEPARTMENTAL EXPENSE	238,447.39	223,000	149,000	49,000	49,000	(100,000)
TECHNICAL SERVICES	53,876,163.49	42,481,000	42,964,000	32,965,000	32,965,000	(9,999,000)
TELECOMMUNICATIONS	8,035,576.06	9,489,000	11,047,000	12,255,000	11,438,000	391,000
TRAINING	17,490,200.83	11,706,000	15,739,000	21,910,000	21,590,000	5,851,000
TRANSPORTATION AND TRAVEL	3,128,508.70	3,060,000	2,891,000	3,341,000	3,235,000	344,000
UTILITIES	1,720,046.07	1,789,000	2,406,000	2,197,000	2,108,000	(298,000)
TOTAL S & S	1,533,303,268.89	1,905,779,000	2,029,470,000	2,014,969,000	2,013,867,000	(15,603,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	43,161,523.50	9,521,000	15,889,000	15,889,000	15,889,000	0
JUDGMENTS & DAMAGES	1,784,946.64	3,322,000	3,322,000	3,322,000	3,322,000	0
RET-OTHER LONG TERM DEBT	1,344,971.73	535,000	1,240,000	1,527,000	1,527,000	287,000
SUPPORT & CARE OF PERSONS	73,677,496.10	82,127,000	85,639,000	99,813,000	88,577,000	2,938,000
TAXES & ASSESSMENTS	4,173.40	5,000	7,000	7,000	7,000	0
TOTAL OTH CHARGES	119,973,111.37	95,510,000	106,097,000	120,558,000	109,322,000	3,225,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	258,709.61	1,700,000	1,666,000	1,666,000	1,666,000	0
ELECTRONIC EQUIPMENT	355,610.32	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	12,931.09	200,000	200,000	200,000	200,000	0

MENTAL HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
VEHICLES & TRANSPORTATION EQUIPMENT	1,121,466.93	394,000	1,734,000	1,642,000	1,190,000	(544,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	1,748,717.95	2,294,000	3,600,000	3,508,000	3,056,000	(544,000)
TOTAL CAPITAL ASSETS	1,748,717.95	2,294,000	3,600,000	3,508,000	3,056,000	(544,000)
GROSS TOTAL	\$2,239,682,808.84	\$ 2,639,722,000	\$ 2,803,341,000	\$ 2,916,440,000	\$ 2,854,730,000	\$ 51,389,000
INTRAFUND TRANSFERS	(103,106,215.14)	(163,958,000)	(189,318,000)	(191,763,000)	(191,763,000)	(2,445,000)
NET TOTAL	\$2,136,576,593.70	\$ 2,475,764,000	\$ 2,614,023,000	\$ 2,724,677,000	\$ 2,662,967,000	\$ 48,944,000
NET COUNTY COST	\$ 89,492,732.23	\$ 67,710,000	\$ 58,299,000	\$ 122,846,000	\$ 58,299,000	\$ 0
 BUDGETED POSITIONS	 5,320.0	 5,591.0	 5,591.0	 6,234.0	 5,838.0	 247.0

Departmental Program Summary

1. Outpatient Mental Health Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,327,868,000	180,951,000	2,115,142,000	31,775,000	4,369.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	2,327,868,000	180,951,000	2,115,142,000	31,775,000	4,369.0

Authority: Mandated program – Sections 1710, 4380, 5001, 5530, 5600, 5600.1, 5600.2, 5600.4, 5670, 5671, 5672, 5695, 5775, 6002.1, 6003.2 and 6004 of the California Welfare and Institutions (W&I) Code, Part 2, Division 5; and Sections 522, 863.1 (a), 1101, and 1103 of California Code of Regulations, Title 9, Division 1.

Provides an array of outpatient mental health services to individuals with severe and persistent mental illness and to severely emotionally disturbed children, adolescents, and their families. These services, provided through a network of County-operated and contracted licensed agencies, include case management, individual and group therapy, medication support, crisis intervention, and psychological testing.

2. Psychiatric Hospitalization Services in 24-Hour Facilities

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	262,502,000	8,347,000	248,197,000	5,958,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	262,502,000	8,347,000	248,197,000	5,958,000	--

Authority: Mandated program – Sections 5150, 5250, 5270, 5353, 5358, and 5600 of the California W&I Code, Part 2.5, Division 5.

Provides inpatient services to clients that need 24-hour care for grave mental health disabilities. These services provided through a network of County-operated and contracted licensed hospitals, State hospitals, and IMD programs.

3. Public Guardian

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	27,211,000	71,000	23,713,000	3,427,000	187.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	27,211,000	71,000	23,713,000	3,427,000	187.0

Authority: Mandated program - Sections 5350, 5350.1, 5352.5, and 5354.5 of the W&I Code, and Sections 27430 and 27432 of the California Government Code.

Investigates the need for conservatorship and acts as the public conservator for individuals mandated by the courts to be gravely disabled due to a mental disorder, unable to care for themselves properly for their food, clothing, shelter, or health needs, and/or unable to manage their finances or resist undue influence or fraud due to mental illness or disorder.

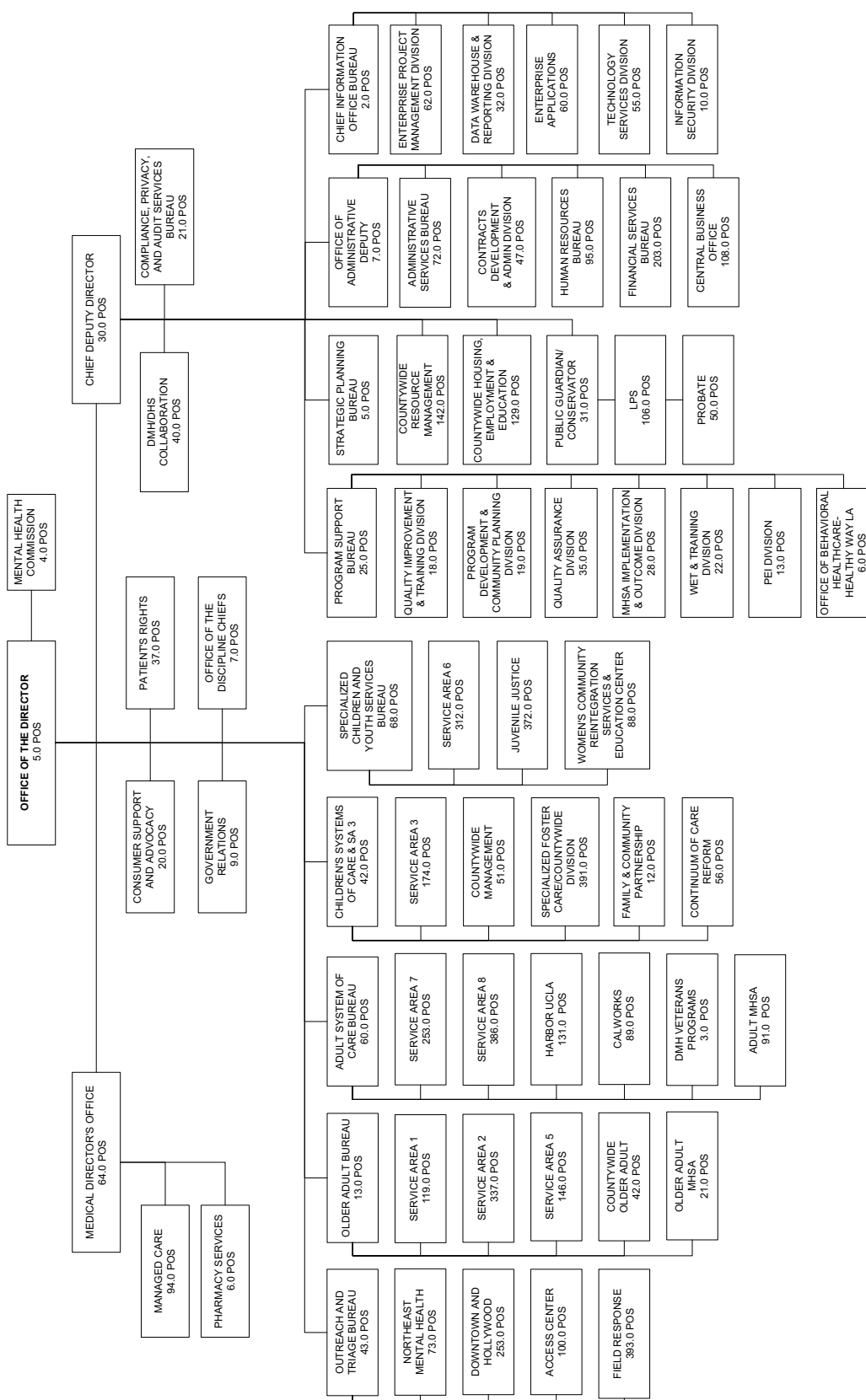
4. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	237,149,000	2,394,000	217,616,000	17,139,000	1,282.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	237,149,000	2,394,000	217,661,000	17,139,000	1,282.0

Authority: Mandated program – Sections 17001 and 5600.2 of the California W&I Code.

Provides executive and administrative support required for the ongoing operational functions of the Department, which includes the executive office, human resources, fiscal services, information technology, and the management of a complex system of contracts.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	2,854,730,000	191,763,000	2,604,668,000	58,299,000	5,838.0



Public Health

Barbara Ferrer, Ph.D., M.P.H., M.Ed., Director

Public Health Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 700,600,891.35	\$ 739,655,000	\$ 995,127,000	\$ 909,750,000	\$ 878,749,000	\$ (116,378,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 535,052,174.54	\$ 563,114,000	\$ 614,401,000	\$ 630,423,000	\$ 629,985,000	\$ 15,584,000
SERVICES & SUPPLIES	442,999,521.14	470,530,000	708,348,000	574,143,000	544,337,000	(164,011,000)
OTHER CHARGES	4,215,848.18	3,995,000	9,194,000	9,679,000	9,679,000	485,000
CAPITAL ASSETS - EQUIPMENT	6,528,304.61	3,333,000	4,471,000	1,932,000	1,932,000	(2,539,000)
GROSS TOTAL	\$ 988,795,848.47	\$ 1,040,972,000	\$ 1,336,414,000	\$ 1,216,177,000	\$ 1,185,933,000	\$ (150,481,000)
INTRAFUND TRANSFERS	(67,443,144.17)	(83,880,000)	(130,117,000)	(92,440,000)	(93,290,000)	36,827,000
NET TOTAL	\$ 921,352,704.30	\$ 957,092,000	\$ 1,206,297,000	\$ 1,123,737,000	\$ 1,092,643,000	\$ (113,654,000)
NET COUNTY COST	\$ 220,751,812.95	\$ 217,437,000	\$ 211,170,000	\$ 213,987,000	\$ 213,894,000	\$ 2,724,000
BUDGETED POSITIONS	4,829.0	4,918.0	4,918.0	4,845.0	4,869.0	(49.0)

Mission Statement

The mission of the Department of Public Health (DPH) is to protect health, prevent disease and injury, and promote health and well-being for everyone in the County.

2019-20 Budget Message

DPH continues to primarily focus on efficient and responsive public health services to all who live, work, and visit the County. The 2019-20 Recommended Budget provides for total gross appropriation funding of \$1.2 billion supported by grants, fees, and revenue resulting in an NCC allocation of \$213.9 million. This reflects an NCC increase of \$2.7 million primarily due to Board-approved increases in salaries and employee benefits. Notable changes include:

- Reduction to the Substance Abuse Prevention and Control (SAPC) budget based on historical experience and anticipated costs;
- Deletion of funding from expired grants;

- Deletion of intrafund transfers no longer needed for services provided within DPH due to the consolidation of the five DPH budget units into a single budget unit in FY 2018-19;
- Reduction of Proposition 56 funding based on the State's funding allocation; and
- Deletion of 49.0 long-term vacant and 139.0 ordinance-only positions.

Critical/Strategic Planning Initiatives

The Recommended Budget continues to support the Department in fully leveraging resources that align with key initiatives in the County Strategic Plan. This includes co-location and integration of services with the Departments of Mental Health and Health Services, reducing exposures to environmental hazards, expanding programming to prevent and treat substance use disorders, preventing violence and addressing trauma, and supporting families and children through home visits and care coordination.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	1,336,414,000	130,117,000	995,127,000	211,170,000	4,918.0
Critical Issues					
1. Budget Alignment: Reflects appropriation and revenue adjustments to support DPH's continued efforts to right-size the consolidated departmental budget based on actual experience and anticipated funding levels. Also, reflects the deletion of 49.0 long-term vacant and 139.0 ordinance-only positions, partially offset with decrease in revenue, resulting in an NCC decrease.	(161,878,000)	(33,670,000)	(127,666,000)	(542,000)	(49.0)
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year carryover funding for Measure B.	(3,658,000)	--	(3,658,000)	--	--
2. AB 109: Reflects an increase in salaries and employee benefits fully offset with AB 109 revenues.	53,000	--	53,000	--	--
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	12,360,000	--	9,831,000	2,529,000	--
4. Retirement: Reflects an increase primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	1,405,000	--	1,129,000	276,000	--
5. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	3,725,000	--	3,273,000	452,000	--
6. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs based on historical experience.	587,000	--	587,000	--	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	2,000	--	2,000	--	--
8. Ministerial Changes: Reflects various changes related to the realignment of appropriation and revenue based on historical trends; adjustments for services provided to or funded by other County departments; various position allocation changes; productivity investment fund project adjustments; terminated grants; and projected decreases in revenue collections for special funds.	(3,077,000)	(3,157,000)	71,000	9,000	--
Total Changes	(150,481,000)	(36,827,000)	(116,378,000)	2,724,000	(49.0)
2019-20 Recommended Budget	1,185,933,000	93,290,000	878,749,000	213,894,000	4,869.0

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 2,841,591.52	\$ 541,000	\$ 5,931,000	\$ 8,550,000	\$ 8,497,000	\$ 2,566,000
CONTRACT CITIES SELF INSURANCE	527,787.62	607,000	280,000	0	0	(280,000)
DRUG MEDI-CAL - STATE REALIGNMENT	30,480,209.24	34,819,000	58,362,000	58,362,000	58,362,000	0
FEDERAL - GRANTS	2,520,725.00	1,815,000	6,386,000	6,337,000	6,337,000	(49,000)
FEDERAL - HEALTH GRANTS	5,118,399.65	4,981,000	73,077,000	13,077,000	13,077,000	(60,000,000)
FEDERAL - OTHER	149,663,539.97	178,522,000	219,933,000	224,546,000	209,925,000	(10,008,000)
FEDERAL - TARGETED CASE MANAGEMENT (TCM)	407,850.02	694,000	1,052,000	819,000	819,000	(233,000)
FEDERAL AID - MENTAL HEALTH	13,088,276.75	12,697,000	5,692,000	12,607,000	12,607,000	6,915,000
FORFEITURES & PENALTIES	59,481.74	59,000	30,000	30,000	30,000	0
HEALTH FEES	90,520,934.94	91,333,000	76,362,000	97,944,000	97,944,000	21,582,000
HOSPITAL OVERHEAD	1,269,780.62	1,270,000	1,140,000	1,181,000	1,181,000	41,000
INSTITUTIONAL CARE & SERVICES	129,955,410.15	131,758,000	195,575,000	197,478,000	197,427,000	1,852,000
INTEREST	0.12	0	0	0	0	0
MISCELLANEOUS	2,283,740.52	1,074,000	4,007,000	4,126,000	4,126,000	119,000
OTHER GOVERNMENTAL AGENCIES	559,362.64	465,000	249,000	772,000	772,000	523,000
OTHER LICENSES & PERMITS	4,463,207.35	5,084,000	2,345,000	176,000	1,187,000	(1,158,000)
OTHER SALES	34,999.28	35,000	59,000	59,000	59,000	0
OTHER STATE AID - HEALTH	6,255,821.67	6,088,000	73,077,000	13,077,000	13,077,000	(60,000,000)
PLANNING & ENGINEERING SERVICES	234,833.70	270,000	408,000	408,000	408,000	0
RECORDING FEES	4,457,655.27	4,453,000	3,253,000	4,453,000	4,453,000	1,200,000
SALE OF CAPITAL ASSETS	21,867.52	17,000	0	11,000	11,000	11,000
SANITATION SERVICES	1,603,430.65	1,844,000	912,000	0	0	(912,000)
SETTLEMENTS	119,863.58	71,000	0	85,000	85,000	85,000
STATE - 1991 REALIGNMENT REVENUE - HEALTH SERVICES	18,191,204.14	18,100,000	18,192,000	18,192,000	18,192,000	0
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	10,000,000.00	10,000,000	10,000,000	10,000,000	10,000,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	76,402,670.00	74,260,000	25,826,000	25,880,000	25,879,000	53,000
STATE - CALIFORNIA CHILDREN SERVICES	33,024,920.00	33,714,000	30,935,000	31,220,000	31,138,000	203,000
STATE - CHILDREN'S HEALTH INSURANCE PROGRAM	(48,034.62)	0	0	0	0	0
STATE - OTHER	4,303,153.95	216,000	6,781,000	6,781,000	6,781,000	0
STATE - PUBLIC HEALTH SERVICES	86,566,374.51	90,393,000	120,516,000	127,904,000	110,700,000	(9,816,000)
STATE - TOBACCO PROGRAMS	7,250,182.00	10,049,000	25,098,000	19,726,000	19,726,000	(5,372,000)
TRANSFERS IN	18,421,651.85	24,426,000	29,649,000	25,949,000	25,949,000	(3,700,000)
TOTAL REVENUE	\$ 700,600,891.35	\$ 739,655,000	\$ 995,127,000	\$ 909,750,000	\$ 878,749,000	\$ (116,378,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 337,530,471.88	\$ 354,515,000	\$ 398,423,000	\$ 402,205,000	\$ 403,154,000	\$ 4,731,000
CAFETERIA BENEFIT PLANS	70,123,682.81	74,043,000	75,734,000	79,070,000	77,730,000	1,996,000
COUNTY EMPLOYEE RETIREMENT	60,060,505.28	64,390,000	68,744,000	70,151,000	70,388,000	1,644,000
DENTAL INSURANCE	1,487,034.34	1,532,000	1,008,000	1,008,000	992,000	(16,000)
DEPENDENT CARE SPENDING ACCOUNTS	359,485.27	351,000	316,000	316,000	316,000	0

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
DISABILITY BENEFITS	3,207,883.49	2,281,000	2,338,000	2,540,000	2,518,000	180,000
FICA (OASDI)	4,993,120.84	5,176,000	5,096,000	5,270,000	5,228,000	132,000
HEALTH INSURANCE	7,065,169.52	8,241,000	7,167,000	8,496,000	8,491,000	1,324,000
LIFE INSURANCE	694,105.71	304,000	79,000	80,000	72,000	(7,000)
OTHER EMPLOYEE BENEFITS	(600.00)	7,000	0	0	0	0
RETIREE HEALTH INSURANCE	28,840,512.00	30,826,000	33,309,000	38,014,000	37,986,000	4,677,000
SAVINGS PLAN	2,597,683.77	2,730,000	3,634,000	3,738,000	3,729,000	95,000
THRIFT PLAN (HORIZONS)	10,390,049.94	10,783,000	10,485,000	10,849,000	10,695,000	210,000
UNEMPLOYMENT INSURANCE	78,498.00	97,000	124,000	124,000	124,000	0
WORKERS' COMPENSATION	7,624,571.69	7,838,000	7,944,000	8,562,000	8,562,000	618,000
TOTAL S & E B	535,052,174.54	563,114,000	614,401,000	630,423,000	629,985,000	15,584,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	20,074,553.79	19,026,000	26,803,000	19,600,000	19,600,000	(7,203,000)
CLOTHING & PERSONAL SUPPLIES	392,399.45	432,000	36,000	36,000	36,000	0
COMMUNICATIONS	1,230,327.57	1,347,000	736,000	736,000	736,000	0
COMPUTING-MAINFRAME	1,074,959.63	1,194,000	279,000	279,000	279,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,338,065.53	6,614,000	3,981,000	3,983,000	3,983,000	2,000
COMPUTING-PERSONAL	4,316,585.01	5,256,000	1,385,000	1,390,000	1,390,000	5,000
CONTRACTED PROGRAM SERVICES	316,799,294.44	323,383,000	561,433,000	440,871,000	411,065,000	(150,368,000)
FOOD	594,764.27	436,000	663,000	663,000	663,000	0
HOUSEHOLD EXPENSE	398,866.95	348,000	320,000	320,000	320,000	0
INFORMATION TECHNOLOGY SERVICES	7,334,398.70	4,273,000	3,349,000	3,349,000	3,349,000	0
INFORMATION TECHNOLOGY-SECURITY	16,730.76	10,000	0	0	0	0
INSURANCE	619,244.74	689,000	1,013,000	1,261,000	1,261,000	248,000
JURY & WITNESS EXPENSE	12,322.21	69,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	8,261,796.50	9,307,000	7,912,000	7,902,000	7,902,000	(10,000)
MAINTENANCE - EQUIPMENT	1,000,428.56	1,046,000	835,000	840,000	840,000	5,000
MEDICAL DENTAL & LAB SUPPLIES	11,655,179.27	13,084,000	5,992,000	6,096,000	6,096,000	104,000
MEMBERSHIPS	171,549.98	199,000	91,000	91,000	91,000	0
MISCELLANEOUS EXPENSE	(130,858.55)	47,000	334,000	333,000	333,000	(1,000)
OFFICE EXPENSE	3,406,995.04	3,751,000	4,854,000	3,780,000	3,780,000	(1,074,000)
PROFESSIONAL SERVICES	20,357,594.49	30,635,000	47,140,000	40,862,000	40,862,000	(6,278,000)
PUBLICATIONS & LEGAL NOTICE	16,239.67	0	42,000	42,000	42,000	0
RENTS & LEASES - BLDG & IMPRV	16,245,175.18	19,786,000	18,854,000	19,306,000	19,306,000	452,000
RENTS & LEASES - EQUIPMENT	1,589,228.04	1,699,000	736,000	740,000	740,000	4,000
SMALL TOOLS & MINOR EQUIPMENT	577,590.10	382,000	11,000	11,000	11,000	0
SPECIAL DEPARTMENTAL EXPENSE	843,692.86	715,000	253,000	254,000	254,000	1,000
TECHNICAL SERVICES	7,714,182.69	8,153,000	7,932,000	8,074,000	8,074,000	142,000
TELECOMMUNICATIONS	8,748,579.88	10,073,000	6,527,000	6,528,000	6,528,000	1,000
TRAINING	608,089.40	606,000	497,000	468,000	468,000	(29,000)
TRANSPORTATION AND TRAVEL	4,283,946.29	4,638,000	3,085,000	3,073,000	3,073,000	(12,000)
UTILITIES	2,447,598.69	3,332,000	3,245,000	3,245,000	3,245,000	0
TOTAL S & S	442,999,521.14	470,530,000	708,348,000	574,143,000	544,337,000	(164,011,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	1,260,362.50	594,000	2,239,000	2,214,000	2,214,000	(25,000)
JUDGMENTS & DAMAGES	334,122.39	800,000	1,566,000	1,566,000	1,566,000	0

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
RET-OTHER LONG TERM DEBT	630,811.56	416,000	130,000	132,000	132,000	2,000
SUPPORT & CARE OF PERSONS	1,974,633.00	2,174,000	5,251,000	5,759,000	5,759,000	508,000
TAXES & ASSESSMENTS	15,918.73	11,000	8,000	8,000	8,000	0
TOTAL OTH CHARGES	4,215,848.18	3,995,000	9,194,000	9,679,000	9,679,000	485,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	864,764.60	435,000	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	2,564,440.62	1,291,000	3,160,000	621,000	621,000	(2,539,000)
DATA HANDLING EQUIPMENT	9,988.00	5,000	60,000	60,000	60,000	0
ELECTRONIC EQUIPMENT	749.78	1,000	17,000	17,000	17,000	0
MACHINERY EQUIPMENT	50,476.28	25,000	13,000	13,000	13,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	297,924.92	150,000	6,000	6,000	6,000	0
MEDICAL - FIXED EQUIPMENT	483.47	0	285,000	285,000	285,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	0	75,000	75,000	75,000	0
NON-MEDICAL LAB/TESTING EQUIP	1,801,504.38	907,000	425,000	425,000	425,000	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	0	240,000	240,000	240,000	0
TELECOMMUNICATIONS EQUIPMENT	35,190.00	18,000	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	902,782.56	501,000	190,000	190,000	190,000	0
TOTAL CAPITAL ASSETS	6,528,304.61	3,333,000	4,471,000	1,932,000	1,932,000	(2,539,000)
GROSS TOTAL	\$ 988,795,848.47	\$ 1,040,972,000	\$ 1,336,414,000	\$ 1,216,177,000	\$ 1,185,933,000	\$ (150,481,000)
INTRAFUND TRANSFERS	(67,443,144.17)	(83,880,000)	(130,117,000)	(92,440,000)	(93,290,000)	36,827,000
NET TOTAL	921,352,704.30	957,092,000	1,206,297,000	1,123,737,000	1,092,643,000	(113,654,000)
NET COUNTY COST	\$ 220,751,812.95	\$ 217,437,000	\$ 211,170,000	\$ 213,987,000	\$ 213,894,000	\$ 2,724,000
 BUDGETED POSITIONS	 4,829.0	 4,918.0	 4,918.0	 4,845.0	 4,869.0	 (49.0)

Public Health Programs Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 289,618,929.48	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 367,473,998.73	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
SERVICES & SUPPLIES	125,905,813.42	0	0	0	0	0
OTHER CHARGES	960,116.13	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	6,355,513.31	0	0	0	0	0
GROSS TOTAL	\$ 500,695,441.59	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
INTRAFUND TRANSFERS	(23,723,969.45)	0	0	0	0	0
NET TOTAL	\$ 476,971,472.14	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 187,352,542.66	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
BUDGETED POSITIONS	3,229.0	0.0	0.0	0.0	0.0	0.0
FUND	FUNCTION		ACTIVITY			
GENERAL FUND	HEALTH AND SANITATION		HEALTH			

The 2019-20 Recommended Budget reflects the incorporation of the Public Health Programs budget unit into the consolidated Public Health budget unit. Since this transition was effective July 1, 2018, the information provided reflects FY 2017-18 actual expenditures and revenues. The FY 2018-19 budget estimates and FY 2019-20 recommendations are provided as part of the consolidated Public Health budget unit.

Division of HIV and STD Programs Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 67,475,669.68	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 21,102,603.22	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
SERVICES & SUPPLIES	68,040,803.25	0	0	0	0	0
OTHER CHARGES	1,041.06	0	0	0	0	0
GROSS TOTAL	\$ 89,144,447.53	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
INTRAFUND TRANSFERS	(3,100,535.62)	0	0	0	0	0
NET TOTAL	\$ 86,043,911.91	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 18,568,242.23	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
BUDGETED POSITIONS	231.0	0.0	0.0	0.0	0.0	0.0
FUND	FUNCTION	ACTIVITY				
GENERAL FUND	HEALTH AND SANITATION	HEALTH				

The 2019-20 Recommended Budget reflects the incorporation of the Division of HIV and STD Programs budget unit into the consolidated Public Health budget unit. Since this transition was effective July 1, 2018, the information provided reflects FY 2017-18 actual expenditures and revenues. The FY 2018-19 budget estimates and FY 2019-20 recommendations are provided as part of the consolidated Public Health budget unit.

Antelope Valley Rehabilitation Centers Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 363,373.92	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 8,354,619.20	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
SERVICES & SUPPLIES	5,395,373.10	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	140,634.44	0	0	0	0	0
GROSS TOTAL	\$ 13,890,626.74	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
INTRAFUND TRANSFERS	(13,529,593.16)	0	0	0	0	0
NET TOTAL	\$ 361,033.58	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ (2,340.34)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
BUDGETED POSITIONS	108.0	0.0	0.0	0.0	0.0	0.0
FUND	FUNCTION	ACTIVITY				
GENERAL FUND	HEALTH AND SANITATION	HEALTH				

The 2019-20 Recommended Budget reflects the incorporation of the Antelope Valley Rehabilitation Centers budget unit into the consolidated Public Health budget unit. Since this transition was effective July 1, 2018, the information provided reflects FY 2017-18 actual expenditures and revenues. The FY 2018-19 budget estimates and FY 2019-20 recommendations are provided as part of the consolidated Public Health budget unit.

Children's Medical Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 92,227,317.45	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 108,495,293.50	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
SERVICES & SUPPLIES	9,669,467.88	0	0	0	0	0
OTHER CHARGES	1,992,900.18	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	32,156.86	0	0	0	0	0
GROSS TOTAL	\$ 120,189,818.42	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
INTRAFUND TRANSFERS	(16,050,262.37)	0	0	0	0	0
NET TOTAL	\$ 104,139,556.05	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 11,912,238.60	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
BUDGETED POSITIONS	917.0	0.0	0.0	0.0	0.0	0.0
FUND	FUNCTION		ACTIVITY			
GENERAL FUND	HEALTH AND SANITATION		CALIFORNIA CHILDRENS SERVICES			

The 2019-20 Recommended Budget reflects the incorporation of the Children's Medical Services budget unit into the consolidated Public Health budget unit. Since this transition was effective July 1, 2018, the information provided reflects FY 2017-18 actual expenditures and revenues. The FY 2018-19 budget estimates and FY 2019-20 recommendations are provided as part of the consolidated Public Health budget unit.

Substance Abuse Prevention and Control Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 250,915,600.82	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 29,625,659.89	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
SERVICES & SUPPLIES	233,988,063.49	0	0	0	0	0
OTHER CHARGES	1,261,790.81	0	0	0	0	0
GROSS TOTAL	\$ 264,875,514.19	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
INTRAFUND TRANSFERS	(11,038,783.57)	0	0	0	0	0
NET TOTAL	\$ 253,836,730.62	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 2,921,129.80	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
BUDGETED POSITIONS	344.0	0.0	0.0	0.0	0.0	0.0
	FUND GENERAL FUND	FUNCTION HEALTH AND SANITATION	ACTIVITY HEALTH			

The 2019-20 Recommended Budget reflects the incorporation of the Substance Abuse Prevention and Control budget unit into the consolidated Public Health budget unit. Since this transition was effective July 1, 2018, the information provided reflects FY 2017-18 actual expenditures and revenues. The FY 2018-19 budget estimates and FY 2019-20 recommendations are provided as part of the consolidated Public Health budget unit.

Departmental Program Summary

1. Communicable Disease Control and Prevention

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	72,836,000	1,148,000	45,319,000	26,369,000	414.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	72,836,000	1,148,000	45,319,000	26,369,000	414.0

Authority: Mandated program – California Health and Safety Code Sections 101030, 120130, 120145, 120175, 120190, 120195, 120200, 120210, and 120215.

The Division and its five programs (Acute Communicable Disease Control, Tuberculosis Control, Immunization, Veterinary Public Health, and the Public Health Laboratory) work to reduce the risk factors for contracting or transmitting communicable diseases and communicable disease burdens, when preventable, for all persons and animals in the County. This is done in partnership with other programs within the Department, other County and city agencies, residents, organizations, communities, and health care providers and is accomplished through promotion of healthy behaviors; surveillance of diseases and risk factors; early detection and screening; state-of-the-art laboratory services; effective preventive public health, personal health and animal health services; work with health care providers, hospitals, and treatment centers to implement appropriate procedures and guidelines for treatment and prevention of communicable diseases; and communicable disease investigations and control measures in humans and animals.

2. Health Protection and Promotion

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	462,863,000	37,836,000	314,797,000	110,230,000	2,405.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	462,863,000	37,836,000	314,797,000	110,230,000	2,405.0

Authority: Mandated program – California Business and Professions Code Section 2818(a); California Health and Safety Code Sections 101030, 101375, 101450, 105275-105310, 113713, 115880, 116800-116820, 119312, 119319, and 124125-124165; California Water Code; California Code of Regulations Title 17, Sections 30100 and 30253, as well as, Titles 14, 15, 17, 22, 24, and 25; and County Code Titles 11 and 20. Also includes non-mandated, discretionary programs.

Health Protection and Promotion is a cluster of public health programs that protect the population of the County from environmental hazards, prevent chronic disease, promote healthy lifestyles, and maximize maternal, child, and adolescent health.

The Environmental Health Division is a regulatory agency that performs mandated services including, but not limited to, inspections or investigations related to food, housing, ocean water, drinking water, lead exposure, vector management, radiation control, and solid waste management. State and local health and safety codes provide the Division authority to carry out regulatory activities to protect public health and safety. The Division also performs non-mandated services such as initiatives related to climate change, water adequacy, and community toxic risk reduction.

The Community Health Services Division, which includes public health nurses, coordinates and carries out field investigations, surveillance activities, and, where needed, clinical treatment of populations with communicable disease. In addition, it coordinates community level outreach and education activities within Service Planning Areas (SPA) and local community stakeholders and local governmental agencies.

3. SAPC

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	320,759,000	28,659,000	289,074,000	3,026,000	379.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	320,759,000	28,659,000	289,074,000	3,026,000	379.0

Authority: Non-mandated, discretionary program.

SAPC is responsible for the management of all publicly funded substance use disorder (SUD) treatment and recovery support services and prevention activities in the County. Under the recently implemented Drug Medi-Cal Organized Delivery System, SAPC also serves as the County's specialty Medicaid managed care plan and is responsible for ensuring that the 3.2 million Medi-Cal beneficiaries who need SUD treatment and recovery support services have timely access to these services. SAPC currently contracts with 79 community-based agencies at 250 locations. Additionally, SAPC serves the needs of specific populations such as the homeless, adolescents, and individuals referred by primary care providers, as well as those in the criminal justice and child and family welfare systems. SAPC monitors, audits, and provides evidence-based training to these programs to ensure compliance with federal, State, County, and local requirements.

As the administrator of funding from the federal Substance Abuse and Mental Health Services Administration (SAMHSA), the California Department of Health Care Services (DHCS), and other County departments, SAPC manages the full spectrum of SUD treatment and recovery services and prevention activities for all County residents.

4. Children's Medical Services (CMS)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	150,634,000	23,612,000	106,526,000	20,496,000	923.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	150,634,000	23,612,000	106,526,000	20,496,000	923.0

Authority: California Children's Services (CCS): Mandated program – California Welfare and Institutions Code and the California Code of Regulations Title 22, Section 51013. Enabling statute – California Health and Safety Code Section 123800 et seq.

Child Health and Disability Prevention Program (CHDP): Enabling statute – California Health and Safety Code Sections 124025, 124060, 124070, and 124075.

Health Care Program for Children in Foster Care (HCPFCF): Legal authority – California Welfare and Institutions Code Sections 16501.3 (a) through (e).

CMS administers three programs within the DPH: CCS, CHDP, and CWPHN comprised of General Program and HCPFCF.

CCS provides defined medically necessary benefits to individuals 21 years of age or younger with physically disabling conditions who meet medical, financial, and residential eligibility requirements of the program. CCS provides administrative case management in the coordination of care and benefits for families and children with special health care needs. CCS also provides physical and occupational therapy through its Medical Therapy Program where there is no financial eligibility requirement.

CHDP provides individuals 21 years of age or younger without Medi-Cal in low to moderate income families with free immunizations and health check-ups. Families may choose from among CHDP-approved private doctors, clinics, or other health care providers. Services include regular and complete health check-ups, certain screening tests, and immunizations, as well as referrals for diagnosis and treatment. To ensure that children receive high-quality services, CHDP staff conduct monthly provider orientations and make periodic site visits to monitor providers' compliance with program requirements.

HCPFCF provides public health nurse expertise in meeting the medical, dental, mental, and developmental needs of children and youth in foster care. Program nurses are located in the offices of the Departments of Children and Family Services and Probation.

5. Division of HIV and STD Programs (DHSP)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	95,105,000	--	76,995,000	18,110,000	220.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	95,105,000	--	76,995,000	18,110,000	220.0

Authority: Non-mandated, discretionary program.

DHSP is responsible for coordinating the overall response to HIV and STD infections in the County, including disease surveillance, field investigation, prevention and treatment programming, and monitoring and evaluation of the quality of services related to HIV and STDs in the County.

DHSP is the designated official administrative agency for DPH to prevent and control the spread of HIV and STD infections utilizing epidemiologic and surveillance systems, coordinated care and treatment services, public, private, and community partnerships and by developing and implementing evidence-based programs and policies that promote health equity and maximize health outcomes in the County. As the grantee and administrator of funding from Health Resources and Services Administration (HRSA), Centers for Disease Control and Prevention (CDC), and SAMHSA, DHSP is uniquely positioned to manage the full spectrum of HIV prevention, care, and treatment services in the County. In addition to surveillance, field investigation, direct programming, and research and evaluation, DHSP utilizes over 200 contracts with a network of nearly 100 community-based organizations and ten County entities in an effort to maximize access to HIV services.

Program activities to prevent and control STD infections include sexually transmitted infection surveillance and medical consultation for patients who are diagnosed with an STD.

6. Antelope Valley Rehabilitation Center (AVRC)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	17,076,000	134,000	15,180,000	1,762,000	116.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	17,076,000	134,000	15,180,000	1,762,000	116.0

Authority: Non-mandated, discretionary program.

AVRC provides low-cost, residential recovery, and medical rehabilitation services to alcohol or other drug dependent individuals of the County on a voluntary basis. The residents served at AVRC exhibit a variety of physical, mental, and social problems related to alcohol or other drug abuse and/or dependency. AVRC places emphasis on the recovery and rehabilitation of individuals with alcohol or other drug dependency problems.

7. Administration

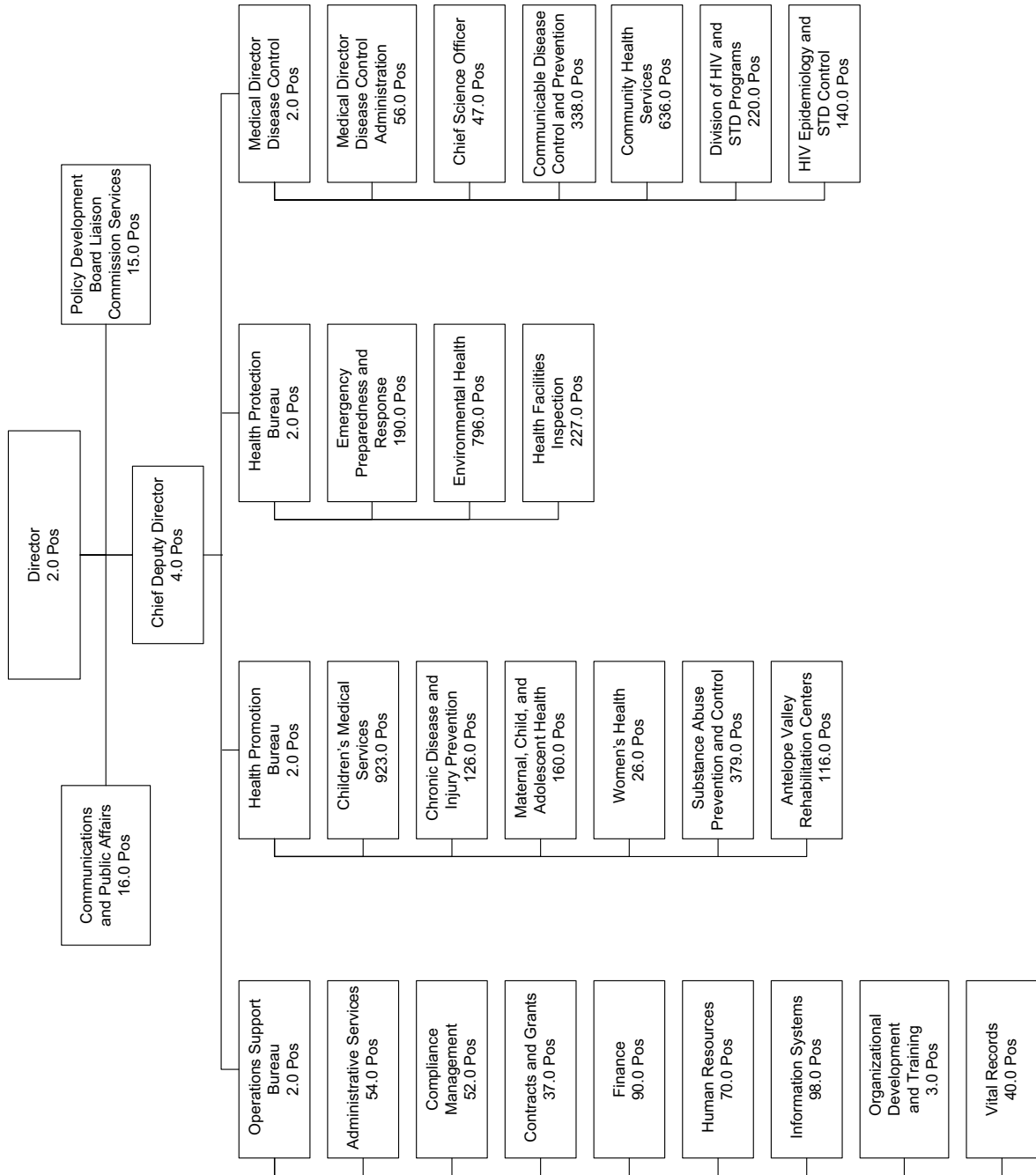
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	66,660,000	1,901,000	30,858,000	33,901,000	412.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	66,660,000	1,901,000	30,858,000	33,901,000	412.0

Authority: Non-mandated, discretionary program.

Administration provides support and oversight of Department operations, including strategic planning, intergovernmental relations, communication, information systems, quality improvement activities, financial management, contracting, risk management, human resources, materials management, and space/facilities management.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	1,185,933,000	93,290,000	878,749,000	213,894,000	4,869.0

Department of Public Health
Barbara Ferrer, Ph.D., M.P.H., M.Ed., Director
FY 2019-20 Recommended Budget Positions = 4,869.0



Homeless and Housing Program

Homeless and Housing Program Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 0.00	\$ 4,956,000	\$ 9,643,000	\$ 1,500,000	\$ 1,500,000	\$ (8,143,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 21,820,821.58	\$ 23,133,000	\$ 51,872,000	\$ 26,031,000	\$ 26,031,000	\$ (25,841,000)
OTHER CHARGES	10,138,282.32	18,333,000	23,020,000	23,020,000	23,020,000	0
GROSS TOTAL	\$ 31,959,103.90	\$ 41,466,000	\$ 74,892,000	\$ 49,051,000	\$ 49,051,000	\$ (25,841,000)
NET TOTAL	\$ 31,959,103.90	\$ 41,466,000	\$ 74,892,000	\$ 49,051,000	\$ 49,051,000	\$ (25,841,000)
NET COUNTY COST	\$ 31,959,103.90	\$ 36,510,000	\$ 65,249,000	\$ 47,551,000	\$ 47,551,000	\$ (17,698,000)

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Mission Statement

The Office of Homelessness (Office) oversees, coordinates, and ensures the implementation of the Homeless Initiative (HI) strategies to combat homelessness, while acting as the County's central point of contact for all ongoing efforts related to homelessness. The mission of the Office is guided by the following key directives:

- Prevent Homelessness;
- Subsidize Housing;
- Increase Income;
- Provide Case Management and Services;
- Create a Coordinated System; and
- Increase Affordable/Homeless Housing.

2019-20 Budget Message

The 2019-20 Recommended Budget provides funding for homeless services and supports the implementation of 51 HI strategies (47 strategies approved by the Board on February 9, 2016 and four new strategies established by the voter-approved Measure H Special Tax on March 7, 2017). Services include: providing homeless prevention programming for families and individuals; expanding rapid re-housing; developing interim/bridge housing for those exiting institutions; increasing employment opportunities for homeless adults via social enterprises and/or subsidized employment; expanding the Jail In Reach Program; providing

services and rental subsidies for permanent supportive housing; implementing a coordinated countywide outreach and engagement system; establishing a decriminalization policy and first responder training to effectively address homeless encampments and unsheltered homeless individuals; enhancing the emergency shelter system; preserving and promoting the development of affordable housing for homeless families and individuals through proven and innovative approaches; and implementing other strategies and efforts that seek to coordinate a seamless homeless services system to better combat homelessness among single adults, families, and youth.

Critical/Strategic Planning Initiatives

As a result of the Board action, the Office continues to:

- Develop and implement innovative solutions to prevent and combat homelessness;
- Work with cities and the Council of Governments to implement plans to prevent and combat homelessness;
- Coordinate the implementation of the HI strategies;
- Coordinate the prioritization of housing and related services for homeless single adults for whom the County incurs the highest costs; and
- Partner with cities, service providers, philanthropy, faith-based organizations, and the business community to combat homelessness in the County.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	74,892,000	0	9,643,000	65,249,000	0.0
Other Changes					
1. Carryover Funding: Reflects one-time carryover funding for HI strategies and homeless assistance programs.	28,739,000	--	--	28,739,000	--
2. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various HI strategies and homeless assistance programs.	(46,437,000)	--	--	(46,437,000)	--
3. AB 109 One-Time Funding: Reflects an adjustment to remove prior-year AB 109 funding that was provided on a one-time basis for various HI strategies.	(8,143,000)	--	(8,143,000)	--	--
Total Changes	(25,841,000)	0	(8,143,000)	(17,698,000)	0.0
2019-20 Recommended Budget	49,051,000	0	1,500,000	47,551,000	0.0

HOMELESS AND HOUSING PROGRAM BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	\$ 0.00	\$ 3,456,000	\$ 8,143,000	\$ 0	\$ 0	\$ (8,143,000)
TRANSFERS IN	0.00	1,500,000	1,500,000	1,500,000	1,500,000	0
TOTAL REVENUE	\$ 0.00	\$ 4,956,000	\$ 9,643,000	\$ 1,500,000	\$ 1,500,000	\$ (8,143,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 5,459.52	\$ 148,000	\$ 148,000	\$ 148,000	\$ 148,000	\$ 0
CONTRACTED PROGRAM SERVICES	(4,542.00)	22,985,000	51,724,000	25,883,000	25,883,000	(25,841,000)
MISCELLANEOUS EXPENSE	4,230.69	0	0	0	0	0
PROFESSIONAL SERVICES	21,710,569.55	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	105,103.82	0	0	0	0	0
TOTAL S & S	21,820,821.58	23,133,000	51,872,000	26,031,000	26,031,000	(25,841,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	10,138,282.32	0	0	0	0	0
SUPPORT & CARE OF PERSONS	0.00	18,333,000	23,020,000	23,020,000	23,020,000	0
TOTAL OTH CHARGES	10,138,282.32	18,333,000	23,020,000	23,020,000	23,020,000	0
GROSS TOTAL	\$ 31,959,103.90	\$ 41,466,000	\$ 74,892,000	\$ 49,051,000	\$ 49,051,000	\$ (25,841,000)
NET TOTAL	\$ 31,959,103.90	\$ 41,466,000	\$ 74,892,000	\$ 49,051,000	\$ 49,051,000	\$ (25,841,000)
NET COUNTY COST	\$ 31,959,103.90	\$ 36,510,000	\$ 65,249,000	\$ 47,551,000	\$ 47,551,000	\$ (17,698,000)

Departmental Program Summary

1. Homeless and Housing Program

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	49,051,000	--	1,500,000	47,551,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	49,051,000	--	1,500,000	47,551,000	--

Authority: Non-mandated, discretionary program.

Addresses the County's commitment to preventing and reducing homelessness in the County.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	49,051,000	0	1,500,000	47,551,000	0.0

Human Resources

Lisa M. Garrett, Director of Personnel

Human Resources Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 15,317,680.00	\$ 13,720,000	\$ 16,408,000	\$ 17,415,000	\$ 17,126,000	\$ 718,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 60,434,940.61	\$ 65,230,000	\$ 65,987,000	\$ 71,025,000	\$ 70,106,000	\$ 4,119,000
SERVICES & SUPPLIES	26,867,577.67	25,365,000	25,581,000	26,424,000	24,239,000	(1,342,000)
OTHER CHARGES	51,294.53	63,000	63,000	63,000	21,000	(42,000)
CAPITAL ASSETS - EQUIPMENT	29,025.16	0	192,000	192,000	192,000	0
GROSS TOTAL	\$ 87,382,837.97	\$ 90,658,000	\$ 91,823,000	\$ 97,704,000	\$ 94,558,000	\$ 2,735,000
INTRAFUND TRANSFERS	(52,217,974.01)	(56,579,000)	(55,013,000)	(59,340,000)	(57,691,000)	(2,678,000)
NET TOTAL	\$ 35,164,863.96	\$ 34,079,000	\$ 36,810,000	\$ 38,364,000	\$ 36,867,000	\$ 57,000
NET COUNTY COST	\$ 19,847,183.96	\$ 20,359,000	\$ 20,402,000	\$ 20,949,000	\$ 19,741,000	\$ (661,000)
 BUDGETED POSITIONS	 425.0	 426.0	 426.0	 430.0	 426.0	 0.0
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY PERSONNEL	

Mission Statement

Provide innovative and efficient human resource solutions to support public service by recruiting, developing, and training a highly qualified, diverse workforce.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC decrease of \$0.7 million primarily attributed to the removal of prior-year funding provided on a one-time basis, partially offset by increases in Board-approved salaries and employee benefits. The Recommended Budget will enable the Department to meet its mission.

Critical/Strategic Planning Initiatives

The Department is driven to build and sustain a talented, diverse workforce that performs critical services for the 10 million residents of the County. The Recommended Budget provides resources that will support the Board's priorities and the County's Strategic Plan and allows the Department to address the following 2017-21 strategic goals:

- Increase employability of underserved populations through meaningful training and employment opportunities to

identified populations such as youths, the homeless, veterans, the disabled, under-employed, unemployed, and those seeking re-entry.

- Be a national leader in workforce diversity, inclusion, and acceptance by increasing outreach efforts to attract, develop, and retain diverse populations and heighten the cultural competencies of County leadership and workforce.
- Foster workforce development at every level to increase employees' job skills and service delivery through high-quality, multi-disciplinary training, career development, and succession planning.
- Implement customer feedback dashboards to enhance customer experience by regularly soliciting and utilizing input from customers to increase transparency in service delivery and to enhance the organizational performance.
- Create a workplace of the future by designing a workplace that supports digital initiatives, maximizes the use of space resources, encourages collaboration, and promotes workplace health.
- Amplify human resource excellence and continuous improvement by transforming services through continuous innovation, enhanced partnerships, and the creation of digital ecosystems.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	91,823,000	55,013,000	16,408,000	20,402,000	426.0
<i>New/Expanded Programs</i>					
1. Administration: Reflects funding for 1.0 Administrative Services Manager II position to provide additional contracts administration support, partially offset by the deletion of 1.0 Clinical Psychologist II position.	21,000	16,000	5,000	--	--
<i>Other Changes</i>					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,888,000	1,799,000	481,000	608,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability due to anticipated increases in benefit costs based on medical cost trends.	134,000	106,000	28,000	--	--
3. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	654,000	407,000	109,000	138,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	422,000	292,000	78,000	52,000	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(42,000)	(26,000)	(7,000)	(9,000)	--
6. Countywide Employee Benefits Contract: Reflects a cost-of-living adjustment to countywide employee benefit contracts.	108,000	84,000	24,000	--	--
7. Administration: Reflects savings for the Absence Management System due to lower than anticipated maintenance costs.	(117,000)	--	--	(117,000)	--
8. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for testing and training facility (\$0.3 million), consultant services for the solicitation of a medical provider for County health plans (\$0.5 million), and the replacement of the Investigations Tracking Management System Legacy system (\$0.5 million).	(1,333,000)	--	--	(1,333,000)	--
Total Changes	2,735,000	2,678,000	718,000	(661,000)	0.0
2019-20 Recommended Budget	94,558,000	57,691,000	17,126,000	19,741,000	426.0

HUMAN RESOURCES BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AUDITING AND ACCOUNTING FEES	\$ 81,505.00	\$ 87,000	\$ 85,000	\$ 85,000	\$ 85,000	\$ 0
CHARGES FOR SERVICES - OTHER	1,237,959.92	1,464,000	4,862,000	4,886,000	5,575,000	713,000
CONTRACT CITIES SELF INSURANCE	143,637.80	155,000	175,000	175,000	175,000	0
MISCELLANEOUS	36,110.97	26,000	120,000	120,000	120,000	0
PERSONNEL SERVICES	11,818,466.31	11,714,000	10,666,000	10,917,000	10,671,000	5,000
TRANSFERS IN	2,000,000.00	274,000	500,000	1,232,000	500,000	0
TOTAL REVENUE	\$ 15,317,680.00	\$ 13,720,000	\$ 16,408,000	\$ 17,415,000	\$ 17,126,000	\$ 718,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 38,125,602.45	\$ 41,367,000	\$ 42,371,000	\$ 44,533,000	\$ 44,095,000	\$ 1,724,000
CAFETERIA BENEFIT PLANS	5,827,459.02	5,974,000	6,732,000	7,135,000	6,949,000	217,000
COUNTY EMPLOYEE RETIREMENT	6,727,331.17	7,237,000	7,200,000	7,960,000	7,856,000	656,000
DENTAL INSURANCE	129,010.96	136,000	76,000	79,000	76,000	0
DEPENDENT CARE SPENDING ACCOUNTS	38,802.84	36,000	45,000	45,000	45,000	0
DISABILITY BENEFITS	455,643.94	493,000	48,000	82,000	83,000	35,000
FICA (OASDI)	581,089.94	460,000	467,000	503,000	496,000	29,000
HEALTH INSURANCE	2,798,877.78	3,211,000	2,681,000	3,601,000	3,462,000	781,000
LIFE INSURANCE	154,206.53	170,000	22,000	33,000	29,000	7,000
OTHER EMPLOYEE BENEFITS	6,708.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	2,730,622.00	3,124,000	3,148,000	3,572,000	3,570,000	422,000
SAVINGS PLAN	1,268,081.54	1,448,000	1,513,000	1,600,000	1,581,000	68,000
THRIFT PLAN (HORIZONS)	1,216,970.45	1,296,000	1,273,000	1,351,000	1,333,000	60,000
UNEMPLOYMENT INSURANCE	13,199.00	1,000	20,000	20,000	20,000	0
WORKERS' COMPENSATION	361,334.99	277,000	391,000	511,000	511,000	120,000
TOTAL S & E B	60,434,940.61	65,230,000	65,987,000	71,025,000	70,106,000	4,119,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	6,842,725.51	6,800,000	6,961,000	7,069,000	7,069,000	108,000
COMMUNICATIONS	64,022.64	20,000	13,000	13,000	13,000	0
COMPUTING-MAINFRAME	3,776.00	5,000	81,000	81,000	81,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,418,313.43	2,400,000	1,560,000	1,571,000	1,560,000	0
COMPUTING-PERSONAL	1,298,745.36	1,671,000	1,087,000	1,105,000	1,087,000	0
HOUSEHOLD EXPENSE	1,709.61	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	2,013,749.00	2,288,000	2,986,000	4,501,000	2,345,000	(641,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	0	67,000	67,000	67,000	0
INSURANCE	41,409.48	110,000	10,000	10,000	10,000	0
JURY & WITNESS EXPENSE	127.40	0	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	495,283.99	468,000	716,000	716,000	716,000	0
MAINTENANCE - EQUIPMENT	2,078.06	31,000	29,000	29,000	29,000	0
MEDICAL DENTAL & LAB SUPPLIES	515.94	0	0	0	0	0
MEMBERSHIPS	188,660.76	22,000	78,000	78,000	78,000	0
MISCELLANEOUS EXPENSE	6,094.58	919,000	17,000	17,000	17,000	0
OFFICE EXPENSE	512,789.02	605,000	1,126,000	926,000	926,000	(200,000)
PROFESSIONAL SERVICES	6,529,465.46	5,173,000	5,422,000	4,938,000	4,938,000	(484,000)
PUBLICATIONS & LEGAL NOTICE	477.87	0	0	0	0	0

HUMAN RESOURCES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - BLDG & IMPRV	2,019,455.67	2,925,000	2,923,000	2,798,000	2,798,000	(125,000)
RENTS & LEASES - EQUIPMENT	440,270.62	429,000	368,000	368,000	368,000	0
SMALL TOOLS & MINOR EQUIPMENT	965.99	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	7,649.21	8,000	1,000	1,000	1,000	0
TECHNICAL SERVICES	1,937,553.06	225,000	90,000	90,000	90,000	0
TELECOMMUNICATIONS	725,223.50	492,000	633,000	633,000	633,000	0
TRAINING	1,039,770.29	524,000	1,015,000	1,015,000	1,015,000	0
TRANSPORTATION AND TRAVEL	103,178.24	48,000	63,000	63,000	63,000	0
UTILITIES	173,566.98	202,000	334,000	334,000	334,000	0
TOTAL S & S	26,867,577.67	25,365,000	25,581,000	26,424,000	24,239,000	(1,342,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	3,640.88	11,000	12,000	12,000	12,000	0
RET-OTHER LONG TERM DEBT	47,498.00	52,000	51,000	51,000	9,000	(42,000)
TAXES & ASSESSMENTS	155.65	0	0	0	0	0
TOTAL OTH CHARGES	51,294.53	63,000	63,000	63,000	21,000	(42,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	137,000	137,000	137,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	25,000	25,000	25,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	29,025.16	0	30,000	30,000	30,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	29,025.16	0	192,000	192,000	192,000	0
TOTAL CAPITAL ASSETS	29,025.16	0	192,000	192,000	192,000	0
GROSS TOTAL	\$ 87,382,837.97	\$ 90,658,000	\$ 91,823,000	\$ 97,704,000	\$ 94,558,000	\$ 2,735,000
INTRAFUND TRANSFERS	(52,217,974.01)	(56,579,000)	(55,013,000)	(59,340,000)	(57,691,000)	(2,678,000)
NET TOTAL	\$ 35,164,863.96	\$ 34,079,000	\$ 36,810,000	\$ 38,364,000	\$ 36,867,000	\$ 57,000
NET COUNTY COST	\$ 19,847,183.96	\$ 20,359,000	\$ 20,402,000	\$ 20,949,000	\$ 19,741,000	\$ (661,000)
BUDGETED POSITIONS	425.0	426.0	426.0	430.0	426.0	0.0

Departmental Program Summary

1. Human Resources Departmental Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,433,000	2,055,000	499,000	879,000	12.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	3,433,000	2,055,000	499,000	879,000	12.0

Authority: Non-mandated, discretionary program.

Provides technical guidance to departmental human resource offices, coordinates the development and dissemination of countywide human resources policies, investigates claims of unfair and/or inappropriate personnel practices, and coordinates countywide workforce reduction.

2. Countywide Talent Assessment

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,581,000	5,474,000	1,151,000	1,956,000	55.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,581,000	5,474,000	1,151,000	1,956,000	55.0

Authority: Non-mandated, discretionary program.

Administers countywide civil service examinations. The Division conducts recruitments for sensitive and critical positions, provides examination services for various countywide classifications on an open competitive or promotional basis, and monitors the administration of the Delegated Examination Program. In addition, the Division operates the Employment Information Services Office, which provides a one-stop general information center for County employees and members of the public.

3. Talent Solutions

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	4,017,000	2,827,000	681,000	509,000	14.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	4,017,000	2,827,000	681,000	509,000	14.0

Authority: Non-mandated, discretionary program.

Administers a variety of programs that develop individuals to become future County employees and leaders. The Division also manages the Department's website, including inquiries, social media, publications, community events, and job fairs. These efforts allow the Department to reach out to the vast array of people interested in working for the County.

4. Human Resources Impact Team

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	5,667,000	--	258,000	5,409,000	18.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	5,667,000	--	258,000	5,409,000	18.0

Authority: Non-mandated, discretionary program.

Provides services to departments to strengthen their delivery of human resources services. Additionally, it evaluates current practices to determine strengths, areas requiring correction or development, and opportunities for improvement.

5. Workforce and Employee Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	15,814,000	7,442,000	2,003,000	6,369,000	60.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	15,814,000	7,442,000	2,003,000	6,369,000	60.0

Authority: Non-mandated, discretionary program.

Develops customized programs to enhance the skills of the County workforce as well as develop strategic objectives related to customer service, workforce excellence, and organizational effectiveness. The Division also administers the Administrative Intern and County Management Fellows programs, which supports succession planning within the County workforce.

6. Health and Wellness

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	21,757,000	14,554,000	6,197,000	1,006,000	77.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	21,757,000	14,554,000	6,197,000	1,006,000	77.0

Authority: Non-mandated, discretionary program except the Employee Commute Reduction Program – Mandated with discretionary funding level – County Code Chapter 4.30 and California Health and Safety Code Section 44223.

Administers the County benefit programs that include group insurance programs (medical, dental, and life), defined contribution plans (Horizons, Savings, Deferred Earnings, and Pension Savings Plans), and the unemployment insurance program. These programs are provided through quality cost-effective services that involve interaction, negotiation, and administration of various County contracts with insurance carriers, consultants, and third-party administrators. The Division delivers employee benefits services to all County employees through annual benefits open enrollment campaigns for Choices, Options, Flex/MegaFlex, and COBRA. The Division also administers an ongoing monthly benefit website to assist employees. In addition, health fairs and wellness seminars are coordinated with health care providers to raise employee awareness of health-related issues. The Workplace Programs Division coordinates the countywide Employee Commute Reduction Program, a mandated rideshare program (e.g., countywide trip reduction) and oversees countywide employee programs such as the annual charitable giving and March of Dimes campaigns, the County volunteer program, and County logo merchandise. The Occupational Health and Leave Management Division coordinates countywide services related to occupational medicine, psychological services, employee assistance program, and leave and disability management, including Absence Management System coordination and return-to-work.

7. Talent Acquisition Division – Executive and Specialty Recruitment

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,097,000	870,000	136,000	91,000	8.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,097,000	870,000	136,000	91,000	8.0

Authority: Non-mandated, discretionary program.

Conducts executive recruitment for qualified candidates for department head vacancies on behalf of the Board and conducts executive and specialty recruitment for other unclassified and classified positions at the request of County departments.

8. Appeals

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,622,000	1,684,000	359,000	579,000	12.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	2,622,000	1,684,000	359,000	579,000	12.0

Authority: Non-mandated, discretionary program.

Analyzes and responds in writing to appeals regarding issues involving examinations, discipline, and personnel matters. Conducts inquiries into issues raised by employees and applicants with the Director of Personnel and the Board, and prepares appropriate written responses. Assists operating departments in the resolution of appeals problems and answers telephone inquiries from appellants and departments.

9. Civil Service Advocacy and Mediation Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	4,633,000	2,252,000	712,000	1,669,000	25.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	4,633,000	2,252,000	712,000	1,669,000	25.0

Authority: Non-mandated, discretionary program.

Represents County client departments in appeals before the County Civil Service Commission (Commission) on matters of: 1) discipline – suspensions of more than five days, reductions, and discharges; 2) examinations – appraisal of promotability, rating from records, and interview scores; and 3) claims of discrimination. The Division also provides advice to County departments on performance management issues and case presentations before the Commission and hearing officers. Additionally, the Division is involved in advising County departments regarding proposed administrative actions and reviews County departments' proposed action letters to ensure compliance with Civil Service Rules, County Code, and applicable departmental policies.

10. Equity Investigations

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	12,053,000	9,709,000	2,000,000	344,000	67.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	12,053,000	9,709,000	2,000,000	344,000	67.0

Authority: Mandated program – County Code, Title 5, Chapter 5.08, Equal Employment and Section 5.08.010, County Policy on Discrimination, State Law, California Fair Employment and Housing Act (Government Code 12900 et. seq.) Nondiscrimination in Employment Requirements; Federal Law, Title VII, Civil Rights Act of 1964, as amended (Title VII), Title I of the Americans with Disabilities Act of 1990, Age Discrimination in Employment Act of 1967, and Equal Pay Act of 1963.

Investigates County compliance with federal, State, and County nondiscrimination and employment laws and policies by investigating complaints of employment discrimination, harassment, and retaliation filed by County employees with County departments and agencies, and federal and State enforcement agencies. Provides oversight of departmental investigations of employment discrimination and monitors departments that conduct their own employment discrimination investigations. Provides departments with technical assistance and reviews departmental investigations for effectiveness.

11. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	14,884,000	10,824,000	3,130,000	930,000	78.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	14,884,000	10,824,000	3,130,000	930,000	78.0

Authority: Non-mandated, discretionary program.

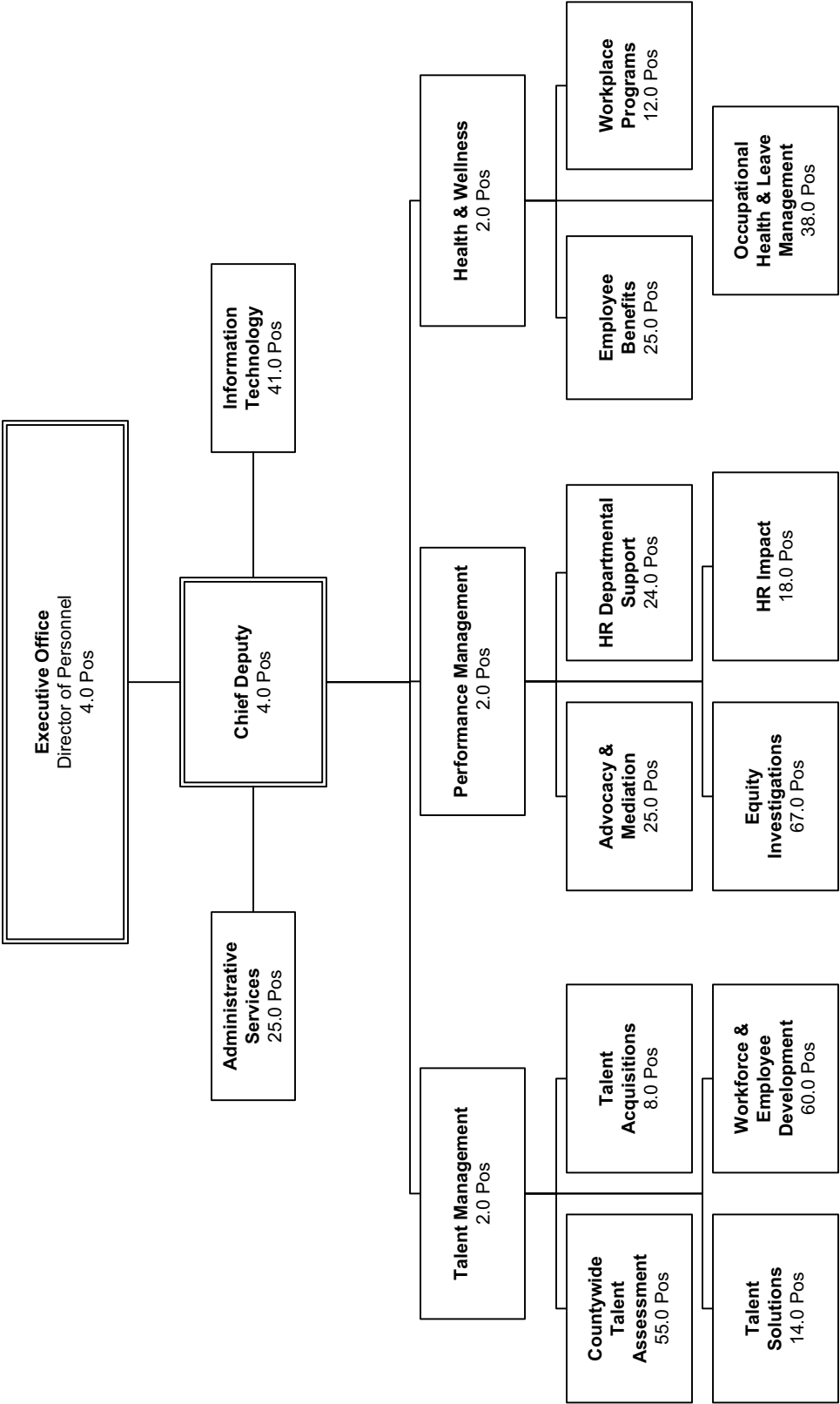
Responsible for administrative support to the Department including budgeting, accounting operations, facilities management, personnel, information technology, procurement, and other office support impacting countywide services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	94,558,000	57,691,000	17,126,000	19,741,000	426.0

Department of Human Resources

LISA M. GARRETT, DIRECTOR OF PERSONNEL

FY 2019-20 RECOMMENDED BUDGET POSITIONS = 426.0



Internal Services

Scott Minnix, Director

Internal Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 95,255,575.94	\$ 105,688,000	\$ 109,648,000	\$ 113,847,000	\$ 113,931,000	\$ 4,283,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 266,552,905.13	\$ 286,952,000	\$ 299,042,000	\$ 312,110,000	\$ 312,110,000	\$ 13,068,000
SERVICES & SUPPLIES	232,605,080.86	323,924,000	335,371,000	348,575,000	341,825,000	6,454,000
OTHER CHARGES	6,076,223.09	4,782,000	6,322,000	4,770,000	4,770,000	(1,552,000)
CAPITAL ASSETS - EQUIPMENT	15,708,807.62	14,604,000	14,604,000	7,779,000	6,229,000	(8,375,000)
GROSS TOTAL	\$ 520,943,016.70	\$ 630,262,000	\$ 655,339,000	\$ 673,234,000	\$ 664,934,000	\$ 9,595,000
INTRAFUND TRANSFERS	(389,086,194.15)	(481,466,000)	(502,178,000)	(512,019,000)	(512,354,000)	(10,176,000)
NET TOTAL	\$ 131,856,822.55	\$ 148,796,000	\$ 153,161,000	\$ 161,215,000	\$ 152,580,000	\$ (581,000)
NET COUNTY COST	\$ 36,601,246.61	\$ 43,108,000	\$ 43,513,000	\$ 47,368,000	\$ 38,649,000	\$ (4,864,000)
BUDGETED POSITIONS	2,183.0	2,198.0	2,198.0	2,195.0	2,195.0	(3.0)
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY PROPERTY MANAGEMENT	

Mission Statement

The Internal Services Department (ISD) supports the County by providing in-house, contracted, and advisory services in the areas of purchasing, contracts, facilities, IT, energy and environmental programs, and other essential support services.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC decrease of \$4.9 million primarily due to the removal of prior-year funding that was provided on a one-time basis for Data Center migration costs, enterprise network upgrades, and telephone and vehicle replacements. These decreases are partially offset by increases in Board-approved salaries and employee benefits and ongoing funding for Enterprise Data Center operations.

Critical/Strategic Planning Initiatives

The ISD strategic plan for FY 2019-20 identifies strategic areas of focus and associated goals that will enhance the Department's ability to provide effective and cost efficient internal and external customer service, as well as take a leadership role in implementing the County's environmental policy.

This year's plan includes the following new or continuing strategic objectives:

- Evolve as a transformational leader in all core service offerings (fleet, purchasing, contracts, and parking), identifying and implementing best practices, using technology to enhance effective and efficient service quality and delivery, and creating a culture of innovation and continuous improvement.
- Expand the Electric Vehicle (EV) infrastructure on County facilities and develop a plan for the County to achieve 10,000 EV plugs in 10 years (up from the current 360 plugs).
- Pilot new energy efficient cooling technology with the opportunity to lower energy costs and manage peak energy loads from new Time of Use (TOU) rate structures which will drastically change building and energy management.
- Administer a pilot telework program in an effort to improve the Department's parking space availability, office space accommodations, employee attendance, and internal communications. The pilot will allow employees the opportunity to work from an alternate office location within the County that provides a significantly shorter commute and complies with the County's Telework Program guidelines.

- Implement a new timekeeping dashboard that will provide managers with online access to dynamic reports on employee attendance and overtime usage for the purposes of trend analysis, resource planning, and productivity measures.
- Implement a pilot program within the Departments of Children and Family Services (DCFS) and Public Health (DPH) for an expedited ordering solution through a marketplace of suppliers for the procurement and receipt of goods; as well as account management and business analytics.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	655,339,000	502,178,000	109,648,000	43,513,000	2,198.0
<i>New/Expanded Programs</i>					
1. Craft Services and Deferred Maintenance Projects: Reflects a net increase in reimbursable funding for building services and tools due to increased service requests, including as-needed projects. Also reflects the addition of 1.0 position offset by the deletion of 1.0 vacant position.	1,121,000	248,000	873,000	--	--
2. Computing Services: Reflects a net increase in reimbursable funding for software and security services and utilities, partially offset by expired leases and reduced capital assets-equipment. Also reflects the addition of 1.0 position, offset by the deletion of 2.0 vacant positions.	4,927,000	4,033,000	894,000	--	(1.0)
3. Purchasing and Contract Services: Reflects a net increase in reimbursable funding primarily due to increased technical services and utilities, and the addition of 1.0 position, offset by the deletion of 1.0 vacant position.	1,789,000	1,379,000	410,000	--	--
4. Custodial Services: Reflects an increase in reimbursable funding primarily due to Board-approved increases to living wage and renewed custodial contracts.	2,019,000	1,656,000	363,000	--	--
5. Administration: Reflects an increase in reimbursable funding primarily due to higher costs for services received from other County departments and the addition of 1.0 position, offset by the deletion of 2.0 vacant positions.	1,902,000	1,559,000	343,000	--	(1.0)
6. Countywide Address Management System (CAMS): Reflects the CAMS program productivity modernization (Phase 1) to be funded by a Productivity Investment Fund (PIF) grant which will enhance the County's ability to have access to accurate, efficient, and responsive data.	496,000	--	496,000	--	--
7. Shared Services: Reflects a net decrease in reimbursable funding for IT consulting services, departmental software and licensing, and capital assets-equipment. Also reflects the addition of 6.0 positions, offset by the deletion of 7.0 vacant positions.	(1,573,000)	(1,455,000)	(118,000)	--	(1.0)
8. Energy and Environmental Services: Reflects a net decrease in reimbursable funding primarily due to the reduction in costs for collection services for the Property Assessed Clean Energy (PACE) program. Also reflects the addition of 1.0 position, offset by the deletion of 1.0 vacant position.	(113,000)	(97,000)	(16,000)	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Other Changes					
1. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and health insurance subsidies.	8,381,000	6,439,000	1,423,000	519,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	2,517,000	1,952,000	419,000	146,000	--
3. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	1,312,000	1,013,000	225,000	74,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs based on historical trends.	720,000	590,000	130,000	--	--
5. Reclassifications: Reflects alignment with FY 2018-19 Board-approved position reclassifications.	138,000	117,000	21,000	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	29,000	--	--	29,000	--
7. Department Data Center Operations: Reflects an increase in ongoing funding to address operational costs associated with the new Enterprise Data Center such as network management, security, recovery sites, and facility and utility costs.	--	(335,000)	(84,000)	419,000	--
8. Network Infrastructure Upgrade Project for LAC+USC Medical Center: Reflects a decrease in reimbursable funding for non-capital telecommunications equipment due to the anticipated completion of the infrastructure upgrade for the new campus building by June 2019.	(2,498,000)	(2,498,000)	--	--	--
9. Telecommunications: Reflects a net decrease in reimbursable funding for equipment maintenance, expired leases, and capital assets-equipment.	(385,000)	(316,000)	(69,000)	--	--
10. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Enterprise Network upgrades (\$1.5 million), telephone replacements (\$2.2 million), Data Center migration (\$2.1 million) and the vehicle replacement plan (\$0.2 million).	(11,187,000)	(4,109,000)	(1,027,000)	(6,051,000)	--
Total Changes	9,595,000	10,176,000	4,283,000	(4,864,000)	(3.0)
2019-20 Recommended Budget	664,934,000	512,354,000	113,931,000	38,649,000	2,195.0

INTERNAL SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 5,852,533.91	\$ 22,619,000	\$ 19,543,000	\$ 17,214,000	\$ 17,298,000	\$ (2,245,000)
CONTRACT CITIES SELF INSURANCE	683,667.00	0	0	0	0	0
FEDERAL - OTHER	13,599.62	11,000	0	14,000	14,000	14,000
HOSPITAL OVERHEAD	21,232,591.63	16,216,000	19,621,000	19,095,000	19,095,000	(526,000)
ISD SERVICES	40,985,902.22	41,595,000	41,788,000	45,331,000	45,331,000	3,543,000
LEGAL SERVICES	107,238.11	106,000	284,000	86,000	86,000	(198,000)
LIBRARY SERVICES	8,152,413.00	7,333,000	9,450,000	9,381,000	9,381,000	(69,000)
MISCELLANEOUS	1,021,148.27	922,000	321,000	926,000	926,000	605,000
OTHER GOVERNMENTAL AGENCIES	71,186.00	21,000	0	0	0	0
OTHER SALES	73,255.21	57,000	43,000	57,000	57,000	14,000
PERSONNEL SERVICES	25,189.59	24,000	22,000	25,000	25,000	3,000
PLANNING & ENGINEERING SERVICES	110,994.00	122,000	27,000	122,000	122,000	95,000
RECORDING FEES	106,174.45	150,000	0	150,000	150,000	150,000
RENTS & CONCESSIONS	8,200,107.51	8,234,000	9,291,000	10,981,000	10,981,000	1,690,000
ROAD & STREET SERVICES	8,292,280.62	8,087,000	9,119,000	9,777,000	9,777,000	658,000
SALE OF CAPITAL ASSETS	249,376.53	154,000	139,000	175,000	175,000	36,000
SETTLEMENTS	0.00	1,000	0	0	0	0
STATE - OTHER	1,624.00	2,000	0	2,000	2,000	2,000
TRANSFERS IN	61,999.45	19,000	0	496,000	496,000	496,000
VEHICLE CODE FINES	14,294.82	15,000	0	15,000	15,000	15,000
TOTAL REVENUE	\$ 95,255,575.94	\$ 105,688,000	\$ 109,648,000	\$ 113,847,000	\$ 113,931,000	\$ 4,283,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 166,682,266.46	\$ 176,612,000	\$ 192,640,000	\$ 197,508,000	\$ 197,508,000	\$ 4,868,000
CAFETERIA BENEFIT PLANS	34,046,950.16	37,913,000	36,415,000	37,590,000	37,590,000	1,175,000
COUNTY EMPLOYEE RETIREMENT	29,222,502.28	32,786,000	31,469,000	33,989,000	33,989,000	2,520,000
DENTAL INSURANCE	702,348.02	710,000	695,000	743,000	743,000	48,000
DEPENDENT CARE SPENDING ACCOUNTS	133,508.21	136,000	147,000	147,000	147,000	0
DISABILITY BENEFITS	2,648,399.66	1,779,000	1,730,000	1,842,000	1,842,000	112,000
FICA (OASDI)	2,356,757.81	2,603,000	2,583,000	2,767,000	2,767,000	184,000
HEALTH INSURANCE	5,263,640.46	5,934,000	5,646,000	6,017,000	6,017,000	371,000
LIFE INSURANCE	518,450.74	184,000	169,000	194,000	194,000	25,000
OTHER EMPLOYEE BENEFITS	27,265.00	23,000	25,000	25,000	25,000	0
RETIREE HEALTH INSURANCE	13,386,832.00	15,522,000	15,186,000	17,623,000	17,623,000	2,437,000
SAVINGS PLAN	2,484,896.07	2,753,000	2,668,000	2,962,000	2,962,000	294,000
THRIFT PLAN (HORIZONS)	5,127,758.05	5,527,000	5,425,000	5,840,000	5,840,000	415,000
UNEMPLOYMENT INSURANCE	17,365.00	27,000	38,000	38,000	38,000	0
WORKERS' COMPENSATION	3,933,965.21	4,443,000	4,206,000	4,825,000	4,825,000	619,000
TOTAL S & E B	266,552,905.13	286,952,000	299,042,000	312,110,000	312,110,000	13,068,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,678,882.73	2,777,000	2,875,000	3,925,000	3,925,000	1,050,000
CLOTHING & PERSONAL SUPPLIES	306,001.24	177,000	183,000	265,000	265,000	82,000
COMMUNICATIONS	705,150.69	1,211,000	1,254,000	1,230,000	1,230,000	(24,000)
COMPUTING-MAINFRAME	26,107,240.67	9,699,000	10,042,000	10,543,000	10,543,000	501,000

INTERNAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,625,263.92	27,960,000	28,948,000	29,150,000	29,150,000	202,000
COMPUTING-PERSONAL	19,469,076.84	2,215,000	2,293,000	2,240,000	2,240,000	(53,000)
CONTRACTED PROGRAM SERVICES	3,041.25	0	0	0	0	0
FOOD	56,945.99	15,000	16,000	53,000	53,000	37,000
HOUSEHOLD EXPENSE	917,860.52	555,000	575,000	750,000	750,000	175,000
INFORMATION TECHNOLOGY SERVICES	10,860,922.54	9,413,000	9,746,000	10,130,000	9,530,000	(216,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	4,747,000	4,915,000	9,275,000	9,275,000	4,360,000
INSURANCE	134,266.80	59,000	61,000	731,000	731,000	670,000
MAINTENANCE - BUILDINGS & IMPRV	70,268,438.10	164,403,000	170,213,000	182,496,000	180,046,000	9,833,000
MAINTENANCE - EQUIPMENT	20,329,586.19	29,274,000	30,308,000	30,315,000	28,815,000	(1,493,000)
MEDICAL DENTAL & LAB SUPPLIES	148,438.60	71,000	73,000	120,000	120,000	47,000
MEMBERSHIPS	50,799.64	91,000	94,000	109,000	109,000	15,000
MISCELLANEOUS EXPENSE	604,612.76	506,000	524,000	747,000	747,000	223,000
OFFICE EXPENSE	1,301,557.11	939,000	972,000	1,231,000	1,231,000	259,000
PROFESSIONAL SERVICES	8,301,624.02	18,969,000	19,639,000	9,543,000	9,543,000	(10,096,000)
PUBLICATIONS & LEGAL NOTICE	6,744.37	10,000	10,000	10,000	10,000	0
RENTS & LEASES - BLDG & IMPRV	2,977,021.97	3,070,000	3,179,000	3,385,000	3,385,000	206,000
RENTS & LEASES - EQUIPMENT	1,216,300.25	498,000	516,000	865,000	865,000	349,000
SMALL TOOLS & MINOR EQUIPMENT	1,702,315.08	675,000	699,000	1,183,000	1,183,000	484,000
SPECIAL DEPARTMENTAL EXPENSE	1,427,669.54	140,000	145,000	672,000	672,000	527,000
TECHNICAL SERVICES	14,754,191.73	13,587,000	14,067,000	15,297,000	15,297,000	1,230,000
TELECOMMUNICATIONS	36,330,094.59	24,827,000	25,704,000	23,670,000	21,470,000	(4,234,000)
TRAINING	74,756.20	959,000	993,000	965,000	965,000	(28,000)
TRANSPORTATION AND TRAVEL	4,513,248.81	4,859,000	5,031,000	5,540,000	5,540,000	509,000
UTILITIES	3,733,028.71	2,218,000	2,296,000	4,135,000	4,135,000	1,839,000
TOTAL S & S	232,605,080.86	323,924,000	335,371,000	348,575,000	341,825,000	6,454,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	38,309.62	626,000	2,170,000	2,177,000	2,177,000	7,000
RET-OTHER LONG TERM DEBT	5,944,603.69	4,119,000	4,118,000	2,499,000	2,499,000	(1,619,000)
TAXES & ASSESSMENTS	93,309.78	37,000	34,000	94,000	94,000	60,000
TOTAL OTH CHARGES	6,076,223.09	4,782,000	6,322,000	4,770,000	4,770,000	(1,552,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	0	0	50,000	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	6,951,479.24	7,067,000	7,067,000	5,590,000	4,090,000	(2,977,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	37,777.50	0	0	0	0	0
ELECTRONIC EQUIPMENT	15,726.59	0	0	0	0	0
INTERNAL SALE OF CAPITAL ASSET \$5,000 OR OVER	(79,040.00)	0	0	0	0	0
MACHINERY EQUIPMENT	198,349.80	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	28,117.65	0	0	0	0	0

INTERNAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
TELECOMMUNICATIONS EQUIPMENT	3,144,081.49	1,925,000	1,925,000	1,999,000	1,999,000	74,000
VEHICLES & TRANSPORTATION EQUIPMENT	5,412,315.35	5,612,000	5,612,000	140,000	140,000	(5,472,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	15,708,807.62	14,604,000	14,604,000	7,779,000	6,229,000	(8,375,000)
TOTAL CAPITAL ASSETS	15,708,807.62	14,604,000	14,604,000	7,779,000	6,229,000	(8,375,000)
GROSS TOTAL	\$ 520,943,016.70	\$ 630,262,000	\$ 655,339,000	\$ 673,234,000	\$ 664,934,000	\$ 9,595,000
INTRAFUND TRANSFERS	(389,086,194.15)	(481,466,000)	(502,178,000)	(512,019,000)	(512,354,000)	(10,176,000)
NET TOTAL	\$ 131,856,822.55	\$ 148,796,000	\$ 153,161,000	\$ 161,215,000	\$ 152,580,000	\$ (581,000)
NET COUNTY COST	\$ 36,601,246.61	\$ 43,108,000	\$ 43,513,000	\$ 47,368,000	\$ 38,649,000	\$ (4,864,000)
 BUDGETED POSITIONS	 2,183.0	 2,198.0	 2,198.0	 2,195.0	 2,195.0	 (3.0)

Departmental Program Summary

1. Acquisition Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	18,084,000	9,742,000	7,262,000	1,080,000	144.7
<i>Less Administration</i>	1,316,000	754,000	562,000	--	16.7
Net Program Costs	16,768,000	8,988,000	6,700,000	1,080,000	128.0

Authority: Mandated program – California Government Code Section 25500, et. seq. and County Code Section 2.81.030.

Provides centralized purchasing services to ensure that the acquisition process is fair and competitive and the best value for goods and services to County departments. Also provides advisory support and training for Board-mandated programs for County contracts.

2. Building Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	265,283,000	200,087,000	50,649,000	14,547,000	635.6
<i>Less Administration</i>	19,309,000	15,409,000	3,900,000	--	73.1
Net Program Costs	245,974,000	184,678,000	46,749,000	14,547,000	562.5

Authority: Non-mandated, discretionary program.

Provides facility-related support services to County departments, including building maintenance, custodial services, grounds maintenance, and craft services.

3. Communication Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	153,642,000	113,470,000	39,018,000	1,154,000	520.8
<i>Less Administration</i>	11,183,000	8,322,000	2,861,000	--	60.1
Net Program Costs	142,459,000	105,148,000	36,157,000	1,154,000	460.7

Authority: Non-mandated, discretionary program.

Provides network and communication systems such as wide area network, building infrastructure, and radio systems.

4. Data Center Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	104,446,000	81,514,000	4,755,000	18,177,000	358.7
<i>Less Administration</i>	<i>7,602,000</i>	<i>7,183,000</i>	<i>419,000</i>	--	<i>41.4</i>
Net Program Costs	96,844,000	74,331,000	4,336,000	18,177,000	317.3

Authority: Non-mandated, discretionary program.

Provides computing and data security services for mainframe, midrange, and web-based computer and internet systems.

5. Support Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	34,205,000	27,748,000	4,318,000	2,139,000	90.8
<i>Less Administration</i>	<i>2,490,000</i>	<i>2,155,000</i>	<i>335,000</i>	--	<i>10.5</i>
Net Program Costs	31,715,000	25,593,000	3,983,000	2,139,000	80.3

Authority: Non-mandated, discretionary program.

Provides mail, automotive fleet maintenance, and parking services.

6. Programming Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	60,664,000	54,749,000	5,915,000	--	263.2
<i>Less Administration</i>	<i>4,416,000</i>	<i>3,985,000</i>	<i>431,000</i>	--	<i>30.4</i>
Net Program Costs	56,248,000	50,764,000	5,484,000	--	232.8

Authority: Non-mandated, discretionary program.

Provides application development, maintenance and enhancements for existing systems, and web infrastructure support.

7. Environmental and Energy Sustainability Programs

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	27,404,000	25,044,000	2,014,000	346,000	181.2
<i>Less Administration</i>	<i>1,995,000</i>	<i>1,847,000</i>	<i>148,000</i>	--	<i>20.9</i>
Net Program Costs	25,409,000	23,197,000	1,866,000	346,000	160.3

Authority: Non-mandated, discretionary program.

Provides oversight of the environmental and energy sustainability programs and support services to the County's power plant facilities.

8. Net County Cost

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,206,000	--	--	1,206,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,206,000	--	--	1,206,000	--

Authority: Non-mandated, support program.

Reflects capital lease rent charges from the CEO.

9. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	48,311,000	39,655,000	8,656,000	--	253.1
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	48,311,000	39,655,000	8,656,000	--	253.1

Authority: Non-mandated, discretionary program.

Provides administrative support which includes the following functions: executive office; finance and budget; human resources; purchasing (warehouse, procurement, and asset management); departmental information systems management; facility management; and strategic planning.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	664,934,000	512,354,000	113,931,000	38,649,000	2,195.0

Internal Services - Customer Direct Services and Supplies Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 33,361,666.75	\$ 35,303,000	\$ 39,935,000	\$ 41,000,000	\$ 41,000,000	\$ 1,065,000
S & S EXPENDITURE DISTRIBUTION	(33,361,648.75)	(35,303,000)	(39,935,000)	(41,000,000)	(41,000,000)	(1,065,000)
TOTAL S & S	18.00	0	0	0	0	0
GROSS TOTAL	\$ 18.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$ 18.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 18.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	FUND GENERAL FUND		FUNCTION GENERAL		ACTIVITY OTHER GENERAL	

2019-20 Budget Message

Customer Direct Services and Supplies is a “pass through” budget unit utilized to account for various services and supplies that the ISD purchases directly from outside vendors on behalf of customer departments.

The 2019-20 Recommended Budget reflects an increase of \$1.1 million in anticipated requirements from customer departments.

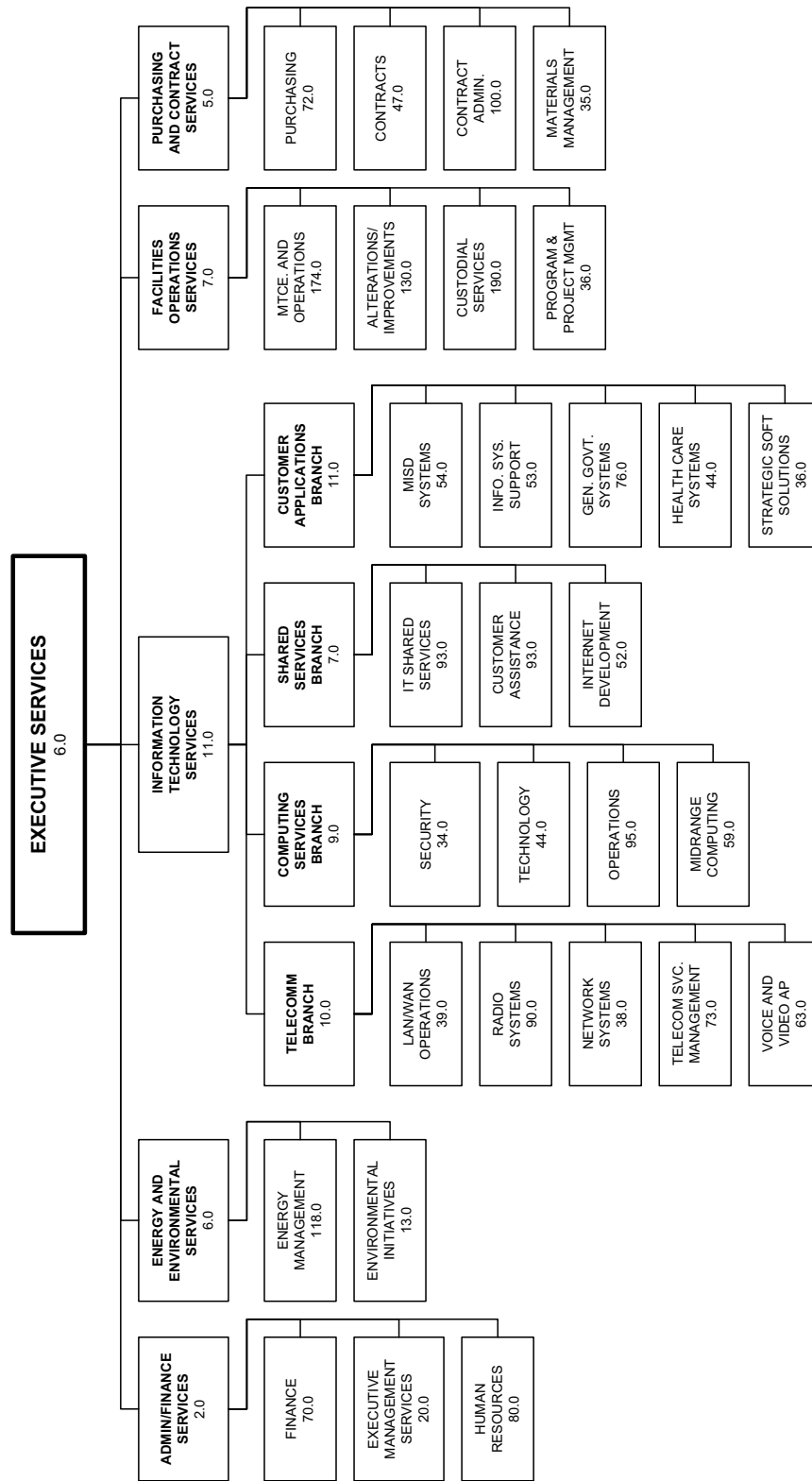
Changes From 2018-19 Budget

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	39,935,000	39,935,000	0	0	0.0
Other Changes					
1. IT Contract Services: Reflects an increase in IT contract services acquired on behalf of other County Departments.	1,065,000	1,065,000	--	--	--
Total Changes	1,065,000	1,065,000	0	0	0.0
2019-20 Recommended Budget	41,000,000	41,000,000	0	0	0.0

INTERNAL SERVICES - CUSTOMER DIRECT SERVICES AND SUPPLIES BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 459,389.70	\$ 336,000	\$ 578,000	\$ 657,000	\$ 657,000	\$ 79,000
COMPUTING-MAINFRAME	12,495,954.08	10,148,000	10,105,000	10,200,000	10,200,000	95,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,807.10	0	0	0	0	0
COMPUTING-PERSONAL	18,017,397.65	22,704,000	26,265,000	26,511,000	26,511,000	246,000
INFORMATION TECHNOLOGY SERVICES	2,384,902.22	2,115,000	2,987,000	3,632,000	3,632,000	645,000
TECHNICAL SERVICES	216.00	0	0	0	0	0
S & S EXPENDITURE DISTRIBUTION	(33,361,648.75)	(35,303,000)	(39,935,000)	(41,000,000)	(41,000,000)	(1,065,000)
TOTAL S & S	18.00	0	0	0	0	0
GROSS TOTAL	\$ 18.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$ 18.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 18.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

INTERNAL SERVICES DEPARTMENT
Scott Minnix, Director
FY 2019-20 Recommended Budget Positions = 2,195.0



Judgments and Damages/Insurance

Judgments and Damages/Insurance Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 11,571,692.10	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 147,581,098.88	\$ 159,430,000	\$ 164,149,000	\$ 193,227,000	\$ 193,227,000	\$ 29,078,000
S & S EXPENDITURE DISTRIBUTION	(140,727,724.95)	(153,900,000)	(158,619,000)	(187,697,000)	(187,697,000)	(29,078,000)
TOTAL S & S	6,853,373.93	5,530,000	5,530,000	5,530,000	5,530,000	0
OTHER CHARGES	160,229,978.74	167,635,000	172,648,000	156,315,000	156,315,000	(16,333,000)
OC EXPENDITURE DISTRIBUTION	(72,998,064.99)	(153,805,000)	(158,818,000)	(142,485,000)	(142,485,000)	16,333,000
TOTAL OTH CHARGES	87,231,913.75	13,830,000	13,830,000	13,830,000	13,830,000	0
GROSS TOTAL	\$ 94,085,287.68	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 0
NET COUNTY COST	\$ 82,513,595.58	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 0

Mission Statement

The Judgments and Damages/Insurance budget provides funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs. In addition, this budget reflects funding for service contracts and the purchase of insurance policies, when such policies are available at a reasonable cost or are required by law or agreement.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects funding for anticipated judgments and/or settlements, attorney fees, litigation costs, service contracts, and various commercial insurance policies. The budget also includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.

Judgments and Damages Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 185,782.04	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 91,878,851.72	\$ 97,110,000	\$ 97,110,000	\$ 108,223,000	\$ 108,223,000	\$ 11,113,000
S & S EXPENDITURE DISTRIBUTION	(89,047,457.91)	(91,580,000)	(91,580,000)	(102,693,000)	(102,693,000)	(11,113,000)
TOTAL S & S	2,831,393.81	5,530,000	5,530,000	5,530,000	5,530,000	0
OTHER CHARGES	124,631,557.47	107,859,000	107,859,000	87,434,000	87,434,000	(20,425,000)
OC EXPENDITURE DISTRIBUTION	(44,759,936.84)	(94,029,000)	(94,029,000)	(73,604,000)	(73,604,000)	20,425,000
TOTAL OTH CHARGES	79,871,620.63	13,830,000	13,830,000	13,830,000	13,830,000	0
GROSS TOTAL	\$ 82,703,014.44	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 0
NET TOTAL	\$ 82,703,014.44	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 0
NET COUNTY COST	\$ 82,517,232.40	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 19,360,000	\$ 0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	204,969,000	185,609,000	0	19,360,000	0.0
Other Changes					
1. Legal Fees and Costs: Reflects an increase in service levels provided and the distribution of charges to other County departments.	11,113,000	11,113,000	--	--	--
2. Judgments and Damages: Reflects a decrease in judgments and settlements based on projected cases in the upcoming fiscal year, and the distribution of charges to other County departments.	(20,425,000)	(20,425,000)	--	--	--
Total Changes	(9,312,000)	(9,312,000)	0	0	0.0
2019-20 Recommended Budget	195,657,000	176,297,000	0	19,360,000	0.0

Insurance Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 11,385,910.06	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 55,702,247.16	\$ 62,320,000	\$ 67,039,000	\$ 85,004,000	\$ 85,004,000	\$ 17,965,000
S & S EXPENDITURE DISTRIBUTION	(51,680,267.04)	(62,320,000)	(67,039,000)	(85,004,000)	(85,004,000)	(17,965,000)
TOTAL S & S	4,021,980.12	0	0	0	0	0
OTHER CHARGES	35,598,421.27	59,776,000	64,789,000	68,881,000	68,881,000	4,092,000
OC EXPENDITURE DISTRIBUTION	(28,238,128.15)	(59,776,000)	(64,789,000)	(68,881,000)	(68,881,000)	(4,092,000)
TOTAL OTH CHARGES	7,360,293.12	0	0	0	0	0
GROSS TOTAL	\$ 11,382,273.24	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$ 11,382,273.24	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ (3,636.82)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	131,828,000	131,828,000	0	0	0.0
Other Changes					
1. General Fund: Reflects an increase primarily attributable to projected auto and general liability settlements and commercial insurance premium costs, and the distribution of costs to other departments and funds.	14,432,000	14,432,000	--	--	--
2. Enterprise Funds: Reflects an increase primarily attributable to projected general liability settlement costs and commercial insurance premium costs, and the distribution of costs to other departments and funds.	16,331,000	16,331,000	--	--	--
3. Special Funds: Reflects an increase primarily attributable to projected general liability settlement costs and commercial insurance premium costs, and the distribution of costs to other departments and funds.	6,969,000	6,969,000	--	--	--
4. Other Funds: Reflects a decrease primarily attributable to projected auto liability settlement costs related to the Contract Cities Liabilities Trust Funds and a corresponding reduction in the distribution of costs to other departments and funds.	(15,675,000)	(15,675,000)	--	--	--
Total Changes	22,057,000	22,057,000	0	0	0.0
2019-20 Recommended Budget	153,885,000	153,885,000	0	0	0.0

LA County Library

Skye Patrick, County Librarian

LA County Library Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 47,988,000.00	\$ 44,650,000	\$ 44,650,000	\$ 22,077,000	\$ 22,077,000	\$ (22,573,000)
CANCEL OBLIGATED FUND BAL	16,862,521.00	0	0	0	0	0
PROPERTY TAXES	80,182,845.05	82,964,000	82,964,000	87,462,000	87,462,000	4,498,000
VOTER APPROVED SPECIAL TAXES	12,106,108.66	12,585,000	12,585,000	12,585,000	12,585,000	0
OTHER REVENUE	65,127,265.27	65,226,000	68,699,000	58,252,000	48,941,000	(19,758,000)
TOTAL FINANCING SOURCES	\$ 222,266,739.98	\$ 205,425,000	\$ 208,898,000	\$ 180,376,000	\$ 171,065,000	\$ (37,833,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 92,212,436.73	\$ 100,848,000	\$ 113,020,000	\$ 114,116,000	\$ 114,019,000	\$ 999,000
SERVICES & SUPPLIES	62,891,099.74	72,977,000	86,355,000	58,736,000	51,972,000	(34,383,000)
OTHER CHARGES	861,890.45	945,000	945,000	1,218,000	1,218,000	273,000
CAPITAL ASSETS - EQUIPMENT	1,710,955.00	2,233,000	2,233,000	833,000	833,000	(1,400,000)
OTHER FINANCING USES	2,326,000.00	2,464,000	2,464,000	0	0	(2,464,000)
GROSS TOTAL	\$ 160,002,381.92	\$ 179,467,000	\$ 205,017,000	\$ 174,903,000	\$ 168,042,000	\$ (36,975,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 17,614,000.00	\$ 3,881,000	\$ 3,881,000	\$ 5,473,000	\$ 3,023,000	\$ (858,000)
TOTAL OBLIGATED FUND BAL	\$ 17,614,000.00	\$ 3,881,000	\$ 3,881,000	\$ 5,473,000	\$ 3,023,000	\$ (858,000)
TOTAL FINANCING USES	\$ 177,616,381.92	\$ 183,348,000	\$ 208,898,000	\$ 180,376,000	\$ 171,065,000	\$ (37,833,000)
BUDGETED POSITIONS	1,308.0	1,369.0	1,369.0	1,309.0	1,308.0	(61.0)
FUND	FUNCTION					
LA COUNTY LIBRARY	EDUCATION					
	ACTIVITY					
	LIBRARY SERVICES					

Mission Statement

To provide diverse communities with easy access to information and knowledge to nurture cultural exploration and lifelong learning.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects a reduction of \$37.8 million primarily attributed to an adjustment to remove prior-year funding that was provided on a one-time basis from the Department of Mental Health, Measure U-Utility User Tax allocations, and various Board-funded refurbishments and capital projects. This reduction is partially offset by an increase in property taxes based on an anticipated 5.72 percent growth in assessed valuation. The Budget also includes funding for Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

The LA County Library's (Library) strategic plan establishes a roadmap for sustaining the delivery of quality library services and support for the Department's leadership as a 21st century library. The Library continues to set the framework and reinforce its role as a civic and cultural center; a hub for public information and services; and an institution of literacy, innovation, and lifelong learning to serve the County's diverse communities.

The Department's strategic plan has the following top priorities:

- Cultivate the newly established Education and Engagement Division to promote an innovative center of learning;

- Increase digital and literacy programming by attracting corporate, philanthropic, and community-based collaborations;
- Provide infrastructure upgrades of public computers and software to support future hybrid learning environments and customer technology needs and decrease the digital divide;
- Expand STEM/STEAM programs in underserved communities;
- Deliver a wide range of comprehensive services to over 3.5 million County residents by establishing new and expanding collaborations with various County agencies;
- Provide equity of services to immigrants and non-English speakers through the next phase of the iCount Initiative's Library Equity Action Plan (LEAP);
- Expand awareness of library services through its rebranding strategy;
- Continue to focus on fiscal sustainability through organizational efficiencies including restructuring operations to optimize staffing, foster public-private partnerships, and lower operational costs; and
- Advocate for library locations to be renovated and designed with sustainable features and equipped with robust and emerging technologies that support the Library's initiatives.

Changes From 2018-19 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
2018-19 Final Adopted Budget	208,898,000	208,898,000	1,369.0
Other Changes			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,813,000	--	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	561,000	--	--
3. Retirement Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits; partially offset by a decrease in services and supplies.	124,000	--	--
4. Property Tax Revenue: Reflects a 5.72 percent increase in property tax revenue.	--	4,498,000	--
5. Pathway to Permanency: Reflects the completion of the final phase of the Pathway to Permanency program, which provided for the conversion of 100.0 temporary part-time Library Aid positions to permanent part-time Library Aid positions. This change deletes the temporary part-time Library Aids positions that were converted in FY 2018-19.	--	--	(25.0)
6. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Board approved programs and various other projects.	(33,253,000)	(33,253,000)	--
7. DMH Collaboration: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis from the Department of Mental Health to administer and deliver Mental Health Services Act Prevention and Early Intervention services countywide.	(12,612,000)	(12,612,000)	(36.0)
8. Florence Express Library: Reflects one-time funding for a temporary express library in the community of Florence.	250,000	250,000	--
9. Public Services: Reflects the addition of 1.0 Librarian II position to serve as the Community Library Manager for Hollydale Library, offset by the deletion of 1.0 position and reductions in services and supplies.	--	--	--
10. Miscellaneous Adjustments: Reflects various ministerial adjustments to align appropriation and revenue. This adjustment also reflects the Board-approved reclassification of 1.0 position, offset by reductions in services and supplies.	3,284,000	3,284,000	--
Total Changes	(37,833,000)	(37,833,000)	(61.0)
2019-20 Recommended Budget	171,065,000	171,065,000	1,308.0

Critical and Unmet Needs

The Library's critical and unmet needs include the following: 1) \$1.9 million for 1.0 Security and Emergency Management position and the implementation of Phase I of additional security and policing at various Library locations to ensure staff and patron safety; 2) \$2.0 million in ongoing funding for books and materials; 3) \$3.2 million to offset cost-of-living adjustments based on Board-approved salary increases; 4) \$0.6 million for the increase in retirement costs; and 5) \$0.5 million for the increase in the annual incremental contribution for unfunded retiree healthcare benefits; and 6) \$1.2 million for increases in various employee benefits.

LA COUNTY LIBRARY BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 47,988,000.00	\$ 44,650,000	\$ 44,650,000	\$ 22,077,000	\$ 22,077,000	\$ (22,573,000)
CANCEL OBLIGATED FUND BAL	16,862,521.00	0	0	0	0	0
PROPERTY TAXES	80,182,845.05	82,964,000	82,964,000	87,462,000	87,462,000	4,498,000
VOTER APPROVAL SPECIAL TAXES	12,106,108.66	12,585,000	12,585,000	12,585,000	12,585,000	0
CHARGES FOR SERVICES - OTHER	12,624,112.79	13,959,000	13,970,000	1,424,000	1,424,000	(12,546,000)
CONTRACT CITIES SELF INSURANCE	0.00	0	2,000	0	0	(2,000)
COURT FEES & COSTS	35.59	0	0	0	0	0
ELECTION SERVICES	84.00	1,000	1,000	0	1,000	0
FEDERAL - OTHER	0.00	5,000	0	0	0	0
INTEREST	1,213,605.59	1,214,000	437,000	1,200,000	1,200,000	763,000
LIBRARY SERVICES	1,238,242.11	1,075,000	1,999,000	1,499,000	1,038,000	(961,000)
MISCELLANEOUS	2,382,357.16	657,000	564,000	564,000	564,000	0
OTHER GOVERNMENTAL AGENCIES	125,369.42	130,000	130,000	130,000	130,000	0
OTHER SALES	2,088.31	20,000	20,000	20,000	20,000	0
OTHER STATE - IN-LIEU TAXES	2,257.11	0	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	330,452.93	556,000	556,000	556,000	556,000	0
REDEVELOPMENT / HOUSING	399,377.74	0	0	0	0	0
RENTS & CONCESSIONS	15,223.00	15,000	15,000	15,000	15,000	0
SALE OF CAPITAL ASSETS	12,354.32	13,000	13,000	13,000	13,000	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	408,992.26	530,000	530,000	530,000	530,000	0
STATE - OTHER	79,104.94	10,000	10,000	10,000	10,000	0
TRANSFERS IN	46,293,608.00	47,041,000	50,452,000	52,291,000	43,440,000	(7,012,000)
TOTAL FINANCING SOURCES	\$ 222,266,739.98	\$ 205,425,000	\$ 208,898,000	\$ 180,376,000	\$ 171,065,000	\$ (37,833,000)

FINANCING USES

SALARIES & EMPLOYEE BENEFITS

SALARIES & WAGES	\$ 57,312,326.21	\$ 63,620,000	\$ 74,626,000	\$ 75,373,000	\$ 75,366,000	\$ 740,000
CAFETERIA BENEFIT PLANS	10,623,486.81	11,473,000	12,175,000	11,271,000	11,307,000	(868,000)
COUNTY EMPLOYEE RETIREMENT	8,331,467.39	9,180,000	9,443,000	9,503,000	9,490,000	47,000
DENTAL INSURANCE	205,393.50	213,000	172,000	172,000	149,000	(23,000)
DEPENDENT CARE SPENDING ACCOUNTS	30,438.36	0	24,000	24,000	24,000	0
DISABILITY BENEFITS	445,928.54	354,000	402,000	402,000	399,000	(3,000)
FICA (OASDI)	827,439.02	912,000	868,000	821,000	818,000	(50,000)
HEALTH INSURANCE	7,488,481.14	7,390,000	7,527,000	7,543,000	7,477,000	(50,000)
LIFE INSURANCE	69,970.75	71,000	62,000	62,000	55,000	(7,000)
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	50,000	50,000	50,000	0
RETIREE HEALTH INSURANCE	4,706,411.00	5,594,000	5,315,000	6,493,000	6,489,000	1,174,000
SAVINGS PLAN	249,449.31	268,000	257,000	257,000	259,000	2,000
THRIFT PLAN (HORIZONS)	1,204,272.25	1,246,000	1,310,000	1,217,000	1,208,000	(102,000)
UNEMPLOYMENT INSURANCE	24,423.00	27,000	93,000	93,000	93,000	0
WORKERS' COMPENSATION	686,241.45	493,000	696,000	835,000	835,000	139,000
TOTAL S & E B	92,212,436.73	100,848,000	113,020,000	114,116,000	114,019,000	999,000

LA COUNTY LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	6,947,548.76	6,879,000	5,765,000	5,438,000	5,438,000	(327,000)
CLOTHING & PERSONAL SUPPLIES	13,150.48	0	0	0	0	0
COMMUNICATIONS	623,218.99	135,000	135,000	135,000	135,000	0
COMPUTING-MAINFRAME	44,357.42	563,000	0	563,000	563,000	563,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	565,850.84	0	0	0	0	0
COMPUTING-PERSONAL	3,178,893.83	1,103,000	371,000	1,103,000	1,103,000	732,000
FOOD	4,035.44	0	0	0	0	0
HOUSEHOLD EXPENSE	278,379.65	281,000	281,000	281,000	281,000	0
INFORMATION TECHNOLOGY SERVICES	496,817.71	1,442,000	1,754,000	1,440,000	1,440,000	(314,000)
INSURANCE	312,459.38	280,000	280,000	719,000	719,000	439,000
MAINTENANCE - BUILDINGS & IMPRV	9,175,708.22	25,872,000	12,556,000	12,320,000	12,320,000	(236,000)
MAINTENANCE - EQUIPMENT	379,047.66	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	32,652.89	0	0	0	0	0
MEMBERSHIPS	36,626.00	90,000	90,000	90,000	90,000	0
MISCELLANEOUS EXPENSE	27,466.99	1,481,000	373,000	370,000	370,000	(3,000)
OFFICE EXPENSE	1,213,076.38	1,421,000	1,489,000	1,388,000	1,388,000	(101,000)
PROFESSIONAL SERVICES	1,424,707.38	808,000	1,074,000	1,210,000	1,210,000	136,000
RENTS & LEASES - BLDG & IMPRV	1,387,987.52	1,715,000	1,595,000	1,564,000	1,564,000	(31,000)
RENTS & LEASES - EQUIPMENT	1,666,963.64	860,000	735,000	860,000	860,000	125,000
SMALL TOOLS & MINOR EQUIPMENT	322,907.21	300,000	300,000	300,000	300,000	0
SPECIAL DEPARTMENTAL EXPENSE	22,375,516.45	18,750,000	47,874,000	19,892,000	13,128,000	(34,746,000)
TECHNICAL SERVICES	2,121,179.69	2,092,000	2,087,000	2,092,000	2,092,000	5,000
TELECOMMUNICATIONS	4,203,189.00	2,660,000	3,291,000	2,660,000	2,660,000	(631,000)
TRAINING	294,633.31	245,000	251,000	245,000	245,000	(6,000)
TRANSPORTATION AND TRAVEL	2,090,445.93	2,007,000	2,061,000	2,124,000	2,124,000	63,000
UTILITIES	3,674,278.97	3,993,000	3,993,000	3,942,000	3,942,000	(51,000)
TOTAL S & S	62,891,099.74	72,977,000	86,355,000	58,736,000	51,972,000	(34,383,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	15,694.74	87,000	87,000	360,000	360,000	273,000
RET-OTHER LONG TERM DEBT	823,782.43	826,000	826,000	826,000	826,000	0
TAXES & ASSESSMENTS	22,413.28	32,000	32,000	32,000	32,000	0
TOTAL OTH CHARGES	861,890.45	945,000	945,000	1,218,000	1,218,000	273,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	191,657.98	631,000	523,000	631,000	631,000	108,000
DATA HANDLING EQUIPMENT	28,040.29	0	0	0	0	0
ELECTRONIC EQUIPMENT	884,137.85	0	0	0	0	0
OFFICE FURNITURE, FIXTURES & EQ	0.00	452,000	210,000	102,000	102,000	(108,000)
VEHICLES & TRANSPORTATION EQUIPMENT	607,118.88	1,150,000	1,500,000	100,000	100,000	(1,400,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	1,710,955.00	2,233,000	2,233,000	833,000	833,000	(1,400,000)
TOTAL CAPITAL ASSETS	1,710,955.00	2,233,000	2,233,000	833,000	833,000	(1,400,000)

LA COUNTY LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	2,326,000.00	2,464,000	2,464,000	0	0	(2,464,000)
TOTAL OTH FIN USES	2,326,000.00	2,464,000	2,464,000	0	0	(2,464,000)
GROSS TOTAL	\$ 160,002,381.92	\$ 179,467,000	\$ 205,017,000	\$ 174,903,000	\$ 168,042,000	\$ (36,975,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 17,614,000.00	\$ 3,881,000	\$ 3,881,000	\$ 5,473,000	\$ 3,023,000	\$ (858,000)
TOTAL OBLIGATED FUND BAL	\$ 17,614,000.00	\$ 3,881,000	\$ 3,881,000	\$ 5,473,000	\$ 3,023,000	\$ (858,000)
TOTAL FINANCING USES	\$ 177,616,381.92	\$ 183,348,000	\$ 208,898,000	\$ 180,376,000	\$ 171,065,000	\$ (37,833,000)
 BUDGETED POSITIONS	 1,308.0	 1,369.0	 1,369.0	 1,309.0	 1,308.0	 (61.0)

Departmental Program Summary

1. Public Services

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Total Program Costs	89,721,000	89,721,000	1,021.0
<i>Less Administration</i>	--	--	--
Net Program Costs	89,721,000	89,721,000	1,021.0

Authority: Non-mandated, discretionary program.

Provides direct services to meet the informational, educational, cultural, and recreational needs of a highly diverse public. Serves customer needs through the circulation of books and materials and the provision of a variety of services and specialized programs.

2. Library Material

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Total Program Costs	15,793,000	15,793,000	76.0
<i>Less Administration</i>	--	--	--
Net Program Costs	15,793,000	15,793,000	76.0

Authority: Non-mandated, discretionary program.

Provides for the purchase and processing of books, periodicals, audiovisual formats, electronic database subscriptions, and other items for circulation to the public and to assist staff in answering reference questions from the public.

3. Information Systems

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Total Program Costs	12,554,000	12,554,000	39.0
<i>Less Administration</i>	--	--	--
Net Program Costs	12,554,000	12,554,000	39.0

Authority: Non-mandated, discretionary program.

Provides strategic planning for information systems and the management, operation, and support of computer, data network, telecommunications, and wireless systems.

4. Administration

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Total Program Costs	52,997,000	52,997,000	172.0
<i>Less Administration</i>	--	--	--
Net Program Costs	52,997,000	52,997,000	172.0

Authority: Non-mandated, discretionary program.

Provides management direction through finance, budget, human resources, procurement, public relations, legislative monitoring, facilities, capital planning, emergency management, and other support services.

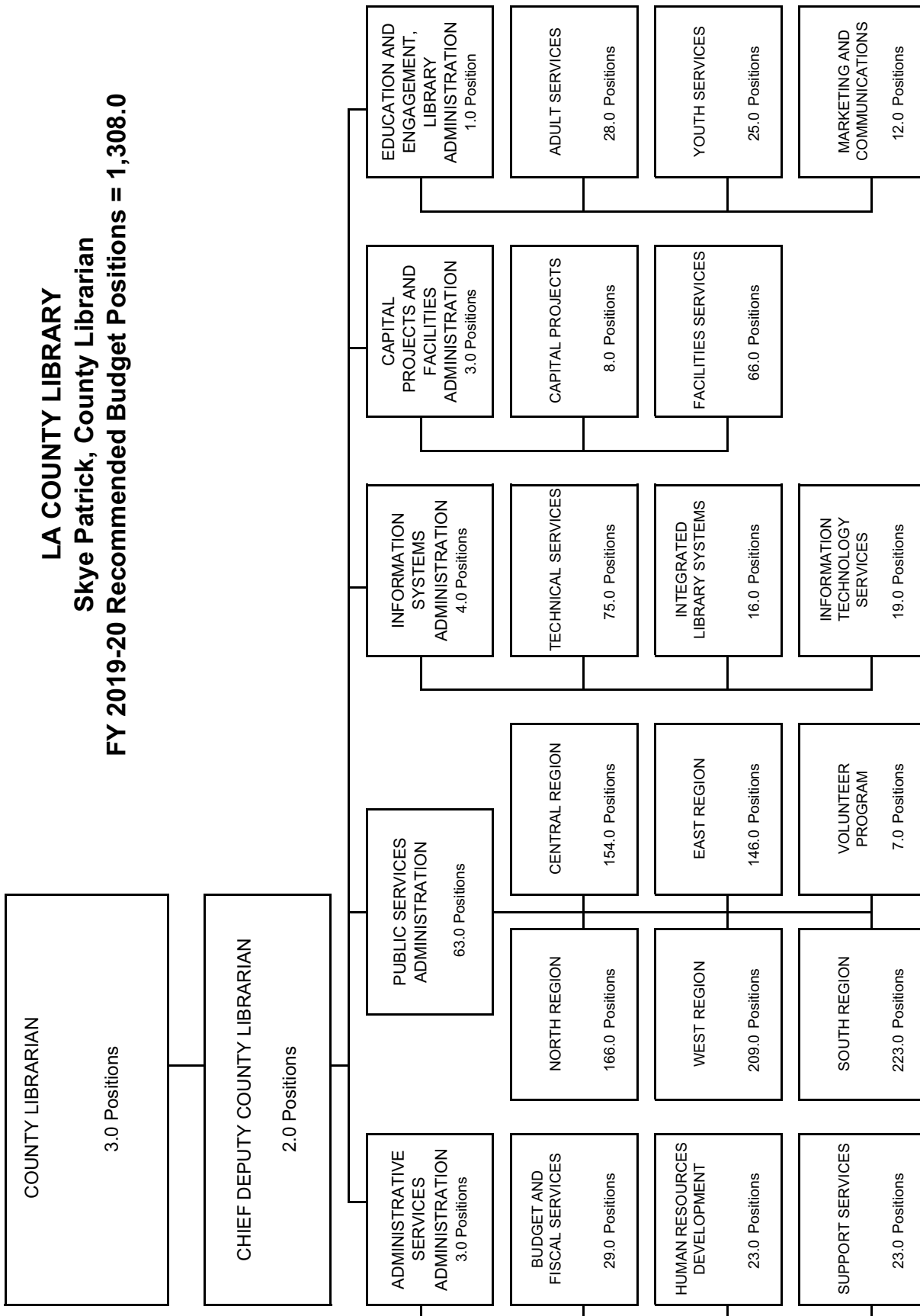
	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
Net Program Costs	171,065,000	171,065,000	1,308.0

LA County Library - General Fund Contribution Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER FINANCING USES	\$ 0.00	\$ 0	\$ 0	\$ 43,440,000	\$ 43,440,000	\$ 43,440,000
GROSS TOTAL	\$ 0.00	\$ 0	\$ 0	\$ 43,440,000	\$ 43,440,000	\$ 43,440,000
NET TOTAL	\$ 0.00	\$ 0	\$ 0	\$ 43,440,000	\$ 43,440,000	\$ 43,440,000
NET COUNTY COST	\$ 0.00	\$ 0	\$ 0	\$ 43,440,000	\$ 43,440,000	\$ 43,440,000
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		EDUCATION		LIBRARY SERVICES	

2019-20 Budget Message

The newly created LA County Library - General Fund Contribution budget unit seeks to clearly define the General Fund contribution provided to the Library. The Library is financed primarily by a dedicated share of property tax from the areas served along with other revenues including a parcel tax, grants, and fees. The General Fund contribution is provided to augment these resources. The 2019-20 Recommended Budget reflects ongoing annual support of \$43.4 million. These funds are appropriated in the Library budget as Other Financing Sources and are used to offset the operating costs of libraries countywide.



LA Plaza de Cultura y Artes

LA Plaza de Cultura y Artes Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 1,603,000.00	\$ 1,661,000	\$ 1,661,000	\$ 1,714,000	\$ 1,714,000	\$ 53,000
GROSS TOTAL	\$ 1,603,000.00	\$ 1,661,000	\$ 1,661,000	\$ 1,714,000	\$ 1,714,000	\$ 53,000
NET TOTAL	\$ 1,603,000.00	\$ 1,661,000	\$ 1,661,000	\$ 1,714,000	\$ 1,714,000	\$ 53,000
NET COUNTY COST	\$ 1,603,000.00	\$ 1,661,000	\$ 1,661,000	\$ 1,714,000	\$ 1,714,000	\$ 53,000

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

Mission Statement

The mission of LA Plaza de Cultura y Artes is to serve as the official cultural center of Los Angeles, dedicated to educating the public about the seminal role of Mexicans and Mexican-Americans in the development of the region. The Plaza provides diverse audiences an opportunity to experience the richness of Mexican-American culture.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC increase of \$53,000 attributed to an increase in the Consumer Price Index-based cost-of-living adjustment (COLA) pursuant to

the 2012 operating agreement. The Recommended Budget also reflects full-year funding and support for buildings and grounds maintenance, utilities, and other anticipated operational costs for LA Plaza de Cultura y Artes.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, LA Plaza de Cultura y Artes exists to serve the people of Los Angeles, particularly children and families, by educating them about Los Angeles history and Mexican-American culture.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	1,661,000	0	0	1,661,000	0.0
Other Changes					
1. COLA: Reflects a COLA increase based on the Board-approved operating agreement.	53,000	--	--	53,000	--
Total Changes	53,000	0	0	53,000	0.0
2019-20 Recommended Budget	1,714,000	0	0	1,714,000	0.0

LA PLAZA DE CULTURA Y ARTES BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES						
INSURANCE	\$ 17,000.00	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 0
MAINTENANCE - BUILDINGS & IMPRV	968,000.00	968,000	968,000	968,000	968,000	0
MISCELLANEOUS EXPENSE	73,000.00	131,000	131,000	184,000	184,000	53,000
TECHNICAL SERVICES	370,000.00	370,000	370,000	370,000	370,000	0
UTILITIES	175,000.00	175,000	175,000	175,000	175,000	0
TOTAL S & S	1,603,000.00	1,661,000	1,661,000	1,714,000	1,714,000	53,000
GROSS TOTAL	\$ 1,603,000.00	\$ 1,661,000	\$ 1,661,000	\$ 1,714,000	\$ 1,714,000	\$ 53,000
NET TOTAL	\$ 1,603,000.00	\$ 1,661,000	\$ 1,661,000	\$ 1,714,000	\$ 1,714,000	\$ 53,000
NET COUNTY COST	\$ 1,603,000.00	\$ 1,661,000	\$ 1,661,000	\$ 1,714,000	\$ 1,714,000	\$ 53,000

Los Angeles County Capital Asset Leasing

Los Angeles County Capital Asset Leasing Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 10,907,233.50	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 241,196.20	\$ 523,000	\$ 523,000	\$ 650,000	\$ 650,000	\$ 127,000
S & S EXPENDITURE DISTRIBUTION	0.00	(523,000)	(523,000)	(650,000)	(650,000)	(127,000)
TOTAL S & S	241,196.20	0	0	0	0	0
OTHER CHARGES	38,902,504.47	20,000,000	41,000,000	30,000,000	30,000,000	(11,000,000)
OC EXPENDITURE DISTRIBUTION	(28,353,929.72)	(20,000,000)	(41,000,000)	(30,000,000)	(30,000,000)	11,000,000
TOTAL OTH CHARGES	10,548,574.75	0	0	0	0	0
GROSS TOTAL	\$ 10,789,770.95	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$ 10,789,770.95	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ (117,462.55)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Mission Statement

The Los Angeles County Capital Asset Leasing (LAC-CAL) Corporation was established as a non-profit corporation by the Board in 1983 to assist the County in the financing of its critical capital assets equipment needs. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes (BANs). Outstanding BANs are periodically redeemed through the issuance of intermediate-term tax exempt bonds or certificates of participation, or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment. The Corporation's outstanding bonds or leases are redeemed through semi-annual payments from the County.

2019-20 Budget Message

The 2019-20 Recommended Budget provides for the collection of lease payments due on LAC-CAL equipment leases from County departments and the transfer of such payments to the LAC-CAL Corporation. Also, reflected is the payment of insurance premiums and the distribution of these expenses to affected departments.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	41,523,000	41,523,000	0	0	0.0
Other Changes					
1. Services and Supplies: Reflects an increase to fund higher insurance premiums as a result of increases in accumulated equipment purchases financed through the LAC-CAL program.	127,000	127,000	--	--	--
2. Other Charges: Reflects a decrease in new equipment purchases to be financed through the LAC-CAL program.	(11,000,000)	(11,000,000)	--	--	--
Total Changes	(10,873,000)	(10,873,000)	0	0	0.0
2019-20 Recommended Budget	30,650,000	30,650,000	0	0	0.0

Los Angeles Regional Interoperable Communications System

Los Angeles Regional Interoperable Communications System Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	\$ 7,771,585.82	\$ 0	\$ 0	\$ 0	\$ 0	0
GROSS TOTAL	\$ 7,771,585.82	\$ 0	\$ 0	\$ 0	\$ 0	0
NET TOTAL	\$ 7,771,585.82	\$ 0	\$ 0	\$ 0	\$ 0	0
NET COUNTY COST	\$ 7,771,585.82	\$ 0	\$ 0	\$ 0	\$ 0	0

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Mission Statement

The mission of the Los Angeles Regional Interoperable Communications System (LA-RICS) budget unit is to provide funding and support for the County's efforts as a member of the LA-RICS Joint Powers Authority (Authority), an independently operated governmental entity. The mission of the Authority is to construct, operate, and maintain a shared, secured voice and data communications system that supports first responders and mission-critical personnel within the greater Los Angeles area.

2019-20 Budget Message

In prior fiscal years, the Authority issued separate and independent request for proposals (RFP) for the design and build of public safety-grade Land Mobile Radio (LMR) voice and Long-Term Evolution (LTE) data wireless networks. The Authority is currently managing the design, construction, and testing of each system with the prevailing vendor.

The 2019-20 Recommended Budget reflects no additional funding.

LOS ANGELES REGIONAL INTEROPERABLE COMMUNICATIONS SYSTEM BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	\$ 7,771,585.82	\$ 0	\$ 0	\$ 0	\$ 0	0
TOTAL OTH CHARGES	7,771,585.82	0	0	0	0	0
GROSS TOTAL	\$ 7,771,585.82	\$ 0	\$ 0	\$ 0	\$ 0	0
NET TOTAL	\$ 7,771,585.82	\$ 0	\$ 0	\$ 0	\$ 0	0
NET COUNTY COST	\$ 7,771,585.82	\$ 0	\$ 0	\$ 0	\$ 0	0

Medical Examiner - Coroner

Jonathan R. Lucas, M.D., Chief Medical Examiner - Coroner

Medical Examiner - Coroner Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 1,993,520.05	\$ 2,128,000	\$ 2,050,000	\$ 2,107,000	\$ 2,107,000	\$ 57,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 30,950,796.51	\$ 33,003,000	\$ 34,369,000	\$ 37,781,000	\$ 36,427,000	\$ 2,058,000
SERVICES & SUPPLIES	8,161,551.82	8,624,000	7,594,000	8,968,000	6,906,000	(688,000)
OTHER CHARGES	1,102,814.07	1,026,000	1,026,000	1,420,000	1,020,000	(6,000)
CAPITAL ASSETS - EQUIPMENT	237,856.95	961,000	397,000	786,000	431,000	34,000
OTHER FINANCING USES	175,668.00	0	0	0	0	0
GROSS TOTAL	\$ 40,628,687.35	\$ 43,614,000	\$ 43,386,000	\$ 48,955,000	\$ 44,784,000	\$ 1,398,000
INTRAFUND TRANSFERS	(312,843.00)	(199,000)	(49,000)	(48,000)	(48,000)	1,000
NET TOTAL	\$ 40,315,844.35	\$ 43,415,000	\$ 43,337,000	\$ 48,907,000	\$ 44,736,000	\$ 1,399,000
NET COUNTY COST	\$ 38,322,324.30	\$ 41,287,000	\$ 41,287,000	\$ 46,800,000	\$ 42,629,000	\$ 1,342,000
 BUDGETED POSITIONS	 248.0	 251.0	 251.0	 263.0	 253.0	 2.0

FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

Mission Statement

The Department of Medical Examiner-Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within the County. This includes all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death.

The Department strives to provide compassionate, quality service to all its customers, including decedents' families, funeral directors, law enforcement, courts, the District Attorney, Public Defender, and other justice agencies, foreign consulates, and the news media. Responsibilities and priorities are designed to improve the level of service provided to the community by delivering complete, quality work products in a timely, accurate, efficient, and usable manner. The Department has been proud to be a leader in death investigation and maintains the following accreditations: Institute of Medical Quality/California Medical Association, Accreditation Council

for Graduate Medical Education, Peace Officers Standards and Training, American National Standards Institute National Accreditation Board, International Organization for Standardization (ISO), and provisional status with the National Association of Medical Examiners (NAME).

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC increase of \$1.3 million primarily due to Board-approved increases in salaries and health insurance subsidies and one-time funding for physician recruitment incentives and laboratory equipment and supplies, partially offset by the removal of prior-year funding that was provided on a one-time basis. The Recommended Budget also reflects the addition of 1.0 position to implement the Prescriber Notification program and 1.0 position to provide information technology support to departmental personnel.

Critical/Strategic Planning Initiatives

The FY 2019-20 strategic planning efforts remain focused on the following areas:

- Restoring full accreditation status by NAME. The NAME accreditation program is a peer review system and is an endorsement that the office provides an adequate environment for a medical examiner to practice his or her profession and provides reasonable assurances that the office serves its jurisdiction well. It is the objective of NAME that the application of these standards will materially aid in developing and maintaining a high caliber of medicolegal investigation of death for the communities and jurisdictions in which they operate.
- Refining operations to help improve delivery of service to the public and focusing on various prevention initiatives. The Department will also continue to develop its managers, supervisors, professional, and support staff through continued education and training, and collectively focus on quality, productivity, and risk management.
- Reviewing business processes to strengthen, streamline, and modernize operations. The Department also plans to improve the capture and collection of critical performance metrics to assist management with its oversight and planning efforts.

Changes from 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	43,386,000	49,000	2,050,000	41,287,000	251.0
New/Expanded Programs					
1. Physician Recruitment Incentives: Reflects one-time funding to establish a student loan reimbursement and hiring bonus program intended to attract and retain hard-to-recruit physicians.	300,000	--	--	300,000	--
2. Prescriber Notification Program: Reflects funding for 1.0 Senior Typist-Clerk position to implement the Prescriber Notification process when a patient dies of an opioid overdose.	92,000	--	--	92,000	1.0
3. Information Technology Support: Reflects funding for 1.0 Senior Information Systems Analyst I position to act as a business expert level analyst and ensure the Department has the expertise and resources in place to support its current and future case management system.	206,000	--	--	206,000	1.0
4. Laboratory Equipment and Supplies: Reflects one-time funding for various laboratory equipment and supplies, including a mobile X-ray and its maintenance, two scissor lifts, microscopes, Mass Hunter software, and scanning electron microscope maintenance.	496,000	--	--	496,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	797,000	--	39,000	758,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	215,000	--	10,000	205,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	156,000	--	8,000	148,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
4. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for services and supplies and capital assets-equipment.	(857,000)	--	--	(857,000)	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(6,000)	--	--	(6,000)	--
6. Various Realignments: Reflects various realignments of appropriation, intrafund transfers, and revenues based on historical costs, current operations, and changing needs of the Department.	(1,000)	(1,000)	--	--	--
7. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability due to anticipated increases in benefit costs based on medical cost trends.	--	--	--	--	--
Total Changes	1,398,000	(1,000)	57,000	1,342,000	2.0
2019-20 Recommended Budget	44,784,000	48,000	2,107,000	42,629,000	253.0

Critical and Unmet Needs

The Department requests funding for 1.0 Departmental Information Security Officer position to establish and enforce security policies to protect computer infrastructure, network, and data; 6.0 clerical positions; and costs associated with various County services.

MEDICAL EXAMINER - CORONER BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	\$ 400.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
CHARGES FOR SERVICES - OTHER	1,051,474.95	1,119,000	1,270,000	1,327,000	1,327,000	57,000
CONTRACT CITIES SELF INSURANCE	356,558.22	241,000	268,000	257,000	257,000	(11,000)
COURT FEES & COSTS	235,376.89	190,000	206,000	211,000	211,000	5,000
FEDERAL - OTHER	20,378.00	5,000	0	0	0	0
MISCELLANEOUS	131,215.60	111,000	136,000	136,000	136,000	0
OTHER SALES	183,038.00	145,000	135,000	151,000	151,000	16,000
PERSONNEL SERVICES	4,923.00	2,000	15,000	5,000	5,000	(10,000)
ROYALTIES	160.27	0	0	0	0	0
SALE OF CAPITAL ASSETS	7,941.12	1,000	0	0	0	0
STATE - OTHER	2,054.00	14,000	20,000	20,000	20,000	0
TRANSFERS IN	0.00	300,000	0	0	0	0
TOTAL REVENUE	\$ 1,993,520.05	\$ 2,128,000	\$ 2,050,000	\$ 2,107,000	\$ 2,107,000	\$ 57,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 19,776,945.35	\$ 20,892,000	\$ 22,378,000	\$ 24,023,000	\$ 23,358,000	\$ 980,000
CAFETERIA BENEFIT PLANS	4,001,662.64	4,366,000	4,494,000	4,964,000	4,715,000	221,000
COUNTY EMPLOYEE RETIREMENT	3,259,506.22	3,416,000	3,510,000	3,902,000	3,759,000	249,000
DENTAL INSURANCE	71,014.17	77,000	62,000	71,000	64,000	2,000
DEPENDENT CARE SPENDING ACCOUNTS	22,695.35	18,000	16,000	16,000	16,000	0
DISABILITY BENEFITS	172,511.38	107,000	117,000	168,000	165,000	48,000
FICA (OASDI)	304,392.99	321,000	268,000	292,000	281,000	13,000
HEALTH INSURANCE	349,103.51	389,000	383,000	547,000	476,000	93,000
LIFE INSURANCE	111,505.00	112,000	71,000	76,000	73,000	2,000
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	13,000	13,000	13,000	0
RETIREE HEALTH INSURANCE	1,525,569.00	1,942,000	1,724,000	2,103,000	2,032,000	308,000
SAVINGS PLAN	173,702.05	173,000	213,000	234,000	224,000	11,000
THRIFT PLAN (HORIZONS)	482,293.00	489,000	510,000	564,000	534,000	24,000
UNEMPLOYMENT INSURANCE	3,821.00	3,000	6,000	6,000	6,000	0
WORKERS' COMPENSATION	689,366.85	691,000	604,000	802,000	711,000	107,000
TOTAL S & E B	30,950,796.51	33,003,000	34,369,000	37,781,000	36,427,000	2,058,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	685,709.57	567,000	830,000	614,000	528,000	(302,000)
CLOTHING & PERSONAL SUPPLIES	18,305.23	24,000	8,000	8,000	8,000	0
COMMUNICATIONS	75,446.99	80,000	46,000	46,000	46,000	0
COMPUTING-MAINFRAME	2,390.44	2,000	352,000	2,000	2,000	(350,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	306,578.00	207,000	401,000	401,000	401,000	0
COMPUTING-PERSONAL	453,535.43	411,000	433,000	1,333,000	468,000	35,000
CONTRACTED PROGRAM SERVICES	66,040.00	120,000	64,000	64,000	64,000	0
FOOD	0.00	0	1,000	1,000	1,000	0
HOUSEHOLD EXPENSE	170,243.75	150,000	175,000	175,000	175,000	0
INFORMATION TECHNOLOGY SERVICES	288,301.00	337,000	135,000	135,000	135,000	0
INSURANCE	29,827.00	6,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,585,874.48	1,693,000	1,014,000	1,442,000	1,114,000	100,000

MEDICAL EXAMINER - CORONER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - EQUIPMENT	468,659.99	663,000	588,000	720,000	654,000	66,000
MEDICAL DENTAL & LAB SUPPLIES	550,917.51	614,000	410,000	515,000	466,000	56,000
MEMBERSHIPS	0.00	5,000	0	0	0	0
MISCELLANEOUS EXPENSE	80,325.45	203,000	73,000	73,000	73,000	0
OFFICE EXPENSE	205,717.30	138,000	156,000	216,000	166,000	10,000
PROFESSIONAL SERVICES	1,454,649.32	1,772,000	1,605,000	1,862,000	1,428,000	(177,000)
RENTS & LEASES - BLDG & IMPRV	90,148.04	90,000	96,000	96,000	96,000	0
RENTS & LEASES - EQUIPMENT	48,306.96	29,000	39,000	39,000	39,000	0
SMALL TOOLS & MINOR EQUIPMENT	7,890.14	15,000	13,000	13,000	13,000	0
SPECIAL DEPARTMENTAL EXPENSE	51,958.42	52,000	152,000	191,000	151,000	(1,000)
TECHNICAL SERVICES	504,613.98	330,000	313,000	188,000	188,000	(125,000)
TELECOMMUNICATIONS	406,490.29	476,000	350,000	350,000	350,000	0
TRAINING	109,134.05	97,000	22,000	22,000	22,000	0
TRANSPORTATION AND TRAVEL	457,039.49	489,000	254,000	398,000	254,000	0
UTILITIES	43,448.99	54,000	63,000	63,000	63,000	0
TOTAL S & S	8,161,551.82	8,624,000	7,594,000	8,968,000	6,906,000	(688,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	402,310.00	299,000	299,000	699,000	299,000	0
RET-OTHER LONG TERM DEBT	700,465.99	727,000	727,000	721,000	721,000	(6,000)
TAXES & ASSESSMENTS	38.08	0	0	0	0	0
TOTAL OTH CHARGES	1,102,814.07	1,026,000	1,026,000	1,420,000	1,020,000	(6,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MACHINERY EQUIPMENT	56.62	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	0.00	673,000	156,000	355,000	0	(156,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	0	0	180,000	180,000	180,000
MEDICAL-MINOR EQUIPMENT	178.10	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	99,442.43	0	0	215,000	215,000	215,000
VEHICLES & TRANSPORTATION EQUIPMENT	138,179.80	288,000	241,000	36,000	36,000	(205,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	237,856.95	961,000	397,000	786,000	431,000	34,000
TOTAL CAPITAL ASSETS	237,856.95	961,000	397,000	786,000	431,000	34,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	175,668.00	0	0	0	0	0
TOTAL OTH FIN USES	175,668.00	0	0	0	0	0
GROSS TOTAL	\$ 40,628,687.35	\$ 43,614,000	\$ 43,386,000	\$ 48,955,000	\$ 44,784,000	\$ 1,398,000
INTRAFUND TRANSFERS	(312,843.00)	(199,000)	(49,000)	(48,000)	(48,000)	1,000
NET TOTAL	\$ 40,315,844.35	\$ 43,415,000	\$ 43,337,000	\$ 48,907,000	\$ 44,736,000	\$ 1,399,000
NET COUNTY COST	\$ 38,322,324.30	\$ 41,287,000	\$ 41,287,000	\$ 46,800,000	\$ 42,629,000	\$ 1,342,000
BUDGETED POSITIONS	248.0	251.0	251.0	263.0	253.0	2.0

Departmental Program Summary

1. Operations Bureau – Medicolegal Death Investigations – At Scene and Hospital Deaths

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	10,048,000	2,000	387,000	9,659,000	78.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	10,048,000	2,000	387,000	9,659,000	78.0

Authority: Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; California Health and Safety Code 7100-7114; and County Code Sections 2.22.010-2.22.110.

Provide 24/7 field investigator response to at-scene death investigations as well as conduct hospital death investigations throughout the County. Staff takes the initial and preliminary information regarding certain deaths that are reportable under State Law and are investigated by the Department. The medicolegal death investigation is performed by sworn staff who interview witnesses, take photographs, collect evidence for use in criminal and civil matters, identify deceased persons, and notify the legal next of kin.

2. Forensic Laboratory Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	5,012,000	--	160,000	4,852,000	29.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	5,012,000	--	160,000	4,852,000	29.0

Authority: Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; and County Code Sections 2.22.010-2.22.10.

Provide essential forensic services for the Department. The toxicology laboratory analyzes post-mortem biological specimens for the presence of drugs and other poisons. These analyses are used by deputy medical examiners to help determine the cause and manner of death, and are also used by decedent families, law enforcement, insurance companies, and the courts. Department criminalists are on call 24/7 to respond to crime scenes for physical evidence identification, collection, documentation, and preservation. Laboratory services also include gunshot residue testing for the Department and law enforcement agencies throughout California as well as tissue processing for microscopic evaluation by deputy medical examiners. The Laboratory is also responsible for maintaining all physical evidence on Coroner cases in a manner that ensures its analytical integrity and the chain of custody is documented from the time of collection to final disposition. Evidence control is based on departmental policies and procedures as well as guidelines set forth by American Society of Crime Laboratory Directors/Laboratory Accreditation Board - ISO whose accreditation the Department holds.

3. Forensic Medicine

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	11,455,000	--	176,000	11,279,000	30.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	11,455,000	--	176,000	11,279,000	30.0

Authority: Mandated program – California Government Code Sections 27460-27530, 68096.1, 68097; and County Code Sections 2.22.010-2.22.110.

Responsible for the professional medical investigation and determination of the cause and manner of each death handled by the Department. Forensic pathologists evaluate sudden unexpected natural deaths and unnatural deaths such as deaths from firearms, sharp and blunt force trauma, etc. In addition, physicians are frequently called to court to testify on cause of death and their medical findings and interpretations, particularly in homicide cases.

4. Operations Bureau – Forensic Services Division – Decedent Transportation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,655,000	--	1,005,000	1,650,000	29.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	2,655,000	--	1,005,000	1,650,000	29.0

Authority: Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; California Health and Safety Code 7100-7114; and County Code Sections 2.22.010-2.22.110.

Provide 24/7 decedent transportation from death scenes and hospitals to the Forensic Science Center for the County. The Division is also responsible for crypt management services such as the accurate marking of decedents with identification tags, the processing of each individual decedent's paperwork, and the proper storage of the decedent's body while maintained at the Forensic Science Center. Lastly, the Division is responsible for the release of the decedent from the facility to a private mortuary or the County morgue for final disposition.

5. Forensic Medicine – Photo and Support Division – Autopsy Support Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,279,000	--	20,000	3,259,000	26.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	3,279,000	--	20,000	3,259,000	26.0

Authority: Mandated program – California Government Code Section 27460-27530, 68096.1, and 68097; California Health and Safety Code 7100-7114; and County Code Sections 2.22.010-2.22.110.

Provide technical support services in the form of autopsy assistance and radiographs, as well as photography and specialized graphics support to deputy medical examiners prior to, during, and after post-mortem examinations. Additionally, field capable photographers are provided to document high-profile death scenes and major incidents.

6. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	12,335,000	46,000	359,000	11,930,000	61.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	12,335,000	46,000	359,000	11,930,000	61.0

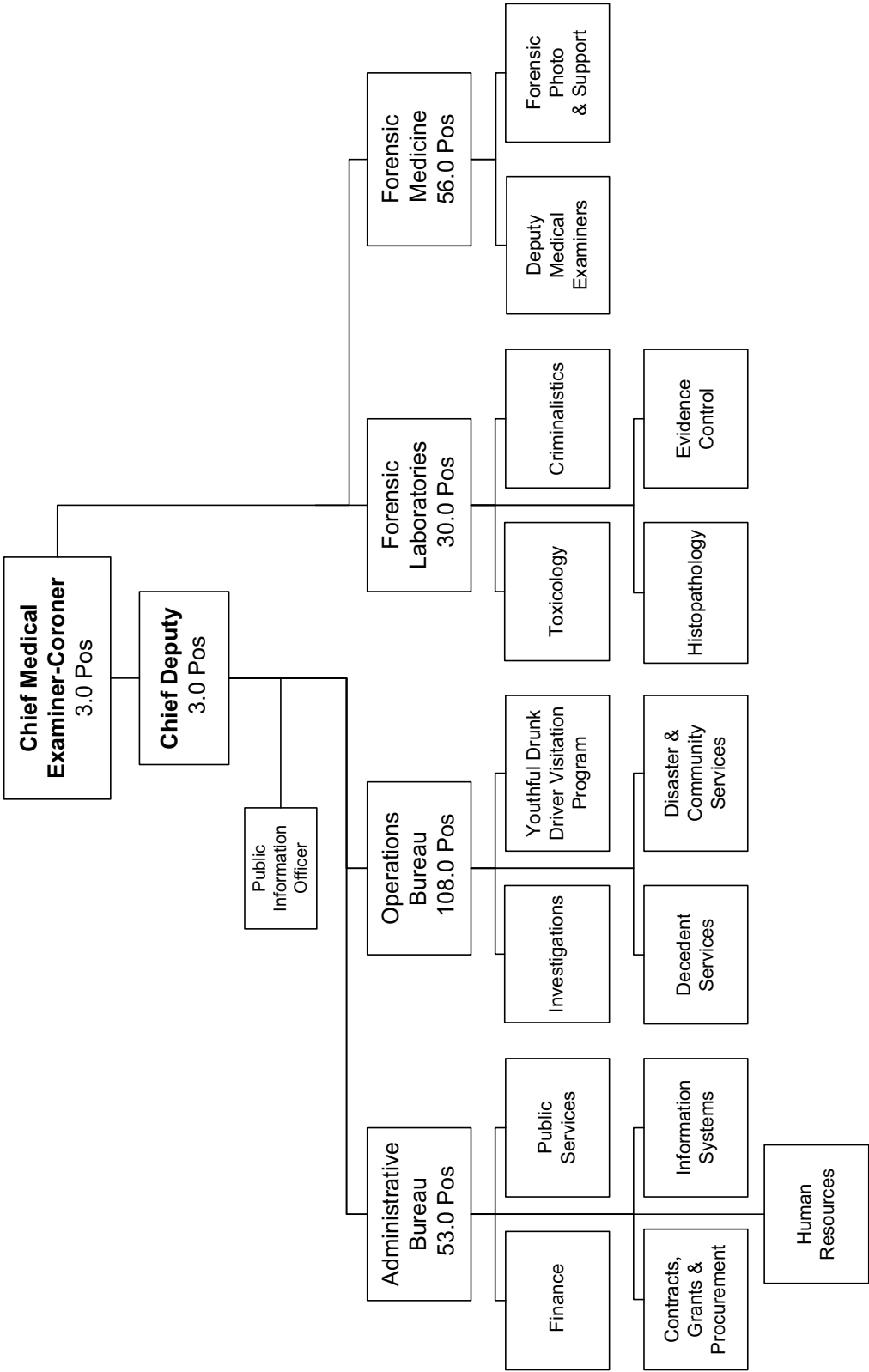
Authority: Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; and County Code Sections 2.22.010-2.22.110.

The Executive Office and Administrative Services Bureau provide overall direction and coordination of all programs; direct the achievement of goals and objectives; and provide administrative support to the Department. This includes budget, fiscal, human resources, payroll and procurement services, workers' compensation, the Injury and Illness Prevention Program, safety programs, risk management, return to work, litigation, information systems, technical support, contracts and contract monitoring, and volunteer and intern programs.

The Public Services Division provides and maintains decedent case files and processes document requests for reports from internal staff, outside agencies, and the public. The Division also processes and monitors billing for transportation services, processes all incoming Coroner case-related subpoenas, and releases decedent personal property.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	44,784,000	48,000	2,107,000	42,629,000	253.0

Department of Medical Examiner-Coroner
Jonathan R. Lucas, M.D., Chief Medical Examiner
FY 2019-20 Recommended Budget Positions = 253.0



Military and Veterans Affairs

Ruth A. Wong, Director

Military and Veterans Affairs Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 616,341.32	\$ 694,000	\$ 694,000	\$ 694,000	\$ 694,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 3,840,162.55	\$ 4,129,000	\$ 4,426,000	\$ 4,716,000	\$ 4,716,000	\$ 290,000
SERVICES & SUPPLIES	1,673,623.77	1,465,000	1,465,000	1,411,000	1,411,000	(54,000)
OTHER CHARGES	275,400.00	297,000	297,000	250,000	250,000	(47,000)
GROSS TOTAL	\$ 5,789,186.32	\$ 5,891,000	\$ 6,188,000	\$ 6,377,000	\$ 6,377,000	\$ 189,000
INTRAFUND TRANSFERS	(418,248.04)	(383,000)	(383,000)	(423,000)	(423,000)	(40,000)
NET TOTAL	\$ 5,370,938.28	\$ 5,508,000	\$ 5,805,000	\$ 5,954,000	\$ 5,954,000	\$ 149,000
NET COUNTY COST	\$ 4,754,596.96	\$ 4,814,000	\$ 5,111,000	\$ 5,260,000	\$ 5,260,000	\$ 149,000
BUDGETED POSITIONS	40.0	40.0	40.0	40.0	40.0	0.0
FUND	FUNCTION					
GENERAL FUND	PUBLIC ASSISTANCE					
	ACTIVITY					
	VETERANS' SERVICES					

Mission Statement

The Department values the dedication and sacrifice of the military, veterans, and their families by promoting awareness of their contributions through programs that advance veterans' services and benefits. The Department also advocates on behalf of veterans for legislative changes that will help enrich their quality of life.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC increase of \$0.2 million primarily due to Board-approved increases in salaries and employee benefits, partially offset by a decrease in rent charges and one-time funding primarily for information technology upgrades.

Critical/Strategic Planning Initiatives

The Department continues to:

- Expand and fully integrate service delivery with partners creating a seamless system to help meet the ongoing needs of veterans and their families.
- Improve staff productivity through training, promotions, hiring qualified candidates to fill vacancies, and providing staff development and leadership training.
- Maximize building operations and capacity through tenant license agreements, shared service contracts, and event planning and scheduling.
- Assist County employees and families serving in the Military Reserves.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	6,188,000	383,000	694,000	5,111,000	40.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	226,000	--	--	226,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	38,000	--	--	38,000	--
3. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of costs to prefund the County's retiree healthcare benefits.	26,000	--	--	26,000	--
4. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for information technology maintenance and upgrade for Windows 10, various audio visual equipment, and service costs related to the procurement and installation of military banners.	(94,000)	--	--	(94,000)	--
5. Information Technology: Reflects an increase in one-time funding from the Information Technology Infrastructure Special Revenue Fund to purchase laptop computers for outreach activities.	40,000	40,000	--	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(47,000)	--	--	(47,000)	--
Total Changes	189,000	40,000	0	149,000	0.0
2019-20 Recommended Budget	6,377,000	423,000	694,000	5,260,000	40.0

Critical and Unmet Needs

The Department is requesting a multi-level parking structure to address a critical need for parking at Bob Hope Patriotic Hall due to an insufficient number of spaces in the parking lot. The Department's need for parking has increased over the past few years due to more client visits. A recently completed study provided options ranging from \$12.8 million to \$13.9 million in costs.

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 8,879.00	\$ 0	\$ 0	\$ 0	\$ 0	0
MISCELLANEOUS	6,549.32	2,000	1,000	1,000	1,000	0
STATE - OTHER	48,940.00	426,000	427,000	427,000	427,000	0
STATE AID - VETERAN AFFAIRS	551,973.00	266,000	266,000	266,000	266,000	0
TOTAL REVENUE	\$ 616,341.32	\$ 694,000	\$ 694,000	\$ 694,000	\$ 694,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 2,225,243.89	\$ 2,476,000	\$ 2,773,000	\$ 2,911,000	\$ 2,911,000	\$ 138,000
CAFETERIA BENEFIT PLANS	607,297.16	608,000	608,000	681,000	681,000	73,000
COUNTY EMPLOYEE RETIREMENT	382,076.22	422,000	422,000	461,000	461,000	39,000
DENTAL INSURANCE	10,889.02	9,000	9,000	9,000	9,000	0
DEPENDENT CARE SPENDING ACCOUNTS	4,770.00	1,000	1,000	1,000	1,000	0
DISABILITY BENEFITS	19,658.30	11,000	11,000	14,000	14,000	3,000
FICA (OASDI)	34,101.12	24,000	24,000	27,000	27,000	3,000
HEALTH INSURANCE	62,583.16	83,000	83,000	83,000	83,000	0
LIFE INSURANCE	21,316.72	15,000	15,000	16,000	16,000	1,000
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	235,074.00	264,000	264,000	290,000	290,000	26,000
SAVINGS PLAN	16,807.40	7,000	7,000	9,000	9,000	2,000
THRIFT PLAN (HORIZONS)	56,843.11	47,000	47,000	52,000	52,000	5,000
UNEMPLOYMENT INSURANCE	5,209.00	7,000	7,000	7,000	7,000	0
WORKERS' COMPENSATION	151,585.45	148,000	148,000	148,000	148,000	0
TOTAL S & E B	3,840,162.55	4,129,000	4,426,000	4,716,000	4,716,000	290,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	64,089.72	47,000	47,000	43,000	43,000	(4,000)
CLOTHING & PERSONAL SUPPLIES	2,495.30	0	0	0	0	0
COMMUNICATIONS	25,818.00	48,000	48,000	48,000	48,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,370.00	0	0	0	0	0
COMPUTING-PERSONAL	71,498.83	0	0	0	0	0
HOUSEHOLD EXPENSE	11,325.24	10,000	10,000	10,000	10,000	0
INFORMATION TECHNOLOGY SERVICES	1,415.00	49,000	49,000	49,000	49,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	634,054.00	15,000	15,000	15,000	15,000	0
MAINTENANCE - EQUIPMENT	0.00	1,000	1,000	41,000	41,000	40,000
MEMBERSHIPS	2,000.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	49,250.00	4,000	4,000	4,000	4,000	0
OFFICE EXPENSE	80,907.90	111,000	111,000	60,000	60,000	(51,000)
PROFESSIONAL SERVICES	44,593.82	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	39,470.39	580,000	580,000	541,000	541,000	(39,000)
RENTS & LEASES - EQUIPMENT	17,375.55	26,000	26,000	26,000	26,000	0
SMALL TOOLS & MINOR EQUIPMENT	1,490.08	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	3,706.73	343,000	343,000	343,000	343,000	0
TECHNICAL SERVICES	287,004.52	8,000	8,000	8,000	8,000	0
TELECOMMUNICATIONS	99,081.64	0	0	0	0	0

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
TRAINING	6,379.04	0	0	0	0	0
TRANSPORTATION AND TRAVEL	25,554.86	18,000	18,000	18,000	18,000	0
UTILITIES	203,743.15	200,000	200,000	200,000	200,000	0
TOTAL S & S	1,673,623.77	1,465,000	1,465,000	1,411,000	1,411,000	(54,000)
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	275,400.00	278,000	278,000	231,000	231,000	(47,000)
SUPPORT & CARE OF PERSONS	0.00	11,000	11,000	11,000	11,000	0
TAXES & ASSESSMENTS	0.00	8,000	8,000	8,000	8,000	0
TOTAL OTH CHARGES	275,400.00	297,000	297,000	250,000	250,000	(47,000)
GROSS TOTAL	\$ 5,789,186.32	\$ 5,891,000	\$ 6,188,000	\$ 6,377,000	\$ 6,377,000	\$ 189,000
INTRAFUND TRANSFERS	(418,248.04)	(383,000)	(383,000)	(423,000)	(423,000)	(40,000)
NET TOTAL	\$ 5,370,938.28	\$ 5,508,000	\$ 5,805,000	\$ 5,954,000	\$ 5,954,000	\$ 149,000
NET COUNTY COST	\$ 4,754,596.96	\$ 4,814,000	\$ 5,111,000	\$ 5,260,000	\$ 5,260,000	\$ 149,000
BUDGETED POSITIONS	40.0	40.0	40.0	40.0	40.0	0.0

Departmental Program Summary

1. Veterans Services Referral and Claims Benefits

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	3,212,000	375,000	693,000	2,144,000	27.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	3,212,000	375,000	693,000	2,144,000	27.0

Authority: Non-mandated, discretionary program.

Provides assistance with veterans' benefit claims for Medi-Cal, veteran and indigent burials, housing vouchers, and education assistance. Medi-Cal benefits provide medical care to veterans and their dependents who do not qualify for Veterans Administration healthcare. The Department assists veterans who qualify for pensions, compensation, and Aid and Attendance benefits. The college tuition fee waiver program is administered to dependents of disabled veterans. The Department also administers the Veteran System Navigator Program that assists veterans transitioning from military to civilian life (combat to community). Other services include employment, education, substance abuse, housing, and mental health services and referrals.

2. Bob Hope Patriotic Hall

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,221,000	48,000	1,000	1,172,000	2.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,221,000	48,000	1,000	1,172,000	2.0

Authority: Non-mandated, discretionary program.

Bob Hope Patriotic Hall is the County's veterans memorial building where the County, other government agencies, and veteran organizations provide services to veterans and their families.

3. Administration

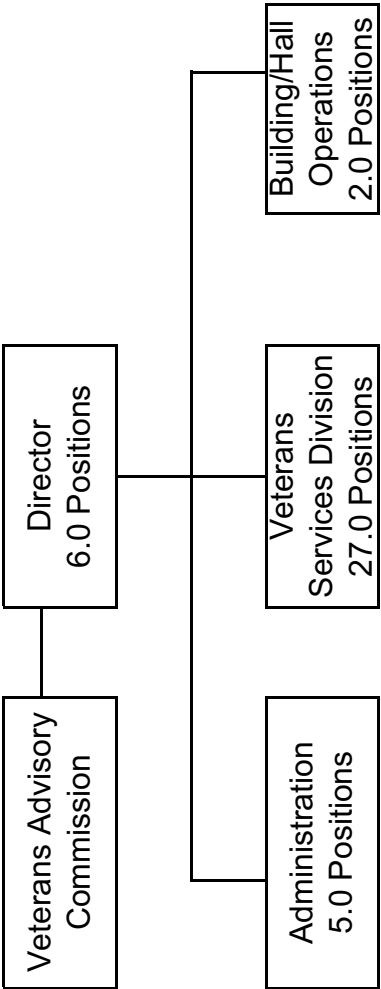
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,944,000	--	--	1,944,000	11.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,944,000	--	--	1,944,000	11.0

Authority: Non-mandated, discretionary program.

Performs the following functions: budget, accounting, personnel, payroll, contracts, procurement, and public information. Also coordinates and administers the Military Banner and the Pledge Veteran Programs and oversees building operations and maintenance.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	6,377,000	423,000	694,000	5,260,000	40.0

MILITARY AND VETERANS AFFAIRS
Ruth A. Wong, Director
FY 2019-20 Recommended Budget Positions = 40.0



Museum of Art

Michael Govan, Director

Museum of Art Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 4,266,097.54	\$ 4,169,000	\$ 5,307,000	\$ 5,097,000	\$ 5,097,000	\$ (210,000)
SERVICES & SUPPLIES	25,581,589.88	28,575,000	27,438,000	27,417,000	27,417,000	(21,000)
OTHER CHARGES	902,710.89	906,000	905,000	905,000	905,000	0
GROSS TOTAL	\$ 30,750,398.31	\$ 33,650,000	\$ 33,650,000	\$ 33,419,000	\$ 33,419,000	\$ (231,000)
NET TOTAL	\$ 30,750,398.31	\$ 33,650,000	\$ 33,650,000	\$ 33,419,000	\$ 33,419,000	\$ (231,000)
NET COUNTY COST	\$ 30,750,398.31	\$ 33,650,000	\$ 33,650,000	\$ 33,419,000	\$ 33,419,000	\$ (231,000)
BUDGETED POSITIONS	36.0	34.0	34.0	32.0	32.0	(2.0)

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

Mission Statement

The Los Angeles County Museum of Art's (LACMA) mission is to serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC decrease of \$0.2 million primarily due to an increase in the Consumer Price Index-based cost-of-living adjustment (COLA) pursuant to the 1994 operating agreement amended on May 20, 2008, offset by the deletion of prior-year savings. The Recommended Budget also includes funding for Board-approved increases in salaries and health insurance subsidies and an increase in services and supplies fully offset by the deletion of 2.0 positions consistent with the Board-approved operating agreement.

The Recommended Budget continues support for a full exhibition schedule, including special installations highlighting art from Japan, China, and Fiji, as well as a presentation of works by Betye Saar. The permanent collection will be highlighted with installations of modern art designed by Frank Gehry. Several LACMA-organized exhibitions will continue to travel domestically and abroad, raising the

Museum's image and prestige in the field, including *Scandinavian Design and the United States* (Milwaukee), *Julie Mehretu* (New York), and *Forces of Nature* (China).

Art Programs with the Community continues its multi-year partnership with schools, libraries, and other organizations in the city of Compton, MacArthur Park, and South Los Angeles. Through this program, LACMA provides lessons for students and curricula for teachers that integrate the visual arts to make connections with the State Content Standards for visual arts, language arts, social science, and Science, Technology, Engineering, Art, and Math (STEAM). Funded by the Gluck Foundation, the Ancient World and Maya Mobile programs provide middle school students the unique opportunity to closely examine original objects from LACMA's ancient art of the Americas and ancient Egyptian collections at their school sites. The Museum's program Veterans Make Movies, funded by a grant from the Institute for Museum and Library Services, hosted a screening of the participants' films for friends and family on LACMA's campus. In 2019, LACMA will lead a roundtable discussion on the topic of best practices in developing museum programs for veterans at the California Association of Museums (CAM) annual conference. The renovation of the gallery at Charles White Elementary School, generously funded by the Los Angeles County Quality and Productivity Commission's Productivity Investment Fund, allows the gallery in MacArthur Park to be open every Saturday, from March through September, with tours and free arts programs for families. The forthcoming exhibition at the

gallery will be *Life Model: Charles White and his Students*. Through these and many other educational outreach programs, LACMA can engage over 530,000 guests in addition to the more than one million visitors who explore the galleries every day throughout the year.

Critical/Strategic Planning Initiatives

LACMA will continue implementation of its long-range strategic objectives to:

- Improve the quality and presentation of the collections;

- Develop a stable and sustainable financial and organizational plan;
- Attract and engage a broader audience through expanded international recognition of LACMA as a quality art institution and continued commitment to educational programs and overall scholarship; and
- Improve the Museum campus.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	33,650,000	0	0	33,650,000	34.0
Other Changes					
1. Salaries and Employee Benefits: Reflects the deletion of 2.0 vacant positions partially offset by Board-approved increases in salaries and health insurance subsidies.	(210,000)	--	--	(210,000)	(2.0)
2. Services and Supplies: Reflects a net increase in costs for administrative services and contracted program services.	210,000	--	--	210,000	--
3. COLA: Reflects a COLA increase based on the Board-approved operating agreement.	1,036,000	--	--	1,036,000	--
4. One-Time Funding: Reflects an adjustment to remove prior-year funding provided on a one-time basis consistent with the Board-approved operating agreement.	(1,267,000)	--	--	(1,267,000)	--
Total Changes	(213,000)	0	0	(231,000)	(2.0)
2019-20 Recommended Budget	33,419,000	0	0	33,419,000	32.0

MUSEUM OF ART BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 2,749,634.68	\$ 2,712,000	\$ 3,405,000	\$ 3,154,000	\$ 3,154,000	\$ (251,000)
CAFETERIA BENEFIT PLANS	396,569.68	397,000	550,000	532,000	532,000	(18,000)
COUNTY EMPLOYEE RETIREMENT	454,448.17	431,000	516,000	516,000	516,000	0
DENTAL INSURANCE	8,578.43	8,000	14,000	13,000	13,000	(1,000)
DEPENDENT CARE SPENDING ACCOUNTS	706.00	1,000	1,000	1,000	1,000	0
DISABILITY BENEFITS	25,755.66	9,000	14,000	14,000	14,000	0
FICA (OASDI)	29,906.77	30,000	39,000	39,000	39,000	0
HEALTH INSURANCE	172,676.07	168,000	231,000	231,000	231,000	0
LIFE INSURANCE	22,555.25	18,000	18,000	18,000	18,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	176,936.39	142,000	223,000	227,000	227,000	4,000
SAVINGS PLAN	42,384.58	51,000	45,000	41,000	41,000	(4,000)
THRIFT PLAN (HORIZONS)	56,231.26	50,000	72,000	69,000	69,000	(3,000)
UNEMPLOYMENT INSURANCE	45,500.00	23,000	56,000	56,000	56,000	0
WORKERS' COMPENSATION	77,506.60	122,000	116,000	179,000	179,000	63,000
TOTAL S & E B	4,266,097.54	4,169,000	5,307,000	5,097,000	5,097,000	(210,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	53,616.79	77,000	77,000	77,000	77,000	0
COMMUNICATIONS	8,646.00	16,000	18,000	18,000	18,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,356.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	25,003,000.00	27,883,000	26,744,000	26,723,000	26,723,000	(21,000)
MAINTENANCE - BUILDINGS & IMPRV	0.00	50,000	50,000	50,000	50,000	0
PROFESSIONAL SERVICES	1,453.02	4,000	4,000	4,000	4,000	0
RENTS & LEASES - BLDG & IMPRV	0.00	50,000	50,000	50,000	50,000	0
TECHNICAL SERVICES	307,613.78	250,000	250,000	250,000	250,000	0
TELECOMMUNICATIONS	5,364.00	0	0	0	0	0
UTILITIES	200,540.29	245,000	245,000	245,000	245,000	0
TOTAL S & S	25,581,589.88	28,575,000	27,438,000	27,417,000	27,417,000	(21,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	2,000	2,000	2,000	2,000	0
RET-OTHER LONG TERM DEBT	894,592.99	895,000	894,000	894,000	894,000	0
TAXES & ASSESSMENTS	8,117.90	9,000	9,000	9,000	9,000	0
TOTAL OTH CHARGES	902,710.89	906,000	905,000	905,000	905,000	0
GROSS TOTAL	\$ 30,750,398.31	\$ 33,650,000	\$ 33,650,000	\$ 33,419,000	\$ 33,419,000	\$ (231,000)
NET TOTAL	\$ 30,750,398.31	\$ 33,650,000	\$ 33,650,000	\$ 33,419,000	\$ 33,419,000	\$ (231,000)
NET COUNTY COST	\$ 30,750,398.31	\$ 33,650,000	\$ 33,650,000	\$ 33,419,000	\$ 33,419,000	\$ (231,000)
 BUDGETED POSITIONS	 36.0	 34.0	 34.0	 32.0	 32.0	 (2.0)

Departmental Program Summary

1. Public Programs

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	24,976,000	--	--	24,976,000	24.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	24,976,000	--	--	24,976,000	24.0

Authority: Non-mandated, discretionary program.

Serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2. Education

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,808,000	--	--	1,808,000	0.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,808,000	--	--	1,808,000	0.0

Authority: Non-mandated, discretionary program.

Present educational, outreach, and access programs that extend the museum experience in the fullest possible way to the widest possible current and future audience.

3. Administration and Operations

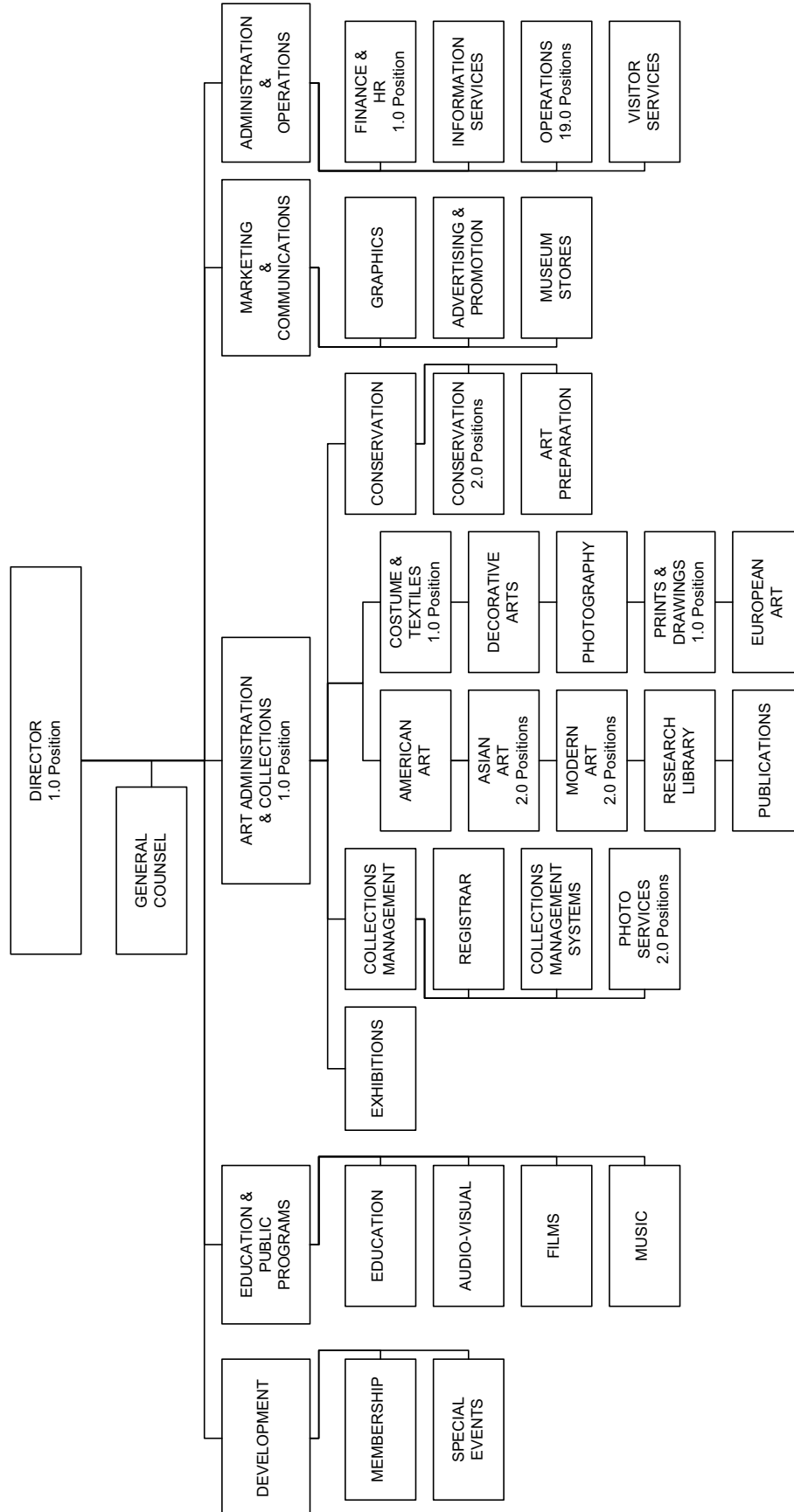
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,635,000	--	--	6,635,000	8.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,635,000	--	--	6,635,000	8.0

Authority: Non-mandated, discretionary program.

Provides administrative and operational support to the department, including executive office, accounting and legal services, facility maintenance, and insurance. The Museum covers over 800,000 square feet and 18 acres and consists of galleries, offices, parking facilities, and gardens.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	33,419,000	0	0	33,419,000	32.0

MUSEUM OF ART
Michael Govan, Director
FY 2019-20 Recommended Budget Positions = 32.0



Museum of Natural History

Lori Bettison-Varga, Ph.D., President and Director

Museum of Natural History Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 150,000.00	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 1,837,410.64	\$ 1,859,000	\$ 1,870,000	\$ 2,020,000	\$ 2,020,000	\$ 150,000
SERVICES & SUPPLIES	22,292,518.61	20,695,000	19,633,000	19,618,000	19,618,000	(15,000)
OTHER CHARGES	157,136.04	226,000	239,000	269,000	269,000	30,000
OTHER FINANCING USES	0.00	0	0	46,000	46,000	46,000
GROSS TOTAL	\$ 24,287,065.29	\$ 22,780,000	\$ 21,742,000	\$ 21,953,000	\$ 21,953,000	\$ 211,000
INTRAFUND TRANSFERS	(3,266,860.08)	(738,000)	0	0	0	0
NET TOTAL	\$ 21,020,205.21	\$ 22,042,000	\$ 21,742,000	\$ 21,953,000	\$ 21,953,000	\$ 211,000
NET COUNTY COST	\$ 20,870,205.21	\$ 21,742,000	\$ 21,742,000	\$ 21,953,000	\$ 21,953,000	\$ 211,000
BUDGETED POSITIONS	11.0	9.0	9.0	9.0	9.0	0.0

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

Mission Statement

The mission of the Natural History Museum (Museum) is to inspire wonder, discovery, and responsibility for our natural and cultural worlds.

the William S. Hart Museum in Newhall. The Recommended Budget reflects an NCC increase of \$0.2 million primarily attributed to the Consumer Price Index-based cost-of-living adjustment (COLA), partially offset by the deletion of one-time funding.

2019-20 Budget Message

The 2019-20 Recommended Budget is based on the 1994 operating agreement which has been amended on multiple occasions and established each entity's operational and financial responsibilities. This public-private partnership enables the Museum to maintain educational and research programs and operations at the Museum located in Exposition Park, the George C. Page Museum at the La Brea Tar Pits, and

Critical/Strategic Planning Initiatives

The Museum continues to implement its strategic plan, which is consistent with the County's Strategic Plan. Through the strategic planning process, the Museum will identify and prioritize programs for funding in FY 2019-20 that will further its mission.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	21,742,000	0	0	21,742,000	9.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies, fully offset by a decrease in services and supplies.	--	--	--	--	--
2. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis consistent with the Board-approved operating agreement.	(499,000)	--	--	(499,000)	--
3. COLA: Reflects an estimated COLA increase based on the Board-approved operating agreement.	680,000	--	--	680,000	--
4. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	30,000	--	--	30,000	--
Total Changes	211,000	0	0	211,000	0.0
2019-20 Recommended Budget	21,953,000	0	0	21,953,000	9.0

MUSEUM OF NATURAL HISTORY BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
TRANSFERS IN	\$ 150,000.00	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL REVENUE	\$ 150,000.00	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 1,021,864.27	\$ 1,017,000	\$ 993,000	\$ 1,071,000	\$ 1,071,000	\$ 78,000
CAFETERIA BENEFIT PLANS	178,653.00	216,000	225,000	231,000	231,000	6,000
COUNTY EMPLOYEE RETIREMENT	177,454.88	187,000	188,000	208,000	208,000	20,000
DENTAL INSURANCE	3,552.64	3,000	7,000	7,000	7,000	0
DEPENDENT CARE SPENDING ACCOUNTS	0.00	0	1,000	1,000	1,000	0
DISABILITY BENEFITS	73,680.45	59,000	66,000	69,000	69,000	3,000
FICA (OASDI)	8,833.14	8,000	5,000	6,000	6,000	1,000
HEALTH INSURANCE	94,016.67	94,000	103,000	137,000	137,000	34,000
LIFE INSURANCE	23,207.73	19,000	7,000	8,000	8,000	1,000
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	67,995.00	76,000	85,000	89,000	89,000	4,000
SAVINGS PLAN	13,624.19	14,000	10,000	11,000	11,000	1,000
THRIFT PLAN (HORIZONS)	14,920.91	15,000	14,000	16,000	16,000	2,000
WORKERS' COMPENSATION	152,899.76	144,000	159,000	159,000	159,000	0
TOTAL S & E B	1,837,410.64	1,859,000	1,870,000	2,020,000	2,020,000	150,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	35,064.67	89,000	98,000	101,000	101,000	3,000
COMMUNICATIONS	11,513.00	10,000	10,000	11,000	11,000	1,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	636.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	20,366,942.00	18,388,000	17,350,000	17,179,000	17,179,000	(171,000)
INSURANCE	7,917.00	18,000	18,000	19,000	19,000	1,000
MAINTENANCE - BUILDINGS & IMPRV	236,941.00	294,000	294,000	294,000	294,000	0
PROFESSIONAL SERVICES	1,978.90	6,000	6,000	6,000	6,000	0
RENTS & LEASES - BLDG & IMPRV	111,176.38	121,000	122,000	122,000	122,000	0
TECHNICAL SERVICES	201.38	0	0	0	0	0
TELECOMMUNICATIONS	91,600.62	85,000	101,000	150,000	150,000	49,000
TRANSPORTATION AND TRAVEL	30,001.00	34,000	34,000	36,000	36,000	2,000
UTILITIES	1,398,546.66	1,650,000	1,600,000	1,700,000	1,700,000	100,000
TOTAL S & S	22,292,518.61	20,695,000	19,633,000	19,618,000	19,618,000	(15,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	0	18,000	18,000	18,000	0
RET-OTHER LONG TERM DEBT	151,905.00	220,000	215,000	245,000	245,000	30,000
TAXES & ASSESSMENTS	5,231.04	6,000	6,000	6,000	6,000	0
TOTAL OTH CHARGES	157,136.04	226,000	239,000	269,000	269,000	30,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	0	0	46,000	46,000	46,000
TOTAL OTH FIN USES	0.00	0	0	46,000	46,000	46,000
GROSS TOTAL	\$ 24,287,065.29	\$ 22,780,000	\$ 21,742,000	\$ 21,953,000	\$ 21,953,000	\$ 211,000

MUSEUM OF NATURAL HISTORY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
INTRAFUND TRANSFERS	(3,266,860.08)	(738,000)	0	0	0	0
NET TOTAL	\$ 21,020,205.21	\$ 22,042,000	\$ 21,742,000	\$ 21,953,000	\$ 21,953,000	\$ 211,000
NET COUNTY COST	\$ 20,870,205.21	\$ 21,742,000	\$ 21,742,000	\$ 21,953,000	\$ 21,953,000	\$ 211,000
BUDGETED POSITIONS	11.0	9.0	9.0	9.0	9.0	0.0

Departmental Program Summary

1. Research and Collection

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	4,444,000	--	--	4,444,000	3.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	4,444,000	--	--	4,444,000	3.0

Authority: Non-mandated, discretionary program.

Provides management, preservation, and conservation services, and conducts research to advance knowledge and enhance the educational and exhibit components of the Museum. Curatorial staff is actively engaged in collections-based research in the natural sciences, anthropology, and history. Their research interests form the basis for exhibitions, educational programs, and publications. Research and Collections includes the Vertebrates, Invertebrates, Anthropology/History, Registrar/Conservator, and Research Library.

2. Public Programs

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	5,154,000	--	--	5,154,000	1.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	5,154,000	--	--	5,154,000	1.0

Authority: Non-mandated, discretionary program.

Provides services and programs both on-site and throughout the County that engage individuals – especially children and their families – with opportunities for education enrichment. The Museum offers significant educational programs to schools throughout the County through an extensive outreach initiative. The Education and Exhibits Division is responsible for developing special exhibits, maintaining existing exhibits, and coordinating public programming.

3. Administration and Operations

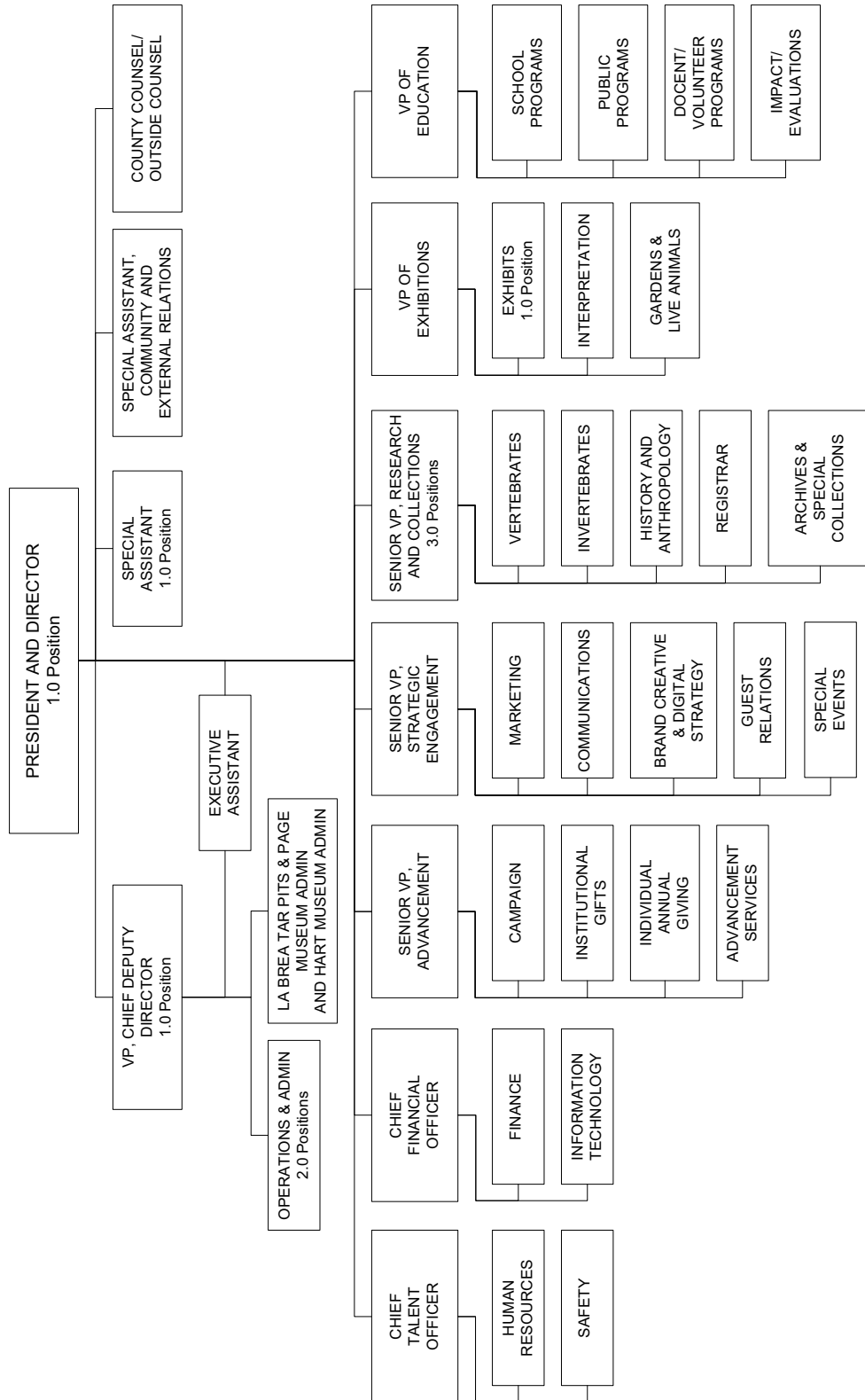
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	12,355,000	--	--	12,355,000	5.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	12,355,000	--	--	12,355,000	5.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Museum including executive office, finance, human resources, legal, operations, and facilities support.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	21,953,000	0	0	21,953,000	9.0

MUSEUM OF NATURAL HISTORY
Dr. Lori Bettison-Varga, President and Director
FY 2019-20 Recommended Budget Positions = 9.0



The Music Center

Rachel S. Moore, President

The Music Center Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 327,519.76	\$ 667,000	\$ 667,000	\$ 667,000	\$ 667,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 26,542,174.45	\$ 27,315,000	\$ 27,315,000	\$ 28,058,000	\$ 28,058,000	\$ 743,000
OTHER CHARGES	578,131.56	1,490,000	1,490,000	1,490,000	1,490,000	0
GROSS TOTAL	\$ 27,120,306.01	\$ 28,805,000	\$ 28,805,000	\$ 29,548,000	\$ 29,548,000	\$ 743,000
NET TOTAL	\$ 27,120,306.01	\$ 28,805,000	\$ 28,805,000	\$ 29,548,000	\$ 29,548,000	\$ 743,000
NET COUNTY COST	\$ 26,792,786.25	\$ 28,138,000	\$ 28,138,000	\$ 28,881,000	\$ 28,881,000	\$ 743,000

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

Mission Statement

The Performing Arts Center of Los Angeles, a private nonprofit corporation, in partnership with the County, provides world class music, opera, theatre, dance, arts education programs, participatory arts, and community special events to the Southern California community and visitors. Each year, the Music Center (Center) welcomes visitors to tour its venues and attend performances by its four internationally-renowned performing arts companies. The Center provides leadership in arts learning in schools and the community by engaging people in the arts and advancing the quality and scope of arts education.

The County supports the Center through a budget that provides for the building and grounds maintenance, custodial, security, usher services, utilities, insurance, long-term lease, and miscellaneous administrative support services.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC increase of \$0.7 million primarily due to unavoidable cost increases for insurance, building maintenance, custodial, and usher services, partially offset by the deletion of one-time funding. Consistent with established contractual obligations, and demonstrating a commitment to maintaining public-private partnerships, the Recommended Budget continues to provide County funds to maintain and operate the facility.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in County, the Center exists to serve the people of Los Angeles by assuring the presentation of the very best of the performing arts in its theaters and concert hall. The Center serves the community by providing access to the performing arts to families and children on the Center's campus and by providing educational services in the region's schools.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	28,805,000	0	667,000	28,138,000	0.0
Other Changes					
1. Restoration: Reflects an increase in services and supplies, which was erroneously reduced in the FY 2018-19 Recommended Budget.	67,000	--	--	67,000	--
2. Usher Services: Reflects an increase in usher services as a result of the City of Los Angeles' minimum wage requirements.	301,000	--	--	301,000	--
3. Unavoidable Costs: Reflects anticipated unavoidable cost increases in various County-funded contracts for insurance, building maintenance, custodial, and security services.	579,000	--	--	579,000	--
4. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for administrative costs related to the Holiday Celebration.	(204,000)	--	--	(204,000)	--
Total Changes	743,000	0	0	743,000	0.0
2019-20 Recommended Budget	29,548,000	0	667,000	28,881,000	0.0

MUSIC CENTER BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	\$ 327,519.76	\$ 335,000	\$ 335,000	\$ 335,000	\$ 335,000	\$ 0
TRANSFERS IN	0.00	332,000	332,000	332,000	332,000	0
TOTAL REVENUE	\$ 327,519.76	\$ 667,000	\$ 667,000	\$ 667,000	\$ 667,000	\$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 5,000.00	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 0
COMMUNICATIONS	1,200.00	6,000	6,000	6,000	6,000	0
INSURANCE	870,000.00	880,000	880,000	940,000	940,000	60,000
MAINTENANCE - BUILDINGS & IMPRV	8,671,000.23	9,275,000	9,275,000	9,656,000	9,656,000	381,000
MISCELLANEOUS EXPENSE	6,050,000.00	5,744,000	5,744,000	6,112,000	6,112,000	368,000
PROFESSIONAL SERVICES	0.00	5,000	5,000	5,000	5,000	0
RENTS & LEASES - BLDG & IMPRV	0.00	58,000	58,000	58,000	58,000	0
SPECIAL DEPARTMENTAL EXPENSE	860,000.00	1,283,000	1,283,000	1,079,000	1,079,000	(204,000)
TECHNICAL SERVICES	5,238,000.00	5,235,000	5,235,000	5,373,000	5,373,000	138,000
TELECOMMUNICATIONS	525.98	1,000	1,000	1,000	1,000	0
UTILITIES	4,846,448.24	4,823,000	4,823,000	4,823,000	4,823,000	0
TOTAL S & S	26,542,174.45	27,315,000	27,315,000	28,058,000	28,058,000	743,000
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	544,366.00	1,453,000	1,453,000	1,453,000	1,453,000	0
TAXES & ASSESSMENTS	33,765.56	37,000	37,000	37,000	37,000	0
TOTAL OTH CHARGES	578,131.56	1,490,000	1,490,000	1,490,000	1,490,000	0
GROSS TOTAL	\$ 27,120,306.01	\$ 28,805,000	\$ 28,805,000	\$ 29,548,000	\$ 29,548,000	\$ 743,000
NET TOTAL	\$ 27,120,306.01	\$ 28,805,000	\$ 28,805,000	\$ 29,548,000	\$ 29,548,000	\$ 743,000
NET COUNTY COST	\$ 26,792,786.25	\$ 28,138,000	\$ 28,138,000	\$ 28,881,000	\$ 28,881,000	\$ 743,000

Departmental Program Summary

1. Contractual Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	22,660,000	--	--	22,660,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	22,660,000	--	--	22,660,000	--

Authority: Non-mandated, discretionary program.

The 2017 Amended and Restated Music Center Operating Lease Agreement established provisions for the Center, a private nonprofit corporation, to provide insurance, building and grounds maintenance, custodial, security, and ushering services and for the County to pay the Center for services performed at the amount allocated within the budget.

2. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,888,000	--	667,000	6,221,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	6,888,000	--	667,000	6,221,000	--

Authority: Non-mandated, discretionary program.

Provides administrative services including budgeting, accounting, and legal services. Also included are central support services that cannot be directly identified to programs which include communications, capital lease/long-term debt, utilities, mail delivery, security and risk management, and revenues from the cogeneration plant.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	29,548,000	0	667,000	28,881,000	0.0

Nondepartmental Revenue

Nondepartmental Revenue Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	\$ 11,557,268.61	\$ 11,531,000	\$ 6,665,000	\$ 9,265,000	\$ 9,265,000	\$ 2,600,000
BUSINESS LICENSE TAXES	6,796,530.51	6,144,000	6,000,000	6,000,000	6,000,000	0
CHARGES FOR SERVICES - OTHER	(1,676,446.00)	0	27,600,000	0	0	(27,600,000)
CONTRACT CITIES SELF INSURANCE	13,845,337.00	12,364,000	12,683,000	12,683,000	12,683,000	0
FRANCHISES	13,810,553.71	13,826,000	12,000,000	12,492,000	12,492,000	492,000
HOSPITAL OVERHEAD	28,000,000.00	28,000,000	0	25,000,000	25,000,000	25,000,000
INTEREST	2,141,793.65	2,142,000	3,830,000	3,830,000	3,830,000	0
MISCELLANEOUS	8,964,846.82	8,916,000	4,225,000	4,225,000	4,225,000	0
OTHER TAXES	127,253,777.34	109,008,000	113,606,000	109,583,000	109,583,000	(4,023,000)
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	58,709,892.28	62,498,000	55,000,000	55,000,000	55,000,000	0
RENTS & CONCESSIONS	2,584,700.54	12,425,000	11,000,000	12,442,000	12,442,000	1,442,000
ROYALTIES	84,154.59	57,000	0	0	0	0
SALES & USE TAXES	65,445,674.39	65,256,000	64,316,000	64,316,000	64,316,000	0
STATE - 1991 VLF REALIGNMENT	4,499,479.98	0	0	0	0	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	19,283,524.68	19,482,000	19,000,000	19,000,000	19,000,000	0
TOBACCO SETTLEMENT	77,000,561.80	60,000,000	60,000,000	60,000,000	60,000,000	0
TOTAL REVENUE	\$438,301,649.90	\$ 411,649,000	\$ 395,925,000	\$ 393,836,000	\$ 393,836,000	\$ (2,089,000)

FUND
GENERAL FUND

FUNCTION
OTHER

ACTIVITY
OTHER

2019-20 Budget Message

Nondepartmental revenues are derived largely from revenue-generating activities not related to any specific County department.

The 2019-20 Recommended Budget reflects an NCC decrease of \$2.1 million, primarily due to a net decrease of \$4.0 million in projected deed transfer tax revenue based on current trends. This is partially offset by \$1.9 million in anticipated increases in franchise, parking, and rents and concessions revenues. Also reflected is the realignment of \$27.6 million in various revenues based on actual collections.

Nondepartmental Special Accounts

Nondepartmental Special Accounts Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 122,541,096.31	\$ 121,439,000	\$ 94,923,000	\$ 96,861,000	\$ 96,861,000	\$ 1,938,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 0.00	\$ 163,095,000	\$ 163,095,000	\$ 105,901,000	\$ 105,901,000	\$ (57,194,000)
SERVICES & SUPPLIES	16,877,217.90	38,139,000	63,153,000	62,003,000	62,003,000	(1,150,000)
OTHER CHARGES	8,667,919.67	12,613,000	12,613,000	15,290,000	15,290,000	2,677,000
CAPITAL ASSETS - EQUIPMENT	0.00	10,008,000	10,008,000	10,000,000	0	(10,008,000)
OTHER FINANCING USES	55,371,712.50	64,602,000	64,602,000	19,057,000	1,057,000	(63,545,000)
GROSS TOTAL	\$ 80,916,850.07	\$ 288,457,000	\$ 313,471,000	\$ 212,251,000	\$ 184,251,000	\$ (129,220,000)
INTRAFUND TRANSFERS	(187,629.13)	(686,000)	(686,000)	(244,000)	(244,000)	442,000
NET TOTAL	\$ 80,729,220.94	\$ 287,771,000	\$ 312,785,000	\$ 212,007,000	\$ 184,007,000	\$ (128,778,000)
NET COUNTY COST	\$ (41,811,875.37)	\$ 166,332,000	\$ 217,862,000	\$ 115,146,000	\$ 87,146,000	\$ (130,716,000)

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
OTHER GENERAL

Mission Statement

The Nondepartmental Special Accounts budget unit provides for General Fund expenditures and revenues that are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that budget. The appropriation reflects charges for services of countywide benefit and for special contracts that are not related to any single department's main mission. Also included are interest expense and earnings associated with the Treasury Management Program.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects a net decrease of \$130.7 million in NCC primarily due to the removal of prior-year funding that was provided on a one-time basis for various County programs, and the transfer of funding to the new LA County Library General Fund Contribution budget unit, partially offset by anticipated increases in countywide costs.

Parks and Recreation

John Wicker, Director

Parks and Recreation Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 57,393,389.01	\$ 68,681,000	\$ 65,499,000	\$ 48,218,000	\$ 48,218,000	\$ (17,281,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 139,176,753.84	\$ 146,927,000	\$ 146,927,000	\$ 161,815,000	\$ 154,716,000	\$ 7,789,000
SERVICES & SUPPLIES	58,369,043.47	64,581,000	64,571,000	60,015,000	51,644,000	(12,927,000)
OTHER CHARGES	16,067,382.73	28,243,000	25,243,000	19,514,000	18,474,000	(6,769,000)
CAPITAL ASSETS - EQUIPMENT	2,602,726.32	5,500,000	5,500,000	2,666,000	796,000	(4,704,000)
OTHER FINANCING USES	300,000.00	300,000	300,000	300,000	300,000	0
GROSS TOTAL	\$ 216,515,906.36	\$ 245,551,000	\$ 242,541,000	\$ 244,310,000	\$ 225,930,000	\$ (16,611,000)
INTRAFUND TRANSFERS	(3,481,132.09)	(8,129,000)	(8,129,000)	(5,642,000)	(5,642,000)	2,487,000
NET TOTAL	\$ 213,034,774.27	\$ 237,422,000	\$ 234,412,000	\$ 238,668,000	\$ 220,288,000	\$ (14,124,000)
NET COUNTY COST	\$ 155,641,385.26	\$ 168,741,000	\$ 168,913,000	\$ 190,450,000	\$ 172,070,000	\$ 3,157,000
 BUDGETED POSITIONS	 1,628.0	 1,697.0	 1,697.0	 1,751.0	 1,697.0	 0.0

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
RECREATION FACILITIES

Mission Statement

To serve as stewards of parklands, build healthy and resilient communities, and advance social equity and cohesion.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects a \$3.2 million increase in NCC primarily attributable to Board-approved increases in salaries and health insurance subsidies and a countywide cost allocation adjustment, partially offset by the removal of prior-year funding that was provided on a one-time basis. The Recommended Budget also reflects funding for the Parks After Dark (PAD) program as well as various realignments based on historical experience and anticipated operational requirements.

Critical/Strategic Planning Initiatives

The Department is committed to supporting the County's Strategic Plan Goals to Make Investments that Transform Lives (Goal I), Foster Vibrant and Resilient Communities (Goal II) by continuing to support the wellness of its communities, and Realize Tomorrow's Government Today (Goal III) by pursuing operational effectiveness, engaging its customers, communities and partners, and bringing parks and programs closer to residents and visitors through technology and new and revitalized park facilities.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	242,541,000	8,129,000	65,499,000	168,913,000	1,697.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	5,398,000	--	86,000	5,312,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	389,000	--	6,000	383,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	640,000	--	10,000	630,000	--
4. Unavoidable Cost: Reflects increases in workers' compensation, retiree health insurance, unemployment insurance benefits, and long-term disability due to anticipated increases in benefit cost based on medical cost trends.	1,414,000	--	1,414,000	--	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for new facilities, Enhancing Park Services residuals, efficiencies, botanic gardens and arboreta improvements, grants projects, and Board-requested projects.	(37,152,000)	(5,689,000)	(21,599,000)	(9,864,000)	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	6,794,000	--	108,000	6,686,000	--
7. Hacienda Heights Community Center: Reflects funding for labor costs to operate the sound system at the Hacienda Heights Community Center for the Hacienda/La Puente Unified School District.	10,000	--	--	10,000	--
8. PAD Program: Reflects one-time funding from the Departments of Mental Health, Probation, and Children and Family Services to partially fund the PAD program at 33 parks for the Summer and Winter 2019 and Spring 2020 seasons.	2,968,000	2,968,000	--	--	--
9. Pass-Through Agreements: Reflects funding needed for various County departments that utilize the Department's master agreements for the use of as-needed consultants.	2,786,000	234,000	2,552,000	--	--
10. Miscellaneous Adjustments: Reflects Board-approved countywide classification actions, realignment, as well as adjustments to appropriation and revenue based on historical experience and anticipated operational needs.	142,000	--	142,000	--	--
Total Changes	(16,611,000)	(2,487,000)	(17,281,000)	3,157,000	0.0
2019-20 Recommended Budget	225,930,000	5,642,000	48,218,000	172,070,000	1,697.0

Critical and Unmet Needs

The Department's critical and unmet needs consist of funding for water cost increases; anticipated legal payments; modernization of information technology infrastructure; staffing to implement the State Water Board requirement for trash removal, monitoring and reporting at four facilities; installation of digital pool lockers and automated vehicle entrance systems; expansion of Wi-Fi services among its 182 facilities; investigation of employees complaints; and costs associated with its new headquarters.

PARKS AND RECREATION BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	\$ 281,936.17	\$ 338,000	\$ 338,000	\$ 338,000	\$ 338,000	\$ 0
CHARGES FOR SERVICES - OTHER	1,515,769.03	1,437,000	1,437,000	2,220,000	2,220,000	783,000
CONTRACT CITIES SELF INSURANCE	73,475.76	575,000	575,000	60,000	60,000	(515,000)
FEDERAL - COMMUNITY DEVELOPMENT BLOCK GRANT	488,230.94	205,000	205,000	205,000	205,000	0
FEDERAL - IN-LIEU TAXES	1,160,106.00	1,058,000	1,058,000	1,058,000	1,058,000	0
FEDERAL - OTHER	613,084.90	750,000	750,000	750,000	750,000	0
INTEREST	1,574.06	0	0	0	0	0
JOINT POWER AUTHORITY / SPECIAL DISTRICTS	6,290,000.00	13,531,000	13,531,000	0	0	(13,531,000)
LEGAL SERVICES	5,587,817.27	7,092,000	7,092,000	7,890,000	7,890,000	798,000
LIBRARY SERVICES	22,350.34	20,000	20,000	20,000	20,000	0
MISCELLANEOUS	9,189,553.48	8,837,000	8,837,000	4,577,000	4,577,000	(4,260,000)
OTHER COURT FINES	496.40	1,000	1,000	1,000	1,000	0
OTHER GOVERNMENTAL AGENCIES	440,680.77	1,256,000	1,256,000	0	0	(1,256,000)
OTHER LICENSES & PERMITS	25,430.00	28,000	28,000	28,000	28,000	0
OTHER SALES	10,204.94	4,000	4,000	4,000	4,000	0
PARK & RECREATION SERVICES	5,523,180.37	5,356,000	5,174,000	5,174,000	5,174,000	0
PLANNING & ENGINEERING SERVICES	4,900,000.00	4,900,000	4,900,000	4,900,000	4,900,000	0
RENTS & CONCESSIONS	19,964,170.71	18,774,000	18,774,000	19,474,000	19,474,000	700,000
SALE OF CAPITAL ASSETS	42,480.84	130,000	130,000	130,000	130,000	0
STATE - OTHER	963,856.47	3,582,000	582,000	582,000	582,000	0
TRANSFERS IN	299,000.00	806,000	806,000	806,000	806,000	0
VEHICLE CODE FINES	(9.44)	1,000	1,000	1,000	1,000	0
TOTAL REVENUE	\$ 57,393,389.01	\$ 68,681,000	\$ 65,499,000	\$ 48,218,000	\$ 48,218,000	\$ (17,281,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 85,958,565.43	\$ 90,987,000	\$ 90,987,000	\$ 99,545,000	\$ 94,469,000	\$ 3,482,000
CAFETERIA BENEFIT PLANS	18,030,948.55	18,869,000	18,869,000	20,253,000	19,078,000	209,000
COUNTY EMPLOYEE RETIREMENT	12,856,887.76	14,058,000	14,058,000	14,969,000	14,478,000	420,000
DENTAL INSURANCE	365,971.12	367,000	367,000	398,000	367,000	0
DEPENDENT CARE SPENDING ACCOUNTS	90,126.00	90,000	90,000	90,000	90,000	0
DISABILITY BENEFITS	912,990.66	793,000	793,000	828,000	824,000	31,000
FICA (OASDI)	1,269,655.92	1,365,000	1,365,000	1,464,000	1,422,000	57,000
HEALTH INSURANCE	5,133,107.73	4,375,000	4,375,000	6,003,000	5,826,000	1,451,000
LIFE INSURANCE	158,712.95	162,000	162,000	170,000	166,000	4,000
OTHER EMPLOYEE BENEFITS	10,341.50	10,000	10,000	10,000	10,000	0
RETIREE HEALTH INSURANCE	7,749,998.00	9,004,000	9,004,000	9,981,000	9,981,000	977,000
SAVINGS PLAN	465,590.52	492,000	492,000	516,000	516,000	24,000
THRIFT PLAN (HORIZONS)	1,757,308.72	1,862,000	1,862,000	2,039,000	1,940,000	78,000
UNEMPLOYMENT INSURANCE	386,229.00	431,000	431,000	535,000	535,000	104,000
WORKERS' COMPENSATION	4,030,319.98	4,062,000	4,062,000	5,014,000	5,014,000	952,000
TOTAL S & E B	139,176,753.84	146,927,000	146,927,000	161,815,000	154,716,000	7,789,000

PARKS AND RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,098,781.31	1,743,000	1,743,000	1,743,000	1,743,000	0
CLOTHING & PERSONAL SUPPLIES	349,213.94	684,000	684,000	708,000	684,000	0
COMMUNICATIONS	337,929.02	300,000	300,000	303,000	300,000	0
COMPUTING-MAINFRAME	6,574.38	120,000	120,000	122,000	120,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	649,553.95	630,000	630,000	630,000	630,000	0
COMPUTING-PERSONAL	236,616.01	603,000	603,000	614,000	603,000	0
FOOD	724,014.70	900,000	900,000	87,000	87,000	(813,000)
HOUSEHOLD EXPENSE	959,299.03	865,000	865,000	867,000	865,000	0
INFORMATION TECHNOLOGY SERVICES	606,079.00	264,000	264,000	285,000	264,000	0
INFORMATION TECHNOLOGY-SECURITY	10,773.00	0	0	0	0	0
INSURANCE	1,616,823.60	801,000	801,000	801,000	801,000	0
MAINTENANCE - BUILDINGS & IMPRV	11,849,007.81	10,459,000	10,459,000	10,856,000	10,292,000	(167,000)
MAINTENANCE - EQUIPMENT	850,440.58	916,000	916,000	946,000	916,000	0
MEDICAL DENTAL & LAB SUPPLIES	68,782.85	115,000	115,000	115,000	115,000	0
MEMBERSHIPS	21,699.75	55,000	55,000	55,000	55,000	0
MISCELLANEOUS EXPENSE	(303,899.31)	100,000	100,000	100,000	100,000	0
OFFICE EXPENSE	719,642.08	699,000	699,000	700,000	699,000	0
PROFESSIONAL SERVICES	8,017,425.24	10,563,000	10,563,000	1,878,000	1,532,000	(9,031,000)
PUBLICATIONS & LEGAL NOTICE	35,555.52	83,000	83,000	83,000	83,000	0
RENTS & LEASES - BLDG & IMPRV	1,390,995.15	100,000	100,000	150,000	150,000	50,000
RENTS & LEASES - EQUIPMENT	313,577.12	314,000	314,000	314,000	314,000	0
SMALL TOOLS & MINOR EQUIPMENT	683,099.50	1,282,000	1,282,000	1,295,000	1,282,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,411,225.72	10,736,000	10,726,000	10,986,000	4,850,000	(5,876,000)
TECHNICAL SERVICES	4,073,597.97	1,643,000	1,643,000	4,456,000	4,429,000	2,786,000
TELECOMMUNICATIONS	1,871,705.68	1,607,000	1,607,000	1,609,000	1,607,000	0
TRAINING	209,147.75	205,000	205,000	206,000	205,000	0
TRANSPORTATION AND TRAVEL	2,804,571.31	2,396,000	2,396,000	2,438,000	2,396,000	0
UTILITIES	16,756,810.81	16,398,000	16,398,000	17,668,000	16,522,000	124,000
TOTAL S & S	58,369,043.47	64,581,000	64,571,000	60,015,000	51,644,000	(12,927,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	7,220,000.00	17,461,000	14,461,000	930,000	930,000	(13,531,000)
JUDGMENTS & DAMAGES	893,435.16	462,000	462,000	1,502,000	462,000	0
RET-OTHER LONG TERM DEBT	7,911,118.49	10,290,000	10,290,000	17,052,000	17,052,000	6,762,000
TAXES & ASSESSMENTS	42,829.08	30,000	30,000	30,000	30,000	0
TOTAL OTH CHARGES	16,067,382.73	28,243,000	25,243,000	19,514,000	18,474,000	(6,769,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCEP EQUIP	30,159.75	0	0	102,000	0	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	168,872.31	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	0	0	150,000	0	0
ELECTRONIC EQUIPMENT	177,833.35	0	0	0	0	0
MACHINERY EQUIPMENT	8,024.14	0	0	15,000	0	0

PARKS AND RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
PARK/RECREATION EQUIPMENT	45,577.29	197,000	197,000	1,359,000	197,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	2,171,838.60	5,303,000	5,303,000	1,040,000	599,000	(4,704,000)
WATERCRAFT/VESSEL/BARGES/TUGS	420.88	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	2,602,726.32	5,500,000	5,500,000	2,666,000	796,000	(4,704,000)
TOTAL CAPITAL ASSETS	2,602,726.32	5,500,000	5,500,000	2,666,000	796,000	(4,704,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	300,000.00	300,000	300,000	300,000	300,000	0
TOTAL OTH FIN USES	300,000.00	300,000	300,000	300,000	300,000	0
GROSS TOTAL	\$ 216,515,906.36	\$ 245,551,000	\$ 242,541,000	\$ 244,310,000	\$ 225,930,000	\$ (16,611,000)
INTRAFUND TRANSFERS	(3,481,132.09)	(8,129,000)	(8,129,000)	(5,642,000)	(5,642,000)	2,487,000
NET TOTAL	\$ 213,034,774.27	\$ 237,422,000	\$ 234,412,000	\$ 238,668,000	\$ 220,288,000	\$ (14,124,000)
NET COUNTY COST	\$ 155,641,385.26	\$ 168,741,000	\$ 168,913,000	\$ 190,450,000	\$ 172,070,000	\$ 3,157,000
BUDGETED POSITIONS	1,628.0	1,697.0	1,697.0	1,751.0	1,697.0	0.0

Departmental Program Summary

1. Community Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	83,790,000	5,391,000	4,098,000	74,301,000	796.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	83,790,000	5,391,000	4,098,000	74,301,000	796.0

Authority: Non-mandated, discretionary program.

Consists of recreation programs and local park facilities designed to provide all community members the opportunity to participate in activities and programs that promote physical health, community enrichment, and personal growth. Physical health programs include competitive athletics, aquatics, and exercise and fitness classes. Enrichment programs include after-school computer clubs, day camps, senior programs, cultural programs and special events. In addition, local parks support the communities' passive recreational activities, promoting both physical health and enrichment, and include walking, jogging, play-in-play areas, and picnic facilities.

2. Regional Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	40,295,000	35,000	16,301,000	23,959,000	362.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	40,295,000	35,000	16,301,000	23,959,000	362.0

Authority: Non-mandated, discretionary program.

Consists of facilities and programs at large boating and fishing lakes, large sports complexes that attract residents on a regional basis, including arboreta and botanical gardens. Regional park activities include sailing, waterskiing, jet skiing, fishing, large-group picnicking, hiking, cycling, equestrian trails, campgrounds, soccer fields, and diamonds for baseball and softball. Arboreta and botanical gardens provide scenic paths and walkways through extensive collections of rare and exotic trees, plants and flowers and offer walking tours, picnic areas, and rental facilities for special events.

3. Environmental Stewardship

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,011,000	--	476,000	7,535,000	41.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,011,000	--	476,000	7,535,000	41.0

Authority: Non-mandated, discretionary program.

Consists of activities and programs for which the main goal is to restore, protect and preserve the natural environment, including endangered animal and plant species, and to promote environmentally friendly behavior and practices by providing environmental education programs and exhibits at natural areas, parks and schools. Natural areas operated by the Department include interpretive nature centers, nature walks, stargazing, hiking, and camping.

4. Asset Preservation and Development

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	46,957,000	--	5,550,000	41,407,000	348.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	46,957,000	--	5,550,000	41,407,000	348.0

Authority: Non-mandated, discretionary program.

Consists of structural and infrastructural preservation of County park facilities and improvement, acquisition and/or development of new parks, facilities, park amenities, and infrastructure.

5. Administrative Services

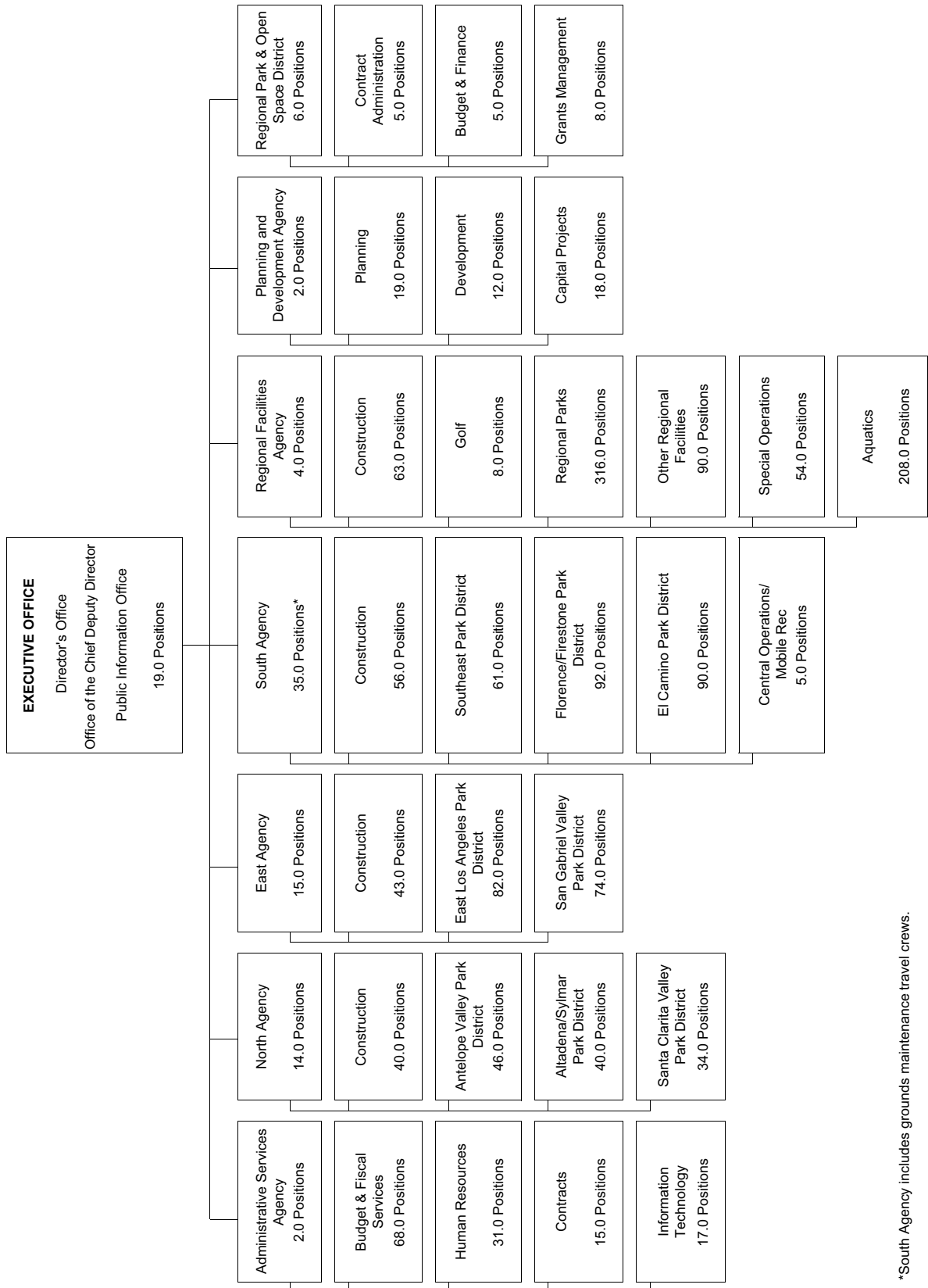
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	46,877,000	216,000	21,793,000	24,868,000	150.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	46,877,000	216,000	21,793,000	24,868,000	150.0

Authority: Non-mandated, discretionary program.

Consists of support services to all departmental agencies. Support includes executive management, budget and fiscal, accounting, procurement, payroll, human resources, communication services, contracts, risk management and audits, and investigations. Also includes 19 golf courses that offer low-cost green fees, discount programs for seniors, and student and junior golf programs.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	225,930,000	5,642,000	48,218,000	172,070,000	1,697.0

PARKS AND RECREATION
JOHN WICKER, DIRECTOR
FY 2019-20 Recommended Budget Positions = 1,697.0



*South Agency includes grounds maintenance travel crews.

Probation

Terri L. McDonald, Chief Probation Officer

Probation Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 323,180,449.87	\$ 356,625,000	\$ 386,740,000	\$ 383,723,000	\$ 390,998,000	\$ 4,258,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 707,304,689.09	\$ 730,874,000	\$ 773,910,000	\$ 807,589,000	\$ 784,811,000	\$ 10,901,000
SERVICES & SUPPLIES	206,519,350.97	228,146,000	213,404,000	330,605,000	216,526,000	3,122,000
OTHER CHARGES	9,848,834.51	10,381,000	11,115,000	10,780,000	11,597,000	482,000
CAPITAL ASSETS - EQUIPMENT	1,023,302.03	2,998,000	3,258,000	1,047,000	747,000	(2,511,000)
GROSS TOTAL	\$ 924,696,176.60	\$ 972,399,000	\$ 1,001,687,000	\$ 1,150,021,000	\$ 1,013,681,000	\$ 11,994,000
INTRAFUND TRANSFERS	(3,895,913.96)	(3,685,000)	(2,842,000)	(4,710,000)	(2,842,000)	0
NET TOTAL	\$ 920,800,262.64	\$ 968,714,000	\$ 998,845,000	\$ 1,145,311,000	\$ 1,010,839,000	\$ 11,994,000
NET COUNTY COST	\$ 597,619,812.77	\$ 612,089,000	\$ 612,105,000	\$ 761,588,000	\$ 619,841,000	\$ 7,736,000
 BUDGETED POSITIONS	 6,597.0	 6,426.0	 6,426.0	 6,462.0	 6,397.0	 (29.0)
 FUND GENERAL FUND			 FUNCTION PUBLIC PROTECTION	 ACTIVITY DETENTION AND CORRECTION		

Mission Statement

To promote and enhance public safety, ensure victims' rights, and facilitate a positive change in adult and juvenile probationers.

The Probation Department recommends and enforces court-ordered sanctions for probationers, including the detention of juvenile offenders and the return to court of non-compliant adult offenders; provides supervision and monitoring of probationers; and prevents and reduces criminal activity by developing and implementing strategies from early intervention through suppression. In an expanded role under Public Safety Realignment (AB 109), the Probation Department also provides services to Post-Release Supervised Persons (PSP). The Department strives to rebuild lives and provide for healthier and safer communities by showing dignity and respect for clients, employees, and the public; employing evidence-based practices and policies; and embracing trauma-informed care to reach the best outcomes for both juvenile and adult probationers. The Department also proactively seeks resources and collaborations to maximize opportunities to positively impact the behavior of probationers by providing them with educational and

vocational services, as well as access to health and mental health services that will build upon the strengths and capabilities of probationers, their families, and their communities.

Departmental services are administered and financed through five separate budget units. The Support Services budget unit funds administrative, information technology, quality assurance, training, and management services. The Juvenile Institutions Services budget unit, which consolidated the former Detention and Residential Treatment budget units, funds the three juvenile halls (Central, Los Padrinos, and Barry J. Nidorf), intake and detention control, community detention services, transportation, Dorothy Kirby Center (DKC), and probation camps. The Field Services budget unit funds juvenile and adult investigation and supervision services. The Special Services budget unit funds juvenile special and placement services. The Care of Juvenile Court Wards budget unit provides funding for the placement of juvenile court wards in residential facilities, foster homes, and California Department of Corrections and Rehabilitation (CDCR) housing as parole placements as mandated by law.

2019-20 Budget Messages

The 2019-20 Recommended Budget reflects an NCC increase of \$7.7 million primarily due to Board-approved increases in salaries and health insurance subsidies, partially offset by the removal of prior-year funding that was provided on a one-time basis for the vehicle replacement program, rental expenses for 8300 Vermont relocation, and the commercially sexually exploited children (CSEC) advocacy program. The Recommended Budget also reflects a net decrease of 29.0 positions resulting from the deletion of 40.0 vacant positions to fund the Use of Force unit (6.0 positions), Internal Criminal Investigations unit (2.0 positions), Performance Management unit (2.0 positions), Population Control and Caseload Management unit (1.0 position), and related services and supplies. Also, included is the transfer of \$0.2 million from the Sheriff's Department to fund Probation's share of costs for the Prison Rape Elimination Act (PREA) consultant.

Critical/Strategic Planning Initiatives

The Probation Department has implemented a strategic plan transforming from a custodial and supervision model to an evidence-based practices treatment and rehabilitation model. The Department also continues to expand collaborative efforts and community capacity. The strategic plan has the following top priorities for the Department:

- Improve service delivery and enhance evidence-based practices in juvenile halls, camps, and the field, including operating facilities that promote healthy development and skill acquisition for justice-involved youth;

- Enhance critical operational administrative support services via the wide-ranging Accountability Project that focuses on improved metric systems, self-auditing, sustained quality improvement processes, staff training, and improved communication systems;
- Implement a comprehensive adult-services model for felony probationers, focusing on enhancing community-based referral services;
- Expand the LA Model to additional juvenile facilities;
- Enhance the protection of victims' rights and ensure victims are treated with fairness, dignity, sensitivity, and respect;
- Attract, develop, and maintain an exemplary and motivated workforce utilizing ongoing training, mentoring, and coaching to ensure professional development of staff;
- Enhance the culture of the Department including the implementation of the PROBSTAT data gathering and analysis system to achieve mission critical tasks and hold all levels of departmental management accountable; and
- Prepare to address the challenges stemming from a possible revenue reduction in federal Title IV-E funds if existing provisions in federal law take into effect later this year. This may require the realignment of services and resources while continuing to improve programs and outcomes to better meet the needs of the youth and their families the Department serves.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	1,001,687,000	2,842,000	386,740,000	612,105,000	6,426.0
New/Expanded Programs					
1. Use of Force: Reflects funding for 6.0 positions and related services and supplies to implement a Force Intervention Response Support Team (FIRST) to capture critical evidence immediately after a use of force incident.	1,060,000	--	--	1,060,000	6.0
2. Population Control and Caseload Management: Reflects funding for 1.0 position and related services and supplies to provide staffing compliance, caseload analysis, and youth population oversight to maximize the timeliness and agility of staff deployment to address emerging service needs.	150,000	--	--	150,000	1.0
3. Internal Criminal Investigations Unit: Reflects funding for 2.0 positions and related services and supplies to expand the responsibilities to include investigation of child abuse and other criminal conduct (including off-duty conduct).	346,000	--	--	346,000	2.0

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
4. Performance Management: Reflects funding for 2.0 positions and related services and supplies to address workload and ensure disciplinary decisions to meet the Peace Officers' Bill of Rights' 12-month timeframe.	386,000	--	--	386,000	2.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	9,424,000	--	4,825,000	4,599,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	2,148,000	--	311,000	1,837,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	3,439,000	--	498,000	2,941,000	--
4. Longevity Bonus: Reflects a projected increase for longevity bonuses.	724,000	--	105,000	619,000	--
5. Unavoidable Costs: Reflects changes in long-term disability due to anticipated increases in benefit costs based on medical costs trends.	6,000	--	6,000	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	817,000	--	28,000	789,000	--
7. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the vehicle replacement program (\$2.0 million); rental expenses (\$0.3 million); and the CSEC advocacy program (\$0.9 million).	(3,209,000)	--	--	(3,209,000)	--
8. AB 109 One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for training, body armor, and other various services and supplies.	(1,515,000)	--	(1,515,000)	--	--
9. PREA: Reflects the transfer of ongoing funding from the Sheriff's Department for Probation's share of costs for the PREA consultant.	160,000	--	--	160,000	--
10. Ongoing Services and Supplies and Lease Costs: Reflects funding for the replacement of expired armored vests that have a useful life of five years, network access and maintenance subscription for radios for emergency preparedness and operations staff, and increased lease space costs to house staff.	700,000	--	--	700,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
11. Deletion of Vacant Positions: Reflects the deletion of 40.0 vacant positions to fund 11.0 positions and related services and supplies to enhance critical administrative oversight and support systems within the Department.	(2,642,000)	--	--	(2,642,000)	(40.0)
Total Changes	11,994,000	0	4,258,000	7,736,000	(29.0)
2019-20 Recommended Budget	1,013,681,000	2,842,000	390,998,000	619,841,000	6,397.0

Critical and Unmet Needs

The Department's critical and unmet needs include funding for: 1) closed-circuit television camera upgrades at the juvenile camps; 2) expansion of the LA Model to all juvenile facilities; and 3) the Central Juvenile Hall building revitalization project.

PROBATION BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 224,438.30	\$ 63,000	\$ 380,000	\$ 380,000	\$ 380,000	\$ 0
CONTRACT CITIES SELF INSURANCE	1,721,123.83	2,053,000	2,104,000	2,104,000	2,104,000	0
COURT FEES & COSTS	6,805.43	40,000	225,000	225,000	225,000	0
FEDERAL - GRANTS	0.00	0	414,000	414,000	414,000	0
FEDERAL - OTHER	441,278.52	544,000	530,000	530,000	530,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	43,687,502.00	42,491,000	37,858,000	17,952,000	37,858,000	0
FEDERAL AID - MENTAL HEALTH	6,356,914.90	7,710,000	4,416,000	6,636,000	4,416,000	0
FORFEITURES & PENALTIES	92,694.41	21,000	200,000	200,000	200,000	0
INSTITUTIONAL CARE & SERVICES	4,497,194.63	4,713,000	5,446,000	5,446,000	5,446,000	0
MISCELLANEOUS	1,108,039.52	543,000	623,000	623,000	623,000	0
OTHER COURT FINES	2,194,613.08	2,208,000	1,674,000	1,674,000	1,674,000	0
RECORDING FEES	27.99	0	0	0	0	0
RENTS & CONCESSIONS	59,000.00	59,000	128,000	128,000	128,000	0
SALE OF CAPITAL ASSETS	48,492.06	48,000	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	198,134,207.98	214,153,000	238,311,000	246,036,000	242,144,000	3,833,000
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	36,268,719.86	38,850,000	47,603,000	47,603,000	47,603,000	0
STATE - LAW ENFORCEMENT	247,813.16	0	0	0	0	0
STATE - OTHER	(2,875,000.03)	0	1,800,000	300,000	1,800,000	0
STATE - PEACE OFFICERS STANDARDS & TRAINING	1,696,235.00	1,696,000	2,540,000	2,540,000	2,540,000	0
STATE - PUBLIC ASSISTANCE PROGRAMS	9,805,031.00	9,500,000	5,612,000	5,612,000	5,612,000	0
STATE - SB 90 MANDATED COSTS	937,429.00	0	0	0	0	0
TRANSFERS IN	18,496,365.94	31,901,000	36,876,000	45,320,000	37,301,000	425,000
VEHICLE CODE FINES	31,523.29	32,000	0	0	0	0
TOTAL REVENUE	\$ 323,180,449.87	\$ 356,625,000	\$ 386,740,000	\$ 383,723,000	\$ 390,998,000	\$ 4,258,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 430,764,487.72	\$ 441,831,000	\$ 469,268,000	\$ 482,637,000	\$ 473,204,000	\$ 3,936,000
CAFETERIA BENEFIT PLANS	101,168,283.15	104,505,000	107,878,000	114,529,000	108,300,000	422,000
COUNTY EMPLOYEE RETIREMENT	74,754,646.86	78,013,000	83,657,000	89,612,000	86,021,000	2,364,000
DENTAL INSURANCE	1,928,300.28	1,973,000	1,836,000	2,018,000	1,844,000	8,000
DEPENDENT CARE SPENDING ACCOUNTS	767,413.09	885,000	790,000	790,000	790,000	0
DISABILITY BENEFITS	5,053,556.32	5,319,000	4,903,000	5,057,000	4,979,000	76,000
FICA (OASDI)	6,231,402.45	6,502,000	6,102,000	6,271,000	6,201,000	99,000
HEALTH INSURANCE	3,710,950.27	3,894,000	5,149,000	7,272,000	5,394,000	245,000
LIFE INSURANCE	616,886.43	641,000	544,000	641,000	560,000	16,000
OTHER EMPLOYEE BENEFITS	(289.90)	0	0	0	0	0
RETIREE HEALTH INSURANCE	39,960,427.00	45,568,000	49,563,000	53,040,000	53,002,000	3,439,000
SAVINGS PLAN	1,285,769.63	1,362,000	1,484,000	1,792,000	1,561,000	77,000
THRIFT PLAN (HORIZONS)	11,933,008.46	12,462,000	12,566,000	13,760,000	12,785,000	219,000
UNEMPLOYMENT INSURANCE	204,922.00	200,000	311,000	311,000	311,000	0
WORKERS' COMPENSATION	28,924,925.33	27,719,000	29,859,000	29,859,000	29,859,000	0
TOTAL S & E B	707,304,689.09	730,874,000	773,910,000	807,589,000	784,811,000	10,901,000

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	18,779,075.80	17,951,000	15,217,000	18,695,000	17,464,000	2,247,000
AGRICULTURAL	6,655.60	7,000	200,000	200,000	200,000	0
CLOTHING & PERSONAL SUPPLIES	1,049,012.60	1,079,000	972,000	1,032,000	972,000	0
COMMUNICATIONS	1,673,481.59	1,396,000	1,245,000	1,545,000	1,545,000	300,000
COMPUTING-MAINFRAME	8,487,501.96	8,528,000	5,429,000	7,020,000	5,629,000	200,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,795,906.51	2,752,000	2,773,000	2,773,000	2,773,000	0
COMPUTING-PERSONAL	1,878,770.92	1,143,000	4,131,000	7,561,000	4,048,000	(83,000)
CONTRACTED PROGRAM SERVICES	85,166,260.69	104,437,000	102,136,000	104,032,000	101,189,000	(947,000)
FOOD	5,988,699.23	6,934,000	8,677,000	8,677,000	8,677,000	0
HOUSEHOLD EXPENSE	1,795,522.40	1,961,000	1,275,000	1,275,000	1,275,000	0
INFORMATION TECHNOLOGY SERVICES	6,239,090.00	6,111,000	4,858,000	4,858,000	4,858,000	0
INFORMATION TECHNOLOGY-SECURITY	0.00	0	1,265,000	3,765,000	1,265,000	0
INSURANCE	3,287,802.14	3,184,000	1,315,000	3,288,000	1,315,000	0
MAINTENANCE - BUILDINGS & IMPRV	11,473,680.28	11,032,000	4,720,000	98,963,000	4,736,000	16,000
MAINTENANCE - EQUIPMENT	129,239.39	165,000	296,000	296,000	296,000	0
MEDICAL DENTAL & LAB SUPPLIES	208,490.18	157,000	33,000	0	0	(33,000)
MEMBERSHIPS	242,486.85	269,000	102,000	102,000	102,000	0
MISCELLANEOUS EXPENSE	104,698.51	651,000	384,000	384,000	384,000	0
OFFICE EXPENSE	2,250,263.31	2,814,000	3,476,000	4,723,000	3,034,000	(442,000)
PROFESSIONAL SERVICES	5,126,775.89	7,572,000	3,531,000	6,092,000	5,491,000	1,960,000
PUBLICATIONS & LEGAL NOTICE	0.00	0	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	5,211,678.00	6,049,000	9,183,000	9,408,000	9,408,000	225,000
RENTS & LEASES - EQUIPMENT	116,203.26	961,000	1,522,000	1,522,000	1,522,000	0
SMALL TOOLS & MINOR EQUIPMENT	439,367.29	392,000	95,000	95,000	95,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,587,372.69	1,554,000	1,991,000	1,970,000	1,970,000	(21,000)
TECHNICAL SERVICES	16,760,701.66	16,936,000	15,460,000	15,460,000	15,460,000	0
TELECOMMUNICATIONS	10,226,404.42	9,088,000	7,658,000	10,866,000	7,938,000	280,000
TRAINING	1,054,555.73	1,680,000	2,873,000	2,793,000	2,473,000	(400,000)
TRANSPORTATION AND TRAVEL	4,257,150.82	3,838,000	3,226,000	3,046,000	3,046,000	(180,000)
UTILITIES	9,182,503.25	9,505,000	9,360,000	10,163,000	9,360,000	0
TOTAL S & S	206,519,350.97	228,146,000	213,404,000	330,605,000	216,526,000	3,122,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	3,057,251.80	2,712,000	2,245,000	2,495,000	2,245,000	0
RET-OTHER LONG TERM DEBT	4,046,364.93	4,299,000	5,465,000	4,880,000	5,947,000	482,000
SUPPORT & CARE OF PERSONS	2,725,557.79	3,391,000	3,391,000	3,391,000	3,391,000	0
TAXES & ASSESSMENTS	19,659.99	(21,000)	14,000	14,000	14,000	0
TOTAL OTH CHARGES	9,848,834.51	10,381,000	11,115,000	10,780,000	11,597,000	482,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LANDSCAPE EQUIP	10,934.44	0	0	0	0	0
COMPUTERS, MAINFRAME	0.00	0	10,000	10,000	10,000	0
DATA HANDLING EQUIPMENT	0.00	536,000	850,000	616,000	350,000	(500,000)
ELECTRONIC EQUIPMENT	20,027.55	0	0	0	0	0
MACHINERY EQUIPMENT	140,790.87	19,000	19,000	19,000	19,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	7,366.70	0	0	0	0	0

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	273,000	273,000	273,000	273,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	844,182.47	2,170,000	2,106,000	129,000	95,000	(2,011,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	1,023,302.03	2,998,000	3,258,000	1,047,000	747,000	(2,511,000)
TOTAL CAPITAL ASSETS	1,023,302.03	2,998,000	3,258,000	1,047,000	747,000	(2,511,000)
GROSS TOTAL	\$ 924,696,176.60	\$ 972,399,000	\$ 1,001,687,000	\$ 1,150,021,000	\$ 1,013,681,000	\$ 11,994,000
INTRAFUND TRANSFERS	(3,895,913.96)	(3,685,000)	(2,842,000)	(4,710,000)	(2,842,000)	0
NET TOTAL	\$ 920,800,262.64	\$ 968,714,000	\$ 998,845,000	\$ 1,145,311,000	\$ 1,010,839,000	\$ 11,994,000
NET COUNTY COST	\$ 597,619,812.77	\$ 612,089,000	\$ 612,105,000	\$ 761,588,000	\$ 619,841,000	\$ 7,736,000
 BUDGETED POSITIONS	 6,597.0	 6,426.0	 6,426.0	 6,462.0	 6,397.0	 (29.0)

Probation - Care of Juvenile Court Wards Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	\$ 2,725,557.79	\$ 3,391,000	\$ 3,391,000	\$ 3,391,000	\$ 3,391,000	\$ 0
GROSS TOTAL	\$ 2,725,557.79	\$ 3,391,000	\$ 3,391,000	\$ 3,391,000	\$ 3,391,000	\$ 0
NET TOTAL	\$ 2,725,557.79	\$ 3,391,000	\$ 3,391,000	\$ 3,391,000	\$ 3,391,000	\$ 0
NET COUNTY COST	\$ 2,725,557.79	\$ 3,391,000	\$ 3,391,000	\$ 3,391,000	\$ 3,391,000	\$ 0
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC PROTECTION		DETENTION AND CORRECTION	

Probation - Field Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 135,534,974.45	\$ 170,215,000	\$ 170,401,000	\$ 176,606,000	\$ 170,612,000	\$ 211,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 210,664,508.99	\$ 225,799,000	\$ 250,483,000	\$ 264,207,000	\$ 253,847,000	\$ 3,364,000
SERVICES & SUPPLIES	43,723,241.30	44,581,000	49,638,000	52,568,000	49,123,000	(515,000)
OTHER CHARGES	4,055,146.68	4,275,000	4,318,000	3,983,000	4,800,000	482,000
CAPITAL ASSETS - EQUIPMENT	0.00	716,000	716,000	682,000	382,000	(334,000)
GROSS TOTAL	\$ 258,442,896.97	\$ 275,371,000	\$ 305,155,000	\$ 321,440,000	\$ 308,152,000	\$ 2,997,000
INTRAFUND TRANSFERS	(33,760.52)	(12,000)	(6,000)	(6,000)	(6,000)	0
NET TOTAL	\$ 258,409,136.45	\$ 275,359,000	\$ 305,149,000	\$ 321,434,000	\$ 308,146,000	\$ 2,997,000
NET COUNTY COST	\$ 122,874,162.00	\$ 105,144,000	\$ 134,748,000	\$ 144,828,000	\$ 137,534,000	\$ 2,786,000
BUDGETED POSITIONS	1,991.0	2,045.0	2,045.0	2,123.0	2,045.0	0.0
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC PROTECTION		DETENTION AND CORRECTION	

Probation - Juvenile Institutions Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 83,199,353.96	\$ 81,877,000	\$ 91,341,000	\$ 90,368,000	\$ 91,341,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 306,664,111.13	\$ 312,310,000	\$ 325,205,000	\$ 320,332,000	\$ 326,031,000	\$ 826,000
SERVICES & SUPPLIES	74,785,131.29	84,856,000	78,511,000	178,224,000	78,687,000	176,000
OTHER CHARGES	15,038.55	11,000	192,000	192,000	192,000	0
CAPITAL ASSETS - EQUIPMENT	271,710.14	273,000	273,000	273,000	273,000	0
GROSS TOTAL	\$ 381,735,991.11	\$ 397,450,000	\$ 404,181,000	\$ 499,021,000	\$ 405,183,000	\$ 1,002,000
INTRAFUND TRANSFERS	(473,000.00)	(432,000)	(432,000)	(2,584,000)	(432,000)	0
NET TOTAL	\$ 381,262,991.11	\$ 397,018,000	\$ 403,749,000	\$ 496,437,000	\$ 404,751,000	\$ 1,002,000
NET COUNTY COST	\$ 298,063,637.15	\$ 315,141,000	\$ 312,408,000	\$ 406,069,000	\$ 313,410,000	\$ 1,002,000
BUDGETED POSITIONS	2,927.0	2,710.0	2,710.0	2,540.0	2,670.0	(40.0)
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY DETENTION AND CORRECTION	

Probation - Special Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 100,572,422.55	\$ 101,489,000	\$ 102,356,000	\$ 89,107,000	\$ 102,356,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 92,689,322.57	\$ 91,646,000	\$ 94,032,000	\$ 95,348,000	\$ 95,171,000	\$ 1,139,000
SERVICES & SUPPLIES	28,638,561.27	48,543,000	42,806,000	41,939,000	41,909,000	(897,000)
OTHER CHARGES	0.00	(2,000)	0	0	0	0
GROSS TOTAL	\$ 121,327,883.84	\$ 140,187,000	\$ 136,838,000	\$ 137,287,000	\$ 137,080,000	\$ 242,000
INTRAFUND TRANSFERS	(2,188,705.16)	(2,189,000)	(1,455,000)	(1,171,000)	(1,455,000)	0
NET TOTAL	\$ 119,139,178.68	\$ 137,998,000	\$ 135,383,000	\$ 136,116,000	\$ 135,625,000	\$ 242,000
NET COUNTY COST	\$ 18,566,756.13	\$ 36,509,000	\$ 33,027,000	\$ 47,009,000	\$ 33,269,000	\$ 242,000
BUDGETED POSITIONS	745.0	701.0	701.0	702.0	701.0	0.0
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY DETENTION AND CORRECTION	

Probation - Support Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 3,873,698.91	\$ 3,044,000	\$ 22,642,000	\$ 27,642,000	\$ 26,689,000	\$ 4,047,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 97,286,746.40	\$ 101,119,000	\$ 104,190,000	\$ 127,702,000	\$ 109,762,000	\$ 5,572,000
SERVICES & SUPPLIES	59,372,417.11	50,166,000	42,449,000	57,874,000	46,807,000	4,358,000
OTHER CHARGES	3,053,091.49	2,706,000	3,214,000	3,214,000	3,214,000	0
CAPITAL ASSETS - EQUIPMENT	751,591.89	2,009,000	2,269,000	92,000	92,000	(2,177,000)
GROSS TOTAL	\$ 160,463,846.89	\$ 156,000,000	\$ 152,122,000	\$ 188,882,000	\$ 159,875,000	\$ 7,753,000
INTRAFUND TRANSFERS	(1,200,448.28)	(1,052,000)	(949,000)	(949,000)	(949,000)	0
NET TOTAL	\$ 159,263,398.61	\$ 154,948,000	\$ 151,173,000	\$ 187,933,000	\$ 158,926,000	\$ 7,753,000
NET COUNTY COST	\$ 155,389,699.70	\$ 151,904,000	\$ 128,531,000	\$ 160,291,000	\$ 132,237,000	\$ 3,706,000

BUDGETED POSITIONS	934.0	970.0	970.0	1,097.0	981.0	11.0
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FUND
GENERAL FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
DETENTION AND CORRECTION

Departmental Program Summary

1. Detention Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	235,162,000	--	42,020,000	193,142,000	1,658.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	235,162,000	--	42,020,000	193,142,000	1,658.0

Authority: Mandated program – California Welfare and Institutions (W&I) Code Section 850.

The three juvenile halls provide temporary housing for youth due to an arrest or pending adjudication. Juvenile hall staff assess youth based on the risk they pose to the community, the need to remove them from the community, and their service needs. Those youth who pose a significant threat to the community are detained pending the court process. While in juvenile hall, minors are provided physical health, mental health, and educational assessments, and required treatment. Youth also attend school and engage in recreational and social activities.

The Community Detention Program (CDP) provides intensive supervision for both adjudicated and pre-adjudicated youth. Under CDP guidelines, youth must comply with specific court ordered terms as a condition of their community release, pursuant to Section 628.1 of the W&I Code. Youth are both electronically monitored and supervised by an assigned Deputy Probation Officer (DPO), who holds the minor accountable to a pre-approved schedule of sanctioned activities.

2. Residential Treatment

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	170,021,000	432,000	49,321,000	120,268,000	1,012.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	170,021,000	432,000	49,321,000	120,268,000	1,012.0

Authority: Non-mandated, discretionary program.

The camp program aids in reducing the incidence and impact of crime in the community by providing effective life skills to each ward. The camps provide a valuable intermediate sanction alternative to probationers in the community or incarcerated in the CDCR. The program provides intensive intervention in a residential setting over an average stay of six months for youth committed by the juvenile court. Each minor receives mental health, health, educational, and family assessments that allow for treatment to be tailored to meet individual needs. The camps provide structured work experience, vocational training, education, specialized tutoring, athletic participation, and various kinds of social enrichment. The goal of the program is to reunify the minor and family, reintegrate the minor into the community, and assist the minor in achieving a productive, crime-free life.

3. Juvenile Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	155,878,000	78,000	87,586,000	68,214,000	879.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	155,878,000	78,000	87,586,000	68,214,000	879.0

Authority: Mandated program with discretionary service level – California W&I Code Sections 206, 280, 602, 628.1, and 652-654.

The Camp Community Transition Program (CCTP) targets probationers transitioning from one of the Department's camps to the community. Many of these youth are gang-involved, drug and alcohol users, low academic performers and have many risk factors across multiple behavior domains. CCTP uses goal-directed and multimodal intervention approaches that are family-focused. Behavior interventions are organized and designed to promote behavioral change in the probationer's home environment, emphasizing the systemic strengths of the family, peer group, school, and neighborhood in order to facilitate the desired behavioral change.

The School-Based Probation Supervision program is designed to provide more effective supervision of probationers, increase the chances of school success for these youth, and promote campus and community safety. Participants include probationers and at-risk youth in 85 school service areas that are accepted into the program by school-based DPOs. These DPOs are assigned and placed on school campuses with a focus on monitoring school attendance, behavior, and academic performance. The program targets high schools and select feeder middle schools with a focus on an early intervention approach.

4. Juvenile Suitable Placement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	38,542,000	1,383,000	23,459,000	13,700,000	226.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	38,542,000	1,383,000	23,459,000	13,700,000	226.0

Authority: Mandated program with discretionary service level – California W&I Code Section 16516.

This program provides, through suitable placement, a dispositional option for the juvenile court for minors whose delinquent behavior may be explained by a contributory family environment and/or emotional or psychiatric problems. Most suitable placement minors are removed from their homes and placed in a safe environment (group home, psychiatric hospital, DKC, etc.) pending resolution of the minors' issues. DPOs work with the minor and the family to identify needed services and prepare case plans to assist them with accessing services. Through monitoring the minor's progress, the DPO is able to determine what long-term living arrangement would be in the best interest of the minor. Thus, develops and implements a permanency plan to return the minor to a safe and stable environment, such as reunification with family, emancipation, placement in a relative/non-relative home, or long-term foster care.

5. Adult Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	233,446,000	--	161,543,000	71,903,000	1,468.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	233,446,000	--	161,543,000	71,903,000	1,468.0

Authority: Mandated program with discretionary service level – California Penal Code (PC) Sections 1202.7, 1202.8, and 1203.

This program investigates and makes recommendations on cases referred by the court for sentencing consideration, assessment, probation supervision assignment, or CDCR placement (state prison orders). Reports include Pre-pleas, Probation and Sentencing, Post-Sentencing, Early Disposition, and Bench Warrants.

6. Pretrial Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	20,757,000	--	380,000	20,377,000	173.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	20,757,000	--	380,000	20,377,000	173.0

Authority: Non-mandated, discretionary program, except bail deviation services – mandated program, with discretionary service level – California PC Section 810.

This program investigates and makes recommendations on applications for own recognizance release requests in felony cases. Specialized programs include Bail Deviation, Electronic Monitoring, Name Change, Drug Court, Drug Treatment/Proposition 36, Early Disposition, Civil Court Name Change Petition, Static 99, and DNA Collection.

7. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	159,875,000	949,000	26,689,000	132,237,000	981.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	159,875,000	949,000	26,689,000	132,237,000	981.0

Authority: Non-mandated, discretionary program.

This program provides executive management and administrative support, including executive office, budget and fiscal services, personnel, payroll, and procurement. Also provides support and maintenance for all systems in production, while developing new systems and updating current systems as technology advances.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	1,013,681,000	2,842,000	390,998,000	619,841,000	6,397.0

Probation - Community-Based Contracts Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 2,542,725.00	\$ 2,196,000	\$ 6,844,000	\$ 2,920,000	\$ 2,920,000	\$ (3,924,000)
GROSS TOTAL	\$ 2,542,725.00	\$ 2,196,000	\$ 6,844,000	\$ 2,920,000	\$ 2,920,000	\$ (3,924,000)
NET TOTAL	\$ 2,542,725.00	\$ 2,196,000	\$ 6,844,000	\$ 2,920,000	\$ 2,920,000	\$ (3,924,000)
NET COUNTY COST	\$ 2,542,725.00	\$ 2,196,000	\$ 6,844,000	\$ 2,920,000	\$ 2,920,000	\$ (3,924,000)
<div> <div>FUND</div> <div>GENERAL FUND</div> </div> <div> <div>FUNCTION</div> <div>PUBLIC PROTECTION</div> </div> <div> <div>ACTIVITY</div> <div>DETENTION AND CORRECTION</div> </div>						

2019-20 Budget Message

The Community-Based Contracts budget funds private contracts, administered by the Probation Department to reduce juvenile crime and provide juvenile delinquency prevention services.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	6,844,000	0	0	6,844,000	0.0
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various programs.	(3,924,000)	--	--	(3,924,000)	--
Total Changes	(3,924,000)	0	0	(3,924,000)	0.0
2019-20 Recommended Budget	2,920,000	0	0	2,920,000	0.0

COMMUNITY-BASED CONTRACTS BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	\$ 2,542,725.00	\$ 2,196,000	\$ 6,844,000	\$ 2,920,000	\$ 2,920,000	\$ (3,924,000)
TOTAL S & S	2,542,725.00	2,196,000	6,844,000	2,920,000	2,920,000	(3,924,000)
GROSS TOTAL	\$ 2,542,725.00	\$ 2,196,000	\$ 6,844,000	\$ 2,920,000	\$ 2,920,000	\$ (3,924,000)
NET TOTAL	\$ 2,542,725.00	\$ 2,196,000	\$ 6,844,000	\$ 2,920,000	\$ 2,920,000	\$ (3,924,000)
NET COUNTY COST	\$ 2,542,725.00	\$ 2,196,000	\$ 6,844,000	\$ 2,920,000	\$ 2,920,000	\$ (3,924,000)

Departmental Program Summary

1. Community-Based Contracts

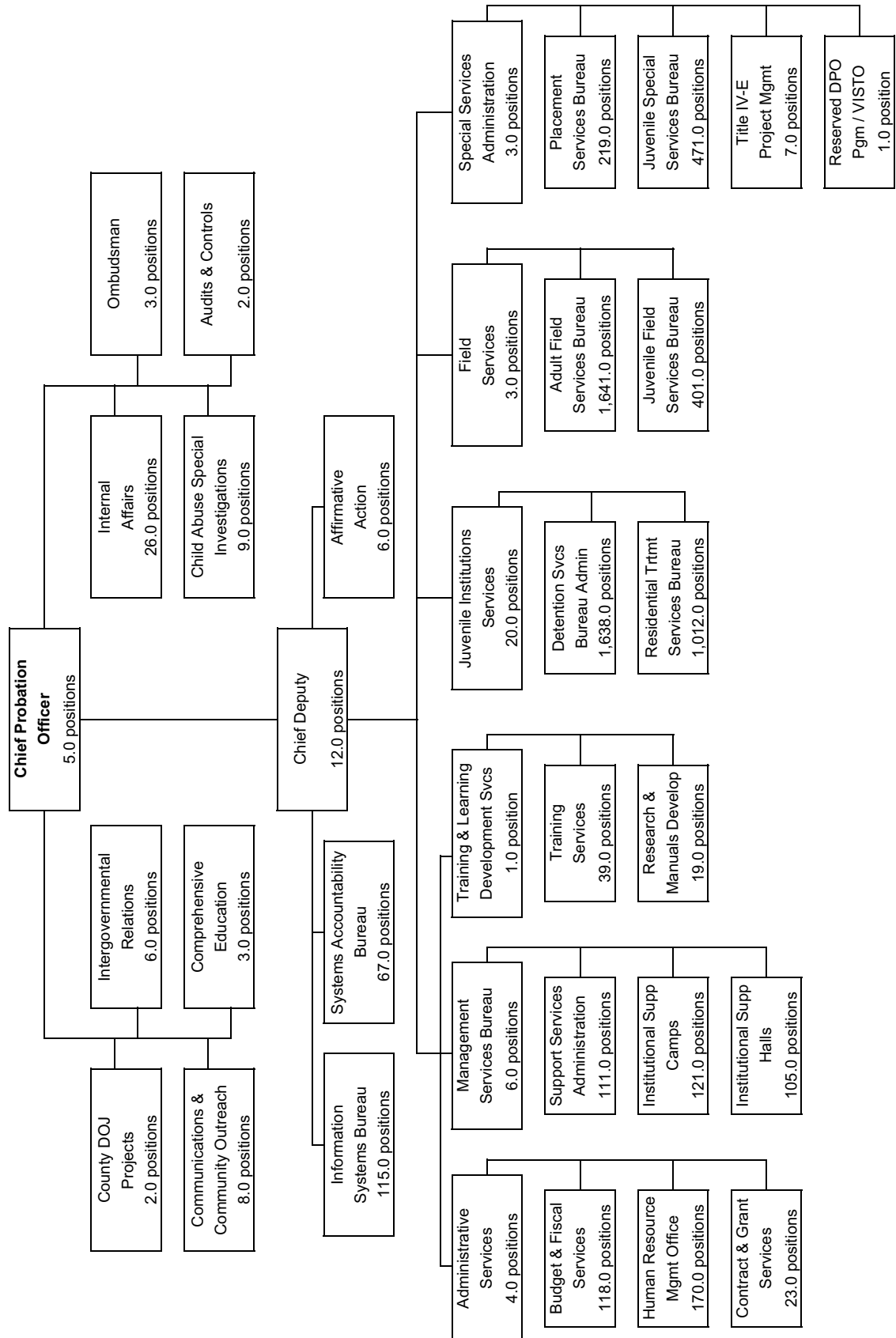
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,920,000	--	--	2,920,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	2,920,000	--	--	2,920,000	--

Authority: Non-mandated, discretionary program.

Provides violence prevention and juvenile delinquency services by funding various community delinquency prevention programs, including the Anti-Gang Strategies Program, which supports prevention, intervention, and suppression services in the community. The County delinquency prevention programs and the Anti-Gang Strategies Program provide services to at-risk minors 18 years of age and under.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	2,920,000	0	0	2,920,000	0.0

PROBATION DEPARTMENT
TERRI L. McDONALD, CHIEF PROBATION OFFICER
FY 2019-20 Recommended Budget Positions = 6,397.0



Project and Facility Development

Project and Facility Development Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 770,000.00	\$ 5,197,000	\$ 5,080,000	\$ 200,000	\$ 200,000	\$ (4,880,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 4,029,307.45	\$ 8,832,000	\$ 31,983,000	\$ 38,301,000	\$ 36,301,000	\$ 4,318,000
OTHER CHARGES	18,324,039.14	28,552,000	25,041,000	21,560,000	18,560,000	(6,481,000)
CAPITAL ASSETS - EQUIPMENT	925.51	0	404,000	404,000	404,000	0
OTHER FINANCING USES	15,257,000.00	5,422,000	10,868,000	0	0	(10,868,000)
GROSS TOTAL	\$ 37,611,272.10	\$ 42,806,000	\$ 68,296,000	\$ 60,265,000	\$ 55,265,000	\$ (13,031,000)
INTRAFUND TRANSFERS	0.00	(800,000)	0	0	0	0
NET TOTAL	\$ 37,611,272.10	\$ 42,006,000	\$ 68,296,000	\$ 60,265,000	\$ 55,265,000	\$ (13,031,000)
NET COUNTY COST	\$ 36,841,272.10	\$ 36,809,000	\$ 63,216,000	\$ 60,065,000	\$ 55,065,000	\$ (8,151,000)

FUND
GENERAL FUNDFUNCTION
GENERALACTIVITY
OTHER GENERAL

Mission Statement

The Project and Facility Development (PFD) budget unit was established to reflect and account for appropriation necessary to fund specialized County services and consultant activities related to projects that are under development, as well as improvements to County facilities executed by other governmental agencies or jurisdictions pursuant to funding agreements approved by the Board.

The Recommended Budget also incorporates \$18.6 million in other charges to fund improvements to County and other public facilities executed by other agencies or jurisdictions; \$0.4 million in capital assets-equipment to fund the acquisition of trailers to mitigate operational impacts to recreation and public-oriented programs that are displaced during construction; and \$0.2 million in revenue from the Grand Avenue Parcel Q easement.

2019-20 Budget Message

The 2019-20 Recommended Budget appropriates \$36.3 million in services and supplies to fund consultant studies that quantify departmental space needs, develop master plans, provide technical, structural, and environmental impact assessments, and assist in the development of facility programs and capital planning efforts.

Critical/Strategic Planning Initiatives

This budget provides a funding mechanism for departmental and countywide capital development and planning activities. The activities funded from this budget contribute to the multi-year planning efforts of departments, and the County as a whole, by ensuring that capital programs appropriately reflect operational and programmatic requirements and departmental strategic plans.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	68,296,000	0	5,080,000	63,216,000	0.0
Other Changes					
1. Services and Supplies: Reflects an increase due to the realignment of appropriation, partially offset by the transfer of funding to the Department of Arts and Culture.	4,318,000	--	--	4,318,000	--
2. Other Charges: Reflects a decrease in funding due to the transfer of funds to other agencies and jurisdictions for various capital projects under funding agreements. Also reflects the transfer of one-time funding to the Museum of Natural History, La Brea Tar Pits, Center for Nature and Culture (South/West), Charles Drew University Community Engagement Program, the Earvin "Magic" Johnson Park Phase IA Project, and one-time revenue collection for the Grand Avenue Parcel Q easement.	(6,481,000)	--	200,000	(6,681,000)	--
3. Other Financing Uses: Reflects a decrease due to the realignment of appropriation, the transfer of funds from the LAC+USC Replacement Hospital fund to the LAC+USC Medical Center Master Plan, and Board-approved capital project expenditures to the Civic Art Special Fund.	(10,868,000)	--	--	(10,868,000)	--
4. One-Time Funding: Reflects an adjustment to revenue for funding transfers between projects.	--	--	(5,080,000)	5,080,000	--
Total Changes	(13,031,000)	0	(4,880,000)	(8,151,000)	0.0
2019-20 Recommended Budget	55,265,000	0	200,000	55,065,000	0.0

Provisional Financing Uses

Provisional Financing Uses Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
PFU-AUDITOR-CONTROLLER	\$ 0.00	\$ 2,380,000	\$ 5,574,000	\$ 11,477,000	\$ 5,903,000	\$ 329,000
PFU-CAPITAL PROJECTS	0.00	0	2,000,000	2,000,000	0	(2,000,000)
PFU-CHILDREN AND FAMILY SERVICES	0.00	0	191,651,000	337,365,000	145,714,000	(45,937,000)
PFU-HEALTH SERVICES	0.00	5,106,000	36,705,000	83,410,000	46,705,000	10,000,000
PFU-PARKS AND RECREATION	0.00	0	0	2,875,000	2,875,000	2,875,000
PFU-PROBATION	0.00	0	1,941,000	3,882,000	1,941,000	0
PFU-PUBLIC SOCIAL SERVICES	0.00	0	6,300,000	16,849,000	10,549,000	4,249,000
PFU-SHERIFF	0.00	5,973,000	57,340,000	123,853,000	66,513,000	9,173,000
PFU-VARIOUS	0.00	25,695,000	117,739,000	228,943,000	111,204,000	(6,535,000)
TOTAL SERVICES & SUPPLIES	\$ 0.00	\$ 39,154,000	\$ 419,250,000	\$ 810,654,000	\$ 391,404,000	\$ (27,846,000)
GROSS TOTAL	\$ 0.00	\$ 39,154,000	\$ 419,250,000	\$ 810,654,000	\$ 391,404,000	\$ (27,846,000)
NET COUNTY COST	\$ 0.00	\$ 39,154,000	\$ 419,250,000	\$ 810,654,000	\$ 391,404,000	\$ (27,846,000)

FUND
GENERAL FUND

FUNCTION
VARIOUS

ACTIVITY
VARIOUS

2019-20 Budget Message

The Provisional Financing Uses budget unit serves as a temporary budget for program funding that has yet to be allocated to a specific budget unit. Once funding needs have been determined, funds are transferred to the affected budget unit by Board order. The 2019-20 Recommended Budget reflects a net decrease of \$27.8 million. The following is a description of each budget category change.

Auditor-Controller

Reflects the set aside of \$0.3 million for maintenance costs associated with the Managed Advantage Lite application.

Capital Projects

Reflects a decrease of \$2.0 million due to a reduction in prior-year carryover savings.

Children and Family Services

Reflects a decrease of \$45.9 million due to the transfer of one-time funding to the Department of Children and Family Services for various programs.

Health Services

Reflects the set aside of \$10.0 million for correctional health services.

Public Social Services

Reflects the set aside of \$4.2 million for potential administrative costs.

Parks and Recreation

Reflects the set aside of \$2.9 million for anticipated operational costs associated with newly constructed or refurbished park facilities.

Sheriff

Reflects a net increase of \$9.2 million due to the set aside of funding for the potential implementation of body-worn cameras (\$11.3 million), partially offset by a reduction in prior-year carryover savings (\$2.1 million).

Various

Reflects a net decrease of \$6.5 million due to funding transfers to several departments for various programs (\$3.6 million), a reduction in funding to address the anticipated shortfall in Utility User Tax – Measure U revenue (\$0.7 million), as well as a net decrease in prior-year carryover savings (\$10.3 million). These decreases are partially offset by the set aside of \$8.1 million for various departments for the potential implementation of body-worn cameras.

Public Defender

Ricardo D. Garcia, Public Defender

Public Defender Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 5,419,784.45	\$ 7,025,000	\$ 9,864,000	\$ 9,167,000	\$ 9,167,000	\$ (697,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 197,771,288.35	\$ 209,236,000	\$ 217,207,000	\$ 235,182,000	\$ 227,635,000	\$ 10,428,000
SERVICES & SUPPLIES	20,952,321.80	21,286,000	21,286,000	19,372,000	15,682,000	(5,604,000)
OTHER CHARGES	1,168,413.12	802,000	802,000	737,000	737,000	(65,000)
CAPITAL ASSETS - EQUIPMENT	152,859.00	35,000	35,000	105,000	35,000	0
GROSS TOTAL	\$ 220,044,882.27	\$ 231,359,000	\$ 239,330,000	\$ 255,396,000	\$ 244,089,000	\$ 4,759,000
INTRAFUND TRANSFERS	(574,025.65)	(1,028,000)	(1,028,000)	(742,000)	(742,000)	286,000
NET TOTAL	\$ 219,470,856.62	\$ 230,331,000	\$ 238,302,000	\$ 254,654,000	\$ 243,347,000	\$ 5,045,000
NET COUNTY COST	\$ 214,051,072.17	\$ 223,306,000	\$ 228,438,000	\$ 245,487,000	\$ 234,180,000	\$ 5,742,000
BUDGETED POSITIONS	1,159.0	1,175.0	1,175.0	1,221.0	1,182.0	7.0
FUND	FUNCTION					
GENERAL FUND	PUBLIC PROTECTION					
	ACTIVITY					
	JUDICIAL					

Mission Statement

The Public Defender provides constitutionally mandated legal representation to indigent criminal defendants and juveniles in the Superior Court of the County as well as in State and federal appellate courts. The Department strives to provide the finest zealous advocacy to protect the rights, dignity, and integrity of the indigent accused and, through client centered inter-departmental and community collaboration, care for its clients.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC increase of \$5.7 million primarily due to Board-approved increases in salaries and health insurance subsidies, as well as the addition of 3.0 positions to support the legal and mental health needs of minor conservatees, 4.0 positions to expand administrative and information technology (IT) operations, and continued support for the Sexually Violent Predators program. This is partially offset by the removal of prior-year funding that was provided on a one-time basis.

Critical/Strategic Planning Initiatives

To maintain and expand the collaborative representation of its clients, the Department's FY 2019-20 strategic planning efforts focus on Board initiatives, County strategic priorities and the Department's mission statement as follows:

- Addressing the needs of clients who require resources for mental health, reentry, immigration, substance use disorders, and homelessness.
- Addressing support staff's operational needs to create capacity and flexibility to assist clients in response to changes in court practices and the law.
- Expanding the capacity of the Immigration Unit to provide all attorneys with the appropriate resources to advise and represent clients on matters relating to immigration law.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	239,330,000	1,028,000	9,864,000	228,438,000	1,175.0
New/Expanded Programs					
1. Minors under Lanterman-Petris-Short (LPS) Conservatorship: Reflects the addition of 2.0 Deputy Public Defender III and 1.0 Psychiatric Social Worker II positions to improve services to minors under the Department's care who fall under the LPS Act of 1967.	675,000	--	--	675,000	3.0
Other Changes					
1. IT Personnel: Reflects the addition of 1.0 IT Manager I, 1.0 IT Technical Support Supervisor, 1.0 IT Specialist, and 1.0 Video Production Technician positions to support the Client Case Management System initiative and strengthen the Information Systems Division.	811,000	--	--	811,000	4.0
2. Human Resources Personnel: Reflects the addition of 1.0 Administrative Services Manager I position to support the Human Resources Division, offset by the deletion of 1.0 Legal Office Support Assistant II position.	111,000	--	--	111,000	--
3. Sexually Violent Predators Program: Reflects the addition of one-time funding to backfill the loss of State revenue.	--	--	(6,000,000)	6,000,000	--
4. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	6,934,000	--	169,000	6,765,000	--
5. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in Los Angeles County Employee Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	1,288,000	--	29,000	1,259,000	--
6. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	651,000	--	15,000	636,000	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(65,000)	--	--	(65,000)	--
8. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for operational, IT, and equipment needs.	(5,646,000)	(286,000)	5,090,000	(10,450,000)	--
Total Changes	4,759,000	(286,000)	(697,000)	5,742,000	7.0
2019-20 Recommended Budget	244,089,000	742,000	9,167,000	234,180,000	1,182.0

Critical and Unmet Needs

The Department's critical and unmet needs include additional funding for IT services and equipment, positions for human resources, attorney and support staff for immigration services and new legal mandates, and the establishment of a post-bar law clerk program. The Department is also seeking funding for its headquarters remodeling project.

PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 166,063.00	\$ 165,000	\$ 179,000	\$ 179,000	\$ 179,000	\$ 0
COURT FEES & COSTS	101,873.53	0	0	0	0	0
FEDERAL - OTHER	321,832.00	208,000	208,000	208,000	208,000	0
LEGAL SERVICES	306,347.34	250,000	200,000	206,000	206,000	6,000
MISCELLANEOUS	108,164.88	158,000	424,000	424,000	424,000	0
OTHER SALES	60,665.00	0	0	0	0	0
RECORDING FEES	690.00	0	0	0	0	0
SALE OF CAPITAL ASSETS	174.70	0	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	3,042,015.00	4,244,000	5,973,000	5,270,000	5,270,000	(703,000)
STATE - SB 90 MANDATED COSTS	985,104.00	1,000,000	1,000,000	1,000,000	1,000,000	0
TRANSFERS IN	326,855.00	1,000,000	1,880,000	1,880,000	1,880,000	0
TOTAL REVENUE	\$ 5,419,784.45	\$ 7,025,000	\$ 9,864,000	\$ 9,167,000	\$ 9,167,000	\$ (697,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 125,323,845.97	\$ 130,351,000	\$ 138,024,000	\$ 147,159,000	\$ 142,268,000	\$ 4,244,000
CAFETERIA BENEFIT PLANS	19,016,607.70	22,113,000	22,842,000	24,021,000	23,883,000	1,041,000
COUNTY EMPLOYEE RETIREMENT	23,333,801.14	25,578,000	25,592,000	27,231,000	27,073,000	1,481,000
DENTAL INSURANCE	391,522.48	400,000	342,000	351,000	347,000	5,000
DEPENDENT CARE SPENDING ACCOUNTS	103,890.23	105,000	143,000	143,000	143,000	0
DISABILITY BENEFITS	1,657,303.56	642,000	438,000	1,188,000	845,000	407,000
FICA (OASDI)	1,866,157.69	2,000,000	1,803,000	1,921,000	1,909,000	106,000
HEALTH INSURANCE	8,393,749.70	8,500,000	10,063,000	10,449,000	10,274,000	211,000
LIFE INSURANCE	389,703.88	37,000	81,000	109,000	104,000	23,000
OTHER EMPLOYEE BENEFITS	7,265.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	7,505,556.00	8,793,000	8,589,000	10,462,000	9,851,000	1,262,000
SAVINGS PLAN	4,419,383.88	5,000,000	5,095,000	5,383,000	5,351,000	256,000
THRIFT PLAN (HORIZONS)	4,003,579.02	4,283,000	3,848,000	4,111,000	4,079,000	231,000
UNEMPLOYMENT INSURANCE	3,473.00	6,000	67,000	67,000	67,000	0
WORKERS' COMPENSATION	1,355,449.10	1,421,000	273,000	2,580,000	1,434,000	1,161,000
TOTAL S & E B	197,771,288.35	209,236,000	217,207,000	235,182,000	227,635,000	10,428,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,721,232.06	2,238,000	2,292,000	2,092,000	2,092,000	(200,000)
CLOTHING & PERSONAL SUPPLIES	3,020.48	0	0	0	0	0
COMMUNICATIONS	285,424.31	247,000	244,000	244,000	244,000	0
COMPUTING-MAINFRAME	1,279,477.18	126,000	101,000	101,000	101,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,579,603.00	433,000	399,000	399,000	399,000	0
COMPUTING-PERSONAL	226,054.35	2,942,000	2,942,000	2,224,000	495,000	(2,447,000)
CONTRACTED PROGRAM SERVICES	34,548.95	966,000	966,000	680,000	680,000	(286,000)
HOUSEHOLD EXPENSE	10,507.94	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	1,544,077.00	3,740,000	3,740,000	3,023,000	1,477,000	(2,263,000)
INSURANCE	58,643.10	14,000	14,000	14,000	14,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,144,545.37	1,206,000	976,000	976,000	976,000	0
MAINTENANCE - EQUIPMENT	34,634.62	331,000	55,000	55,000	55,000	0

PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL DENTAL & LAB SUPPLIES	52,625.42	0	0	0	0	0
MEMBERSHIPS	318,198.53	319,000	298,000	298,000	298,000	0
MISCELLANEOUS EXPENSE	16,644.38	18,000	22,000	22,000	22,000	0
OFFICE EXPENSE	638,200.29	698,000	698,000	760,000	730,000	32,000
PROFESSIONAL SERVICES	1,996,967.13	816,000	786,000	731,000	346,000	(440,000)
PUBLICATIONS & LEGAL NOTICE	1,948.28	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,626,259.97	1,600,000	2,328,000	2,328,000	2,328,000	0
RENTS & LEASES - EQUIPMENT	181,749.57	278,000	207,000	207,000	207,000	0
SMALL TOOLS & MINOR EQUIPMENT	79.55	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	42,800.71	35,000	14,000	14,000	14,000	0
TECHNICAL SERVICES	692,938.14	680,000	652,000	652,000	652,000	0
TELECOMMUNICATIONS	2,360,807.24	2,552,000	2,155,000	2,155,000	2,155,000	0
TRAINING	99,157.37	41,000	66,000	66,000	66,000	0
TRANSPORTATION AND TRAVEL	463,068.21	406,000	398,000	398,000	398,000	0
UTILITIES	1,539,108.65	1,600,000	1,933,000	1,933,000	1,933,000	0
TOTAL S & S	20,952,321.80	21,286,000	21,286,000	19,372,000	15,682,000	(5,604,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	516,822.92	98,000	98,000	98,000	98,000	0
RET-OTHER LONG TERM DEBT	650,836.99	702,000	702,000	637,000	637,000	(65,000)
TAXES & ASSESSMENTS	753.21	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	1,168,413.12	802,000	802,000	737,000	737,000	(65,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	152,859.00	35,000	35,000	105,000	35,000	0
TOTAL CAPITAL ASSETS	152,859.00	35,000	35,000	105,000	35,000	0
GROSS TOTAL	\$ 220,044,882.27	\$ 231,359,000	\$ 239,330,000	\$ 255,396,000	\$ 244,089,000	\$ 4,759,000
INTRAFUND TRANSFERS	(574,025.65)	(1,028,000)	(1,028,000)	(742,000)	(742,000)	286,000
NET TOTAL	\$ 219,470,856.62	\$ 230,331,000	\$ 238,302,000	\$ 254,654,000	\$ 243,347,000	\$ 5,045,000
NET COUNTY COST	\$ 214,051,072.17	\$ 223,306,000	\$ 228,438,000	\$ 245,487,000	\$ 234,180,000	\$ 5,742,000
 BUDGETED POSITIONS	 1,159.0	 1,175.0	 1,175.0	 1,221.0	 1,182.0	 7.0

Departmental Program Summary

1. Felony Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	115,035,000	22,000	3,986,000	111,027,000	536.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	115,035,000	22,000	3,986,000	111,027,000	536.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

This program provides felony representation for all individuals facing felony charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

2. Misdemeanor Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	73,977,000	14,000	1,979,000	71,984,000	375.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	73,977,000	14,000	1,979,000	71,984,000	375.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

This program provides misdemeanor representation for all individuals facing misdemeanor charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

3. Juvenile Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	21,465,000	703,000	232,000	20,530,000	110.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	21,465,000	703,000	232,000	20,530,000	110.0

Authority: Mandated program – Federal and State Constitutions.

This program provides juvenile representation for all minors facing criminal charges who qualify for Public Defender representation, and for whom there is no conflict of interest. This program also provides post-disposition services mandated by SB 459 and Rule of Court 1479.

4. Mental Health Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	17,060,000	3,000	2,899,000	14,158,000	90.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	17,060,000	3,000	2,899,000	14,158,000	90.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code 987.2.

This program provides mental health representation for mentally ill conservatees and persons alleged by the State Department of Corrections to be sexually violent predators, individuals charged with a crime and unable to stand trial because of mental incapacity, and individuals who have mental disorders that would prevent their release from State Prison at the conclusion of their sentenced prison term.

5. IT

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,175,000	--	--	8,175,000	24.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,175,000	--	--	8,175,000	24.0

Authority: Non-mandated, discretionary program.

This program provides and maintains automated tools that enhance the quality of work and productivity of attorneys and support staff in providing legal representation for indigents. It also provides collaborative justice agency tools that enhance the quality and productivity of the County's justice process.

6. Administration and Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,377,000	--	71,000	8,306,000	47.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,377,000	--	71,000	8,306,000	47.0

Authority: Non-mandated, discretionary program.

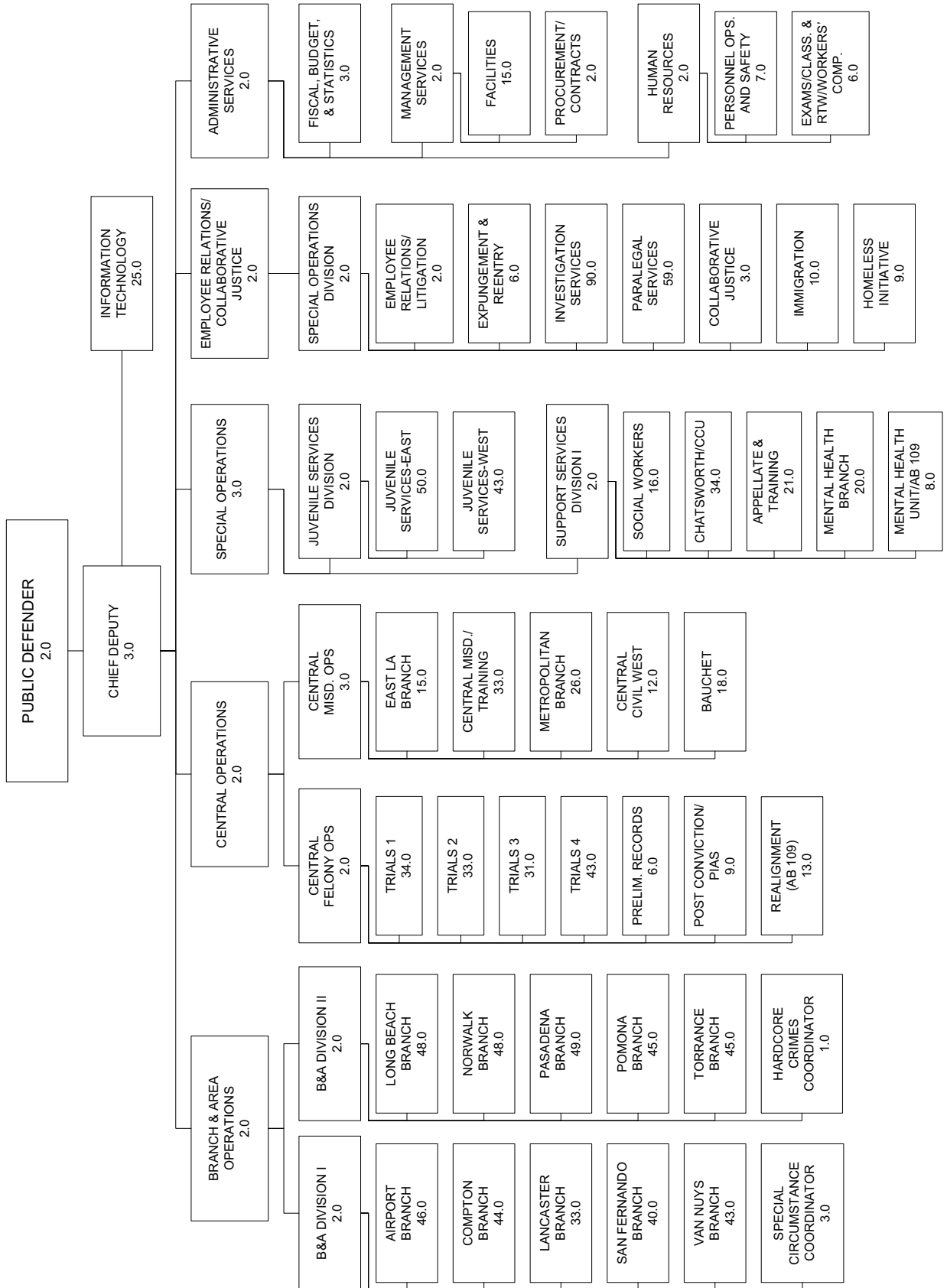
This program provides executive and policy guidance to the Department to help ensure risk management and fiscal control, as well as quality professional services to all staff. It includes the executive office and administrative management, budget and fiscal, human resources, procurement and facilities, grants management, contract management, strategic planning and process improvement, and revenue generation services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	244,089,000	742,000	9,167,000	234,180,000	1,182.0

Public Defender

Ricardo D. Garcia, Public Defender

FY 2019-20 Recommended Budget Positions = 1,182.0



Public Social Services

Antonia Jiménez, Director

Public Social Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$3,472,376,001.67	\$ 3,461,231,000	\$ 3,682,862,000	\$ 3,844,309,000	\$ 3,872,624,000	\$ 189,762,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$1,318,593,486.74	\$ 1,357,663,000	\$ 1,386,362,000	\$ 1,461,607,000	\$ 1,457,496,000	\$ 71,134,000
SERVICES & SUPPLIES	716,694,122.22	746,961,000	820,462,000	828,944,000	816,368,000	(4,094,000)
OTHER CHARGES	1,801,070,762.00	1,835,080,000	1,968,699,000	2,178,976,000	2,094,348,000	125,649,000
CAPITAL ASSETS - EQUIPMENT	3,542,198.83	4,682,000	5,682,000	5,390,000	5,390,000	(292,000)
GROSS TOTAL	\$3,839,900,569.79	\$ 3,944,386,000	\$ 4,181,205,000	\$ 4,474,917,000	\$ 4,373,602,000	\$ 192,397,000
INTRAFUND TRANSFERS	(4,632,543.35)	(2,645,000)	(2,645,000)	(2,458,000)	(2,645,000)	0
NET TOTAL	\$3,835,268,026.44	\$ 3,941,741,000	\$ 4,178,560,000	\$ 4,472,459,000	\$ 4,370,957,000	\$ 192,397,000
NET COUNTY COST	\$ 362,892,024.77	\$ 480,510,000	\$ 495,698,000	\$ 628,150,000	\$ 498,333,000	\$ 2,635,000
BUDGETED POSITIONS	13,820.0	13,824.0	13,824.0	13,841.0	13,824.0	0.0

Public Social Services - Administration Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$1,827,840,556.05	\$ 1,853,060,000	\$ 1,986,231,000	\$ 2,037,327,000	\$ 2,076,748,000	\$ 90,517,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$1,318,593,486.74	\$ 1,357,663,000	\$ 1,386,362,000	\$ 1,461,607,000	\$ 1,457,496,000	\$ 71,134,000
SERVICES & SUPPLIES	511,636,347.67	528,626,000	598,055,000	604,199,000	591,623,000	(6,432,000)
OTHER CHARGES	117,297,634.71	121,390,000	167,090,000	167,953,000	168,385,000	1,295,000
CAPITAL ASSETS - EQUIPMENT	3,542,198.83	4,682,000	5,682,000	5,390,000	5,390,000	(292,000)
GROSS TOTAL	\$1,951,069,667.95	\$ 2,012,361,000	\$ 2,157,189,000	\$ 2,239,149,000	\$ 2,222,894,000	\$ 65,705,000
INTRAFUND TRANSFERS	(2,937,043.35)	(2,645,000)	(2,645,000)	(2,458,000)	(2,645,000)	0
NET TOTAL	\$1,948,132,624.60	\$ 2,009,716,000	\$ 2,154,544,000	\$ 2,236,691,000	\$ 2,220,249,000	\$ 65,705,000
NET COUNTY COST	\$ 120,292,068.55	\$ 156,656,000	\$ 168,313,000	\$ 199,364,000	\$ 143,501,000	\$ (24,812,000)
BUDGETED POSITIONS	13,820.0	13,824.0	13,824.0	13,841.0	13,824.0	0.0

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
ADMINISTRATION

Mission Statement

To enrich lives through effective and caring service.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an increase in gross appropriation of \$65.7 million offset with \$90.5 million in State and federal revenues, resulting in an NCC decrease of \$24.8 million. The NCC decrease is primarily due to the removal of prior-year funding that was provided on a one-time basis, savings in operating costs, and a transfer of 1991 Realignment revenue from the Department of Public Social Services (DPSS)-Assistance budget for the administrative component of the In-Home Supportive Services (IHSS) program. The overall decrease is partially offset by increases in salaries and employee benefits, statewide migration of the eligibility system across all counties, change in the County match for the Supplemental Security Income (SSI) cash-out reversal and maximization of the State's CalFresh budget allocation. The Recommended Budget also reflects an increase of 12.0 positions for administrative support fully offset by the deletion of 12.0 vacant positions.

In FY 2019-20, DPSS will continue to implement internal efficiencies as State and federal funding increases are growing at a slower pace.

Critical/Strategic Planning Initiatives

The Department supports the County's 2016-2021 Strategic Plan Goals I and III to Make Investments That Transform Lives and Realize Tomorrow's Government Today respectively, through the following measures:

- Revise and refresh DPSS' website to increase visibility and accessibility. Develop a mobile-friendly design to ensure applicants/customers are better connected to assistance program opportunities.
- Enable public Wi-Fi for customers visiting DPSS offices to facilitate the use of DPSS Self-Service options such as the Your Benefits Now website and the upload of requested forms.
- Implement the centralized scanning of re-evaluations or renewals for all programs and mail received at the various district offices. These efficiencies, and others such as tracking mandatory reports received and improving processing times, support timely issuance of ongoing benefits to enhance customer experience.
- Establish an intake Customer Service Center (CSC) that will conduct eligibility determinations, intake interviews, annual recertifications, semi-annual renewals, and assist customers with completing their applications.

In FY 2019-20, DPSS will continue to maintain a strong presence and focus towards the future in areas such as customer service, information technology (IT), leadership, and fiscal prudence. With the needs of its customers as the driving force, the Department is dedicated to delivering quality services to those they serve.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	2,157,189,000	2,645,000	1,986,231,000	168,313,000	13,824.0
Critical Issues					
1. SSI Cash-Out Reversal: Reflects a reduction in State funding based on changes in sharing ratios for this program due to the implementation of CalFresh assistance to qualified SSI recipients.	--	--	(2,060,000)	2,060,000	--
2. CalFresh NCC: Reflects an increase in the local match for this program in order to maximize State and federal participation.	--	--	(3,660,000)	3,660,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Other Changes					
1. Administrative Support: Reflects the addition of 12.0 positions to enhance staffing in human resources and emergency management, and provide administrative support for the home visiting initiative three-year grant, offset by the deletion of 12.0 vacant positions.	215,000	--	160,000	55,000	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	45,444,000	--	38,099,000	7,345,000	--
3. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability due to anticipated increases in benefit costs based on medical cost trends.	3,714,000	--	3,714,000	--	--
4. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	9,698,000	--	8,131,000	1,567,000	--
5. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	12,063,000	--	10,769,000	1,294,000	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	432,000	--	362,000	70,000	--
7. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the CalFresh Match Waiver, low voltage lump sum payment, and administrative costs for the California Automated Consortium Eligibility System (CalACES) project.	(2,762,000)	--	14,201,000	(16,963,000)	--
8. Operating Costs: Reflects decreases in appropriation and State and federal revenues primarily due to decreases in costs for telecommunications, postage, capital leases, judgments and damages, IT projects, and travel, partially offset by increases in lease costs and commercial general liability insurance.	(999,000)	--	(944,000)	(55,000)	--
9. Contracted Program Services: Reflects an increase in appropriation, offset by State and federal revenues primarily due to administrative cost increases for the domestic violence support services Memorandum of Understanding with the Department of Public Health, and vocational assessment services with the Los Angeles County Office of Education.	1,773,000	--	1,773,000	--	--
10. Adult Protective Services (APS): Reflects an increase in appropriation and State realignment revenue for the APS program at the Department of Workforce Development, Aging and Community Services.	1,362,000	--	1,362,000	--	--
11. Housing Support Program: Reflects an increase in appropriation fully offset with State revenues primarily due to an increase in the State allocation.	2,990,000	--	2,990,000	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
12. Temporary Homeless Assistance Program +14: Reflects an appropriation increase fully offset with State and federal revenues primarily due to increased administrative costs to implement the program's \$20 daily rate increase per AB 1811.	2,000,000	--	2,000,000	--	--
13. Fraud Incentive Funding: Reflects decreases in appropriation and revenue primarily due to the removal of one-time funding for the homeless prevention contract with the Los Angeles Homeless Services Authority.	(6,111,000)	--	(6,111,000)	--	--
14. CalACES/California Statewide Automated Welfare System (CalSAWS): Reflects an appropriation decrease partially offset with a decrease in State and federal revenues primarily due to a shift in project scope from CalACES to CalSAWS resulting in the cancellation and merging of project deliverables.	(4,114,000)	--	(5,004,000)	890,000	--
15. IHSS Administration Maintenance of Effort (MOE): Reflects the transfer of 1991 Realignment revenue from the DPSS-Assistance budget unit.	--	--	24,735,000	(24,735,000)	--
Total Changes	65,705,000	0	90,517,000	(24,812,000)	0.0
2019-20 Recommended Budget	2,222,894,000	2,645,000	2,076,748,000	143,501,000	13,824.0

Critical and Unmet Needs

Funding for programs the Department administers depends largely on State and federal subvention. The Department's critical and unmet needs are focused on its potential revenue shortfall and additional NCC funding to meet increased demands.

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	\$ 2,450,811.46	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	1,065,319,742.58	1,292,829,000	1,382,808,000	1,418,544,000	1,426,037,000	43,229,000
MISCELLANEOUS	643,506.05	694,000	694,000	694,000	694,000	0
RENTS & CONCESSIONS	200.00	0	0	0	0	0
SALE OF CAPITAL ASSETS	729.72	0	0	0	0	0
SETTLEMENTS	11,023.68	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	42,917,620.06	4,595,000	4,595,000	5,290,000	30,357,000	25,762,000
STATE - 1991 VLF REALIGNMENT	47,867,018.94	0	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	15,765,531.00	17,630,000	17,630,000	17,630,000	18,325,000	695,000
STATE - PUBLIC ASSISTANCE ADMINISTRATION	651,995,924.45	531,845,000	575,076,000	589,741,000	595,907,000	20,831,000
TRANSFERS IN	736,185.04	5,467,000	5,428,000	5,428,000	5,428,000	0
WELFARE REPAYMENTS	132,263.07	0	0	0	0	0
TOTAL REVENUE	\$1,827,840,556.05	\$ 1,853,060,000	\$ 1,986,231,000	\$ 2,037,327,000	\$ 2,076,748,000	\$ 90,517,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 739,051,120.67	\$ 751,541,000	\$ 777,626,000	\$ 819,131,000	\$ 817,259,000	\$ 39,633,000
CAFETERIA BENEFIT PLANS	241,110,974.13	246,667,000	248,211,000	252,041,000	249,605,000	1,394,000
COUNTY EMPLOYEE RETIREMENT	139,276,034.95	147,090,000	150,086,000	159,518,000	159,784,000	9,698,000
DENTAL INSURANCE	4,958,480.80	4,754,000	4,566,000	4,566,000	4,566,000	0
DEPENDENT CARE SPENDING ACCOUNTS	1,038,849.72	982,000	2,000,000	2,000,000	2,000,000	0
DISABILITY BENEFITS	9,370,394.95	8,397,000	8,794,000	9,193,000	9,265,000	471,000
FICA (OASDI)	11,110,853.92	11,207,000	8,969,000	9,573,000	9,653,000	684,000
HEALTH INSURANCE	8,949,722.48	9,497,000	8,157,000	10,444,000	10,444,000	2,287,000
LIFE INSURANCE	1,206,995.28	844,000	680,000	680,000	705,000	25,000
OTHER EMPLOYEE BENEFITS	331,337.69	371,000	470,000	470,000	470,000	0
RETIREE HEALTH INSURANCE	97,714,296.00	113,979,000	114,111,000	126,266,000	126,174,000	12,063,000
SAVINGS PLAN	2,755,335.78	2,851,000	2,168,000	2,327,000	2,352,000	184,000
THRIFT PLAN (HORIZONS)	22,142,795.56	22,574,000	22,828,000	24,387,000	24,208,000	1,380,000
UNEMPLOYMENT INSURANCE	166,371.00	112,000	250,000	250,000	250,000	0
WORKERS' COMPENSATION	39,409,923.81	36,797,000	37,446,000	40,761,000	40,761,000	3,315,000
TOTAL S & E B	1,318,593,486.74	1,357,663,000	1,386,362,000	1,461,607,000	1,457,496,000	71,134,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	25,625,667.60	24,822,000	27,214,000	25,931,000	25,931,000	(1,283,000)
CLOTHING & PERSONAL SUPPLIES	12,397.36	15,000	35,000	45,000	45,000	10,000
COMMUNICATIONS	2,219,420.08	1,780,000	1,742,000	1,780,000	1,780,000	38,000
COMPUTING-MAINFRAME	6,375,000.11	7,684,000	7,666,000	9,668,000	9,668,000	2,002,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	13,668,329.00	13,788,000	15,263,000	11,678,000	11,678,000	(3,585,000)
COMPUTING-PERSONAL	10,281,439.72	6,132,000	10,509,000	5,626,000	5,626,000	(4,883,000)
CONTRACTED PROGRAM SERVICES	238,377,976.11	269,163,000	307,420,000	322,058,000	309,482,000	2,062,000
HOUSEHOLD EXPENSE	91,726.86	123,000	0	122,000	122,000	122,000
INFORMATION TECHNOLOGY SERVICES	34,943,183.36	14,275,000	33,008,000	28,500,000	28,500,000	(4,508,000)

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	2,973,739.05	2,504,000	2,512,000	4,753,000	4,753,000	2,241,000
MAINTENANCE - BUILDINGS & IMPRV	16,180,308.43	15,943,000	16,546,000	15,941,000	15,941,000	(605,000)
MAINTENANCE - EQUIPMENT	139,881.39	140,000	382,000	140,000	140,000	(242,000)
MEDICAL DENTAL & LAB SUPPLIES	9,922.10	10,000	12,000	10,000	10,000	(2,000)
MEMBERSHIPS	130,016.78	130,000	130,000	150,000	150,000	20,000
MISCELLANEOUS EXPENSE	5,464.73	11,000	37,000	11,000	11,000	(26,000)
OFFICE EXPENSE	28,810,902.88	28,712,000	30,941,000	28,468,000	28,468,000	(2,473,000)
PROFESSIONAL SERVICES	3,812,368.20	6,983,000	6,545,000	6,146,000	6,146,000	(399,000)
PUBLICATIONS & LEGAL NOTICE	52,949.38	30,000	40,000	30,000	30,000	(10,000)
RENTS & LEASES - BLDG & IMPRV	53,502,067.16	60,432,000	59,612,000	62,729,000	62,729,000	3,117,000
RENTS & LEASES - EQUIPMENT	4,294,493.20	4,503,000	3,088,000	5,008,000	5,008,000	1,920,000
SMALL TOOLS & MINOR EQUIPMENT	0.00	2,000	7,000	2,000	2,000	(5,000)
SPECIAL DEPARTMENTAL EXPENSE	51,050.35	100,000	179,000	100,000	100,000	(79,000)
TECHNICAL SERVICES	23,394,907.57	24,803,000	24,860,000	24,936,000	24,936,000	76,000
TELECOMMUNICATIONS	37,703,368.05	36,463,000	37,531,000	39,563,000	39,563,000	2,032,000
TRAINING	645,240.72	795,000	1,294,000	1,289,000	1,289,000	(5,000)
TRANSPORTATION AND TRAVEL	2,757,612.47	3,283,000	5,182,000	3,245,000	3,245,000	(1,937,000)
UTILITIES	5,576,915.01	6,000,000	6,300,000	6,270,000	6,270,000	(30,000)
TOTAL S & S	511,636,347.67	528,626,000	598,055,000	604,199,000	591,623,000	(6,432,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,938,720.49	1,028,000	3,869,000	2,944,000	2,944,000	(925,000)
RET-OTHER LONG TERM DEBT	10,305,735.44	11,715,000	11,512,000	11,300,000	11,732,000	220,000
SUPPORT & CARE OF PERSONS	105,035,618.04	108,628,000	151,690,000	153,690,000	153,690,000	2,000,000
TAXES & ASSESSMENTS	17,560.74	19,000	19,000	19,000	19,000	0
TOTAL OTH CHARGES	117,297,634.71	121,390,000	167,090,000	167,953,000	168,385,000	1,295,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	3,459,487.29	4,592,000	5,592,000	5,300,000	5,300,000	(292,000)
DATA HANDLING EQUIPMENT	0.00	10,000	0	0	0	0
ELECTRONIC EQUIPMENT	76,783.12	80,000	90,000	90,000	90,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	5,928.42	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	3,542,198.83	4,682,000	5,682,000	5,390,000	5,390,000	(292,000)
TOTAL CAPITAL ASSETS	3,542,198.83	4,682,000	5,682,000	5,390,000	5,390,000	(292,000)
GROSS TOTAL	\$1,951,069,667.95	\$ 2,012,361,000	\$ 2,157,189,000	\$ 2,239,149,000	\$ 2,222,894,000	\$ 65,705,000
INTRAFUND TRANSFERS	(2,937,043.35)	(2,645,000)	(2,645,000)	(2,458,000)	(2,645,000)	0
NET TOTAL	\$1,948,132,624.60	\$ 2,009,716,000	\$ 2,154,544,000	\$ 2,236,691,000	\$ 2,220,249,000	\$ 65,705,000
NET COUNTY COST	\$ 120,292,068.55	\$ 156,656,000	\$ 168,313,000	\$ 199,364,000	\$ 143,501,000	\$ (24,812,000)
BUDGETED POSITIONS	13,820.0	13,824.0	13,824.0	13,841.0	13,824.0	0.0

Public Social Services - Assistance Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$1,644,535,445.62	\$ 1,608,171,000	\$ 1,696,631,000	\$ 1,807,037,000	\$ 1,795,876,000	\$ 99,245,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 205,057,774.55	\$ 218,335,000	\$ 222,407,000	\$ 224,745,000	\$ 224,745,000	\$ 2,338,000
OTHER CHARGES	1,683,773,127.29	1,713,690,000	1,801,609,000	2,011,078,000	1,925,963,000	124,354,000
GROSS TOTAL	\$1,888,830,901.84	\$ 1,932,025,000	\$ 2,024,016,000	\$ 2,235,823,000	\$ 2,150,708,000	\$ 126,692,000
INTRAFUND TRANSFERS	(1,695,500.00)	0	0	0	0	0
NET TOTAL	\$1,887,135,401.84	\$ 1,932,025,000	\$ 2,024,016,000	\$ 2,235,823,000	\$ 2,150,708,000	\$ 126,692,000
NET COUNTY COST	\$ 242,599,956.22	\$ 323,854,000	\$ 327,385,000	\$ 428,786,000	\$ 354,832,000	\$ 27,447,000

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
OTHER ASSISTANCE**Mission Statement**

The DPSS-Assistance budget units fund mandated and discretionary public assistance and social services programs, and are financed with federal, State, and County funds. These programs include: California Work Opportunity and Responsibilities to Kids (CalWORKs); Indigent Aid General Relief (GR); General Relief Anti-Homelessness (GRAH); IHSS; Cash Assistance Program for Immigrants (CAPI); Refugee Resettlement Program/Refugee Cash Assistance (RCA); Refugee Employment Program (REP); Community Services Block Grant (CSBG); and Work Incentive Nutritional Supplement (WINS).

2019-20 Budget Message

The 2019-20 Recommended Budget reflects a net increase of \$126.7 million in appropriation and \$99.2 million in revenue primarily for Board-approved IHSS wage supplements, a 7 percent IHSS MOE inflator, and grant increases within the CalWORKs program. Also reflected is a \$27.4 million net increase in NCC primarily for GR motor vehicle eligibility changes, a projected caseload increase within GR, the County's share of cost for CalWORKs grant increases, and the transfer of 1991 Realignment revenue from the DPSS-Assistance budget to the DPSS-Administration budget.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	2,024,016,000	0	1,696,631,000	327,385,000	0.0
Other Changes					
1. GR: Reflects an ongoing funding increase due to changes in GR eligibility criteria related to the motor vehicle valuation.	8,000,000	--	--	8,000,000	--
2. GR: Reflects additional costs due to a 1.4 percent increase in GR caseload.	2,204,000	--	--	2,204,000	--
3. GRAH: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for GRAH programs (\$3.4 million), as well as Homeless Initiative Strategies B2 (\$0.8 million) and B5 (\$4.4 million).	(8,579,000)	--	(785,000)	(7,794,000)	--
4. IHSS: Reflects a cost increase due to the 7 percent IHSS MOE inflator and Board-approved wage supplements.	44,918,000	--	44,918,000	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
5. IHSS: Reflects the transfer of 1991 Realignment revenue from the DPSS-Assistance budget to the DPSS-Administration budget.	--	--	(24,735,000)	24,735,000	--
6. IHSS: Reflects an increase in Provider Health Care Plan expenditures for a 1.2 percent enrollment increase.	2,357,000	--	2,357,000	--	--
7. CalWORKs: Reflects funding for grant increases of 10 percent provided in FY 2018-19, 13.1 percent for FY 2019-20, and \$20 for the Homeless Assistance program. This adjustment is partially offset with federal and State revenues.	196,140,000	--	193,168,000	2,972,000	--
8. CalWORKs: Reflects a 5.7 percent decrease in CalWORKs caseload.	(119,371,000)	--	(116,701,000)	(2,670,000)	--
9. CAPI: Reflects an average cost per case increase of \$24.36.	2,036,000	--	2,036,000	--	--
10. RCA: Reflects a decrease in caseload offset by a cost per case increase.	(524,000)	--	(524,000)	--	--
11. REP: Reflects a decrease to align the budget with available funding.	(489,000)	--	(489,000)	--	--
Total Changes	126,692,000	0	99,245,000	27,447,000	0.0
2019-20 Recommended Budget	2,150,708,000	0	1,795,876,000	354,832,000	0.0

PUBLIC SOCIAL SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	\$ 5,752.70	\$ 0	\$ 0	\$ 0	\$ 0	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	4,992,620.70	4,225,000	4,225,000	4,225,000	4,225,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	316,456,568.45	299,688,000	405,959,000	437,618,000	417,666,000	11,707,000
MISCELLANEOUS	567,998.39	500,000	1,163,000	500,000	1,163,000	0
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	796,188,558.61	810,493,000	799,038,000	828,404,000	964,888,000	165,850,000
STATE - 1991 VLF REALIGNMENT	362,386,840.44	314,410,000	302,238,000	349,537,000	222,115,000	(80,123,000)
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	94,800.00	150,000	785,000	635,000	0	(785,000)
STATE - PUBLIC ASSISTANCE PROGRAMS	160,550,225.54	171,893,000	176,205,000	180,265,000	178,854,000	2,649,000
TRANSFERS IN	1,944,974.00	5,614,000	5,614,000	4,494,000	5,614,000	0
WELFARE REPAYMENTS	1,347,106.79	1,198,000	1,404,000	1,359,000	1,351,000	(53,000)
TOTAL REVENUE	\$1,644,535,445.62	\$ 1,608,171,000	\$ 1,696,631,000	\$ 1,807,037,000	\$ 1,795,876,000	\$ 99,245,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	\$ 201,707,713.55	\$ 218,335,000	\$ 222,407,000	\$ 224,745,000	\$ 224,745,000	\$ 2,338,000
PROFESSIONAL SERVICES	3,350,061.00	0	0	0	0	0
TOTAL S & S	205,057,774.55	218,335,000	222,407,000	224,745,000	224,745,000	2,338,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	674,121.57	0	0	0	0	0
SUPPORT & CARE OF PERSONS	1,683,099,005.72	1,713,690,000	1,801,609,000	2,011,078,000	1,925,963,000	124,354,000
TOTAL OTH CHARGES	1,683,773,127.29	1,713,690,000	1,801,609,000	2,011,078,000	1,925,963,000	124,354,000
GROSS TOTAL	\$1,888,830,901.84	\$ 1,932,025,000	\$ 2,024,016,000	\$ 2,235,823,000	\$ 2,150,708,000	\$ 126,692,000
INTRAFUND TRANSFERS	(1,695,500.00)	0	0	0	0	0
NET TOTAL	\$1,887,135,401.84	\$ 1,932,025,000	\$ 2,024,016,000	\$ 2,235,823,000	\$ 2,150,708,000	\$ 126,692,000
NET COUNTY COST	\$ 242,599,956.22	\$ 323,854,000	\$ 327,385,000	\$ 428,786,000	\$ 354,832,000	\$ 27,447,000

California Work Opportunities and Responsibility to Kids Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 887,804,939.86	\$ 865,158,000	\$ 944,322,000	\$ 1,053,331,000	\$ 1,020,789,000	\$ 76,467,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
OTHER CHARGES	\$ 888,722,287.54	\$ 865,135,000	\$ 945,154,000	\$ 1,057,115,000	\$ 1,021,923,000	\$ 76,769,000
GROSS TOTAL	\$ 888,722,287.54	\$ 865,135,000	\$ 945,154,000	\$ 1,057,115,000	\$ 1,021,923,000	\$ 76,769,000
NET TOTAL	\$ 888,722,287.54	\$ 865,135,000	\$ 945,154,000	\$ 1,057,115,000	\$ 1,021,923,000	\$ 76,769,000
NET COUNTY COST	\$ 917,347.68	\$ (23,000)	\$ 832,000	\$ 3,784,000	\$ 1,134,000	\$ 302,000

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
AID PROGRAMS**Cash Assistance Program for Immigrants Budget Summary**

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 71,517,650.00	\$ 76,165,000	\$ 78,455,000	\$ 81,902,000	\$ 80,491,000	\$ 2,036,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
OTHER CHARGES	\$ 71,483,103.18	\$ 76,165,000	\$ 78,455,000	\$ 81,902,000	\$ 80,491,000	\$ 2,036,000
GROSS TOTAL	\$ 71,483,103.18	\$ 76,165,000	\$ 78,455,000	\$ 81,902,000	\$ 80,491,000	\$ 2,036,000
NET TOTAL	\$ 71,483,103.18	\$ 76,165,000	\$ 78,455,000	\$ 81,902,000	\$ 80,491,000	\$ 2,036,000
NET COUNTY COST	\$ (34,546.82)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
AID PROGRAMS**Community Services Block Grant Budget Summary**

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 3,602,906.72	\$ 4,509,000	\$ 4,800,000	\$ 4,800,000	\$ 4,800,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 3,602,906.72	\$ 4,509,000	\$ 4,800,000	\$ 4,800,000	\$ 4,800,000	\$ 0
GROSS TOTAL	\$ 3,602,906.72	\$ 4,509,000	\$ 4,800,000	\$ 4,800,000	\$ 4,800,000	\$ 0
NET TOTAL	\$ 3,602,906.72	\$ 4,509,000	\$ 4,800,000	\$ 4,800,000	\$ 4,800,000	\$ 0
NET COUNTY COST	\$ 0.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
OTHER ASSISTANCE

General Relief Anti-Homelessness Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 7,050,662.52	\$ 11,412,000	\$ 12,047,000	\$ 10,777,000	\$ 11,262,000	\$ (785,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 9,125,934.18	\$ 7,924,000	\$ 7,924,000	\$ 7,924,000	\$ 7,924,000	\$ 0
OTHER CHARGES	3,018,232.17	13,891,000	17,202,000	10,814,000	8,623,000	(8,579,000)
GROSS TOTAL	\$ 12,144,166.35	\$ 21,815,000	\$ 25,126,000	\$ 18,738,000	\$ 16,547,000	\$ (8,579,000)
NET TOTAL	\$ 12,144,166.35	\$ 21,815,000	\$ 25,126,000	\$ 18,738,000	\$ 16,547,000	\$ (8,579,000)
NET COUNTY COST	\$ 5,093,503.83	\$ 10,403,000	\$ 13,079,000	\$ 7,961,000	\$ 5,285,000	\$ (7,794,000)

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
GENERAL RELIEF**Indigent Aid Budget Summary**

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 15,387,486.89	\$ 11,767,000	\$ 12,741,000	\$ 10,617,000	\$ 12,741,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 2,435,163.98	\$ 10,240,000	\$ 11,433,000	\$ 11,433,000	\$ 11,433,000	\$ 0
OTHER CHARGES	221,367,901.35	220,443,000	220,224,000	230,428,000	230,428,000	10,204,000
GROSS TOTAL	\$ 223,803,065.33	\$ 230,683,000	\$ 231,657,000	\$ 241,861,000	\$ 241,861,000	\$ 10,204,000
INTRAFUND TRANSFERS	(1,695,500.00)	0	0	0	0	0
NET TOTAL	\$ 222,107,565.33	\$ 230,683,000	\$ 231,657,000	\$ 241,861,000	\$ 241,861,000	\$ 10,204,000
NET COUNTY COST	\$ 206,720,078.44	\$ 218,916,000	\$ 218,916,000	\$ 231,244,000	\$ 229,120,000	\$ 10,204,000

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
GENERAL RELIEF**In-Home Supportive Services Budget Summary**

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 651,478,754.31	\$ 632,868,000	\$ 635,143,000	\$ 637,500,000	\$ 657,683,000	\$ 22,540,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 187,965,898.60	\$ 194,425,000	\$ 196,700,000	\$ 199,057,000	\$ 199,057,000	\$ 2,357,000
OTHER CHARGES	493,427,962.00	533,001,000	533,001,000	624,240,000	577,919,000	44,918,000
GROSS TOTAL	\$ 681,393,860.60	\$ 727,426,000	\$ 729,701,000	\$ 823,297,000	\$ 776,976,000	\$ 47,275,000
NET TOTAL	\$ 681,393,860.60	\$ 727,426,000	\$ 729,701,000	\$ 823,297,000	\$ 776,976,000	\$ 47,275,000
NET COUNTY COST	\$ 29,915,106.29	\$ 94,558,000	\$ 94,558,000	\$ 185,797,000	\$ 119,293,000	\$ 24,735,000

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
AID PROGRAMS

Refugee Cash Assistance Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 1,069,330.70	\$ 721,000	\$ 1,717,000	\$ 1,193,000	\$ 1,193,000	\$ (524,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
OTHER CHARGES	\$ 1,062,333.23	\$ 721,000	\$ 1,717,000	\$ 1,193,000	\$ 1,193,000	\$ (524,000)
GROSS TOTAL	\$ 1,062,333.23	\$ 721,000	\$ 1,717,000	\$ 1,193,000	\$ 1,193,000	\$ (524,000)
NET TOTAL	\$ 1,062,333.23	\$ 721,000	\$ 1,717,000	\$ 1,193,000	\$ 1,193,000	\$ (524,000)
NET COUNTY COST	\$ (6,997.47)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
AID PROGRAMS**Refugee Employment Program Budget Summary**

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 2,295,162.87	\$ 1,343,000	\$ 2,170,000	\$ 1,681,000	\$ 1,681,000	\$ (489,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 1,927,871.07	\$ 1,237,000	\$ 1,550,000	\$ 1,531,000	\$ 1,531,000	\$ (19,000)
OTHER CHARGES	362,756.07	106,000	620,000	150,000	150,000	(470,000)
GROSS TOTAL	\$ 2,290,627.14	\$ 1,343,000	\$ 2,170,000	\$ 1,681,000	\$ 1,681,000	\$ (489,000)
NET TOTAL	\$ 2,290,627.14	\$ 1,343,000	\$ 2,170,000	\$ 1,681,000	\$ 1,681,000	\$ (489,000)
NET COUNTY COST	\$ (4,535.73)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
OTHER ASSISTANCE**Work Incentive Nutritional Supplement Budget Summary**

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 4,328,551.75	\$ 4,228,000	\$ 5,236,000	\$ 5,236,000	\$ 5,236,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
OTHER CHARGES	\$ 4,328,551.75	\$ 4,228,000	\$ 5,236,000	\$ 5,236,000	\$ 5,236,000	\$ 0
GROSS TOTAL	\$ 4,328,551.75	\$ 4,228,000	\$ 5,236,000	\$ 5,236,000	\$ 5,236,000	\$ 0
NET TOTAL	\$ 4,328,551.75	\$ 4,228,000	\$ 5,236,000	\$ 5,236,000	\$ 5,236,000	\$ 0
NET COUNTY COST	\$ 0.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUNDFUNCTION
PUBLIC ASSISTANCEACTIVITY
AID PROGRAMS

Departmental Program Summary

1. Social Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	250,950,000	--	201,154,000	49,796,000	1,445.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	250,950,000	--	201,154,000	9,796,000	1,445.0

Authority: Mandated program – United States Code Social Security Act, Title XIX; California Welfare and Institutions (W&I) Code 9, Sections 12300-12317.2, 13275-13282, and 14132.95; Federal Omnibus Budget Reconciliation Act of 1981.

APS and CSBG: United States Code Social Security Act, Title XX; W&I Code Sections 15630-15637, 15640, 15750-15755, 15760, and 15762-15763; and California Department of Social Services Regulations Sections 33-100 through 33-805.

Programs included are IHSS, Out-of-Home Care for Adult SSI recipients, APS, and CSBG.

2. CalWORKs

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	666,152,000	1,649,000	664,503,000	--	3,167.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	666,152,000	1,649,000	664,503,000	--	3,167.0

Authority: Mandated program – United States Code Title 42, Chapter 7, Subchapter IV, Part A, Sections 601–619 and W&I Code 9, Sections 11200–11526.5.

Programs included are CalWORKs Eligibility, Welfare-to-Work (WtW), Cal-Learn, and Child Care. These programs provide temporary assistance to children and families for basic needs and child care services. CalWORKs includes the Greater Avenues for Independence (GAIN) WtW program that is designed to move participants towards self-sufficiency. GAIN helps participants with a full range of training, educational, employment, post-employment, and supportive services.

3. Other Public Welfare

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,184,639,000	597,000	1,099,248,000	84,794,000	8,259.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,184,639,000	597,000	1,099,248,000	84,794,000	8,259.0

Authority: Mandated program – CalFresh: Federal Food Stamp Act of 1977 as amended through Public Law 108-269, July 2, 2004; W&I Code Sections 18900-18923 and 19000; United States Government Code Title XIX, SSA; and California Code of Regulations Title 22.

Medi-Cal: United States Code Social Security Act, Title XIX; W&I Code Sections 14100 et seq. and 10800.

GR: W&I Code Sections 17000-17030.1.

CAP: W&I Code Sections 18937-18944, RCA: W&I Code Sections 13275-13282, and REP: W&I Code Sections 13275-13282.

Programs included are CalFresh, Medi-Cal, GR, RCA, CalFresh Employment and Training, CAPI, and WINS. These programs provide benefits for low-income households to obtain food and health care services, as well as financial assistance for indigent adults, refugees, and blind or disabled legal immigrants. The CSBG program assists low-income individuals and families to transition from crisis situations to stable living situations. This is achieved through the provision of services by community-based organizations or referrals to other programs. Services include before or after school programs, employment training/support, education, temporary shelter, food, health care, domestic violence intervention, youth, family development, and legal assistance.

4. Public Assistance

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,150,708,000	--	1,795,876,000	354,832,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	2,150,708,000	--	1,795,876,000	354,832,000	--

Authority: Mandated programs – W&I Code Division 9.

Aid programs for children, families, and individuals designed to provide temporary assistance to meet basic needs and supportive services to aged, blind, or disabled persons.

5. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	121,153,000	399,000	111,843,000	8,911,000	953.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	121,153,000	399,000	111,843,000	8,911,000	953.0

Authority: Non-mandated, discretionary program. For CalACES and CalSAWS, W&I Code Section 10823 authorizes an automated welfare system for designation of public assistance programs, report, and expenditure authority.

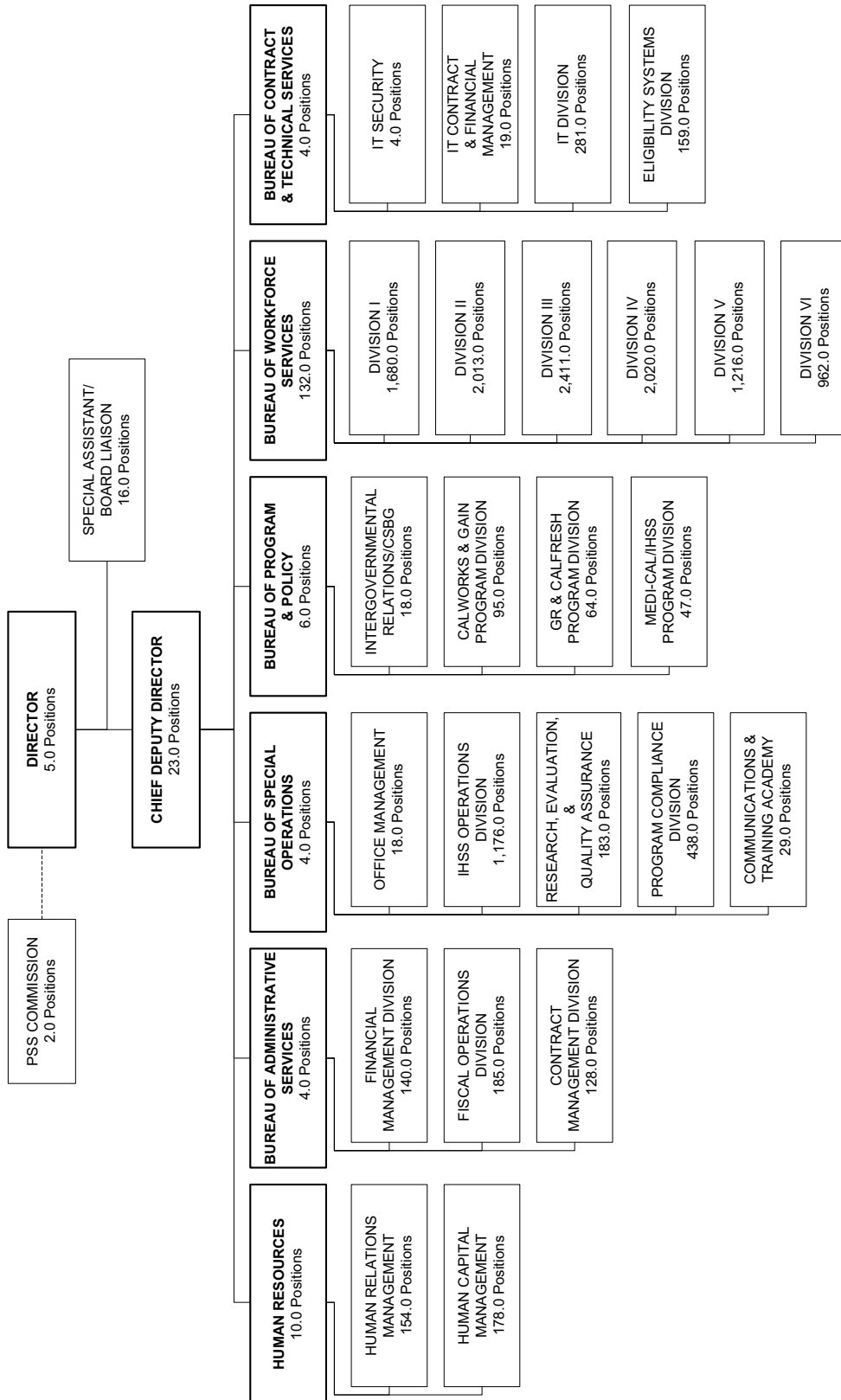
Provide executive management and administrative support including the executive office, budget planning and control, accounting, contracting, property management, benefits issuance, procurement, personnel, and payroll services to the Department.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	4,373,602,000	2,645,000	3,872,624,000	498,333,000	13,824.0

DEPARTMENT OF PUBLIC SOCIAL SERVICES

ANTONIA JIMÉNEZ, DIRECTOR

FY 2019-20 Recommended Budget Positions = 13,824.0



Public Works

Mark Pestrella, Director

Public Works Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 416,550,000.00	\$ 441,305,000	\$ 441,312,000	\$ 362,208,000	\$ 362,208,000	\$ (79,104,000)
CANCEL OBLIGATED FUND BAL	635,813,524.00	94,812,000	76,808,000	54,190,000	54,190,000	(22,618,000)
REVENUE	1,461,184,699.67	1,656,222,000	1,778,037,000	1,876,646,000	1,876,646,000	98,609,000
NET COUNTY COST	41,940,540.65	37,232,000	48,118,000	61,244,000	38,311,000	(9,807,000)
TOTAL FINANCING SOURCES	\$ 2,555,488,764.32	\$ 2,229,571,000	\$ 2,344,275,000	\$ 2,354,288,000	\$ 2,331,355,000	\$ (12,920,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 446,209,589.03	\$ 478,574,000	\$ 524,654,000	\$ 548,380,000	\$ 548,380,000	\$ 23,726,000
SERVICES & SUPPLIES	931,146,282.05	1,086,277,000	1,323,507,000	1,488,166,000	1,478,066,000	154,559,000
OTHER CHARGES	41,788,645.14	47,794,000	47,289,000	46,022,000	33,189,000	(14,100,000)
CAPITAL ASSETS - LAND	0.00	742,000	742,000	0	0	(742,000)
CAPITAL ASSETS - B & I	3,072,481.64	6,096,000	7,949,000	3,086,000	3,086,000	(4,863,000)
TOTAL CAPITAL PROJECT	3,072,481.64	6,838,000	8,691,000	3,086,000	3,086,000	(5,605,000)
CAPITAL ASSETS - EQUIPMENT	22,267,460.53	45,052,000	44,902,000	28,430,000	28,430,000	(16,472,000)
CAPITAL ASSETS - INFRASTRUCTURE	85,901,218.19	120,316,000	262,911,000	204,198,000	204,198,000	(58,713,000)
TOTAL CAPITAL ASSETS	\$ 111,241,160.36	\$ 172,206,000	\$ 316,504,000	\$ 235,714,000	\$ 235,714,000	\$ (80,790,000)
OTHER FINANCING USES	22,531,283.90	37,585,000	33,579,000	18,068,000	18,068,000	(15,511,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	53,785,000	0	0	(53,785,000)
GROSS TOTAL	\$ 1,552,916,960.48	\$ 1,822,436,000	\$ 2,299,318,000	\$ 2,336,350,000	\$ 2,313,417,000	\$ 14,099,000
INTRAFUND TRANSFERS	(58,141.20)	(80,000)	(50,000)	(80,000)	(80,000)	(30,000)
NET TOTAL	\$ 1,552,858,819.28	\$ 1,822,356,000	\$ 2,299,268,000	\$ 2,336,270,000	\$ 2,313,337,000	\$ 14,069,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 561,321,000.00	\$ 45,007,000	\$ 45,007,000	\$ 18,018,000	\$ 18,018,000	\$ (26,989,000)
TOTAL OBLIGATED FUND BAL	\$ 561,321,000.00	\$ 45,007,000	\$ 45,007,000	\$ 18,018,000	\$ 18,018,000	\$ (26,989,000)
TOTAL FINANCING USES	\$ 2,114,179,819.28	\$ 1,867,363,000	\$ 2,344,275,000	\$ 2,354,288,000	\$ 2,331,355,000	\$ (12,920,000)
BUDGETED POSITIONS	4,154.0	4,153.0	4,153.0	4,153.0	4,153.0	0.0

Public Works - General Fund Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 50,457,115.98	\$ 55,007,000	\$ 55,148,000	\$ 56,171,000	\$ 56,171,000	\$ 1,023,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 89,872,295.86	\$ 86,827,000	\$ 97,681,000	\$ 101,997,000	\$ 91,897,000	\$ (5,784,000)
OTHER CHARGES	2,391,588.71	4,859,000	4,862,000	14,888,000	2,055,000	(2,807,000)
CAPITAL ASSETS - EQUIPMENT	0.00	123,000	123,000	123,000	123,000	0
CAPITAL ASSETS - INFRASTRUCTURE	11,000.00	10,000	150,000	21,000	21,000	(129,000)
TOTAL CAPITAL ASSETS	11,000.00	133,000	273,000	144,000	144,000	(129,000)
OTHER FINANCING USES	180,913.26	500,000	500,000	466,000	466,000	(34,000)
GROSS TOTAL	\$ 92,455,797.83	\$ 92,319,000	\$ 103,316,000	\$ 117,495,000	\$ 94,562,000	\$ (8,754,000)
INTRAFUND TRANSFERS	(58,141.20)	(80,000)	(50,000)	(80,000)	(80,000)	(30,000)
NET TOTAL	\$ 92,397,656.63	\$ 92,239,000	\$ 103,266,000	\$ 117,415,000	\$ 94,482,000	\$ (8,784,000)
NET COUNTY COST	\$ 41,940,540.65	\$ 37,232,000	\$ 48,118,000	\$ 61,244,000	\$ 38,311,000	\$ (9,807,000)

FUND
GENERAL FUNDFUNCTION
GENERALACTIVITY
OTHER GENERAL**Mission Statement**

The Department of Public Works (Public Works) is committed to accomplishing its mission of delivering regional infrastructure and municipal services that improve the quality of life for more than ten million people in the County. Services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs such as hazardous and solid waste, land development, and other activities for the County and contract cities. Specific to County communities, the mission is to provide an improved quality of life through the promotion of safe building construction, orderly land development, and maintenance of clean and secure properties. Specific to County Improvement Studies, the mission is to provide assistance via a statutory process that allows private property owners in County unincorporated areas to construct capital infrastructure to County standards and transfer these improvements to the County for operation and maintenance. In addition, the Department administers the County's Unincorporated Area (UA) Stormwater and Urban Runoff Quality Program and provides graffiti abatement, crossing guard services, landslide mitigation, and unincorporated area services in the form of Community Enhancement Teams in order to enhance the quality of life for residents in the community.

2019-20 Budget Message

The majority of services provided through the Public Works-General Fund budget unit are required by federal, State, and local mandates and are funded by fees for services. Crossing guard, landslide mitigation, graffiti abatement, pre-County improvement district studies, property rehabilitation and nuisance abatement, and unincorporated area services programs continue to rely on County funding.

The 2019-20 Recommended Budget reflects a \$9.8 million NCC decrease primarily attributable to adjustments to remove prior-year funding that was provided on a one-time basis for the UA Stormwater and Urban Runoff Quality Program (\$12.6 million); Unincorporated County Roads (\$2.5 million); 103rd Green Street Stormwater Best Management Practices (BMP) (\$0.5 million); Drought Resiliency Work Plan Board motion (\$0.5 million); High Desert Corridor (\$0.4 million); holiday decorations in East Los Angeles (\$0.3 million); Records of Survey and Corner Record Examination Program (\$0.3 million); installation of a portable hygiene facility in the unincorporated area of Pearblossom (\$0.2 million); Claremont sewers (\$0.1 million); Tujunga Wash maintenance and servicing (\$0.1 million); and other Board-funded programs and projects (\$0.1 million). The decrease is partially offset by increases of \$7.1 million in ongoing funding for the UA Stormwater and Urban Runoff Quality Program and \$0.7 million for Board-approved increases in salaries and health insurance subsidies.

Critical/Strategic Planning Initiatives

- Public Works' strategic plan provides guiding principles to translate its major priorities into key actions and outcomes. It frames communication and decision-making processes across all business programs. Business plans are utilized to facilitate the implementation of the strategic plan, and define key strategies, actions and milestones, resource allocations including funding and staffing needs, and performance measurements. Program, financial, and staffing plans are used to facilitate budgeting. Program plans strategically establish management objectives. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for programs. Staffing plans are then developed based on operational needs. This is a structured approach to planning and budgeting for public works programs and services.
- The Department aims to maximize public safety and reduce energy consumption by providing ongoing training to employees to promote technical growth. Specialized training is provided in mandated subjects such as the California Construction and Energy Codes to ensure a higher standard of compliance.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	103,316,000	50,000	55,148,000	48,118,000	0.0
Other Changes					
1. Public Works Services to Cities and Agencies: Reflects increases in plan check and inspection services provided to cities.	826,000	--	826,000	--	--
2. Building Permits and Inspections: Reflects decreases in building permits and plan check services.	(326,000)	30,000	(356,000)	--	--
3. Regulation of Industrial Waste and Underground Tanks: Reflects increases in underground tanks plan check and inspection services, partially offset by decreases in industrial waste permits.	154,000	--	154,000	--	--
4. Stormwater and Urban Runoff Quality Program: Reflects decreases in stormwater inspection activity.	(55,000)	--	(55,000)	--	--
5. Encroachment Permit Issuance and Inspection: Reflects decreases in permit issuance and inspection services.	(3,000)	--	(3,000)	--	--
6. Unincorporated Area Stormwater and Urban Runoff Quality Program/Salaries and Employee Benefits: Reflects increases in Unincorporated Area Stormwater and Urban Runoff Quality Program activities and Board-approved salaries and employee benefits.	7,434,000	--	--	7,434,000	--
7. Land Development/Salaries and Employee Benefits: Reflects increases in land development activities and Board-approved salaries and employee benefits.	524,000	--	489,000	35,000	--
8. Property Rehabilitation and Nuisance Abatement/Salaries and Employee Benefits: Reflects increases in Board-approved salaries and employee benefits, partially offset by decreases in property rehabilitation and nuisance abatement activities.	320,000	--	(32,000)	352,000	--
9. Pre-County Improvement/Salaries and Employee Benefits: Reflects Board-approved increases in salaries and employee benefits.	10,000	--	--	10,000	--
10. Graffiti Abatement/Salaries and Employee Benefits: Reflects Board-approved increases in salaries and employee benefits.	9,000	--	--	9,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
11. One-Time Funding: Reflects an adjustment to remove prior-year funding provided on a one-time basis for the UA Stormwater and Urban Runoff Quality Program (\$12.6 million); Foothill Blvd. medians in La Crescenta (\$1.2 million); Unincorporated County Road projects (\$0.8 million); 103rd Green Street Stormwater BMP (\$0.5 million); Drought Resiliency Work Plan Board Motion (\$0.5 million); High Desert Corridor (\$0.4 million); Carmenita Road Median Enhancement Project-Phase II (\$0.4 million); Records of Survey and Corner Record Examination Program (\$0.3 million); holiday decorations in East Los Angeles (\$0.3 million); installation of a portable hygiene facility in the unincorporated area of Pearblossom (\$0.2 million); Claremont Sewers (\$0.1 million); Tujunga Wash Maintenance and Servicing (\$0.1 million); Altadena monument signs (\$92,000); Pre-County Improvement (\$63,000); Caltrans Environmental Justice Grant Program (\$15,000); Public Equestrian Area Project (\$6,000); and Unincorporated Community Enhancement Team Liaison-Valinda (\$1,000). These projects are expected to be completed in FY 2018-19.	(17,647,000)	--	--	(17,647,000)	--
Total Changes	(8,754,000)	30,000	1,023,000	(9,807,000)	0.0
2019-20 Recommended Budget	94,562,000	80,000	56,171,000	38,311,000	0.0

Critical and Unmet Needs

Public Works' critical and unmet needs include one-time funding of: 1) \$21.7 million to address regulatory stormwater and urban runoff compliance requirements, 2) \$0.8 million for Capital Project 86708 to restore funding not allocated during FY 2017-18 year-end closing, and 3) \$0.8 million to finance cost increases to comply with State law requirements for the mandated examination of records of survey and corner records. Additionally, ongoing funding of \$0.2 million is needed to comply with all applicable laws in responding to public records requests.

PUBLIC WORKS GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	\$ (64,190.16)	\$ 8,000	\$ 2,000	\$ 0	\$ 0	\$ (2,000)
CHARGES FOR SERVICES - OTHER	2,505,141.53	1,811,000	2,286,000	1,817,000	1,817,000	(469,000)
COMMUNITY DEVELOPMENT COMMISSION	70,800.40	45,000	45,000	76,000	76,000	31,000
CONSTRUCTION PERMITS	14,143,886.45	15,983,000	16,113,000	16,511,000	16,511,000	398,000
CONTRACT CITIES SELF INSURANCE	1,844,701.67	2,130,000	1,859,000	1,766,000	1,766,000	(93,000)
INTEREST	388,364.02	449,000	394,000	453,000	453,000	59,000
MISCELLANEOUS	44,630.90	8,000	187,000	188,000	188,000	1,000
OTHER SALES	600.50	1,000	1,000	1,000	1,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	97,424.44	98,000	152,000	98,000	98,000	(54,000)
PLANNING & ENGINEERING SERVICES	24,751,842.74	26,619,000	27,103,000	28,068,000	28,068,000	965,000
ROAD & STREET SERVICES	(155,121.08)	0	0	0	0	0
SANITATION SERVICES	6,829,034.57	7,855,000	7,006,000	7,193,000	7,193,000	187,000
TOTAL REVENUE	\$ 50,457,115.98	\$ 55,007,000	\$ 55,148,000	\$ 56,171,000	\$ 56,171,000	\$ 1,023,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 147,634.28	\$ 148,000	\$ 128,000	\$ 164,000	\$ 164,000	\$ 36,000
COMPUTING-MAINFRAME	5,730.54	6,000	10,000	6,000	6,000	(4,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	4,544.85	5,000	4,000	8,000	8,000	4,000
COMPUTING-PERSONAL	22,576.04	20,000	73,000	76,000	76,000	3,000
HOUSEHOLD EXPENSE	8,271.41	9,000	0	9,000	9,000	9,000
INFORMATION TECHNOLOGY SERVICES	592,400.00	1,188,000	425,000	458,000	458,000	33,000
INSURANCE	54,784.75	200,000	165,000	146,000	146,000	(19,000)
JURY & WITNESS EXPENSE	0.00	0	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	764,203.45	453,000	395,000	371,000	371,000	(24,000)
MAINTENANCE - EQUIPMENT	10,804.98	3,000	3,000	11,000	11,000	8,000
MEMBERSHIPS	3,170.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	622.67	0	0	0	0	0
OFFICE EXPENSE	66,889.60	63,000	33,000	55,000	55,000	22,000
PROFESSIONAL SERVICES	9,463,709.98	9,873,000	8,904,000	8,597,000	6,997,000	(1,907,000)
PUBLICATIONS & LEGAL NOTICE	388.35	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	607,722.95	614,000	900,000	737,000	737,000	(163,000)
RENTS & LEASES - EQUIPMENT	100,543.85	88,000	94,000	190,000	190,000	96,000
SMALL TOOLS & MINOR EQUIPMENT	1,414.27	1,000	2,000	0	0	(2,000)
SPECIAL DEPARTMENTAL EXPENSE	72,552,106.58	71,716,000	72,544,000	87,867,000	79,367,000	6,823,000
TECHNICAL SERVICES	4,834,250.76	1,683,000	13,118,000	2,520,000	2,520,000	(10,598,000)
TELECOMMUNICATIONS	460,320.65	507,000	616,000	491,000	491,000	(125,000)
TRAINING	5,870.00	44,000	45,000	45,000	45,000	0
TRANSPORTATION AND TRAVEL	8,049.63	35,000	38,000	56,000	56,000	18,000
UTILITIES	156,286.27	167,000	170,000	176,000	176,000	6,000
TOTAL S & S	89,872,295.86	86,827,000	97,681,000	101,997,000	91,897,000	(5,784,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	2,380,403.92	4,660,000	4,660,000	14,784,000	1,951,000	(2,709,000)
JUDGMENTS & DAMAGES	9,302.98	197,000	200,000	104,000	104,000	(96,000)
TAXES & ASSESSMENTS	1,881.81	2,000	2,000	0	0	(2,000)

PUBLIC WORKS GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
TOTAL OTH CHARGES	2,391,588.71	4,859,000	4,862,000	14,888,000	2,055,000	(2,807,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	25,000	25,000	25,000	25,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	98,000	98,000	98,000	98,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	123,000	123,000	123,000	123,000	0
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENTS	11,000.00	10,000	150,000	21,000	21,000	(129,000)
TOTAL CAPITAL ASSETS	11,000.00	133,000	273,000	144,000	144,000	(129,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	180,913.26	500,000	500,000	466,000	466,000	(34,000)
TOTAL OTH FIN USES	180,913.26	500,000	500,000	466,000	466,000	(34,000)
GROSS TOTAL	\$ 92,455,797.83	\$ 92,319,000	\$ 103,316,000	\$ 117,495,000	\$ 94,562,000	\$ (8,754,000)
INTRAFUND TRANSFERS	(58,141.20)	(80,000)	(50,000)	(80,000)	(80,000)	(30,000)
NET TOTAL	\$ 92,397,656.63	\$ 92,239,000	\$ 103,266,000	\$ 117,415,000	\$ 94,482,000	\$ (8,784,000)
NET COUNTY COST	\$ 41,940,540.65	\$ 37,232,000	\$ 48,118,000	\$ 61,244,000	\$ 38,311,000	\$ (9,807,000)

Public Works - Flood Control District Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 89,046,000.00	\$ 66,675,000	\$ 66,675,000	\$ 17,684,000	\$ 17,684,000	\$ (48,991,000)
CANCEL OBLIGATED FUND BAL	348,685,712.00	40,800,000	39,300,000	50,000,000	50,000,000	10,700,000
PROPERTY TAXES	147,994,190.90	154,702,000	151,817,000	162,428,000	162,428,000	10,611,000
SPECIAL ASSESSMENTS	110,336,929.67	110,337,000	108,960,000	110,337,000	110,337,000	1,377,000
OTHER REVENUE	26,480,233.90	33,142,000	22,332,000	26,895,000	26,895,000	4,563,000
TOTAL FINANCING SOURCES	\$ 722,543,066.47	\$ 405,656,000	\$ 389,084,000	\$ 367,344,000	\$ 367,344,000	\$ (21,740,000)
FINANCING USES						
SERVICES & SUPPLIES	\$ 254,592,794.06	\$ 297,971,000	\$ 251,029,000	\$ 310,066,000	\$ 310,066,000	\$ 59,037,000
OTHER CHARGES	18,447,977.21	20,529,000	18,877,000	5,783,000	5,783,000	(13,094,000)
CAPITAL ASSETS - LAND	0.00	742,000	742,000	0	0	(742,000)
CAPITAL ASSETS - B & I	1,225,005.74	3,282,000	4,152,000	867,000	867,000	(3,285,000)
TOTAL CAPITAL PROJECT	1,225,005.74	4,024,000	4,894,000	867,000	867,000	(4,027,000)
CAPITAL ASSETS - EQUIPMENT	486,160.01	1,962,000	1,562,000	753,000	753,000	(809,000)
CAPITAL ASSETS - INFRASTRUCTURE	36,557,061.28	51,010,000	101,846,000	41,347,000	41,347,000	(60,499,000)
TOTAL CAPITAL ASSETS	38,268,227.03	56,996,000	108,302,000	42,967,000	42,967,000	(65,335,000)
OTHER FINANCING USES	2,807,490.59	12,476,000	10,876,000	8,528,000	8,528,000	(2,348,000)
GROSS TOTAL	\$ 314,116,488.89	\$ 387,972,000	\$ 389,084,000	\$ 367,344,000	\$ 367,344,000	\$ (21,740,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 341,751,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 341,751,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$ 655,867,488.89	\$ 387,972,000	\$ 389,084,000	\$ 367,344,000	\$ 367,344,000	\$ (21,740,000)

FUNDPUBLIC WORKS - FLOOD CONTROL
DISTRICT**FUNCTION**

PUBLIC PROTECTION

ACTIVITYFLOOD CTRL & SOIL & WATER
CONSERVATION**Mission Statement**

Public Works is committed to accomplishing its mission of delivering regional infrastructure and municipal services to improve the quality of life for more than 10 million people in the County. The Los Angeles County Flood Control District's (LACFCD) mission is to provide flood protection services that incorporate an integrated water resource management approach, increase local water availability through conservation efforts, and provide passive recreational opportunities.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects a net decrease of \$21.7 million primarily due to a reduction in fund balance available attributable to decreases in contributions to other governmental agencies, and a decrease in anticipated infrastructure project contract awards in 2019-20 due to permitting delays from other agencies. This is partially offset by increases in contract costs.

The primary sources of revenue for the LACFCD are property taxes and benefit assessments. The objectives of the LACFCD are outlined within the Flood Control Act, which mandates the LACFCD to carry out flood protection and water conservation programs. These objectives include keeping the existing flood protection system in a safe and effective condition to respond to emergencies, perform maintenance and repair, and conserve water.

Changes From 2018-19 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
2018-19 Final Adopted Budget	389,084,000	389,084,000	0.0
Other Changes			
1. Permit Issuance and Inspection: Reflects an increase in activities projected for issuance of building and encroachment permits and inspections.	1,222,000	1,222,000	--
2. Flood Control: Reflects an increase in the award of projects to remove sediment in reservoirs behind the dams and the maintenance of debris at debris control facilities.	9,243,000	9,243,000	--
3. Graffiti Abatement: Reflects an increase in graffiti removal within Flood Control District's various rights of way.	205,000	205,000	--
4. Integrated Water Resource Planning: Reflects a decrease in activities related to River Corridor Master Planning Development and integrated regional plan coordination with stakeholders to support stormwater projects.	(2,239,000)	(2,239,000)	--
5. Land Development: Reflects an increase in subdivision plan checking and environmental document reviews activities.	496,000	496,000	--
6. Public Works Services to Cities and Agencies: Reflects a decrease in services provided to cities and other agencies.	(115,000)	(115,000)	--
7. Stormwater and Urban Runoff Quality: Reflects a decrease in implementing projects for stormwater quality enhancement.	(18,181,000)	(18,181,000)	--
8. Water Conservation: Reflects a decrease in awarding projects that provide for groundwater recharge.	(12,371,000)	(12,371,000)	--
Total Changes	(21,740,000)	(21,740,000)	0.0
2019-20 Recommended Budget	367,344,000	367,344,000	0.0

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 89,046,000.00	\$ 66,675,000	\$ 66,675,000	\$ 17,684,000	\$ 17,684,000	\$ (48,991,000)
CANCEL OBLIGATED FUND BAL	348,685,712.00	40,800,000	39,300,000	50,000,000	50,000,000	10,700,000
PROPERTY TAXES	147,994,190.90	154,702,000	151,817,000	162,428,000	162,428,000	10,611,000
SPECIAL ASSESSMENTS	110,336,929.67	110,337,000	108,960,000	110,337,000	110,337,000	1,377,000
CHARGES FOR SERVICES - OTHER	926,859.51	1,235,000	1,194,000	1,176,000	1,176,000	(18,000)
COMMUNITY DEVELOPMENT COMMISSION	0.00	3,000	0	0	0	0
CONSTRUCTION PERMITS	0.00	0	6,000	0	0	(6,000)
CONTRACT CITIES SELF INSURANCE	750,884.25	751,000	759,000	751,000	751,000	(8,000)
FEDERAL - COMMUNITY DEVELOPMENT BLOCK GRANT	1,555.00	10,000	0	0	0	0
FEDERAL AID - DISASTER RELIEF	6,985,821.27	0	0	0	0	0
FORFEITURES & PENALTIES	52,832.98	3,000	0	3,000	3,000	3,000
FRANCHISES	595.51	0	0	0	0	0
INTEREST	8,338,878.31	10,397,000	6,837,000	10,397,000	10,397,000	3,560,000
JOINT POWER AUTHORITY / SPECIAL DISTRICTS	1,500.00	0	2,000	0	0	(2,000)
METROPOLITAN TRANSIT AUTHORITY	10,980.32	26,000	0	0	0	0
MISCELLANEOUS	839,183.11	29,000	20,000	25,000	25,000	5,000
OTHER GOVERNMENTAL AGENCIES	37,492.33	250,000	100,000	275,000	275,000	175,000
OTHER LICENSES & PERMITS	1,041,770.08	1,073,000	1,175,000	1,094,000	1,094,000	(81,000)
OTHER SALES	383,930.68	1,000	103,000	1,000	1,000	(102,000)
OTHER STATE - IN-LIEU TAXES	8,699.85	9,000	9,000	9,000	9,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	797,122.67	798,000	947,000	798,000	798,000	(149,000)
PLANNING & ENGINEERING SERVICES	1,809,977.21	1,795,000	1,478,000	1,830,000	1,830,000	352,000
REDEVELOPMENT / HOUSING	572,414.66	572,000	1,361,000	572,000	572,000	(789,000)
RENTS & CONCESSIONS	5,438,612.09	5,576,000	6,445,000	6,582,000	6,582,000	137,000
ROAD & STREET SERVICES	(9,777,782.81)	7,385,000	3,000	26,000	26,000	23,000
ROYALTIES	716,153.87	738,000	540,000	760,000	760,000	220,000
SALE OF CAPITAL ASSETS	1,157,513.43	210,000	45,000	50,000	50,000	5,000
SETTLEMENTS	582,414.91	0	3,000	0	0	(3,000)
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	742,357.20	742,000	756,000	742,000	742,000	(14,000)
STATE - OTHER	3,385,100.28	1,539,000	549,000	1,804,000	1,804,000	1,255,000
STATE AID - DISASTER	1,675,367.19	0	0	0	0	0
TOTAL FINANCING SOURCES	\$ 722,543,066.47	\$ 405,656,000	\$ 389,084,000	\$ 367,344,000	\$ 367,344,000	\$ (21,740,000)

FINANCING USES**SERVICES & SUPPLIES**

ADMINISTRATIVE SERVICES	\$ 2,493,058.46	\$ 2,548,000	\$ 2,719,000	\$ 3,036,000	\$ 3,036,000	\$ 317,000
CLOTHING & PERSONAL SUPPLIES	69,270.58	37,000	40,000	87,000	87,000	47,000
COMMUNICATIONS	42,923.79	43,000	24,000	52,000	52,000	28,000
COMPUTING-MAINFRAME	2,564.96	5,000	7,000	3,000	3,000	(4,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	234,325.58	358,000	244,000	285,000	285,000	41,000
COMPUTING-PERSONAL	69,380.75	94,000	73,000	84,000	84,000	11,000

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
CONTRACTED PROGRAM SERVICES	2,106.00	11,000	44,000	3,000	3,000	(41,000)
HOUSEHOLD EXPENSE	150,995.23	48,000	73,000	184,000	184,000	111,000
INFORMATION TECHNOLOGY SERVICES	643,281.58	414,000	179,000	783,000	783,000	604,000
INSURANCE	663,205.06	1,103,000	1,138,000	1,138,000	1,138,000	0
MAINTENANCE - BUILDINGS & IMPRV	6,970,700.21	5,719,000	5,834,000	8,489,000	8,489,000	2,655,000
MAINTENANCE - EQUIPMENT	750,288.88	642,000	441,000	914,000	914,000	473,000
MEDICAL DENTAL & LAB SUPPLIES	18,168.26	0	98,000	22,000	22,000	(76,000)
MEMBERSHIPS	163,317.09	161,000	149,000	199,000	199,000	50,000
MISCELLANEOUS EXPENSE	44,973.71	0	0	55,000	55,000	55,000
OFFICE EXPENSE	39,760.05	35,000	63,000	48,000	48,000	(15,000)
PROFESSIONAL SERVICES	35,600,112.97	56,642,000	22,234,000	41,247,000	41,247,000	19,013,000
PUBLICATIONS & LEGAL NOTICE	2,342.18	3,000	0	3,000	3,000	3,000
RENTS & LEASES - BLDG & IMPRV	1,440,650.64	1,486,000	1,631,000	1,755,000	1,755,000	124,000
RENTS & LEASES - EQUIPMENT	19,830,060.01	16,765,000	20,549,000	24,151,000	24,151,000	3,602,000
SMALL TOOLS & MINOR EQUIPMENT	397,108.01	275,000	473,000	484,000	484,000	11,000
SPECIAL DEPARTMENTAL EXPENSE	162,682,337.44	200,124,000	183,172,000	199,589,000	199,589,000	16,417,000
TECHNICAL SERVICES	20,133,743.52	9,400,000	9,012,000	24,520,000	24,520,000	15,508,000
TELECOMMUNICATIONS	130,523.72	126,000	143,000	159,000	159,000	16,000
TRAINING	15,192.52	23,000	110,000	110,000	110,000	0
TRANSPORTATION AND TRAVEL	146,833.17	175,000	406,000	406,000	406,000	0
UTILITIES	1,855,569.69	1,734,000	2,173,000	2,260,000	2,260,000	87,000
TOTAL S & S	254,592,794.06	297,971,000	251,029,000	310,066,000	310,066,000	59,037,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	17,997,920.73	19,932,000	18,191,000	21,116,000	21,116,000	2,925,000
INT-OTHER LONG TERM DEBT	(40.81)	0	(746,000)	(746,000)	(746,000)	0
JUDGMENTS & DAMAGES	439,071.49	596,000	8,526,000	3,513,000	3,513,000	(5,013,000)
RET-OTHER LONG TERM DEBT	0.00	0	9,272,000	9,272,000	9,272,000	0
RIGHTS OF WAY	2,583.04	0	0	0	0	0
TAXES & ASSESSMENTS	8,442.76	1,000	9,000	3,000	3,000	(6,000)
TRIAL COURT-MAINTENANCE OF EFFORT	0.00	0	(16,375,000)	(27,375,000)	(27,375,000)	(11,000,000)
TOTAL OTH CHARGES	18,447,977.21	20,529,000	18,877,000	5,783,000	5,783,000	(13,094,000)
CAPITAL ASSETS						
CAPITAL ASSETS - LAND						
LAND	0.00	742,000	742,000	0	0	(742,000)
TOTAL CAPITAL ASSETS - LAND	0.00	742,000	742,000	0	0	(742,000)
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	1,036,793.71	2,736,000	3,411,000	672,000	672,000	(2,739,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	10,096.11	73,000	73,000	0	0	(73,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	163,095.13	450,000	645,000	195,000	195,000	(450,000)
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	15,020.79	23,000	23,000	0	0	(23,000)
TOTAL CAPITAL ASSETS - B & I	1,225,005.74	3,282,000	4,152,000	867,000	867,000	(3,285,000)
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT	0.00	200,000	200,000	200,000	200,000	0

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
ASSETS						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	0	37,000	37,000	37,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	80,782.53	185,000	185,000	0	0	(185,000)
ELECTRONIC EQUIPMENT	0.00	400,000	0	26,000	26,000	26,000
MACHINERY EQUIPMENT	62,835.90	757,000	757,000	60,000	60,000	(697,000)
MANUFACTURED/PREFABRICATED STRUCTURE	26,832.75	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	15,163.11	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	300,357.41	420,000	420,000	430,000	430,000	10,000
WATERCRAFT/VESSEL/BARGES/TUGS	188.31	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	486,160.01	1,962,000	1,562,000	753,000	753,000	(809,000)
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENTS	60,593.40	7,734,000	1,500,000	0	0	(1,500,000)
INFRASTRUCTURE	36,496,467.88	43,276,000	100,346,000	41,347,000	41,347,000	(58,999,000)
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	36,557,061.28	51,010,000	101,846,000	41,347,000	41,347,000	(60,499,000)
TOTAL CAPITAL ASSETS	38,268,227.03	56,996,000	108,302,000	42,967,000	42,967,000	(65,335,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	2,807,490.59	12,476,000	10,876,000	8,528,000	8,528,000	(2,348,000)
TOTAL OTH FIN USES	2,807,490.59	12,476,000	10,876,000	8,528,000	8,528,000	(2,348,000)
GROSS TOTAL	\$ 314,116,488.89	\$ 387,972,000	\$ 389,084,000	\$ 367,344,000	\$ 367,344,000	\$ (21,740,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 341,751,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL OBLIGATED FUND BAL	\$ 341,751,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL FINANCING USES	\$ 655,867,488.89	\$ 387,972,000	\$ 389,084,000	\$ 367,344,000	\$ 367,344,000	\$ (21,740,000)

Public Works - Road Fund Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 5,254,000.00	\$ 10,437,000	\$ 10,437,000	\$ 11,682,000	\$ 11,682,000	\$ 1,245,000
CANCEL OBLIGATED FUND BAL	98,936,907.00	33,623,000	26,352,000	0	0	(26,352,000)
OTHER REVENUE	235,979,073.20	320,214,000	332,023,000	358,904,000	358,904,000	26,881,000
TOTAL FINANCING SOURCES	\$ 340,169,980.20	\$ 364,274,000	\$ 368,812,000	\$ 370,586,000	\$ 370,586,000	\$ 1,774,000
FINANCING USES						
SERVICES & SUPPLIES	\$ 250,487,588.57	\$ 296,446,000	\$ 302,715,000	\$ 330,108,000	\$ 330,108,000	\$ 27,393,000
OTHER CHARGES	4,247,327.62	4,933,000	13,003,000	14,953,000	14,953,000	1,950,000
CAPITAL ASSETS - B & I	1,343,239.60	1,882,000	2,536,000	1,890,000	1,890,000	(646,000)
CAPITAL ASSETS - EQUIPMENT	1,467,372.33	3,048,000	3,639,000	839,000	839,000	(2,800,000)
CAPITAL ASSETS - INFRASTRUCTURE	18,166,686.75	24,638,000	25,274,000	22,052,000	22,052,000	(3,222,000)
TOTAL CAPITAL ASSETS	20,977,298.68	29,568,000	31,449,000	24,781,000	24,781,000	(6,668,000)
OTHER FINANCING USES	1,913,442.67	11,645,000	11,645,000	744,000	744,000	(10,901,000)
GROSS TOTAL	\$ 277,625,657.54	\$ 342,592,000	\$ 358,812,000	\$ 370,586,000	\$ 370,586,000	\$ 11,774,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 52,107,000.00	\$ 10,000,000	\$ 10,000,000	\$ 0	\$ 0	\$ (10,000,000)
TOTAL OBLIGATED FUND BAL	\$ 52,107,000.00	\$ 10,000,000	\$ 10,000,000	\$ 0	\$ 0	\$ (10,000,000)
TOTAL FINANCING USES	\$ 329,732,657.54	\$ 352,592,000	\$ 368,812,000	\$ 370,586,000	\$ 370,586,000	\$ 1,774,000

FUND
PUBLIC WORKS - ROAD FUNDFUNCTION
PUBLIC WAYS AND FACILITIESACTIVITY
PUBLIC WAYS**Mission Statement**

Public Works is committed to accomplishing its mission of delivering regional infrastructure and municipal services to improve the quality of life for more than ten million people in the County. Specific to the Transportation Core Service Area, the Road Fund is utilized for roadway, bicycle, pedestrian, and public transit projects, with the mission to provide safe, clean, efficient transportation choices and rights of way, to enhance mobility and quality of life. The Road Fund provides for the operation, maintenance, safety, repair, and improvements of unincorporated area municipal streets and highways; multimodal transportation improvements; and the installation, operation, and maintenance of traffic signals. The Road Fund is also utilized to provide public works services to cities and agencies, which are entirely reimbursed by the respective agency, with the mission to provide quality and efficient public works services through effective interagency collaboration.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an increase of \$1.8 million primarily due to increases in fund balance available, gas tax, Bridge Replacement Program, and interest. This increase is partially offset by a decrease in the Hazard Elimination Safety/Highway Safety Improvement Program, Federal Surface Transportation Program revenues, and a reduction in obligated fund balance being canceled.

The FY 2019-20 budgeted revenue for the Highway User Tax Account (gas tax) is approximately \$306.7 million. It reflects a \$52.8 million (21 percent) increase from the 2018-19 budget of \$253.9 million. The increase is primarily due to the passing of the Road Repair and Accountability Act of 2017 (SB 1), which provides for the repayment of all outstanding transportation loans from the State General Fund. An increase in gasoline excise, diesel excise, and diesel sales taxes, as well as collection of a new Transportation Improvement Fee applied to the annual vehicle registration fee will provide additional resources to the Road Fund.

Critical/Strategic Planning Initiatives

The Recommended Budget was assembled with an emphasis on optimizing the use of gas tax funds for maintenance and preservation of the existing roadway system. The County Strategic Plan directs the provisions of Strategy III.3 - Pursue Operational Effectiveness, Fiscal Responsibility, and

Accountability. The Recommended Budget meets this strategy by maximizing the use of available limited revenues while providing residents in unincorporated areas with safe roads that provide the necessary mobility options for work, education, and recreation.

Changes From 2018-19 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
2018-19 Final Adopted Budget	368,812,000	368,812,000	0.0
Other Changes			
1. Unincorporated County Roads: Reflects increases in the number of pavement preservation program and management of traffic safety improvement related projects.	11,115,000	11,115,000	--
2. Traffic Congestion Management: Reflects increases in traffic study reviews primarily related to land development projects and reconstruction of various road construction intersection improvement projects.	1,067,000	1,067,000	--
3. Public Works Services to Cities and Agencies: Reflects a decrease in roadway maintenance activities and administration of road projects within the jurisdictional boundaries of incorporated cities or other agencies funded by cities, developers, and federal grant revenues.	(814,000)	(814,000)	--
4. Encroachment Permit Issuance and Land Development: Reflects an increase in land development subdivision pavement plan checking and design reviews within public rights of way.	909,000	909,000	--
5. Stormwater and Urban Runoff Quality: Reflects a decrease in requirements for field screenings of storm drain systems for illicit connections and discharges.	(354,000)	(354,000)	--
6. Graffiti Abatement: Reflects a decrease in requirements for graffiti removal within road rights of way.	(149,000)	(149,000)	--
7. Provision for Obligated Fund Balance: Reflects a decrease primarily due to no additional committed balance to be set aside in the 2019-20 Recommended Budget.	(10,000,000)	(10,000,000)	--
Total Changes	1,774,000	1,774,000	0.0
2019-20 Recommended Budget	370,586,000	370,586,000	0.0

PUBLIC WORKS - ROAD FUND BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 5,254,000.00	\$ 10,437,000	\$ 10,437,000	\$ 11,682,000	\$ 11,682,000	\$ 1,245,000
CANCEL OBLIGATED FUND BAL	98,936,907.00	33,623,000	26,352,000	0	0	(26,352,000)
BUSINESS LICENSES	(6,095.13)	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	2,729,964.31	3,380,000	4,007,000	1,445,000	1,445,000	(2,562,000)
COMMUNITY DEVELOPMENT COMMISSION	5,994.81	0	0	0	0	0
CONSTRUCTION PERMITS	5,535,210.85	5,659,000	5,256,000	5,772,000	5,772,000	516,000
CONTRACT CITIES SELF INSURANCE	6,137,326.14	5,929,000	8,389,000	6,825,000	6,825,000	(1,564,000)
FEDERAL - COMMUNITY DEVELOPMENT BLOCK GRANT	21,047.00	0	0	0	0	0
FEDERAL - FOREST RESERVE REVENUE	764,114.32	764,000	747,000	764,000	764,000	17,000
FEDERAL - OTHER	1,889,627.04	75,000	500,000	0	0	(500,000)
FEDERAL - ROAD PROJECTS	15,301,810.00	20,466,000	38,608,000	21,535,000	21,535,000	(17,073,000)
FEDERAL AID - DISASTER RELIEF	12,432,096.93	5,990,000	1,692,000	70,000	70,000	(1,622,000)
INTEREST	2,518,363.49	2,538,000	2,426,000	3,477,000	3,477,000	1,051,000
METROPOLITAN TRANSIT AUTHORITY	696,342.45	590,000	1,287,000	1,367,000	1,367,000	80,000
MISCELLANEOUS	116,680.17	166,000	237,000	146,000	146,000	(91,000)
MISCELLANEOUS/CAPITAL PROJECTS	0.00	230,000	0	0	0	0
OTHER GOVERNMENTAL AGENCIES	171,900.00	1,401,000	1,834,000	141,000	141,000	(1,693,000)
OTHER LICENSES & PERMITS	22,916.38	23,000	32,000	23,000	23,000	(9,000)
OTHER SALES	2,824.43	0	1,000	0	0	(1,000)
PLANNING & ENGINEERING SERVICES	4,429,270.67	4,520,000	5,444,000	4,609,000	4,609,000	(835,000)
RENTS & CONCESSIONS	68,024.16	75,000	100,000	75,000	75,000	(25,000)
ROAD & STREET SERVICES	276,602.62	15,000	0	0	0	0
ROAD PRIVILEGES & PERMITS	258,314.59	264,000	455,000	269,000	269,000	(186,000)
SETTLEMENTS	6,491.44	10,000	8,000	10,000	10,000	2,000
STATE - HIGHWAY USERS TAX	175,135,673.63	260,658,000	253,932,000	306,727,000	306,727,000	52,795,000
STATE - OTHER	1,597,225.71	471,000	250,000	219,000	219,000	(31,000)
STATE - ROADS	1,050,813.00	1,051,000	1,051,000	1,051,000	1,051,000	0
STATE AID - DISASTER	609,063.19	0	0	0	0	0
TRANSFERS IN	0.00	1,560,000	1,560,000	0	0	(1,560,000)
TRANSPORTATION TAX	4,207,471.00	4,379,000	4,207,000	4,379,000	4,379,000	172,000
TOTAL FINANCING SOURCES	\$ 340,169,980.20	\$ 364,274,000	\$ 368,812,000	\$ 370,586,000	\$ 370,586,000	\$ 1,774,000

FINANCING USES**SERVICES & SUPPLIES**

ADMINISTRATIVE SERVICES	\$ 306,763.19	\$ 328,000	\$ 364,000	\$ 343,000	\$ 343,000	\$ (21,000)
CLOTHING & PERSONAL SUPPLIES	203,123.32	196,000	108,000	742,000	742,000	634,000
COMMUNICATIONS	3,163.52	1,000	6,000	12,000	12,000	6,000
COMPUTING-MAINFRAME	36,210.98	31,000	0	133,000	133,000	133,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	262,909.81	268,000	20,000	25,000	25,000	5,000
COMPUTING-PERSONAL	66,316.99	44,000	45,000	244,000	244,000	199,000
CONTRACTED PROGRAM SERVICES	798,007.93	1,583,000	1,046,000	1,050,000	1,050,000	4,000
HOUSEHOLD EXPENSE	54,811.65	17,000	42,000	191,000	191,000	149,000
INFORMATION TECHNOLOGY SERVICES	1,017,877.60	781,000	210,000	3,501,000	3,501,000	3,291,000

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	3,304,679.73	3,397,000	4,579,000	4,579,000	4,579,000	0
MAINTENANCE - BUILDINGS & IMPRV	12,529,174.78	11,572,000	10,917,000	23,339,000	23,339,000	12,422,000
MAINTENANCE - EQUIPMENT	882,604.01	887,000	589,000	3,239,000	3,239,000	2,650,000
MEDICAL DENTAL & LAB SUPPLIES	4,476.24	0	0	0	0	0
MEMBERSHIPS	49,844.40	46,000	38,000	183,000	183,000	145,000
MISCELLANEOUS EXPENSE	1,644.68	0	0	0	0	0
OFFICE EXPENSE	78,138.01	41,000	31,000	277,000	277,000	246,000
PROFESSIONAL SERVICES	5,320,067.13	22,441,000	51,832,000	44,460,000	44,460,000	(7,372,000)
PUBLICATIONS & LEGAL NOTICE	11,324.22	11,000	2,000	42,000	42,000	40,000
RENTS & LEASES - BLDG & IMPRV	737,220.00	734,000	981,000	1,021,000	1,021,000	40,000
RENTS & LEASES - EQUIPMENT	8,063,920.36	5,837,000	12,960,000	9,774,000	9,774,000	(3,186,000)
SMALL TOOLS & MINOR EQUIPMENT	381,200.46	179,000	149,000	1,309,000	1,309,000	1,160,000
SPECIAL DEPARTMENTAL EXPENSE	210,512,446.87	240,962,000	212,300,000	220,347,000	220,347,000	8,047,000
TECHNICAL SERVICES	3,190,790.41	4,395,000	4,619,000	6,336,000	6,336,000	1,717,000
TELECOMMUNICATIONS	26,266.90	14,000	47,000	94,000	94,000	47,000
TRAINING	26,791.00	13,000	49,000	99,000	99,000	50,000
TRANSPORTATION AND TRAVEL	870,276.81	752,000	719,000	3,200,000	3,200,000	2,481,000
UTILITIES	1,747,537.57	1,916,000	1,062,000	5,568,000	5,568,000	4,506,000
TOTAL S & S	250,487,588.57	296,446,000	302,715,000	330,108,000	330,108,000	27,393,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	4,230,168.96	4,922,000	13,000,000	14,953,000	14,953,000	1,953,000
RIGHTS OF WAY	7,800.00	0	0	0	0	0
TAXES & ASSESSMENTS	9,358.66	11,000	0	0	0	0
TRIAL COURT-MAINTENANCE OF EFFORT	0.00	0	3,000	0	0	(3,000)
TOTAL OTH CHARGES	4,247,327.62	4,933,000	13,003,000	14,953,000	14,953,000	1,950,000
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	970,849.42	1,095,000	1,597,000	1,311,000	1,311,000	(286,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	49,796.35	50,000	100,000	90,000	90,000	(10,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	322,593.83	557,000	787,000	467,000	467,000	(320,000)
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	0.00	160,000	50,000	20,000	20,000	(30,000)
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	20,000	2,000	2,000	2,000	0
TOTAL CAPITAL ASSETS - B & I	1,343,239.60	1,882,000	2,536,000	1,890,000	1,890,000	(646,000)
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	300,000	300,000	300,000	300,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	21,871.14	23,000	23,000	0	0	(23,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	87,575.18	171,000	376,000	421,000	421,000	45,000
ELECTRONIC EQUIPMENT	16,410.77	225,000	611,000	80,000	80,000	(531,000)
MACHINERY EQUIPMENT	40,720.45	49,000	49,000	0	0	(49,000)
MANUFACTURED/PREFABRICATED STRUCTURE	1,229,479.96	2,200,000	2,200,000	10,000	10,000	(2,190,000)

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
NON-MEDICAL LAB/TESTING EQUIP	52,854.80	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	6,504.31	0	0	28,000	28,000	28,000
VEHICLES & TRANSPORTATION EQUIPMENT	11,955.72	80,000	80,000	0	0	(80,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	1,467,372.33	3,048,000	3,639,000	839,000	839,000	(2,800,000)
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENTS	124,616.57	94,000	0	0	0	0
INFRASTRUCTURE	18,042,070.18	24,544,000	25,274,000	22,052,000	22,052,000	(3,222,000)
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	18,166,686.75	24,638,000	25,274,000	22,052,000	22,052,000	(3,222,000)
TOTAL CAPITAL ASSETS	20,977,298.68	29,568,000	31,449,000	24,781,000	24,781,000	(6,668,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	1,913,442.67	11,645,000	11,645,000	744,000	744,000	(10,901,000)
TOTAL OTH FIN USES	1,913,442.67	11,645,000	11,645,000	744,000	744,000	(10,901,000)
GROSS TOTAL	\$ 277,625,657.54	\$ 342,592,000	\$ 358,812,000	\$ 370,586,000	\$ 370,586,000	\$ 11,774,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 52,107,000.00	\$ 10,000,000	\$ 10,000,000	\$ 0	\$ 0	(10,000,000)
TOTAL OBLIGATED FUND BAL	\$ 52,107,000.00	\$ 10,000,000	\$ 10,000,000	\$ 0	\$ 0	(10,000,000)
TOTAL FINANCING USES	\$ 329,732,657.54	\$ 352,592,000	\$ 368,812,000	\$ 370,586,000	\$ 370,586,000	\$ 1,774,000

Public Works - Internal Service Fund Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 4,029,000.00	\$ 2,081,000	\$ 2,081,000	\$ 0	\$ 0	\$ (2,081,000)
CANCEL OBLIGATED FUND BAL	13,722,968.00	4,613,000	0	0	0	0
OTHER REVENUE	549,184,421.72	639,735,000	726,349,000	753,220,000	753,220,000	26,871,000
TOTAL FINANCING SOURCES	\$ 566,936,389.72	\$ 646,429,000	\$ 728,430,000	\$ 753,220,000	\$ 753,220,000	\$ 24,790,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	\$ 446,209,589.03	\$ 478,574,000	\$ 524,654,000	\$ 548,380,000	\$ 548,380,000	\$ 23,726,000
SERVICES & SUPPLIES	90,085,138.59	130,271,000	164,711,000	181,400,000	181,400,000	16,689,000
OTHER CHARGES	88,010.43	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS - EQUIPMENT	20,076,991.94	35,194,000	35,194,000	21,650,000	21,650,000	(13,544,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	1,481,000	0	0	(1,481,000)
GROSS TOTAL	\$ 556,459,729.99	\$ 645,829,000	\$ 727,830,000	\$ 753,220,000	\$ 753,220,000	\$ 25,390,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 8,396,000.00	\$ 600,000	\$ 600,000	\$ 0	\$ 0	\$ (600,000)
TOTAL OBLIGATED FUND BAL	\$ 8,396,000.00	\$ 600,000	\$ 600,000	\$ 0	\$ 0	\$ (600,000)
TOTAL FINANCING USES	\$ 564,855,729.99	\$ 646,429,000	\$ 728,430,000	\$ 753,220,000	\$ 753,220,000	\$ 24,790,000
BUDGETED POSITIONS						
	4,154.0	4,153.0	4,153.0	4,153.0	4,153.0	0.0

FUND
PUBLIC WORKS - INTERNAL
SERVICE FUNDFUNCTION
GENERALACTIVITY
OTHER GENERAL**Mission Statement**

Public Works is committed to accomplishing its mission of delivering regional infrastructure and municipal services that improve the quality of life for more than ten million people in the County. Public Works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs, such as hazardous and solid waste, land development, and other activities for the County and contract cities.

2019-20 Budget Message

The Internal Service Fund is designed to facilitate billings for services provided between the multiple funds that finance Public Works operations and for services rendered to other County departments. The fund also pays Public Works salaries and employee benefits, materials and supplies, and equipment charges, and recovers the appropriate amounts from each special fund or from other County departments.

The 2019-20 Recommended Budget reflects a \$24.8 million increase primarily due to Board-approved increases in salaries and health insurance subsidies, County retirement, retiree health insurance, capital project management services for County capital projects, and various position changes to meet the operational needs of the Department. These increases are partially offset by decreases in capital assets-equipment purchases and contingencies.

Critical/Strategic Planning Initiatives

Public Works is challenged in reporting future budget requirements for services to be rendered to other Public Works funds and other County departments. In particular, the Capital Building Projects Program relies heavily on the Board's approval of funding for County capital projects. A work plan is

prepared for the coming budget year to detail the capital project work that will be funded. To ensure that the Internal Service Fund recovers all costs for services performed, rates and fees are analyzed each year and adjusted as needed.

Changes From 2018-19 Budget

	Financing Uses (\$)	Financing Sources (\$)	Budg Pos
2018-19 Final Adopted Budget	728,430,000	728,430,000	4,153.0
Other Changes			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	12,024,000	12,024,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	4,579,000	4,579,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	4,713,000	4,713,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability due to anticipated increases in benefit costs based on medical cost trends.	1,336,000	1,336,000	--
5. Other Salaries and Employee Benefits: Reflects an increase due to employee benefit adjustments based on historical costs, Board-approved reclassifications, and various position changes to meet the operational needs of the following divisions: Building and Safety, Business Relations and Contracts, Chief Information Office, Risk Management Office, and Workforce Support.	1,074,000	1,074,000	--
6. Capital Building Projects: Reflects an increase in capital project management services for County capital projects.	8,998,000	8,998,000	--
7. Administrative Support Services – IT: Reflects an increase in the business automation plan and IT enhancement upgrade costs.	1,948,000	1,948,000	--
8. Services and Supplies: Reflects an increase for various as-needed consultant services contracts including services to/from other County departments.	5,743,000	5,743,000	--
9. Capital Assets-Equipment: Reflects a decrease in requirements for the purchase of equipment.	(13,544,000)	(13,544,000)	--
10. Contingencies: Reflects no anticipated provision for contingencies since FY 2018-19 contingencies are a result of year-end fund balance adjustments.	(1,481,000)	(1,481,000)	--
11. Provision for Obligated Fund Balance: Reflects a decrease as no additional committed balance is set aside.	(600,000)	(600,000)	--
Total Changes	24,790,000	24,790,000	0.0
2019-20 Recommended Budget	753,220,000	753,220,000	4,153.0

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	\$ 4,029,000.00	\$ 2,081,000	\$ 2,081,000	\$ 0	\$ 0	\$ (2,081,000)
CANCEL OBLIGATED FUND BAL	13,722,968.00	4,613,000	0	0	0	0
AGRICULTURAL SERVICES	0.00	1,000	1,000	1,000	1,000	0
CHARGES FOR SERVICES - OTHER	539,517,197.19	611,846,000	698,469,000	739,002,000	739,002,000	40,533,000
CONSTRUCTION PERMITS	0.00	50,000	50,000	50,000	50,000	0
CONTRACT CITIES SELF INSURANCE	14,795.80	76,000	76,000	76,000	76,000	0
COURT FEES & COSTS	0.00	1,000	1,000	1,000	1,000	0
FEDERAL - COMMUNITY DEVELOPMENT BLOCK GRANT	0.00	58,000	58,000	58,000	58,000	0
FEDERAL AID - DISASTER RELIEF	114,161.20	0	0	0	0	0
LAW ENFORCEMENT SERVICES	861,188.59	358,000	358,000	411,000	411,000	53,000
MISCELLANEOUS	1,131,136.52	1,420,000	1,420,000	1,420,000	1,420,000	0
OTHER GOVERNMENTAL AGENCIES	97,134.27	100,000	91,000	100,000	100,000	9,000
OTHER LICENSES & PERMITS	7,350.00	8,000	0	8,000	8,000	8,000
OTHER SALES	6,362.21	222,000	226,000	226,000	226,000	0
PERSONNEL SERVICES	0.00	2,000	2,000	2,000	2,000	0
PLANNING & ENGINEERING SERVICES	858.00	0	0	0	0	0
RECORDING FEES	3,644.22	8,000	8,000	8,000	8,000	0
RENTS & CONCESSIONS	15,876.64	17,000	21,000	31,000	31,000	10,000
ROAD & STREET SERVICES	0.00	5,000	5,000	5,000	5,000	0
SALE OF CAPITAL ASSETS	774,752.40	120,000	120,000	120,000	120,000	0
SETTLEMENTS	0.00	2,000	2,000	2,000	2,000	0
STATE - OTHER	281,860.00	0	0	0	0	0
TRANSFERS IN	6,358,104.68	25,441,000	25,441,000	11,699,000	11,699,000	(13,742,000)
TOTAL FINANCING SOURCES	\$ 566,936,389.72	\$ 646,429,000	\$ 728,430,000	\$ 753,220,000	\$ 753,220,000	\$ 24,790,000

FINANCING USES**SALARIES & EMPLOYEE BENEFITS**

SALARIES & WAGES	\$ 280,540,468.06	\$ 297,051,000	\$ 348,849,000	\$ 355,657,000	\$ 355,657,000	\$ 6,808,000
CAFETERIA BENEFIT PLANS	62,884,480.37	67,433,000	64,379,000	68,336,000	68,336,000	3,957,000
COUNTY EMPLOYEE RETIREMENT	48,408,473.96	52,682,000	52,563,000	57,265,000	57,265,000	4,702,000
DENTAL INSURANCE	1,240,116.80	1,302,000	1,250,000	1,302,000	1,302,000	52,000
DEPENDENT CARE SPENDING ACCOUNTS	298,297.95	563,000	563,000	563,000	563,000	0
DISABILITY BENEFITS	2,949,150.80	2,619,000	2,674,000	2,731,000	2,731,000	57,000
FICA (OASDI)	3,921,088.87	4,313,000	5,236,000	5,341,000	5,341,000	105,000
HEALTH INSURANCE	4,680,294.42	5,149,000	3,998,000	5,747,000	5,747,000	1,749,000
LIFE INSURANCE	516,943.87	388,000	388,000	395,000	395,000	7,000
OTHER EMPLOYEE BENEFITS	136,460.71	207,000	207,000	207,000	207,000	0
RETIREE HEALTH INSURANCE	23,803,607.00	27,594,000	27,005,000	31,718,000	31,718,000	4,713,000
SAVINGS PLAN	1,564,277.51	1,721,000	2,037,000	2,090,000	2,090,000	53,000
THRIFT PLAN (HORIZONS)	8,666,125.22	9,099,000	9,362,000	9,589,000	9,589,000	227,000
UNEMPLOYMENT INSURANCE	45,283.00	38,000	98,000	98,000	98,000	0
WORKERS' COMPENSATION	6,554,520.49	8,415,000	6,045,000	7,341,000	7,341,000	1,296,000
TOTAL S & E B	446,209,589.03	478,574,000	524,654,000	548,380,000	548,380,000	23,726,000

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	6,953,183.91	7,537,000	9,598,000	9,211,000	9,211,000	(387,000)
CLOTHING & PERSONAL SUPPLIES	231,384.06	248,000	277,000	277,000	277,000	0
COMMUNICATIONS	1,319,074.19	1,403,000	1,861,000	1,993,000	1,993,000	132,000
COMPUTING-MAINFRAME	312,747.02	333,000	215,000	376,000	376,000	161,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	4,901,890.47	5,189,000	6,585,000	7,509,000	7,509,000	924,000
COMPUTING-PERSONAL	1,466,648.64	1,555,000	1,745,000	1,987,000	1,987,000	242,000
CONTRACTED PROGRAM SERVICES	99,668.04	107,000	76,000	115,000	115,000	39,000
FOOD	2,630.95	0	0	0	0	0
HOUSEHOLD EXPENSE	358,563.65	424,000	667,000	667,000	667,000	0
INFORMATION TECHNOLOGY SERVICES	2,929,791.96	3,107,000	6,387,000	6,258,000	6,258,000	(129,000)
INFORMATION TECHNOLOGY-SECURITY	1,746.73	59,000	362,000	362,000	362,000	0
INSURANCE	397,257.99	422,000	879,000	879,000	879,000	0
JURY & WITNESS EXPENSE	0.00	10,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	3,999,793.44	4,244,000	4,661,000	4,661,000	4,661,000	0
MAINTENANCE - EQUIPMENT	11,186,511.02	11,861,000	15,107,000	15,107,000	15,107,000	0
MEDICAL DENTAL & LAB SUPPLIES	25,848.06	0	0	0	0	0
MEMBERSHIPS	172,397.62	183,000	214,000	214,000	214,000	0
MISCELLANEOUS EXPENSE	35,581.68	44,000	223,000	223,000	223,000	0
OFFICE EXPENSE	741,621.75	799,000	1,733,000	1,733,000	1,733,000	0
PROFESSIONAL SERVICES	16,593,886.70	17,719,000	26,636,000	28,499,000	28,499,000	1,863,000
PUBLICATIONS & LEGAL NOTICE	14,231.39	55,000	234,000	234,000	234,000	0
RENTS & LEASES - BLDG & IMPRV	495,831.13	501,000	585,000	610,000	610,000	25,000
RENTS & LEASES - EQUIPMENT	2,042,783.89	2,166,000	2,886,000	3,076,000	3,076,000	190,000
SMALL TOOLS & MINOR EQUIPMENT	140,894.24	154,000	289,000	289,000	289,000	0
SPECIAL DEPARTMENTAL EXPENSE	10,202,872.42	42,943,000	47,330,000	71,116,000	71,116,000	23,786,000
TECHNICAL SERVICES	15,674,529.55	18,829,000	22,190,000	11,365,000	11,365,000	(10,825,000)
TELECOMMUNICATIONS	4,889,337.54	5,188,000	6,283,000	6,896,000	6,896,000	613,000
TRAINING	1,262,240.74	1,340,000	1,684,000	1,739,000	1,739,000	55,000
TRANSPORTATION AND TRAVEL	1,648,863.58	1,750,000	2,145,000	2,145,000	2,145,000	0
UTILITIES	1,983,326.23	2,101,000	3,849,000	3,849,000	3,849,000	0
TOTAL S & S	90,085,138.59	130,271,000	164,711,000	181,400,000	181,400,000	16,689,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	88,039.23	1,090,000	1,090,000	1,090,000	1,090,000	0
RET-OTHER LONG TERM DEBT	(28.80)	0	0	0	0	0
TAXES & ASSESSMENTS	0.00	700,000	700,000	700,000	700,000	0
TOTAL OTH CHARGES	88,010.43	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	270,293.80	160,000	160,000	30,000	30,000	(130,000)
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	1,015,000	1,015,000	1,000,000	1,000,000	(15,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	512,617.65	1,761,000	1,761,000	837,000	837,000	(924,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	11,011,529.81	22,372,000	22,372,000	9,863,000	9,863,000	(12,509,000)
ELECTRONIC EQUIPMENT	0.00	16,000	16,000	72,000	72,000	56,000

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
FOOD PREPARATION EQUIPMENT	11,711.01	0	0	0	0	0
MACHINERY EQUIPMENT	281,954.60	228,000	228,000	19,000	19,000	(209,000)
NON-MEDICAL LAB/TESTING EQUIP	0.00	0	0	42,000	42,000	42,000
TELECOMMUNICATIONS EQUIPMENT	864,253.50	850,000	850,000	1,357,000	1,357,000	507,000
VEHICLES & TRANSPORTATION EQUIPMENT	7,124,631.57	8,792,000	8,792,000	8,430,000	8,430,000	(362,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	20,076,991.94	35,194,000	35,194,000	21,650,000	21,650,000	(13,544,000)
TOTAL CAPITAL ASSETS	20,076,991.94	35,194,000	35,194,000	21,650,000	21,650,000	(13,544,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	1,481,000	0	0	(1,481,000)
GROSS TOTAL	\$ 556,459,729.99	\$ 645,829,000	\$ 727,830,000	\$ 753,220,000	\$ 753,220,000	\$ 25,390,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	\$ 8,396,000.00	\$ 600,000	\$ 600,000	\$ 0	\$ 0	(600,000)
TOTAL OBLIGATED FUND BAL	\$ 8,396,000.00	\$ 600,000	\$ 600,000	\$ 0	\$ 0	(600,000)
TOTAL FINANCING USES	\$ 564,855,729.99	\$ 646,429,000	\$ 728,430,000	\$ 753,220,000	\$ 753,220,000	\$ 24,790,000
 BUDGETED POSITIONS	 4,154.0	 4,153.0	 4,153.0	 4,153.0	 4,153.0	 0.0

Departmental Program Summary

1. Roads and Transportation Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	645,175,000	--	642,525,000	2,650,000	--
Unincorporated County Roads	436,685,000	--	436,685,000	--	--
Traffic Congestion Management	112,957,000	--	112,957,000	--	--
Street Lighting	42,375,000	--	42,375,000	--	--
Public Transit Services	30,695,000	--	30,695,000	--	--
Bikeways	19,813,000	--	19,813,000	--	--
Crossing Guard Services	2,650,000	--	--	2,650,000	--
Red Light Photo Enforcement	--	--	--	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	645,175,000	--	642,525,000	2,650,000	--

Unincorporated County Roads

Authority: Mandated program – California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Construct, operate, and maintain unincorporated County roadways and adjacent rights of way.

Traffic Congestion Management

Authority: Non-mandated, discretionary program.

Coordinate across jurisdictional boundaries of traffic signal synchronization and other Intelligent Transportation Systems.

Street Lighting

Authority: Non-mandated, discretionary program.

Administer the construction, operation, and maintenance of street lights in unincorporated County areas.

Public Transit Services

Authority: Non-mandated, discretionary program.

Provide public transit services to residents in unincorporated County areas.

Bikeways

Authority: Non-mandated, discretionary program.

Construct, operate, and maintain County bikeway facilities.

Crossing Guard Services

Authority: Non-mandated, discretionary program.

Provide crossing guard services, upon request, to elementary school-age pedestrians walking to and from school at intersections in unincorporated County areas that meet Board-accepted criteria.

Red Light Photo Enforcement

Authority: Non-mandated, discretionary program.

Administer the operation of traffic cameras at selected traffic signal controlled intersections for automated enforcement of the California Vehicle Code.

2. Stormwater Management Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	382,563,000	--	362,246,000	20,317,000	--
Flood Control	264,430,000	--	264,375,000	55,000	--
Stormwater and Urban Runoff Quality	40,477,000	--	20,215,000	20,262,000	--
Integrated Water Resource Planning	16,458,000	--	16,458,000	--	--
Water Conservation	61,198,000	--	61,198,000	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	382,563,000	--	362,246,000	20,317,000	--

Flood Control

Authority: Mandated program – California Water Code, Uncodified Acts, Act 4463.

Maintain, operate, and augment the countywide Flood Control District (FCD) system by capital construction to achieve the intended result.

Stormwater and Urban Runoff Quality

Authority: Mandated program – Federal Clean Water Act and California Water Code, Uncodified Acts, Act 4463.

Comply with the stormwater quality permit issued under the Clean Water Act by, among other things, sweeping streets, installing water quality improvement devices, implementing good housekeeping procedures at departmental field facilities, and conducting public outreach.

Integrated Water Resource Planning

Authority: Mandated program – California Water Code, Uncodified Acts, Act 4463.

Develop watershed multi-use studies, watershed management plans, river master plans, and project concepts through collaborative stakeholder processes that provide multiple benefits that include, but are not limited to, flood protection, water conservation, aesthetic enhancement, preservation of natural resources, and water quality enhancement.

Water Conservation

Authority: Mandated program – California Water Code, Uncodified Acts, Act 4463.

Construct, operate, and maintain water conservation facilities within the FCD.

3. Waterworks – County Waterworks Districts

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	191,458,000	--	191,458,000	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	191,458,000	--	191,458,000	--	--

Authority: Mandated program – California Water Code, Division 16.

Construct, operate, and maintain a water supply system and distribution facilities within the Waterworks Districts.

4. Environmental Programs Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	86,758,000	20,000	85,512,000	1,226,000	--
Solid Waste Management	74,169,000	--	74,169,000	--	--
Regulation of Industrial Waste and Underground Tanks	6,576,000	20,000	6,556,000	--	--
Environmental Defenders	1,040,000	--	1,040,000	--	--
Graffiti Abatement	4,973,000	--	3,747,000	1,226,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	86,758,000	20,000	85,512,000	1,226,000	--

Solid Waste Management

Authority: Mandated program – California Integrated Waste Management Act of 1989 (AB 939); and County Code Title 20, Division 4, Chapters 20.88-20.89.

Administer solid waste management activities to meet the solid waste disposal needs of County residents, conserve natural resources, and comply with State laws and regulations. These activities include solid waste collection, recycling, public education, household hazardous waste (HHW) collection, and disposal planning in and out-of-County landfill facilities.

Regulation of Industrial Waste and Underground Tanks

Authority: Mandated program – Code of Federal Regulations Title 40, Parts 280 and 403.8; California Health and Safety Code Division 7, Chapters 5.5 and 5.9 and Division 20, Chapter 6.7; and County Code Title 20, Division 2 and Title 11, Division 4.

Ensure proper handling of industrial waste in unincorporated County areas and the proper construction and monitoring of hazardous materials underground storage tanks in unincorporated County areas and 77 cities.

Environmental Defenders

Authority: Mandated program – National Pollutant Discharge Elimination System permit requirements under the Clean Water Act and AB 939.

Provide environmental education to elementary school students by way of school assemblies, student competitions, curriculum that meets State standards, and technical assistance, in compliance with requirements of the stormwater quality permit issued under the Clean Water Act. Also educate on recycling and waste reduction to assist in meeting AB 939 requirements.

Graffiti Abatement

Authority: Non-mandated, discretionary program.

Reduce the blight of graffiti through effective public educational programs and the swift removal of graffiti when it occurs.

5. Development and Building Services Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	67,751,000	60,000	54,636,000	13,055,000	--
Building Permits and Inspection	30,095,000	60,000	29,888,000	147,000	--
Land Development	11,503,000	--	10,767,000	736,000	--
Encroachment Permit Issuance and Inspection	13,432,000	--	13,432,000	--	--
Property Rehabilitation and Nuisance Abatement	12,721,000	--	549,000	12,172,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	67,751,000	60,000	54,636,000	13,055,000	--

Building Permits and Inspection

Authority: Mandated program – California Code of Regulations Title 24, Part 2, Volume 1, Section 101; County Code Titles 26-29; California Public Resources Code, Alquist-Priolo Earthquake Fault Zone Act Title 14, Division 2, Chapter 7.5, Seismic Hazards Mapping Act Title 14, Division 2, Chapter 7.8; and County Subdivision Code Title 21, Zoning Code Title 22, and Building Code Title 26.

Create a safe, habitable environment by assisting builders and design professionals in complying with County building laws.

Land Development

Authority: Mandated program – California Health and Safety Code Divisions 5 and 6; California Government Code Title 5, Division 2, Part 1 and Title 7, Division 2; California Code of Regulations Title 24, Part 2, Volume 1, Section 101; and County Code Titles 20 and 26. Subdivision Map Analysis program is mandated by the California State Subdivision Map Act and County Code Titles 21 and 22.

Review tentative maps, tract maps, parcel maps, and review and inspect subdivision improvement plans for compliance with State and local codes, standards, and policies to ensure the health and safety of County residents.

Encroachment Permit Issuance and Inspection

Authority: Mandated program – California Constitution Article XIX, and California Streets and Highways Code Section 2101.

Review plans, issue road and flood permits, and perform infrastructure inspections according to Code and standards to protect the health and safety of County residents.

Property Rehabilitation and Nuisance Abatement

Authority: Mandated program – California Health and Safety Code Division 13, Part 1.5 and County Code Titles 26-29.

Inspect property, upon request, to verify maintenance in accordance with County codes and cite substandard buildings, structures, and properties that are in violation of applicable codes and ordinances.

6. Sanitary Sewer Facilities – Consolidated Sewer Maintenance Districts

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	113,660,000	--	113,660,000	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	113,660,000	--	113,660,000	--	--

Authority: Mandated program – California Health and Safety Code Sections 4860-4927 and 5470-5474.10; and County Code Volume 5, Title 20, Division 3, Chapter 20.40.

Operate and maintain the sewer system facilities within the Consolidated Sewer Maintenance Districts.

7. Public Works Services to Cities and Agencies

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	43,078,000	--	42,610,000	468,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	43,078,000	--	42,610,000	468,000	--

Authority: Non-mandated, discretionary program.

Provide a wide variety of public works services to various cities, County departments, and other agencies.

8. Capital Building Projects

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	72,371,000	--	72,371,000	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	72,371,000	--	72,371,000	--	--

Authority: Non-mandated, discretionary program.

Perform design review, project management, and inspection of County-owned or leased buildings and facilities.

9. Airports

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	12,470,000	--	12,470,000	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	12,470,000	--	12,470,000	--	--

Authority: Non-mandated, discretionary program.

Operate and maintain the five County-owned airports: Brackett Field, Compton Woodley, El Monte, General William J. Fox Field, and Whiteman.

10. Internal Service Fund – Other

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	595,506,000	--	595,506,000	--	3,579.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	595,506,000	--	595,506,000	--	3,579.0

Authority: Non-mandated, discretionary program.

Allow for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each Public Works special fund and program along with other County departments. This fund is designed to simplify billings for services provided between the multiple funds and programs that finance Public Works operations.

11. Pre-County Improvements

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	364,000	--	5,000	359,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	364,000	--	5,000	359,000	--

Authority: Non-mandated, discretionary program.

Provide the engineering and administration required for needed public improvements requested by property owners in specified unincorporated County areas, potentially creating County improvement assessment districts. These assessment districts are established to enable property owners to have public improvements constructed that will directly benefit their properties.

12. Director-Approved Special Projects

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	235,000	--	--	235,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	235,000	--	--	235,000	--

Authority: Non-mandated, discretionary program.

Fund landslide investigations during storm seasons and other requests from the Board for emergency projects that are not eligible for financing with other Public Works Special Revenue Funds or Districts.

13. Non-Program Balance Sheet Accounts

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	18,018,000	--	18,018,000	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	18,018,000	--	18,018,000	--	--

Authority: Non-mandated, discretionary program.

Fund general reserves, obligated fund balance, and appropriation for contingency.

14. Landscape Maintenance

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	16,684,000	--	16,684,000	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	16,684,000	--	16,684,000	--	--

Authority: Non-mandated, discretionary program.

Provide maintenance for the landscaping on road medians, parkways, greenbelts, and other open space areas within the Landscape Maintenance Districts and the Recreation and Park Districts.

15. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	85,344,000	--	85,343,000	1,000	574.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	85,344,000	--	85,343,000	1,000	574.0

Authority: Non-mandated, discretionary program.

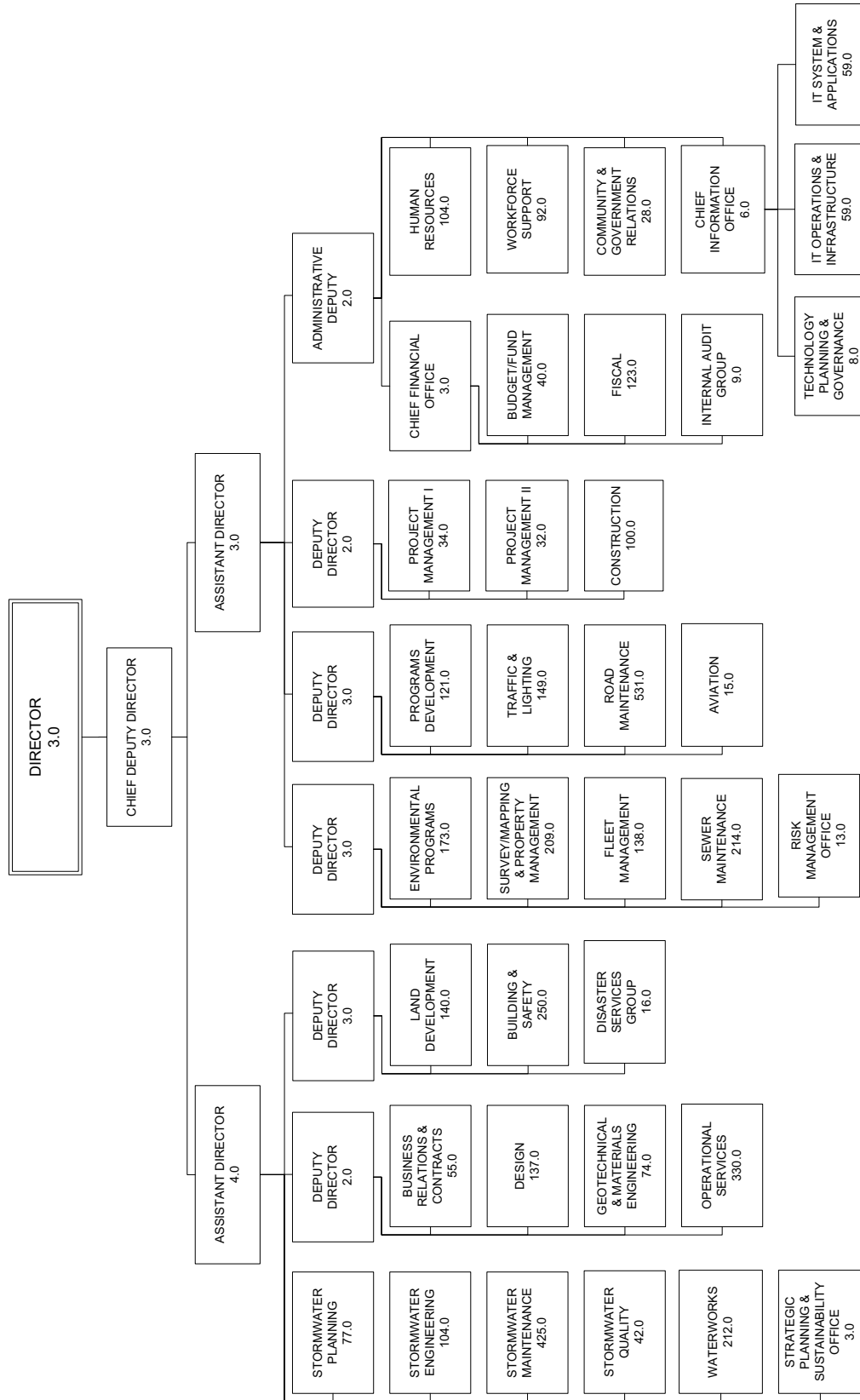
Provide administrative support and executive oversight to the operations of the Department. This program includes the Director and the Deputy Directors, internal auditing, financial management consisting of accounting, budgeting, and fund management activities; personnel/payroll, training and recruiting; emergency and disaster response and preparedness; public relations and internal and external communications; contract administration, coordination of legislative review, and records management; and information technology services. The costs of this program is distributed to all other Public Works programs as departmental overhead.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	2,331,435,000	80,000	2,293,044,000	38,311,000	4,153.0

DEPARTMENT OF PUBLIC WORKS

Mark Pestrella, Director

FY 2019-20 Recommended Budget Positions = 4,153.0



Regional Planning

Amy J. Bodek, Director

Regional Planning Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 8,900,584.79	\$ 8,985,000	\$ 8,397,000	\$ 8,761,000	\$ 8,909,000	\$ 512,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 25,652,523.33	\$ 26,931,000	\$ 28,582,000	\$ 30,565,000	\$ 29,618,000	\$ 1,036,000
SERVICES & SUPPLIES	5,497,616.80	5,869,000	5,869,000	6,535,000	4,625,000	(1,244,000)
OTHER CHARGES	23,300.08	155,000	155,000	92,000	92,000	(63,000)
CAPITAL ASSETS - EQUIPMENT	23,246.86	24,000	24,000	0	0	(24,000)
GROSS TOTAL	\$ 31,196,687.07	\$ 32,979,000	\$ 34,630,000	\$ 37,192,000	\$ 34,335,000	\$ (295,000)
INTRAFUND TRANSFERS	(402,481.64)	(142,000)	(63,000)	(52,000)	(52,000)	11,000
NET TOTAL	\$ 30,794,205.43	\$ 32,837,000	\$ 34,567,000	\$ 37,140,000	\$ 34,283,000	\$ (284,000)
NET COUNTY COST	\$ 21,893,620.64	\$ 23,852,000	\$ 26,170,000	\$ 28,379,000	\$ 25,374,000	\$ (796,000)
BUDGETED POSITIONS	201.0	204.0	204.0	213.0	207.0	3.0
FUND						
GENERAL FUND						
FUNCTION						
PUBLIC PROTECTION						
ACTIVITY						
OTHER PROTECTION						

Mission Statement

To plan and help shape the development of safe, healthy, equitable, and sustainable communities while respecting individual rights and protecting the natural environment through excellent public service provided in the unincorporated areas of the County.

2019-20 Budget Message

The 2019-20 Recommended Budget provides resources for core mission activities including public counseling services at the downtown headquarters and eight field offices, case processing, community planning and outreach, and zoning enforcement. It provides support to the Regional Planning Commission, Hearing Officer, and other advisory committees such as the Environmental Review Board and the Significant Ecological Area Technical Advisory Committee. It also supports specifically funded programs, including the East San Gabriel Valley Area Plan, Santa Monica Mountains (SMM) North Area Plan and Community Standards District (CSD), Antelope Valley CSD, Slauson Station Transportation Oriented Communities, Housing Element Update, and the Oil and Gas Strike Team Project.

The 2019-20 Recommended Budget reflects a \$0.8 million NCC decrease primarily attributable to an adjustment to remove prior-year funding that was provided on a one-time basis for consultant services for various initiatives and associated revenue, partially offset by Board-approved increases in salaries and health insurance subsidies.

Critical/Strategic Planning Initiatives

The Department continues to implement its strategic plan while supporting the County's Strategic Plan, which includes the following initiatives:

- Supporting County initiatives related to sustainability, homelessness, affordable housing, equity development, environmental justice, and other Board priorities;
- Providing efficient code enforcement of discretionary permits, zoning, and subdivision regulations in unincorporated areas by deploying innovative IT solutions;
- Enhancing public service through improved permitting processes and databases, web-based case filing capability, electronic transactions, and GIS-based land use and zoning information;

- Building stronger and healthier communities through enhanced local planning services, more online data sharing, and creative public outreach programs; and
- Securing Regional Planning Commission and Board approval of critical land use plans and zoning standards for the unincorporated areas.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	34,630,000	63,000	8,397,000	26,170,000	204.0
<i>New/Expanded Programs</i>					
1. Current Planning: Reflects the addition of 2.0 Senior Typist Clerk positions for the Santa Clarita and Southwest field offices and 1.0 Cashier position for the Land Development counter. These adjustments are fully offset by increases in permit revenue.	148,000	--	148,000	--	3.0
<i>Other Changes</i>					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	537,000	--	22,000	515,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	235,000	--	10,000	225,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	85,000	--	--	85,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, and bilingual bonus based on historical experience.	36,000	--	--	36,000	--
5. Budget Realignment: Reflects the realignment of non-centrally funded employee benefits, services and supplies, other charges, intrafund transfers, and various revenues based on historical information.	370,000	(11,000)	502,000	(121,000)	--
6. One-Time Funding: Reflects the elimination of one-time funding for the Voice-over Internet Protocol (VoIP) Call Center Replacement Project (\$225,000), Oil and Gas Consultant (\$410,000), County Counsel litigation services (\$200,000), Centennial Project legal fees (\$400,000), Santa Clarita field office remodel (\$100,000), Wireless Communication Facilities Ordinance (\$150,000), and UUT carryover for code enforcement (\$51,000).	(1,706,000)	--	(170,000)	(1,536,000)	--
Total Changes	(295,000)	(11,000)	512,000	(796,000)	3.0
2019-20 Recommended Budget	34,335,000	52,000	8,909,000	25,374,000	207.0

Critical and Unmet Needs

The Department's critical and unmet needs include additional ongoing funding for embedded County Counsel legal services and new positions for contracts management, budget and accounting services, cashiering, case intake, case processing, and code enforcement. It also includes requests for one-time consultant services to prepare environmental impact reports for housing ordinances, Slauson Station Area Transportation Oriented Communities Specific Plan California Environmental Quality Act (CEQA) documents, Equity Indicators Tool, Green Zones Program, Historic Preservation Program, Mills Act Program, and East San Gabriel Valley Area Plan.

REGIONAL PLANNING BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ (183,221.01)	\$ 111,000	\$ 9,000	\$ 109,000	\$ 109,000	\$ 100,000
COMMUNITY DEVELOPMENT COMMISSION	252,791.09	243,000	243,000	243,000	243,000	0
COURT FEES & COSTS	398.36	0	0	0	0	0
FORFEITURES & PENALTIES	30,000.00	100,000	0	50,000	50,000	50,000
LEGAL SERVICES	0.00	0	1,000	0	0	(1,000)
MISCELLANEOUS	65,468.99	47,000	145,000	45,000	45,000	(100,000)
OTHER GOVERNMENTAL AGENCIES	145,963.62	25,000	0	0	0	0
PLANNING & ENGINEERING SERVICES	2,201,494.91	2,137,000	1,805,000	2,151,000	2,151,000	346,000
SETTLEMENTS	37,499.38	120,000	5,000	40,000	40,000	35,000
STATE - OTHER	17,486.10	211,000	170,000	0	0	(170,000)
ZONING PERMITS	6,332,703.35	5,991,000	6,019,000	6,123,000	6,271,000	252,000
TOTAL REVENUE	\$ 8,900,584.79	\$ 8,985,000	\$ 8,397,000	\$ 8,761,000	\$ 8,909,000	\$ 512,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 16,460,607.83	\$ 17,194,000	\$ 18,721,000	\$ 19,682,000	\$ 19,128,000	\$ 407,000
CAFETERIA BENEFIT PLANS	3,303,408.85	3,403,000	3,511,000	3,761,000	3,549,000	38,000
COUNTY EMPLOYEE RETIREMENT	2,985,140.05	3,164,000	3,250,000	3,617,000	3,486,000	236,000
DENTAL INSURANCE	67,144.42	72,000	66,000	66,000	66,000	0
DEPENDENT CARE SPENDING ACCOUNTS	28,624.00	19,000	19,000	19,000	19,000	0
DISABILITY BENEFITS	146,597.62	121,000	118,000	119,000	119,000	1,000
FICA (OASDI)	244,444.10	251,000	237,000	252,000	242,000	5,000
HEALTH INSURANCE	257,367.05	330,000	278,000	368,000	368,000	90,000
LIFE INSURANCE	44,792.67	32,000	32,000	33,000	33,000	1,000
OTHER EMPLOYEE BENEFITS	8,175.00	7,000	0	7,000	7,000	7,000
RETIREE HEALTH INSURANCE	1,348,529.00	1,544,000	1,557,000	1,766,000	1,765,000	208,000
SAVINGS PLAN	101,853.04	122,000	120,000	134,000	123,000	3,000
THRIFT PLAN (HORIZONS)	494,232.65	512,000	507,000	545,000	517,000	10,000
UNEMPLOYMENT INSURANCE	4,515.00	5,000	11,000	5,000	5,000	(6,000)
WORKERS' COMPENSATION	157,092.05	155,000	155,000	191,000	191,000	36,000
TOTAL S & E B	25,652,523.33	26,931,000	28,582,000	30,565,000	29,618,000	1,036,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	644,899.36	569,000	434,000	594,000	594,000	160,000
CLOTHING & PERSONAL SUPPLIES	9,705.71	11,000	6,000	10,000	10,000	4,000
COMMUNICATIONS	105,789.17	76,000	100,000	76,000	76,000	(24,000)
COMPUTING-MAINFRAME	44,560.62	36,000	7,000	36,000	36,000	29,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	324,548.47	257,000	274,000	343,000	343,000	69,000
COMPUTING-PERSONAL	222,564.05	138,000	160,000	247,000	247,000	87,000
HOUSEHOLD EXPENSE	1,110.49	2,000	3,000	2,000	2,000	(1,000)
INFORMATION TECHNOLOGY SERVICES	13,724.00	45,000	45,000	14,000	14,000	(31,000)
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	424,114.46	435,000	406,000	418,000	418,000	12,000
MAINTENANCE - EQUIPMENT	1,200.00	4,000	1,000	4,000	4,000	3,000
MEDICAL DENTAL & LAB SUPPLIES	2,502.65	0	1,000	0	0	(1,000)

REGIONAL PLANNING BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	400.00	1,000	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	111,512.63	24,000	22,000	22,000	22,000	0
OFFICE EXPENSE	129,221.38	94,000	167,000	103,000	103,000	(64,000)
PROFESSIONAL SERVICES	1,974,237.57	2,515,000	2,519,000	2,981,000	1,071,000	(1,448,000)
PUBLICATIONS & LEGAL NOTICE	189,437.13	178,000	178,000	178,000	178,000	0
RENTS & LEASES - BLDG & IMPRV	40,618.16	27,000	38,000	27,000	27,000	(11,000)
RENTS & LEASES - EQUIPMENT	77,943.74	0	72,000	68,000	68,000	(4,000)
SMALL TOOLS & MINOR EQUIPMENT	5,243.64	5,000	0	4,000	4,000	4,000
SPECIAL DEPARTMENTAL EXPENSE	35,362.07	34,000	33,000	44,000	44,000	11,000
TECHNICAL SERVICES	267,222.60	197,000	214,000	233,000	233,000	19,000
TELECOMMUNICATIONS	320,484.16	525,000	495,000	351,000	351,000	(144,000)
TRAINING	49,078.19	42,000	42,000	100,000	100,000	58,000
TRANSPORTATION AND TRAVEL	186,100.82	203,000	200,000	203,000	203,000	3,000
UTILITIES	316,035.73	450,000	450,000	475,000	475,000	25,000
TOTAL S & S	5,497,616.80	5,869,000	5,869,000	6,535,000	4,625,000	(1,244,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	7,850.08	131,000	131,000	48,000	48,000	(83,000)
RET-OTHER LONG TERM DEBT	15,450.00	23,000	23,000	43,000	43,000	20,000
TAXES & ASSESSMENTS	0.00	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	23,300.08	155,000	155,000	92,000	92,000	(63,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	23,246.86	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	24,000	24,000	0	0	(24,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	23,246.86	24,000	24,000	0	0	(24,000)
TOTAL CAPITAL ASSETS	23,246.86	24,000	24,000	0	0	(24,000)
GROSS TOTAL	\$ 31,196,687.07	\$ 32,979,000	\$ 34,630,000	\$ 37,192,000	\$ 34,335,000	\$ (295,000)
INTRAFUND TRANSFERS	(402,481.64)	(142,000)	(63,000)	(52,000)	(52,000)	11,000
NET TOTAL	\$ 30,794,205.43	\$ 32,837,000	\$ 34,567,000	\$ 37,140,000	\$ 34,283,000	\$ (284,000)
NET COUNTY COST	\$ 21,893,620.64	\$ 23,852,000	\$ 26,170,000	\$ 28,379,000	\$ 25,374,000	\$ (796,000)
 BUDGETED POSITIONS	 201.0	 204.0	 204.0	 213.0	 207.0	 3.0

Departmental Program Summary

1. Current Planning

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	12,530,000	30,000	8,162,000	4,338,000	78.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	12,530,000	30,000	8,162,000	4,338,000	78.0

Authority: Mandated program with discretionary service level – California Government Code Sections 65090-65092, 65094-65096, 65103, 65450-65456, 65804, 65854-65857, 65860, 65865, 65867, 65870-65875, 65893-65899, 65900-65909.5, 65913, 65920, 65940, 65943, 65945, 65950, 65952, 65960-65964, 66000-66008, 66411-66412, 66425-66431, 66433-66443, 66444-66451, 66451.10-66451.24, 66452-66452.23, 66453-66455.9, 66456-66462.5, 66463-66463.5, 66464-66468.2, 66469-66472.1, 66473-66474.10, 66499.35-66499.36, and California Public Resources Code Sections 15020-15387, 21000-21189.3.

Implement zoning regulations adopted by the County pursuant to State and federal legislation. Zoning regulations are the mechanism by which the County's General Plan is carried forth and are embodied in Title 22 of the County Code. Zoning of land and development standards constitute the County's use of its governing authority to ensure the proper distribution of land uses for the protection of the public's health, safety, and welfare. Due to their unique characteristics, certain land uses require discretionary permitting that is accomplished through the filing of various types of zoning and planning applications. These discretionary actions include changes to the General Plan and zoning, in addition to implementation of subdivision regulations adopted by the County pursuant to State and federal legislation. Subdivision regulations are embodied in Title 21 of the County Code, and regulate the creation of lots or units for sale, lease, or financing purposes.

2. Advance Planning

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	5,742,000	--	220,000	5,522,000	32.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	5,742,000	--	220,000	5,522,000	32.0

Authority: Mandated program with discretionary service level – California Government Code Sections 65088-65089, 65103, 65302, 65350 - 65357, 65400, 65402, 65581, 65588-65589, 65654 - 65857, and 65860; California Health and Safety Code Section 44244; California Public Resources Code Chapter 7.8, 30500, 30511, 30513, 30519.5, and 4000; California Public Utilities Code 21670.2; and California Revenue and Taxation Code 2227.

Prepare and implement a long-range countywide General Plan for the unincorporated area of the County and develop a more detailed area, coastal, and community plans for certain unincorporated areas. To implement these plans, the Zoning Ordinance (Title 22 of the County Code) must be amended, and Community Standards Districts and zoning studies need to be prepared. Periodic reports are prepared for the Board on a variety of land use planning issues. Citizens' participation is an important part of the program and is accomplished through a variety of community outreach events including public workshops, town council meetings, and public hearings.

3. Land Use Regulation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,067,000	--	491,000	7,576,000	50.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,067,000	--	491,000	7,576,000	50.0

Authority: Mandated program with discretionary service level – California Government Code Sections 54988, 65103 (b)(d), 65402, 65800, 65850; and California Public Resources Code Division 20 (California Coast Act).

Correct zoning code violations in County unincorporated communities and eliminate blight to improve the quality of life. Code enforcement is accomplished by conducting complaint-based code inspections and enforcing land development, zoning, and subdivision regulations in the unincorporated County areas in accordance with County and State regulations and statutes. Zoning enforcement staff respond to zoning complaints and address code violations on many different fronts including conducting conditional use permit checks, referring unresolved code violations to the District Attorney and County Counsel, using noncompliance fees and administrative fines to encourage compliance, and participating on multi-agency Nuisance Abatement Teams (NAT).

4. Information and Fiscal Services

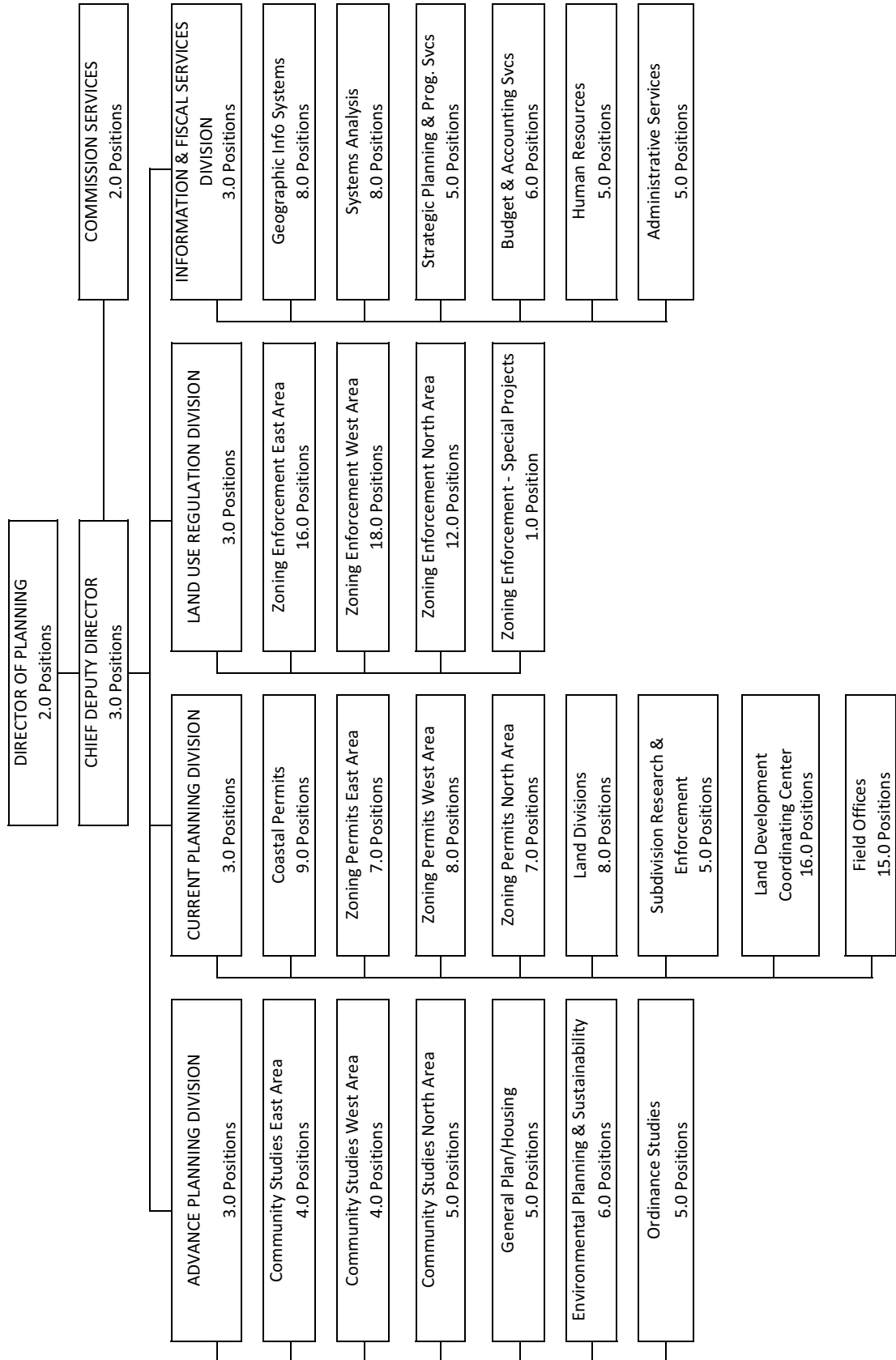
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,996,000	22,000	36,000	7,938,000	47.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	7,996,000	22,000	36,000	7,938,000	47.0

Authority: Non-mandated, discretionary program.

Support all departmental programs by providing policy guidance resulting in effective risk management and fiscal controls. This program focuses on the management of human resources, information technology, fiscal services, and administrative services. These areas include, but are not limited to, the departmental budgeting process, emergency management, strategic planning, contracting and monitoring, personnel management, and administrative control mechanisms consistent with the County Fiscal Manual. In addition, computer systems and GIS databases are developed and maintained in support of departmental planning operations and public access.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	34,335,000	52,000	8,909,000	25,374,000	207.0

DEPARTMENT OF REGIONAL PLANNING
AMY BODEK, DIRECTOR OF PLANNING
FY 2019-20 Recommended Budget Positions = 207.0



Registrar-Recorder/County Clerk

Dean C. Logan, Registrar-Recorder/County Clerk

Registrar-Recorder/County Clerk Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 69,642,434.36	\$ 92,409,000	\$ 84,781,000	\$ 158,586,000	\$ 69,542,000	\$ (15,239,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 94,633,227.67	\$ 101,607,000	\$ 94,273,000	\$ 101,639,000	\$ 100,053,000	\$ 5,780,000
SERVICES & SUPPLIES	58,190,559.37	101,003,000	93,642,000	145,941,000	52,628,000	(41,014,000)
OTHER CHARGES	1,298,541.75	1,367,000	1,368,000	1,261,000	1,097,000	(271,000)
CAPITAL ASSETS - EQUIPMENT	129,324.68	36,655,000	37,513,000	131,149,000	184,000	(37,329,000)
OTHER FINANCING USES	0.00	0	0	87,000	87,000	87,000
GROSS TOTAL	\$ 154,251,653.47	\$ 240,632,000	\$ 226,796,000	\$ 380,077,000	\$ 154,049,000	\$ (72,747,000)
INTRAFUND TRANSFERS	(121,457.86)	(158,000)	(6,000)	(6,000)	(6,000)	0
NET TOTAL	\$ 154,130,195.61	\$ 240,474,000	\$ 226,790,000	\$ 380,071,000	\$ 154,043,000	\$ (72,747,000)
NET COUNTY COST	\$ 84,487,761.25	\$ 148,065,000	\$ 142,009,000	\$ 221,485,000	\$ 84,501,000	\$ (57,508,000)
 BUDGETED POSITIONS	 1,075.0	 1,075.0	 1,075.0	 1,074.0	 1,071.0	 (4.0)

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
ELECTIONS

Mission Statement

Serving the County by providing essential records management and election services in a fair, accessible, and transparent manner.

2019-20 Budget Message

The 2019-20 Recommended Budget includes resources necessary to maintain Recorder/County Clerk operations and conduct the November 2019 Local and Municipal elections. The budget also includes funding to stabilize Recorder fee collections and core operations, as well as for programs that promote efficiency.

The 2019-20 Recommended Budget reflects a \$57.5 million NCC decrease primarily due to the deletion of prior-year funding provided on a one-time basis, partially offset by an ongoing increase in recorder fees and Board-approved increases in salaries and health insurance subsidies. The Registrar-Recorder/County Clerk (RR/CC) will continue to absorb the high cost of unscheduled special elections and expects to have conducted four unscheduled special elections by the end of FY 2018-19.

Critical/Strategic Planning Initiatives

The Department's strategic plan initiatives support continued efforts to implement automated and enhanced processes to improve public services and employee workforce performance in the elections, voter registration, and Recorder/County Clerk services. As such, the Department will:

- Transition into the Voting Solutions for All People (VSAP) voting system which consists of development and manufacturing, voting system certification, vote center location identification and assessment, infrastructure and operational readiness, voter education and outreach, and system implementation;
- Develop, modernize, and implement the best solution for a highly secure, scalable, and robust network infrastructure with technical support for vote centers throughout the County;
- Implement a paperless, automated Campaign Finance Reporting solution to provide modern, accessible, and usable campaign finance tools for both campaign filers and County administrators;

- Expand and enhance the Chat Bot Project to reduce reliance on call center operators and customer wait time. The RR/CC received Quality and Productivity Commission (QPC) funding for this project;
- Implement additional features to the Business Filing and Registration System to allow customers to electronically request Fictitious Business Name (FBN) filing from any device and make payments online, reducing the need for customers to visit RR/CC offices;
- Continue expanding electronic recording processes to a greater customer base;
- Continue to utilize with SharePoint Online to migrate business processes onto the SharePoint Online platform to enhance project productivity, departmental communications, and document organization; and
- Continue efforts to establish a Records Management and Archives (RMA) program to support all County departments by creating a records management and archives policy, applying archival storage and preservation standards, operating a trusted system certification program, and launching the County's first archive web presence and inventory departmental archival collections.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	226,796,000	6,000	84,781,000	142,009,000	1075.0
Critical Issues					
1. Recorder Fee Revenue: Reflects a reduction in recorder fees collected based on anticipated trends.	--	--	(7,690,000)	7,690,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	5,797,000	--	--	5,797,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	656,000	--	--	656,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	566,000	--	--	566,000	--
4. Unavoidable Costs: Reflects a projected net change in long-term disability based on historical experience, fully offset by a decrease in services and supplies.	--	--	--	--	--
5. Election Cycle Changes: Reflects a decrease in appropriation and revenue based on expected elections in FY 2019-20.	(6,855,000)	--	(6,855,000)	--	--
6. Recorder Programs: Reflects a net decrease in recorder related costs and associated revenue.	(757,000)	--	(757,000)	--	--
7. Information Technology (IT) Bureau: Reflects the addition of 1.0 Database Administrator and 1.0 Application Developer II positions to address IT staffing deficits, fully offset by the deletion of 3.0 vacant positions.	--	--	--	--	(1.0)
8. Miscellaneous Adjustments: Reflects appropriation and revenue adjustments to realign various program and departmental operating costs.	(311,000)	--	(311,000)	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
9. Other Salaries and Employee Benefits: Reflects 2.0 Board-approved reclassifications and the conversion of 52.0 "Hourly as needed" to "Hourly recurrent" positions, fully offset by a decrease in services and supplies.	--	--	--	--	--
10. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for VSAP (\$61.1 million), recorder fee revenue shortfall (\$9.8 million), and special elections (\$1.3 million).	(71,843,000)	--	374,000	(72,217,000)	(3.0)
Total Changes	(72,747,000)	0	(15,239,000)	(57,508,000)	(4.0)
2019-20 Recommended Budget	154,049,000	6,000	69,542,000	84,501,000	1071.0

Critical and Unmet Needs

The Department's unmet needs primarily include additional funding for: 1) VSAP voting system development and manufacturing, voting system certification, vote center location identification and assessment, infrastructure and operational readiness, voter education and outreach, and system implementation (\$129.1 million); and 2) replacement of the voter registration database (\$7.8 million).

REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 656,814.82	\$ 932,000	\$ 932,000	\$ 932,000	\$ 932,000	\$ 0
CONTRACT CITIES SELF INSURANCE	69,401.98	0	0	0	0	0
ELECTION SERVICES	7,559,268.37	25,437,000	13,307,000	12,368,000	8,868,000	(4,439,000)
FEDERAL - OTHER	2,302,024.23	2,310,000	7,000,000	7,000,000	4,584,000	(2,416,000)
MISCELLANEOUS	697,222.25	592,000	587,000	587,000	587,000	0
OTHER LICENSES & PERMITS	2,079,831.00	2,350,000	2,350,000	2,350,000	2,350,000	0
OTHER SALES	1,405,488.57	16,000	32,000	22,000	22,000	(10,000)
RECORDING FEES	39,565,552.66	39,416,000	39,416,000	39,330,000	39,330,000	(86,000)
SALE OF CAPITAL ASSETS	5,185.85	2,000	2,000	2,000	2,000	0
STATE - OTHER	250,000.00	0	0	0	0	0
STATE - PROP 41 - VOTING MODERIZATION ACT	0.00	9,400,000	9,400,000	39,600,000	0	(9,400,000)
STATE - SB 90 MANDATED COSTS	487,282.93	610,000	610,000	43,923,000	395,000	(215,000)
TRANSFERS IN	14,564,361.70	11,344,000	11,145,000	12,472,000	12,472,000	1,327,000
TOTAL REVENUE	\$ 69,642,434.36	\$ 92,409,000	\$ 84,781,000	\$ 158,586,000	\$ 69,542,000	\$ (15,239,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 56,363,287.14	\$ 61,658,000	\$ 55,144,000	\$ 57,676,000	\$ 56,099,000	\$ 955,000
CAFETERIA BENEFIT PLANS	14,440,973.83	14,402,000	14,226,000	15,800,000	15,826,000	1,600,000
COUNTY EMPLOYEE RETIREMENT	8,748,514.60	9,355,000	9,305,000	9,995,000	9,989,000	684,000
DENTAL INSURANCE	303,047.26	308,000	276,000	276,000	276,000	0
DEPENDENT CARE SPENDING ACCOUNTS	111,523.43	110,000	109,000	109,000	109,000	0
DISABILITY BENEFITS	581,549.10	365,000	374,000	347,000	347,000	(27,000)
FICA (OASDI)	803,448.98	803,000	646,000	847,000	844,000	198,000
HEALTH INSURANCE	1,649,819.36	2,582,000	1,542,000	2,733,000	2,707,000	1,165,000
LIFE INSURANCE	98,207.91	64,000	53,000	55,000	55,000	2,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	6,179,095.00	7,085,000	7,080,000	8,085,000	8,085,000	1,005,000
SAVINGS PLAN	354,012.55	345,000	267,000	290,000	290,000	23,000
THRIFT PLAN (HORIZONS)	1,303,294.98	1,330,000	1,217,000	1,285,000	1,285,000	68,000
UNEMPLOYMENT INSURANCE	1,288,934.00	947,000	1,601,000	1,601,000	1,601,000	0
WORKERS' COMPENSATION	2,408,119.53	2,253,000	2,426,000	2,533,000	2,533,000	107,000
TOTAL S & E B	94,633,227.67	101,607,000	94,273,000	101,639,000	100,053,000	5,780,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,395,207.94	1,856,000	1,797,000	1,811,000	1,811,000	14,000
CLOTHING & PERSONAL SUPPLIES	1,089.08	0	0	0	0	0
COMMUNICATIONS	73,000.00	106,000	102,000	90,000	90,000	(12,000)
COMPUTING-MAINFRAME	115,615.00	297,000	271,000	233,000	233,000	(38,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,674,669.85	3,970,000	3,811,000	4,759,000	4,759,000	948,000
COMPUTING-PERSONAL	687,863.68	1,046,000	1,030,000	1,048,000	1,048,000	18,000
HOUSEHOLD EXPENSE	31,177.04	26,000	21,000	24,000	24,000	3,000
INFORMATION TECHNOLOGY SERVICES	1,847,246.00	1,489,000	1,870,000	1,490,000	1,490,000	(380,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	0	360,000	88,000	88,000	(272,000)
INSURANCE	187,516.93	103,000	103,000	338,000	338,000	235,000

REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - BUILDINGS & IMPRV	2,082,397.65	2,620,000	2,989,000	1,780,000	1,780,000	(1,209,000)
MAINTENANCE - EQUIPMENT	671,343.75	660,000	696,000	677,000	677,000	(19,000)
MEDICAL DENTAL & LAB SUPPLIES	239.12	2,000	4,000	2,000	2,000	(2,000)
MEMBERSHIPS	8,560.00	8,000	8,000	8,000	8,000	0
MISCELLANEOUS EXPENSE	(321,998.78)	(86,000)	21,000	21,000	21,000	0
OFFICE EXPENSE	3,988,242.56	5,645,000	4,478,000	3,791,000	3,791,000	(687,000)
PROFESSIONAL SERVICES	825,600.32	2,242,000	2,242,000	1,175,000	900,000	(1,342,000)
PUBLICATIONS & LEGAL NOTICE	1,829.33	2,000	2,000	3,000	3,000	1,000
RENTS & LEASES - BLDG & IMPRV	329,354.08	343,000	379,000	448,000	448,000	69,000
RENTS & LEASES - EQUIPMENT	342,358.61	263,000	229,000	268,000	268,000	39,000
SMALL TOOLS & MINOR EQUIPMENT	2,561.25	2,000	1,000	1,000	1,000	0
SPECIAL DEPARTMENTAL EXPENSE	35,081,443.33	71,417,000	64,418,000	119,192,000	26,254,000	(38,164,000)
TECHNICAL SERVICES	4,434,390.77	4,613,000	4,671,000	4,316,000	4,316,000	(355,000)
TELECOMMUNICATIONS	2,265,192.56	2,780,000	2,570,000	2,842,000	2,842,000	272,000
TRAINING	96,531.90	128,000	128,000	70,000	70,000	(58,000)
TRANSPORTATION AND TRAVEL	308,197.86	293,000	263,000	362,000	262,000	(1,000)
UTILITIES	1,060,929.54	1,178,000	1,178,000	1,104,000	1,104,000	(74,000)
TOTAL S & S	58,190,559.37	101,003,000	93,642,000	145,941,000	52,628,000	(41,014,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	320,920.53	231,000	231,000	125,000	125,000	(106,000)
RET-OTHER LONG TERM DEBT	977,278.99	1,136,000	1,137,000	1,136,000	972,000	(165,000)
TAXES & ASSESSMENTS	342.23	0	0	0	0	0
TOTAL OTH CHARGES	1,298,541.75	1,367,000	1,368,000	1,261,000	1,097,000	(271,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	35,435,000	37,472,000	130,965,000	0	(37,472,000)
DATA HANDLING EQUIPMENT	0.00	110,000	41,000	162,000	162,000	121,000
ELECTRONIC EQUIPMENT	12,318.75	1,110,000	0	22,000	22,000	22,000
VEHICLES & TRANSPORTATION EQUIPMENT	117,005.93	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	129,324.68	36,655,000	37,513,000	131,149,000	184,000	(37,329,000)
TOTAL CAPITAL ASSETS	129,324.68	36,655,000	37,513,000	131,149,000	184,000	(37,329,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	0	0	87,000	87,000	87,000
TOTAL OTH FIN USES	0.00	0	0	87,000	87,000	87,000
GROSS TOTAL	\$ 154,251,653.47	\$ 240,632,000	\$ 226,796,000	\$ 380,077,000	\$ 154,049,000	\$ (72,747,000)
INTRAFUND TRANSFERS	(121,457.86)	(158,000)	(6,000)	(6,000)	(6,000)	0
NET TOTAL	\$ 154,130,195.61	\$ 240,474,000	\$ 226,790,000	\$ 380,071,000	\$ 154,043,000	\$ (72,747,000)
NET COUNTY COST	\$ 84,487,761.25	\$ 148,065,000	\$ 142,009,000	\$ 221,485,000	\$ 84,501,000	\$ (57,508,000)
BUDGETED POSITIONS	1,075.0	1,075.0	1,075.0	1,074.0	1,071.0	(4.0)

Departmental Program Summary

1. Elections

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	52,577,000	--	17,625,000	34,952,000	235.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	52,577,000	--	17,625,000	34,952,000	235.0

Authority: Mandated program – United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and County Charter Article IV, Section 14.

Fulfills the legal role of the RR/CC as the principal election officer by conducting federal, State, local, and special elections. Functions include election program planning and development, precincting, ballot preparation, signature verification, vote by mail (absentee voting), tally and canvass, pollworker services, and candidate services. Through these functions, the program provides voters with convenient access to election information; verifies signatures on initiative, referendum, candidate nominations, petitions, absentee, and provisional ballots; mails and processes vote by mail requests; tallies and canvasses ballots within legal deadlines; issues appropriate legal documents to candidates and provides instructions on how to access candidate information; ensures that eligible voters are assigned to correct precincts; trains pollworkers; and distributes voting instructions and materials at each voting precinct.

2. Voter Registration, Education, and Outreach

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	12,780,000	--	2,812,000	9,968,000	139.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	12,780,000	--	2,812,000	9,968,000	139.0

Authority: Mandated program – United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and the County Charter Article IV, Section 14.

Fulfills the legal role of the RR/CC as the principal voter registration official by promoting voter registration; maintaining voter registration files; providing public access to the registration records for the County; and verifying petition, nomination, and vote by mail signatures. This program ensures that eligible County residents have access to information and locations to obtain voter registration materials; educates voters, including those with specific needs, about registration and the voting process; and fosters partnerships with advocacy and community-based organizations to maximize resources and the dissemination of election process information. This program oversees various committees such as the Community Voter Outreach Committee and other action-oriented subcommittees; analyzes precinct statistical data including demographic data; and recruits and establishes permanent voter outreach distribution sites.

3. Recorder/County Clerk Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	43,443,000	6,000	43,437,000	--	422.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	43,443,000	6,000	43,437,000	--	422.0

Authority: Mandated program – California Government Code Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

Meets the legal requirement of the RR/CC as the principal recording officer by recording documents, maintaining birth, death and marriage records, issuing marriage licenses, issuing real estate records, filing fictitious business names and notary bonds, and collecting documentary transfer tax for the County General Fund.

4. Technical Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	17,509,000	--	2,193,000	15,316,000	87.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	17,509,000	--	2,193,000	15,316,000	87.0

Authority: Mandated program with discretionary service level. Elections: Mandated program – United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5, California Government Code Section 26802; and County Charter Article IV, Section 14. Recorder: Mandated program – California Government Code Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

Designs and maintains the infrastructure for connectivity of personal computers within the Department; maintains the Department's website; maintains the Voter Information Management System database; maintains computer systems used in candidate filing, ballot layout, tally, and reporting election results; maintains and supports changes in jurisdictional boundaries at the precinct level; maintains precinct information; produces political district boundaries maps; supports all Recorder/County Clerk business functions through computer systems technology; and provides departmentwide data security and printing services.

5. Administration

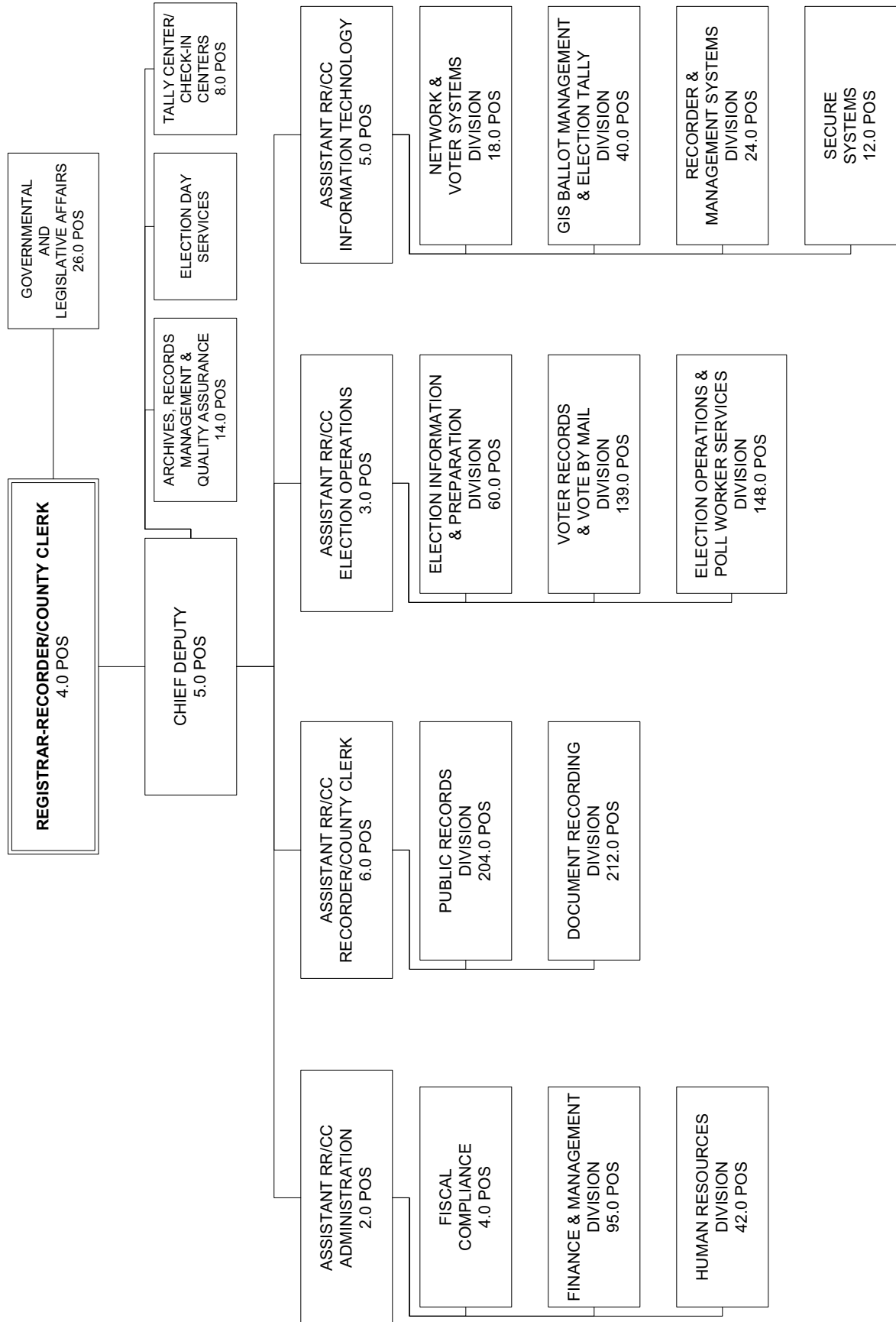
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	27,740,000	--	3,475,000	24,265,000	188.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	27,740,000	--	3,475,000	24,265,000	188.0

Authority: Non-mandated, discretionary program.

Supports the RR/CC through management of fiscal and purchasing services, human resources, facility management coordination, legislative analysis and review, media interaction and community relations, Lean Six Sigma training, and the County Records Retention Program. This program allocates departmental funding to provide services within financial constraints; adheres to procurement and contracting policies, programs, and procedures; maintains efficient budget monitoring, accounting, and recordkeeping; provides human resources-related services and activities to all departmental employees; coordinates facility management; ensures compliance with County policies; provides timely and reliable information to the media and general public; ensures quality assurance and operational efficiencies; and coordinates the County Records Retention Program.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	154,049,000	6,000	69,542,000	84,501,000	1,071.0

REGISTRAR-RECORDER/COUNTY CLERK
Dean C. Logan, Registrar-Recorder/County Clerk
FY 2019-20 Recommended Budget Positions = 1,071.0



Rent Expense

Rent Expense Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 39,854,313.70	\$ 39,492,000	\$ 39,492,000	\$ 38,330,000	\$ 38,330,000	\$ (1,162,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 205,150,541.01	\$ 217,549,000	\$ 238,153,000	\$ 230,270,000	\$ 230,270,000	\$ (7,883,000)
S & S EXPENDITURE DISTRIBUTION	(191,026,601.78)	(200,188,000)	(215,868,000)	(215,998,000)	(215,998,000)	(130,000)
TOTAL S & S	14,123,939.23	17,361,000	22,285,000	14,272,000	14,272,000	(8,013,000)
OTHER CHARGES	177,077,233.07	123,770,000	242,916,000	247,135,000	247,135,000	4,219,000
OC EXPENDITURE DISTRIBUTION	(118,734,857.33)	(66,716,000)	(175,012,000)	(192,742,000)	(192,742,000)	(17,730,000)
TOTAL OTH CHARGES	58,342,375.74	57,054,000	67,904,000	54,393,000	54,393,000	(13,511,000)
GROSS TOTAL	\$ 72,466,314.97	\$ 74,415,000	\$ 90,189,000	\$ 68,665,000	\$ 68,665,000	\$ (21,524,000)
NET TOTAL	\$ 72,466,314.97	\$ 74,415,000	\$ 90,189,000	\$ 68,665,000	\$ 68,665,000	\$ (21,524,000)
NET COUNTY COST	\$ 32,612,001.27	\$ 34,923,000	\$ 50,697,000	\$ 30,335,000	\$ 30,335,000	\$ (20,362,000)

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

Mission Statement

The Rent Expense budget unit provides centralized financing of real property, lease payments, annual obligations for long-term debt financing of capital constructions, and other costs necessary to facilitate real property management. All federally allowable lease and debt service costs are financed from departmental operating budgets of the benefiting departments, with some exceptions such as the Walt Disney Concert Hall garage and Los Angeles County Museum of Art (LACMA) East Campus Building Replacement.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects a \$20.4 million decrease in NCC primarily due to a \$15.3 million increase in billable depreciation, a \$2.3 million reduction of one-time funds, a \$2.0 million reduction for Calabasas Landfill post-closure fees, and an \$0.8 million decrease in non-billable expenditures related to real estate.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	481,069,000	390,880,000	39,492,000	50,697,000	0.0
Other Changes					
1. Debt Service Changes: Reflects an increase of \$1.5 million for debt service and \$0.8 million for insurance for centrally financed projects.	2,286,000	5,298,000	(11,000)	(3,001,000)	--
2. Countywide Cost Allocation Adjustment: Reflects an increase of \$15.3 million in billable depreciation, partially offset by \$2.7 million in non-billable principal costs to comply with the Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	--	12,562,000	--	(12,562,000)	--
3. Various Capital and Operating Costs: Reflects decreases of \$2.3 million for one-time projects, \$2.0 million for Calabasas Landfill post-closure fees, \$1.2 million for lease and revenue for the Superior Court, and \$0.5 million in non-billable real estate expenditures.	(5,950,000)	--	(1,151,000)	(4,799,000)	--
Total Changes	(3,664,000)	17,860,000	(1,162,000)	(20,362,000)	0.0
2019-20 Recommended Budget	477,405,000	408,740,000	38,330,000	30,335,000	0.0

Sheriff

Alex Villanueva, Sheriff

Sheriff Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$1,594,158,037.28	\$ 1,633,722,000	\$ 1,639,144,000	\$ 2,009,616,000	\$ 1,691,656,000	\$ 52,512,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$3,791,451,644.38	\$ 3,876,771,000	\$ 3,880,149,000	\$ 4,561,215,000	\$ 4,135,496,000	\$ 255,347,000
S & EB EXPENDITURE DISTRIBUTION	(986,583,933.28)	(1,008,192,000)	(1,051,019,000)	(1,186,103,000)	(1,121,830,000)	(70,811,000)
TOTAL S & E B	2,804,867,711.10	2,868,579,000	2,829,130,000	3,375,112,000	3,013,666,000	184,536,000
SERVICES & SUPPLIES	429,401,366.71	430,959,000	517,530,000	806,400,000	521,405,000	3,875,000
S & S EXPENDITURE DISTRIBUTION	(32,527,004.93)	(30,904,000)	(94,742,000)	(115,307,000)	(91,574,000)	3,168,000
TOTAL S & S	396,874,361.78	400,055,000	422,788,000	691,093,000	429,831,000	7,043,000
OTHER CHARGES	48,886,863.21	52,134,000	57,103,000	85,531,000	55,831,000	(1,272,000)
CAPITAL ASSETS - EQUIPMENT	9,880,208.84	34,271,000	37,105,000	173,081,000	18,575,000	(18,530,000)
OTHER FINANCING USES	60,008.00	0	0	0	0	0
GROSS TOTAL	\$3,260,569,152.93	\$ 3,355,039,000	\$ 3,346,126,000	\$ 4,324,817,000	\$ 3,517,903,000	\$ 171,777,000
INTRAFUND TRANSFERS	(97,205,037.68)	(118,187,000)	(103,852,000)	(107,401,000)	(107,689,000)	(3,837,000)
NET TOTAL	\$3,163,364,115.25	\$ 3,236,852,000	\$ 3,242,274,000	\$ 4,217,416,000	\$ 3,410,214,000	\$ 167,940,000
NET COUNTY COST	\$1,569,206,077.97	\$ 1,603,130,000	\$ 1,603,130,000	\$ 2,207,800,000	\$ 1,718,558,000	\$ 115,428,000
BUDGETED POSITIONS	18,222.0	18,246.0	18,246.0	19,482.0	18,249.0	3.0
FUND	GENERAL FUND		FUNCTION	ACTIVITY		
				PUBLIC PROTECTION		
				POLICE PROTECTION		

Mission Statement

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated area (UA), which covers 77 percent of the total square miles within the County, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides general law enforcement and traffic services through contracts to 42 cities, the Los Angeles Superior Court, Southern California Regional Rail Authority (Metrolink), Los Angeles County Metropolitan Transportation Authority (Metro), and Community College Districts. In addition, the Sheriff provides placement, secure housing, and care for a daily average population of approximately 17,000 pre-sentenced and sentenced County jail inmates at seven custody facilities.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an overall NCC increase of \$115.4 million primarily due to: \$90.2 million in Board-approved increases in salaries and health insurance subsidies; \$38.2 million increase in retirement; \$9.5 million to prefund retiree healthcare benefits; \$0.2 million for the Summer Crime Enforcement Program (SCEP); \$14.1 million for replacement of portable radios; \$5.5 million due to the loss of co-generation revenue for surplus electricity; and \$1.1 million for an adjustment in rent charges.

The above increases are partially offset by a \$24.2 million estimated increase in public safety sales tax receipts, the deletion of \$19.0 million for various programs funded on a one-time basis, and the transfer of \$0.2 million to the Probation Department for the Prison Rape Elimination Act (PREA) program consultants.

The Recommended Budget also includes a net increase of 3.0 positions due to the following: addition of 14.0 positions for the Citizens Commission on Jail Violence's (CCJV) recommended programs, fully offset by the deletion of overtime funding; addition of 1.0 Operations Assistant II position and overtime funding for contract law enforcement services as requested by contract agencies; addition of 1.0 Accountant III position, fully offset by revenue from the Automated Fingerprint Identification System (AFIS) Special Revenue Fund; deletion of 10.0 positions and prior-year funding provided on a one-time basis to support the Department's recruitment and retention efforts for sworn personnel; and the net deletion of 3.0 positions due to Board-approved reclassifications and interdepartmental transfers.

Additionally, the Recommended Budget includes a realignment of appropriation and an increase in contract law enforcement services revenue to mitigate unavoidable cost increases in retiree health insurance, workers' compensation, separation pay, and miscellaneous earnings pay. It also includes the annualization of prior-year Public Safety Realignment (AB 109) funding that increased the number of Mental Evaluation Teams (MET) by ten and added one new unit to the Risk Assessment and Management Program (RAMP), as well as an adjustment to remove prior-year AB 109 funding that was provided on a one-time basis.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	3,346,126,000	103,852,000	1,639,144,000	1,603,130,000	18,246.0
Critical Issues					
1. Mitigation of Structural Deficit: Reflects a realignment of appropriation and revenue to address historical cost increases in retiree health, workers' compensation, separation pay, and miscellaneous earnings pay, fully offset by law enforcement services revenue.	36,600,000	--	36,600,000	--	--
2. SCEP: Reflects funding to cover the SCEP's overtime cost increases in the Patrol UA budget unit.	242,000	--	--	242,000	--
3. Portable Radio Replacement: Reflects one-time funding in the General Support Services budget unit for the fourth year of the portable radio replacement project, partially offset by contract law enforcement services revenue.	17,600,000	--	3,526,000	14,074,000	--
4. Co-Generation Revenue Loss: Reflects an adjustment in the General Support Services budget unit due to the loss of co-generation revenue.	--	--	(5,487,000)	5,487,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	97,678,000	2,365,000	5,072,000	90,241,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	41,274,000	1,252,000	1,871,000	38,151,000	--
3. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	10,060,000	195,000	342,000	9,523,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
4. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis in various budget units for: 1) equipment purchases associated with the third year of the portable radio replacement project (\$14.1 million); and 2) the Department's recruitment and advertising resource needs (\$1.4 million).	(18,988,000)	--	(3,527,000)	(15,461,000)	--
5. Recruitment Unit: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis in the Administration budget unit for costs associated with 10.0 positions to support the Department's recruitment and retention efforts of its sworn personnel.	(1,932,000)	--	--	(1,932,000)	(10.0)
6. Community Programs: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various operational needs.	(1,368,000)	--	--	(1,368,000)	--
7. Narcan Deployment: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis in the Patrol budget unit for the purchase of Naloxone (also known as Narcan).	(300,000)	--	--	(300,000)	--
8. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	1,168,000	--	41,000	1,127,000	--
9. CCJV Phase II: Reflects the addition of 14.0 positions in the Custody, Administration, and General Support budget units for civilian work associated with CCJV recommendations, fully offset by the deletion of ongoing overtime appropriation.	--	--	--	--	14.0
10. Position Adjustments: Reflects Board-approved reclassifications that more appropriately reflect the assigned duties and responsibilities. Also reflects the intradepartmental transfer of positions to more accurately reflect current departmental staffing needs.	--	--	--	--	(3.0)
11. PREA: Reflects funding transfer from the Custody budget unit to the Probation Department for its share of the cost for the PREA program consultants.	(160,000)	--	--	(160,000)	--
12. Miscellaneous Realignments: Reflects realignments of various appropriations and revenue categories to more accurately reflect operational needs and cost reimbursements from various special revenue funds.	(2,838,000)	--	(2,838,000)	--	--
13. Workload Adjustment: Reflects the addition of 1.0 Accountant III position in the Administration budget unit, fully offset by an increase in operating transfers from the AFIS Special Revenue Fund.	136,000	--	136,000	--	1.0
14. Crime Lab: Reflects the addition of 1.0 Operations Assistant II position in the General Support budget unit for the Los Angeles Regional Crime Laboratory Facility, fully offset by reimbursement of expense revenue from the Joint Powers Authority.	114,000	--	114,000	--	1.0
15. Crisis Intervention Training: Reflects an increase in overtime appropriation in the General Support budget unit, fully offset by an intrafund transfer from the Diversion and Re-Entry (ODR) budget unit.	25,000	25,000	--	--	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
16. Success Through Awareness and Resistance (STAR) Prevention Program: Reflects an increase in overtime appropriation in the Patrol budget unit for costs associated with one deputy who will teach in-classroom lessons about the STAR program, fully offset by law enforcement services revenue from the Las Virgenes Unified School District.	122,000	--	122,000	--	--
17. Peace Officer Standards and Training/Institute of Criminal Investigation Program (POST/ICI): Reflects an increase in overtime appropriation in the General Support budget unit for costs associated with the coordination, management, and delivery of an additional POST/ICI training class, fully offset by law enforcement services and training revenue from the State.	22,000	--	22,000	--	--
18. MET and RAMP: Reflects annualization of prior-year funding that increased MET by ten teams and added one RAMP unit.	2,100,000	--	2,100,000	--	--
19. One-Time AB 109 Funding: Reflects an adjustment to remove prior-year AB 109 funding that was provided on a one-time basis for overtime, services and supplies, purchases of vehicles and ballistic vests, and other law enforcement agencies' costs associated with the Homeless Initiative – Countywide Outreach Program.	(9,778,000)	--	(9,778,000)	--	--
20. Public Safety Sales Tax (Prop 172): Reflects an anticipated increase in public safety sales tax receipts.	--	--	24,196,000	(24,196,000)	--
Total Changes	171,777,000	3,837,000	52,512,000	115,428,000	3.0
2019-20 Recommended Budget	3,517,903,000	107,689,000	1,691,656,000	1,718,558,000	18,249.0

Critical and Unmet Needs

The Department is requesting funding for the following new/expanded programs: 1) \$4.8 million and 21.0 positions to support ongoing recruitment efforts; 2) \$13.2 million and 24.0 positions for the body-worn camera (BWC) program including equipment, software, and storage; 3) \$1.6 million and 9.0 positions to address increased workload associated with SB 1421 that authorizes the release of personnel investigations to the public; 4) \$1.7 million and 15.0 Custody Assistant positions to perform duties required at patrol stations; and 5) \$2.4 million in overtime funding to address administrative costs that are caused by staffing challenges.

The Department is also requesting \$117.4 million to address a structural deficit related to unavoidable cost increases in retiree health insurance, workers' compensation, separation pay, and miscellaneous earnings pay, as well as various operational services and supplies needs; and \$21.0 million for judgments and damages.

In addition, the Department is requesting \$327.1 million and 1,164.0 positions to address its remaining unmet needs throughout the various operational units for unfunded operations, information technology projects, equipment and safety needs, and infrastructure needs.

SHERIFF BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BOOKING FEES	\$ 676,989.00	\$ 676,000	\$ 810,000	\$ 810,000	\$ 810,000	\$ 0
BUSINESS LICENSES	61,200.00	50,000	53,000	53,000	53,000	0
CHARGES FOR SERVICES - OTHER	3,497,967.11	3,973,000	4,059,000	5,474,000	5,474,000	1,415,000
CIVIL PROCESS SERVICES	4,127,765.58	4,000,000	5,309,000	5,309,000	5,309,000	0
COMMUNITY DEVELOPMENT COMMISSION	1,352,916.38	1,003,000	1,003,000	1,003,000	1,003,000	0
COURT FEES & COSTS	25,728.05	26,000	26,000	26,000	26,000	0
FEDERAL - COMMUNITY DEVELOPMENT BLOCK GRANT	249,894.00	600,000	604,000	604,000	604,000	0
FEDERAL - GRANTS	1,440,145.23	2,500,000	2,872,000	2,872,000	2,872,000	0
FEDERAL - LAW ENFORCEMENT	4,013,864.17	3,900,000	3,719,000	3,719,000	3,719,000	0
FEDERAL - OTHER	18,773,250.15	13,930,000	12,739,000	12,739,000	12,739,000	0
FORFEITURES & PENALTIES	1,021,443.14	850,000	924,000	924,000	924,000	0
INSTITUTIONAL CARE & SERVICES	628,120.30	819,000	845,000	845,000	845,000	0
LAW ENFORCEMENT SERVICES	481,708,572.42	511,616,000	500,775,000	538,974,000	533,303,000	32,528,000
LEGAL SERVICES	881,241.83	600,000	1,100,000	2,700,000	2,700,000	1,600,000
MISCELLANEOUS	11,371,852.86	6,088,000	6,447,000	1,074,000	1,074,000	(5,373,000)
OTHER COURT FINES	186,046.87	97,000	1,400,000	1,400,000	1,400,000	0
OTHER GOVERNMENTAL AGENCIES	2,324,504.63	2,065,000	1,846,000	1,846,000	1,846,000	0
OTHER SALES	157,790.53	100,000	140,000	140,000	140,000	0
RECORDING FEES	1,067,007.45	1,000,000	1,519,000	1,519,000	1,519,000	0
RENTS & CONCESSIONS	149,482.34	500,000	200,000	567,000	200,000	0
SALE OF CAPITAL ASSETS	668,371.35	200,000	180,000	180,000	180,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	195,533,477.62	220,610,000	222,241,000	222,042,000	222,042,000	(199,000)
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	5,544,884.60	5,200,000	5,317,000	6,364,000	6,364,000	1,047,000
STATE - OFF HIGHWAY MOTOR VEHICLE LICENSE FEES	149,363.70	98,000	451,000	451,000	451,000	0
STATE - OTHER	151,291.81	120,000	991,000	991,000	991,000	0
STATE - PROP 172 PUBLIC SAFETY FUNDS	648,278,191.27	642,229,000	642,229,000	978,347,000	666,425,000	24,196,000
STATE - SB 90 MANDATED COSTS	1,075,400.00	760,000	1,600,000	1,600,000	1,600,000	0
TRANSFERS IN	32,080,738.04	28,612,000	36,758,000	34,056,000	34,056,000	(2,702,000)
TRIAL COURT SECURITY - STATE REALIGNMENT	164,665,543.18	170,000,000	170,870,000	170,870,000	170,870,000	0
VEHICLE CODE FINES	12,294,993.67	11,500,000	12,117,000	12,117,000	12,117,000	0
TOTAL REVENUE	\$1,594,158,037.28	\$ 1,633,722,000	\$ 1,639,144,000	\$ 2,009,616,000	\$ 1,691,656,000	\$ 52,512,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$1,791,806,072.51	\$ 1,826,067,000	\$ 1,795,744,000	\$ 2,148,713,000	\$ 1,874,414,000	\$ 78,670,000
CAFETERIA BENEFIT PLANS	302,046,519.69	314,693,000	318,930,000	351,365,000	331,297,000	12,367,000
COUNTY EMPLOYEE RETIREMENT	361,123,595.07	350,121,000	396,471,000	462,389,000	438,466,000	41,995,000
DENTAL INSURANCE	4,350,196.97	4,470,000	3,559,000	3,865,000	3,558,000	(1,000)
DEPENDENT CARE SPENDING ACCOUNTS	1,518,318.52	1,488,000	2,121,000	2,273,000	2,120,000	(1,000)
DISABILITY BENEFITS	5,307,225.01	5,652,000	4,445,000	4,832,000	4,499,000	54,000
FICA (OASDI)	25,490,865.10	26,806,000	24,549,000	27,812,000	26,122,000	1,573,000

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
HEALTH INSURANCE	7,246,968.98	7,497,000	9,465,000	9,955,000	9,471,000	6,000
LIFE INSURANCE	1,761,486.73	1,882,000	1,461,000	1,599,000	1,485,000	24,000
OTHER EMPLOYEE BENEFITS	3,338,516.82	3,344,000	3,591,000	3,796,000	3,588,000	(3,000)
RETIREE HEALTH INSURANCE	114,327,695.00	130,643,000	112,598,000	166,934,000	144,732,000	32,134,000
SALARIES AND EMPLOYEE BENEFIT COST ALLOCATION	986,583,933.28	1,008,192,000	1,051,019,000	1,156,650,000	1,121,830,000	70,811,000
SAVINGS PLAN	3,187,770.09	3,539,000	4,923,000	5,313,000	5,111,000	188,000
THRIFT PLAN (HORIZONS)	46,653,166.11	49,263,000	52,199,000	58,122,000	55,070,000	2,871,000
UNEMPLOYMENT INSURANCE	446,664.00	380,000	594,000	621,000	594,000	0
WORKERS' COMPENSATION	136,262,650.50	142,734,000	98,480,000	156,976,000	113,139,000	14,659,000
S&EB EXPENDITURE DISTRIBUTION	(986,583,933.28)	(1,008,192,000)	(1,051,019,000)	(1,186,103,000)	(1,121,830,000)	(70,811,000)
TOTAL S & E B	2,804,867,711.10	2,868,579,000	2,829,130,000	3,375,112,000	3,013,666,000	184,536,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	15,394,476.92	17,324,000	17,648,000	17,648,000	17,648,000	0
AGRICULTURAL	231.93	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	3,779,053.71	11,209,000	11,339,000	4,051,000	4,051,000	(7,288,000)
COMMUNICATIONS	18,737,231.71	2,889,000	3,405,000	4,547,000	3,405,000	0
COMPUTING-MAINFRAME	2,326,014.66	2,302,000	2,526,000	8,148,000	2,526,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,035,627.16	1,060,000	1,247,000	3,094,000	1,247,000	0
COMPUTING-PERSONAL	15,360,395.34	14,179,000	11,817,000	75,087,000	11,796,000	(21,000)
CONTRACTED PROGRAM SERVICES	5,327,208.09	5,374,000	15,080,000	22,250,000	15,080,000	0
FOOD	27,058,192.03	27,177,000	27,177,000	28,989,000	27,177,000	0
HOUSEHOLD EXPENSE	11,153,714.02	11,126,000	10,007,000	10,007,000	10,007,000	0
INFORMATION TECHNOLOGY SERVICES	15,784,403.53	15,905,000	14,776,000	17,542,000	14,776,000	0
INSURANCE	8,403,206.76	9,075,000	7,747,000	8,996,000	7,747,000	0
JURY & WITNESS EXPENSE	0.00	0	22,307,000	22,307,000	22,307,000	0
MAINTENANCE - BUILDINGS & IMPRV	14,226,478.70	14,435,000	12,534,000	58,217,000	12,534,000	0
MAINTENANCE - EQUIPMENT	37,734,649.50	35,163,000	35,656,000	43,506,000	35,656,000	0
MEDICAL DENTAL & LAB SUPPLIES	2,724,933.27	2,477,000	3,002,000	2,702,000	2,702,000	(300,000)
MEMBERSHIPS	181,010.53	192,000	212,000	214,000	212,000	0
MISCELLANEOUS EXPENSE	(945,153.26)	(798,000)	52,375,000	73,625,000	52,375,000	0
OFFICE EXPENSE	5,221,498.55	6,962,000	9,227,000	52,910,000	8,613,000	(614,000)
PROFESSIONAL SERVICES	28,379,993.20	32,696,000	37,204,000	73,229,000	35,854,000	(1,350,000)
PUBLICATIONS & LEGAL NOTICE	1,386.10	6,000	7,000	7,000	7,000	0
RENTS & LEASES - BLDG & IMPRV	10,071,495.16	10,065,000	7,987,000	9,657,000	7,987,000	0
RENTS & LEASES - EQUIPMENT	4,132,036.66	2,637,000	3,775,000	3,775,000	3,775,000	0
SMALL TOOLS & MINOR EQUIPMENT	3,009,955.81	2,946,000	2,684,000	2,746,000	2,684,000	0
SPECIAL DEPARTMENTAL EXPENSE	39,828,365.24	39,235,000	42,300,000	62,131,000	38,148,000	(4,152,000)
TECHNICAL SERVICES	88,320,506.76	87,347,000	86,899,000	87,794,000	86,899,000	0
TELECOMMUNICATIONS	14,702,230.78	14,540,000	16,112,000	46,086,000	33,712,000	17,600,000
TRAINING	1,285,327.41	1,522,000	1,585,000	3,362,000	1,585,000	0
TRANSPORTATION AND TRAVEL	19,267,409.54	20,815,000	20,512,000	20,845,000	20,512,000	0
UTILITIES	36,899,486.90	43,099,000	40,383,000	42,928,000	40,383,000	0
S & S EXPENDITURE DISTRIBUTION	(32,527,004.93)	(30,904,000)	(94,742,000)	(115,307,000)	(91,574,000)	3,168,000
TOTAL S & S	396,874,361.78	400,055,000	422,788,000	691,093,000	429,831,000	7,043,000

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	2,653,150.51	3,866,000	3,809,000	3,809,000	3,809,000	0
JUDGMENTS & DAMAGES	32,339,188.81	21,769,000	21,751,000	42,751,000	21,751,000	0
RET-OTHER LONG TERM DEBT	13,892,897.16	26,271,000	31,241,000	38,669,000	29,969,000	(1,272,000)
SUPPORT & CARE OF PERSONS	0.00	200,000	200,000	200,000	200,000	0
TAXES & ASSESSMENTS	1,626.73	28,000	102,000	102,000	102,000	0
TOTAL OTH CHARGES	48,886,863.21	52,134,000	57,103,000	85,531,000	55,831,000	(1,272,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCEP EQUIP	14,454.00	33,000	0	0	0	0
AIRCRAFT & AIRPORT EQUIPMENT	19,808.90	25,000	100,000	100,000	100,000	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	49,350.00	107,000	1,402,000	11,702,000	1,402,000	0
COMPUTERS, MAINFRAME	568.53	117,000	176,000	9,312,000	176,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,657,285.67	2,089,000	(1,858,000)	7,298,000	1,157,000	3,015,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	111,510.19	25,000	40,000	4,927,000	40,000	0
DATA HANDLING EQUIPMENT	30,287.57	50,000	241,000	1,391,000	191,000	(50,000)
ELECTRONIC EQUIPMENT	3,904,334.42	1,285,000	2,070,000	6,832,000	1,870,000	(200,000)
FOOD PREPARATION EQUIPMENT	0.00	160,000	740,000	740,000	740,000	0
MACHINERY EQUIPMENT	401,024.13	854,000	574,000	30,324,000	324,000	(250,000)
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	0	1,727,000	0	0
MEDICAL - FIXED EQUIPMENT	0.00	0	0	800,000	0	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	46,119.55	59,000	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	65,406.88	175,000	600,000	600,000	600,000	0
OFFICE FURNITURE, FIXTURES & EQ	80,701.99	0	871,000	2,871,000	871,000	0
TELECOMMUNICATIONS EQUIPMENT	2,484,514.08	19,079,000	20,082,000	36,933,000	2,424,000	(17,658,000)
TELECOMMUNICATIONS EQUIPMENT INSTALLATION	0.00	0	0	100,000	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,014,842.93	10,203,000	11,698,000	57,070,000	8,326,000	(3,372,000)
WATERCRAFT/VESSEL/BARGES/TUGS	0.00	10,000	369,000	354,000	354,000	(15,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	9,880,208.84	34,271,000	37,105,000	173,081,000	18,575,000	(18,530,000)
TOTAL CAPITAL ASSETS	9,880,208.84	34,271,000	37,105,000	173,081,000	18,575,000	(18,530,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	60,008.00	0	0	0	0	0
TOTAL OTH FIN USES	60,008.00	0	0	0	0	0
GROSS TOTAL	\$3,260,569,152.93	\$ 3,355,039,000	\$ 3,346,126,000	\$ 4,324,817,000	\$ 3,517,903,000	\$ 171,777,000
INTRAFUND TRANSFERS	(97,205,037.68)	(118,187,000)	(103,852,000)	(107,401,000)	(107,689,000)	(3,837,000)
NET TOTAL	\$3,163,364,115.25	\$ 3,236,852,000	\$ 3,242,274,000	\$ 4,217,416,000	\$ 3,410,214,000	\$ 167,940,000
NET COUNTY COST	\$1,569,206,077.97	\$ 1,603,130,000	\$ 1,603,130,000	\$ 2,207,800,000	\$ 1,718,558,000	\$ 115,428,000
 BUDGETED POSITIONS	 18,222.0	 18,246.0	 18,246.0	 19,482.0	 18,249.0	 3.0

Sheriff - Administration Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 7,166,164.21	\$ 7,295,000	\$ 6,336,000	\$ 8,330,000	\$ 8,263,000	\$ 1,927,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 116,113,875.52	\$ 118,587,000	\$ 121,057,000	\$ 139,010,000	\$ 127,779,000	\$ 6,722,000
SERVICES & SUPPLIES	23,548,965.40	27,493,000	27,556,000	29,472,000	26,131,000	(1,425,000)
OTHER CHARGES	0.00	(3,000)	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	36,838.65	110,000	222,000	1,159,000	222,000	0
GROSS TOTAL	\$ 139,699,679.57	\$ 146,187,000	\$ 148,835,000	\$ 169,641,000	\$ 154,132,000	\$ 5,297,000
INTRAFUND TRANSFERS	(1,550,417.15)	(2,794,000)	(1,333,000)	(1,479,000)	(1,479,000)	(146,000)
NET TOTAL	\$ 138,149,262.42	\$ 143,393,000	\$ 147,502,000	\$ 168,162,000	\$ 152,653,000	\$ 5,151,000
NET COUNTY COST	\$ 130,983,098.21	\$ 136,098,000	\$ 141,166,000	\$ 159,832,000	\$ 144,390,000	\$ 3,224,000
 BUDGETED POSITIONS	 850.0	 879.0	 879.0	 924.0	 874.0	 (5.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Clearing Account Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ (64,555.42)	\$ 0	\$ 62,000,000	\$ 62,000,000	\$ 62,000,000	\$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	0	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	(64,555.42)	0	0	0	0	0
GROSS TOTAL	\$ (64,555.42)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$ (64,555.42)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ (64,555.42)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
 FUND	 FUNCTION	 ACTIVITY				
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION				

Sheriff - County Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 63,647,846.61	\$ 71,595,000	\$ 69,380,000	\$ 73,667,000	\$ 71,944,000	\$ 2,564,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 113,091,783.15	\$ 117,347,000	\$ 118,105,000	\$ 136,346,000	\$ 125,473,000	\$ 7,368,000
SERVICES & SUPPLIES	77,594,169.59	76,270,000	76,846,000	77,362,000	76,846,000	0
OTHER CHARGES	1,536.03	57,000	57,000	57,000	57,000	0
CAPITAL ASSETS - EQUIPMENT	17,622.32	100,000	635,000	797,000	635,000	0
GROSS TOTAL	\$ 190,705,111.09	\$ 193,774,000	\$ 195,643,000	\$ 214,562,000	\$ 203,011,000	\$ 7,368,000
INTRAFUND TRANSFERS	(84,023,353.08)	(100,119,000)	(90,218,000)	(93,921,000)	(93,738,000)	(3,520,000)
NET TOTAL	\$ 106,681,758.01	\$ 93,655,000	\$ 105,425,000	\$ 120,641,000	\$ 109,273,000	\$ 3,848,000
NET COUNTY COST	\$ 43,033,911.40	\$ 22,060,000	\$ 36,045,000	\$ 46,974,000	\$ 37,329,000	\$ 1,284,000
BUDGETED POSITIONS	787.0	817.0	817.0	837.0	817.0	0.0
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY POLICE PROTECTION	

Sheriff - Court Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 178,793,296.81	\$ 183,837,000	\$ 187,945,000	\$ 204,934,000	\$ 204,706,000	\$ 16,761,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 321,532,554.21	\$ 328,534,000	\$ 331,180,000	\$ 378,975,000	\$ 360,473,000	\$ 29,293,000
SERVICES & SUPPLIES	5,279,579.84	5,564,000	9,860,000	46,495,000	11,400,000	1,540,000
OTHER CHARGES	0.00	(25,000)	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	2,699,000	0	0
GROSS TOTAL	\$ 326,812,134.05	\$ 334,073,000	\$ 341,040,000	\$ 428,169,000	\$ 371,873,000	\$ 30,833,000
INTRAFUND TRANSFERS	(116,776.60)	(209,000)	(98,000)	(98,000)	(98,000)	0
NET TOTAL	\$ 326,695,357.45	\$ 333,864,000	\$ 340,942,000	\$ 428,071,000	\$ 371,775,000	\$ 30,833,000
NET COUNTY COST	\$ 147,902,060.64	\$ 150,027,000	\$ 152,997,000	\$ 223,137,000	\$ 167,069,000	\$ 14,072,000
BUDGETED POSITIONS	2,011.0	1,994.0	1,994.0	2,128.0	2,084.0	90.0
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY POLICE PROTECTION	

Sheriff - Custody Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 414,265,951.23	\$ 415,788,000	\$ 415,761,000	\$ 430,573,000	\$ 430,290,000	\$ 14,529,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 790,427,502.79	\$ 820,893,000	\$ 761,387,000	\$ 968,373,000	\$ 806,996,000	\$ 45,609,000
SERVICES & SUPPLIES	84,513,672.41	89,438,000	108,697,000	122,716,000	108,537,000	(160,000)
OTHER CHARGES	703.30	65,000	100,000	100,000	100,000	0
CAPITAL ASSETS - EQUIPMENT	755,751.58	2,438,000	3,378,000	20,195,000	3,378,000	0
OTHER FINANCING USES	60,008.00	0	0	0	0	0
GROSS TOTAL	\$ 875,757,638.08	\$ 912,834,000	\$ 873,562,000	\$ 1,111,384,000	\$ 919,011,000	\$ 45,449,000
INTRAFUND TRANSFERS	(3,491,843.79)	(4,967,000)	(895,000)	(895,000)	(895,000)	0
NET TOTAL	\$ 872,265,794.29	\$ 907,867,000	\$ 872,667,000	\$ 1,110,489,000	\$ 918,116,000	\$ 45,449,000
NET COUNTY COST	\$ 457,999,843.06	\$ 492,079,000	\$ 456,906,000	\$ 679,916,000	\$ 487,826,000	\$ 30,920,000
 BUDGETED POSITIONS	 5,505.0	 5,574.0	 5,574.0	 6,175.0	 5,580.0	 6.0
 FUND	FUNCTION		ACTIVITY			
GENERAL FUND	PUBLIC PROTECTION		POLICE PROTECTION			

Sheriff - Detective Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 58,711,727.39	\$ 58,412,000	\$ 62,705,000	\$ 66,144,000	\$ 66,157,000	\$ 3,452,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 138,351,473.88	\$ 141,989,000	\$ 124,250,000	\$ 170,213,000	\$ 132,709,000	\$ 8,459,000
SERVICES & SUPPLIES	4,706,099.77	4,588,000	6,274,000	11,376,000	6,274,000	0
OTHER CHARGES	331,859.21	448,000	459,000	459,000	459,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	140,000	691,000	4,969,000	691,000	0
GROSS TOTAL	\$ 143,389,432.86	\$ 147,165,000	\$ 131,674,000	\$ 187,017,000	\$ 140,133,000	\$ 8,459,000
INTRAFUND TRANSFERS	(903,105.03)	(1,408,000)	(1,133,000)	(1,279,000)	(1,279,000)	(146,000)
NET TOTAL	\$ 142,486,327.83	\$ 145,757,000	\$ 130,541,000	\$ 185,738,000	\$ 138,854,000	\$ 8,313,000
NET COUNTY COST	\$ 83,774,600.44	\$ 87,345,000	\$ 67,836,000	\$ 119,594,000	\$ 72,697,000	\$ 4,861,000
 BUDGETED POSITIONS	 713.0	 713.0	 713.0	 853.0	 713.0	 0.0
 FUND	FUNCTION		ACTIVITY			
GENERAL FUND	PUBLIC PROTECTION		POLICE PROTECTION			

Sheriff - General Support Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 88,684,444.70	\$ 87,425,000	\$ 102,289,000	\$ 93,501,000	\$ 93,537,000	\$ (8,752,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 319,085,729.54	\$ 333,037,000	\$ 322,132,000	\$ 397,678,000	\$ 338,406,000	\$ 16,274,000
SERVICES & SUPPLIES	166,674,415.83	165,798,000	160,813,000	350,365,000	171,069,000	10,256,000
OTHER CHARGES	47,931,806.67	50,264,000	55,111,000	83,539,000	53,839,000	(1,272,000)
CAPITAL ASSETS - EQUIPMENT	3,993,598.37	23,184,000	23,599,000	132,597,000	5,961,000	(17,638,000)
GROSS TOTAL	\$ 537,685,550.41	\$ 572,283,000	\$ 561,655,000	\$ 964,179,000	\$ 569,275,000	\$ 7,620,000
INTRAFUND TRANSFERS	(3,801,055.11)	(4,038,000)	(4,742,000)	(4,054,000)	(4,525,000)	217,000
NET TOTAL	\$ 533,884,495.30	\$ 568,245,000	\$ 556,913,000	\$ 960,125,000	\$ 564,750,000	\$ 7,837,000
NET COUNTY COST	\$ 445,200,050.60	\$ 480,820,000	\$ 454,624,000	\$ 866,624,000	\$ 471,213,000	\$ 16,589,000
BUDGETED POSITIONS	2,290.0	2,284.0	2,284.0	2,520.0	2,273.0	(11.0)
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY POLICE PROTECTION	

Sheriff - Medical Services Bureau Budget Unit Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 6,640.79	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 19,678,701.01	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
GROSS TOTAL	\$ 19,678,701.01	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$ 19,678,701.01	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 19,672,060.22	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
BUDGETED POSITIONS	71.0	0.0	0.0	0.0	0.0	0.0
	FUND GENERAL FUND		FUNCTION PUBLIC PROTECTION		ACTIVITY POLICE PROTECTION	

Sheriff - Patrol-Clearing Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 986,586,091.00	\$ 1,008,192,000	\$ 1,051,019,000	\$ 1,186,103,000	\$ 1,121,830,000	\$ 70,811,000
S & EB EXPENDITURE DISTRIBUTION	(986,583,933.28)	(1,008,192,000)	(1,051,019,000)	(1,186,103,000)	(1,121,830,000)	(70,811,000)
TOTAL S & E B	2,157.72	0	0	0	0	0
SERVICES & SUPPLIES	34,594,526.13	30,904,000	32,742,000	53,307,000	29,574,000	(3,168,000)
S & S EXPENDITURE DISTRIBUTION	(32,527,004.93)	(30,904,000)	(32,742,000)	(53,307,000)	(29,574,000)	3,168,000
TOTAL S & S	2,067,521.20	0	0	0	0	0
GROSS TOTAL	\$ 2,069,678.92	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$ 2,069,678.92	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
NET COUNTY COST	\$ 2,069,678.92	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
BUDGETED POSITIONS	5,995.0	5,985.0	5,985.0	6,045.0	5,908.0	(77.0)
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

Sheriff - Patrol-Contract Cities Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 268,559,210.65	\$ 277,877,000	\$ 277,877,000	\$ 301,232,000	\$ 297,280,000	\$ 19,403,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 265,937,314.49	\$ 272,487,000	\$ 272,487,000	\$ 306,054,000	\$ 291,890,000	\$ 19,403,000
SERVICES & SUPPLIES	2,616,113.40	5,390,000	5,390,000	5,435,000	5,390,000	0
GROSS TOTAL	\$ 268,553,427.89	\$ 277,877,000	\$ 277,877,000	\$ 311,489,000	\$ 297,280,000	\$ 19,403,000
NET TOTAL	\$ 268,553,427.89	\$ 277,877,000	\$ 277,877,000	\$ 311,489,000	\$ 297,280,000	\$ 19,403,000
NET COUNTY COST	\$ (5,782.76)	\$ 0	\$ 0	\$ 10,257,000	\$ 0	\$ 0
	FUND		FUNCTION		ACTIVITY	
	GENERAL FUND		PUBLIC PROTECTION		POLICE PROTECTION	

Sheriff - Patrol-Specialized and Unallocated Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 358,035,278.69	\$ 373,750,000	\$ 359,108,000	\$ 503,166,000	\$ 343,192,000	\$ (15,916,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 554,455,812.12	\$ 558,744,000	\$ 601,571,000	\$ 680,231,000	\$ 640,468,000	\$ 38,897,000
SERVICES & SUPPLIES	27,534,582.70	21,771,000	23,609,000	44,422,000	20,734,000	(2,875,000)
OTHER CHARGES	620,958.00	1,328,000	1,376,000	1,376,000	1,376,000	0
CAPITAL ASSETS - EQUIPMENT	5,076,397.92	8,299,000	8,580,000	10,665,000	7,688,000	(892,000)
GROSS TOTAL	\$ 587,687,750.74	\$ 590,142,000	\$ 635,136,000	\$ 736,694,000	\$ 670,266,000	\$ 35,130,000
INTRAFUND TRANSFERS	(3,318,486.92)	(4,652,000)	(5,433,000)	(5,675,000)	(5,675,000)	(242,000)
NET TOTAL	\$ 584,369,263.82	\$ 585,490,000	\$ 629,703,000	\$ 731,019,000	\$ 664,591,000	\$ 34,888,000
NET COUNTY COST	\$ 226,333,985.13	\$ 211,740,000	\$ 270,595,000	\$ 227,853,000	\$ 321,399,000	\$ 50,804,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Unincorporated Areas Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 156,287,476.20	\$ 157,743,000	\$ 157,743,000	\$ 328,069,000	\$ 176,287,000	\$ 18,544,000
<u>EXPENDITURES/APPROPRIATIONS</u>						
SALARIES & EMPLOYEE BENEFITS	\$ 166,190,806.67	\$ 176,961,000	\$ 176,961,000	\$ 198,232,000	\$ 189,472,000	\$ 12,511,000
SERVICES & SUPPLIES	2,403,797.06	3,743,000	3,743,000	3,450,000	3,450,000	(293,000)
GROSS TOTAL	\$ 168,594,603.73	\$ 180,704,000	\$ 180,704,000	\$ 201,682,000	\$ 192,922,000	\$ 12,218,000
NET TOTAL	\$ 168,594,603.73	\$ 180,704,000	\$ 180,704,000	\$ 201,682,000	\$ 192,922,000	\$ 12,218,000
NET COUNTY COST	\$ 12,307,127.53	\$ 22,961,000	\$ 22,961,000	\$ (126,387,000)	\$ 16,635,000	\$ (6,326,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Departmental Program Summary

1. County Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	203,011,000	93,738,000	71,944,000	37,329,000	817.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	203,011,000	93,738,000	71,944,000	37,329,000	817.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The County Services Division is comprised of both professional and sworn staff and is responsible for the following: oversight and monitoring weapons screening at numerous client facilities where metal screening devices are located; providing specialized law enforcement services at County-owned or operated hospitals, healthcare centers, and properties; and policing services at all County parks and recreational facilities.

2. Court Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	371,873,000	98,000	204,706,000	167,069,000	2,084.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	371,873,000	98,000	204,706,000	167,069,000	2,084.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Court Services Division provides security services to the Superior Court, serves civil process papers throughout the County, and participates in the recovery of DNA from qualified inmates. Its mission is to ensure a safe and secure environment for the public accessing the courts, employees, other personnel performing duties within the courts, and inmates appearing in court while in the custody of the Sheriff. In addition, it is responsible for the service and enforcement of several hundred thousand civil and criminal process items annually. This includes the seizure and sale of personal and real property, evictions, and the service of Temporary Restraining Orders related to domestic violence.

3. Custody

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	919,011,000	895,000	430,290,000	487,826,000	5,580.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	919,011,000	895,000	430,290,000	487,826,000	5,580.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Custody Division provides care, custody, security, and rehabilitation to all sentenced and pre-trial inmates housed within the Department's jail facilities.

4. Detective

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	140,133,000	1,279,000	66,157,000	72,697,000	713.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	140,133,000	1,279,000	66,157,000	72,697,000	713.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Detective Division is comprised of the Fraud and Cyber Crimes, Homicide, Human Trafficking, Major Crimes, Narcotics, Operation Safe Streets, and Special Victims Bureaus, as well as the Vehicle Theft Program. It's responsible for the investigation of crimes, identification and apprehension of criminals, recovery of property, identification and preservation of evidence, and assisting in the preparation of cases for court. When requested, it also provides investigative resources to other law enforcement agencies throughout the County. The Division exists as a separate entity from station detective assignments, and investigators assigned to it are the most experienced and tenured criminal investigators of the Department.

5. General Support

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	569,275,000	4,525,000	93,537,000	471,213,000	2,273.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	569,275,000	4,525,000	93,537,000	471,213,000	2,273.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The General Support budget unit accounts for the Leadership and Training, Technical Services, Facilities Planning, and Facilities Services Divisions. Each division includes various services to maintain day-to-day operations and support long-term departmental initiatives.

6. Patrol Clearing

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	--	--	--	--	5,908.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	--	--	--	--	5,908.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol Clearing budget unit accounts for North Patrol, Central Patrol, South Patrol, East Patrol, Homeland Security, Countywide Services, and Transit Policing Divisions. This budget unit includes all patrol budgeted positions and provides a centralized appropriation for salaries and employee benefits and services and supplies, fully offset by expenditure distribution to the Patrol-Unincorporated Areas, Patrol-Contract Cities, and Patrol-Specialized and Unallocated budget units.

7. Patrol – Contract Cities

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	297,280,000	--	297,280,000	--	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	297,280,000	--	297,280,000	--	--

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol - Contract Cities budget unit accounts for North, Central, South, and East Patrols Divisions. This budget unit includes law enforcement services to all residents, businesses, and visitors within contract cities served by the Department. It also includes appropriation for deputy salaries and employee benefits, a portion of station support staff, and services and supplies.

8. Patrol – Unincorporated Areas

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	192,922,000	--	176,287,000	16,635,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	192,922,000	--	176,287,000	16,635,000	--

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol - Unincorporated Areas budget unit accounts for North, Central, South, and East Patrols Divisions. This budget unit includes law enforcement services to all residents, businesses, and visitors within unincorporated areas served by the Department. It also includes appropriation for deputy salaries and employee benefits, a portion of station support staff, and services and supplies.

9. Patrol – Specialized and Unallocated

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	670,266,000	5,675,000	343,192,000	321,399,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	670,266,000	5,675,000	343,192,000	321,399,000	--

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol - Specialized and Unallocated budget unit accounts for law enforcement services to Metrolink, Metro, and the Community College Districts. It also includes general countywide law enforcement services such as Aero Bureau, Special Enforcement Bureau, Homeland Security, Community Oriented Policing, Emergency Operations, Reserve Forces, Parking Enforcement, Operations Safe Street, and Community Law Enforcement. As a result of AB 109, this budget unit also includes a recently established Parole Compliance Unit. This Unit works closely with the Probation Department's Community Supervision case managers by providing proactive identification, compliance checks and apprehension of absconders classified as Post-release Supervised Persons. Other costs that are expensed in this budget unit include Department support units such as communication and fleet management, personnel services, data systems, fiscal administration, internal affairs, risk management, advanced training, contract law enforcement and remaining costs associated with station support staff not expensed to the Patrol-Unincorporated Areas and Patrol-Contract Cities budget units.

10. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	154,132,000	1,479,000	8,263,000	144,390,000	874.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	154,132,000	1,479,000	8,263,000	144,390,000	874.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Administration program consists of both professional and sworn staff in Headquarters Operations, Fiscal Administration, Financial Programs Bureau, and Personnel Administration. The responsibilities of the program include, but are not limited to, the following: providing administrative staff services to Department executives; acting as liaison with other agencies and County departments; coordinating preparation of the annual budget; monitoring budgetary expenditures and revenues; billing for services rendered; accounting for all revenues received; serving as the central repository for all evidence and property seized by the Department; tracking employee positions departmentwide; and overseeing all transactions during the hiring, service, and separation process.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	3,517,903,000	107,689,000	1,691,656,000	1,718,558,000	18,249.0

Unincorporated Area Services

Patrol Stations	Unincorporated Area Services *
Lancaster	\$ 9,223,000
Malibu/Lost Hills	4,708,000
Palmdale	9,111,000
Santa Clarita	9,681,000
West Hollywood	7,468,000
North Patrol TOTAL	\$ 40,191,000

Avalon	\$ 1,160,000
Century	25,812,000
Compton	7,392,000
East Los Angeles	17,774,000
Marina Del Rey	11,438,000
South Los Angeles	15,278,000
Central Patrol TOTAL	\$ 78,854,000

Carson	\$ 8,119,000
Lakewood	40,000
Lomita	561,000
Norwalk	7,482,000
Pico Rivera	5,787,000
South Patrol TOTAL	\$ 21,989,000

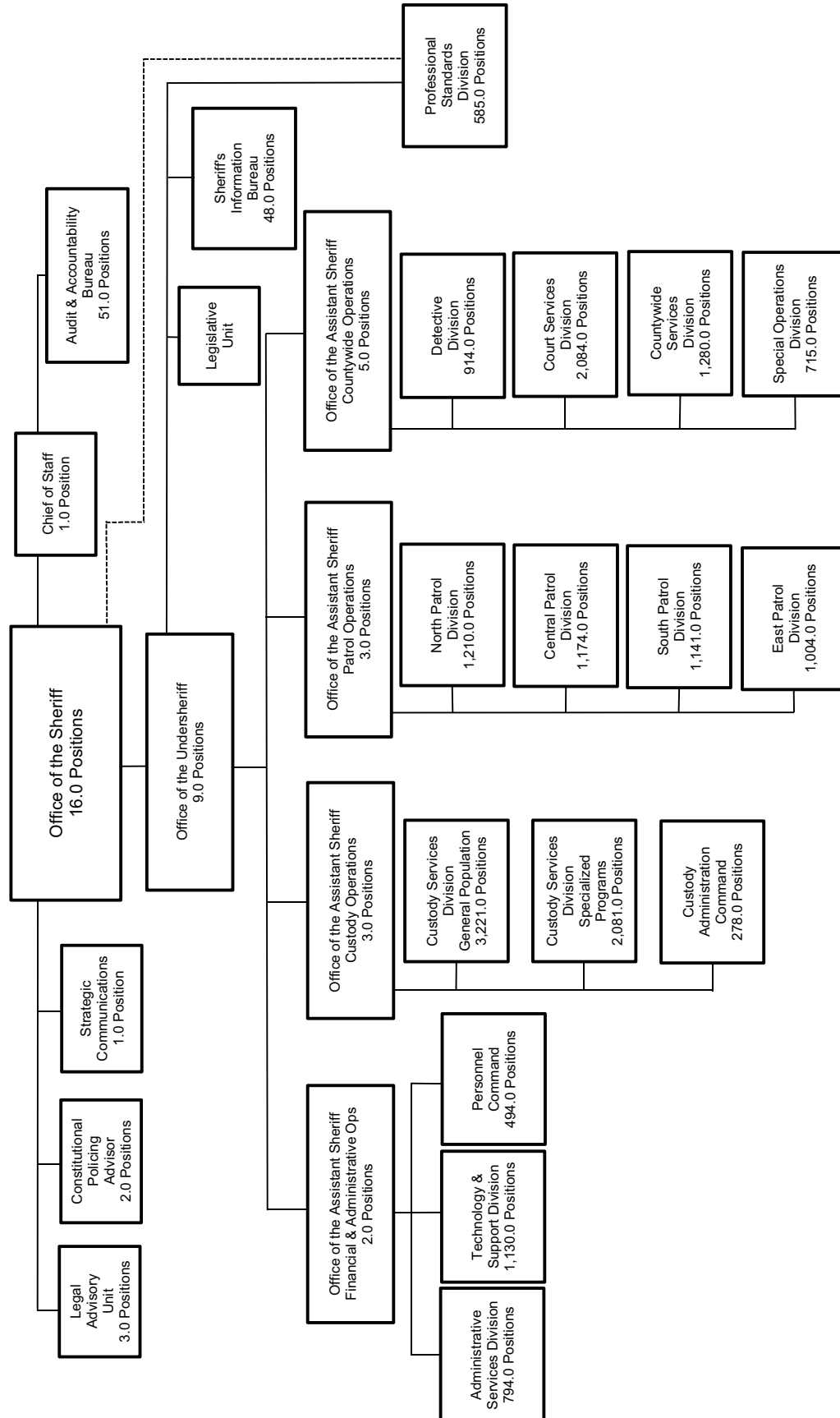
Altadena	\$ 7,500,000
Crescenta Valley	4,718,000
Industry	15,578,000
San Dimas	9,681,000
Temple	7,408,000
Walnut	7,003,000
East Patrol TOTAL	\$ 51,888,000

GRAND TOTAL	\$ 192,922,000
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*Includes direct patrol costs based on FY 2018-19 rates, excluding countywide and departmental overhead costs, and costs associated with specialized countywide services such as Aero Bureau, Special Enforcement Bureau, etc. This is a departure from previously reported figures which included these costs.

SHERIFF'S DEPARTMENT
Alex Villanueva, Sheriff

FY 2019-20 Recommended Budget Positions = 18,249.0



Telephone Utilities

Telephone Utilities Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 22,621.66	\$ 20,000	\$ 37,000	\$ 20,000	\$ 20,000	\$ (17,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 81,077,690.14	\$ 84,006,000	\$ 85,735,000	\$ 88,594,000	\$ 88,594,000	\$ 2,859,000
S & S EXPENDITURE DISTRIBUTION	(81,005,935.45)	(84,186,000)	(85,898,000)	(88,574,000)	(88,574,000)	(2,676,000)
TOTAL S & S	71,754.69	(180,000)	(163,000)	20,000	20,000	183,000
OTHER CHARGES	557,469.12	724,000	1,619,000	1,969,000	1,969,000	350,000
OC EXPENDITURE DISTRIBUTION	(26,416.28)	(724,000)	(1,619,000)	(1,969,000)	(1,969,000)	(350,000)
TOTAL OTH CHARGES	531,052.84	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	224,704.08	200,000	200,000	200,000	200,000	0
GROSS TOTAL	\$ 827,511.61	\$ 20,000	\$ 37,000	\$ 220,000	\$ 220,000	\$ 183,000
INTRAFUND TRANSFERS	0.00	0	0	(200,000)	(200,000)	(200,000)
NET TOTAL	\$ 827,511.61	\$ 20,000	\$ 37,000	\$ 20,000	\$ 20,000	\$ (17,000)
NET COUNTY COST	\$ 804,889.95	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

FUND
GENERAL FUNDFUNCTION
GENERALACTIVITY
COMMUNICATION

Mission Statement

Telephone Utilities is a centralized budget unit administered by the Internal Services Department (ISD) to fund telephone utilities carrier costs and equipment, Enterprise Network, Internet and Administration (ENIA), and other County departments' networks, and telephone utilities administration.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects a: 1) \$1.0 million net decrease for telephone utilities; 2) \$2.4 million increase for ENIA; and 3) \$1.8 million net increase for Voice-over Internet Protocol (VoIP) maintenance and equipment costs.

Critical/Strategic Planning Initiatives

ISD will continue to enhance the performance of the County's telecommunications systems and simultaneously minimize costs.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	87,554,000	87,517,000	37,000	0	0.0
Other Changes					
1. Carrier Costs: Reflects a net decrease in carrier costs primarily based on the current year expenditure trend.	(1,029,000)	(1,021,000)	(8,000)	--	--
2. ENIA: Reflects a net increase primarily due to the projected bandwidth upgrades for the Sheriff and Public Works departments, as well as increased regulatory analysis contract costs, and services received from ISD for support costs, network host access, Internet data security, and midrange network.	2,457,000	2,466,000	(9,000)	--	--
3. VolP: Reflects a net increase primarily due to increased equipment maintenance costs.	1,781,000	1,781,000	--	--	--
Total Changes	3,209,000	3,226,000	(17,000)	0	0.0
2019-20 Recommended Budget	90,763,000	90,743,000	20,000	0	0.0

TELEPHONE UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
COMMUNICATION SERVICES	\$ 7,918.81	\$ 6,000	\$ 14,000	\$ 6,000	\$ 6,000	\$ (8,000)
OTHER SALES	3,039.37	2,000	0	2,000	2,000	2,000
RENTS & CONCESSIONS	11,663.48	12,000	23,000	12,000	12,000	(11,000)
TOTAL REVENUE	\$ 22,621.66	\$ 20,000	\$ 37,000	\$ 20,000	\$ 20,000	\$ (17,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 93,954.53	\$ 161,000	\$ 161,000	\$ 323,000	\$ 323,000	\$ 162,000
COMMUNICATIONS	797,475.22	1,324,000	4,470,000	576,000	576,000	(3,894,000)
COMPUTING-MAINFRAME	3,838,944.00	3,950,000	3,995,000	4,060,000	4,060,000	65,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	715,988.00	767,000	731,000	901,000	901,000	170,000
COMPUTING-PERSONAL	864,633.25	1,593,000	2,177,000	1,953,000	1,953,000	(224,000)
HOUSEHOLD EXPENSE	2,140.73	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	634,650.00	641,000	597,000	641,000	641,000	44,000
INFORMATION TECHNOLOGY-SECURITY	2,534,304.00	2,801,000	2,801,000	3,074,000	3,074,000	273,000
INSURANCE	31,857.00	60,000	60,000	32,000	32,000	(28,000)
MAINTENANCE - BUILDINGS & IMPRV	40,138.57	12,000	30,000	30,000	30,000	0
OFFICE EXPENSE	53,653.45	50,000	55,000	50,000	50,000	(5,000)
PROFESSIONAL SERVICES	341,000.00	260,000	319,000	370,000	370,000	51,000
SPECIAL DEPARTMENTAL EXPENSE	147.83	0	0	0	0	0
TECHNICAL SERVICES	84,420.00	127,000	122,000	110,000	110,000	(12,000)
TELECOMMUNICATIONS	22,333,543.65	24,367,000	22,030,000	26,356,000	26,356,000	4,326,000
UTILITIES	48,710,839.91	47,893,000	48,187,000	50,118,000	50,118,000	1,931,000
S & S EXPENDITURE DISTRIBUTION	(81,005,935.45)	(84,186,000)	(85,898,000)	(88,574,000)	(88,574,000)	(2,676,000)
TOTAL S & S	71,754.69	(180,000)	(163,000)	20,000	20,000	183,000
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	557,469.12	724,000	1,619,000	1,969,000	1,969,000	350,000
OC EXPENDITURE DISTRIBUTION	(26,416.28)	(724,000)	(1,619,000)	(1,969,000)	(1,969,000)	(350,000)
TOTAL OTH CHARGES	531,052.84	0	0	0	0	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
TELECOMMUNICATIONS EQUIPMENT	224,704.08	200,000	200,000	200,000	200,000	0
TOTAL CAPITAL ASSETS	224,704.08	200,000	200,000	200,000	200,000	0
GROSS TOTAL	\$ 827,511.61	\$ 20,000	\$ 37,000	\$ 220,000	\$ 220,000	\$ 183,000
INTRAFUND TRANSFERS	0.00	0	0	(200,000)	(200,000)	(200,000)
NET TOTAL	\$ 827,511.61	\$ 20,000	\$ 37,000	\$ 20,000	\$ 20,000	\$ (17,000)
NET COUNTY COST	\$ 804,889.95	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Treasurer and Tax Collector

Joseph Kelly, Treasurer and Tax Collector

Treasurer and Tax Collector Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 39,725,298.81	\$ 45,519,000	\$ 48,936,000	\$ 49,982,000	\$ 50,482,000	\$ 1,546,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 49,274,935.90	\$ 54,217,000	\$ 57,775,000	\$ 61,185,000	\$ 61,185,000	\$ 3,410,000
SERVICES & SUPPLIES	23,820,354.74	31,586,000	27,506,000	26,855,000	26,855,000	(651,000)
OTHER CHARGES	282,594.57	322,000	322,000	470,000	470,000	148,000
CAPITAL ASSETS - EQUIPMENT	0.00	150,000	150,000	129,000	129,000	(21,000)
OTHER FINANCING USES	25,000.00	25,000	25,000	0	0	(25,000)
GROSS TOTAL	\$ 73,402,885.21	\$ 86,300,000	\$ 85,778,000	\$ 88,639,000	\$ 88,639,000	\$ 2,861,000
INTRA-FUND TRANSFERS	(8,771,367.75)	(9,695,000)	(10,279,000)	(10,110,000)	(10,110,000)	169,000
NET TOTAL	\$ 64,631,517.46	\$ 76,605,000	\$ 75,499,000	\$ 78,529,000	\$ 78,529,000	\$ 3,030,000
NET COUNTY COST	\$ 24,906,218.65	\$ 31,086,000	\$ 26,563,000	\$ 28,547,000	\$ 28,047,000	\$ 1,484,000
BUDGETED POSITIONS	531.0	531.0	531.0	531.0	531.0	0.0

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
FINANCE

Mission Statement

The mission of the Treasurer and Tax Collector is to fulfill statutory responsibilities in Treasury, Property Tax Collection, Licensing, and Probate, in a responsible and client-focused manner. The Department does this on behalf of the County, other government agencies and entities, and private individuals as specified by law.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC increase of \$1.5 million, primarily due to Board-approved increases in salaries and health insurance subsidies, retirement, and the Department's proportional share of the costs to pre-fund the County's retiree healthcare benefits. The Recommended Budget also reflects an adjustment to remove prior-year funding that was provided on a one-time basis for systems maintenance and support, security upgrades for the Public Administrator warehouse, and refurbishment of the Department's human resources workspace.

Critical/Strategic Planning Initiatives

The following are examples of the Department's continuing efforts to create efficiencies, work collaboratively with other departments, and maximize revenue:

- Undertaking a multi-year effort to replace the existing disparate systems currently used in its remittance processing and cashing operation into a single system. In FY 2018-19, the Department purchased a new Remittance Processing Replacement System that is expected to go live in FY 2019-20 in time to process the first installment of property tax bills in December 2019.
- Continuing to make progress on its three-year redesign of the County's Business License program. The plan is to bring an updated Title 7, Division 1 (Administration) and revisions to most of the business activities in Division 2 to the Board later this fiscal year. This effort will also incorporate recommendations that the Ad Hoc License Permit Fee Workgroup under the Department of Business and Consumer Affairs will soon release. The Department is also involved in several Board motions relating to incorporating massage establishments, smoke shops, and e-scooters/bikes into the Business License program.

- Working in conjunction with nonprofit and public agencies and the Community Development Commission, the Department evaluated the Chapter 8 program to increase its utilization by nonprofit and public agencies and to streamline the application and clearance processes. This will result in the launch of a web-based Chapter 8 Portal that leverages Geographic Information Systems to provide users with comprehensive property-related information. The Department has also finalized training that will be provided to
- taxing agencies and nonprofits on the Chapter 8 Agreement Sale Process.
- Launching a new website that will include social media accounts as well as several self-help options (e.g., request a duplicate bill, request to cancel penalties, and historic payments). These self-help options are part of a multi-prong strategy to reduce call wait times.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	85,778,000	10,279,000	48,936,000	26,563,000	531.0
Other Changes					
1. Curtailment Restoration: Reflects the full and complete restoration of prior-year curtailments.	--	--	(300,000)	300,000	--
2. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for system maintenance and support, security system upgrades, and wireless internet access points at the Public Administrator's warehouse, and the refurbishment of the Department's human resources workspace.	(490,000)	--	--	(490,000)	--
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,368,000	--	1,134,000	1,234,000	--
4. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	544,000	--	260,000	284,000	--
5. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	538,000	--	382,000	156,000	--
6. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability due to anticipated increases in benefit costs based on medical cost trends.	(79,000)	--	(79,000)	--	--
7. Ministerial Adjustments: Reflects the realignment of various services and supplies, intrafund transfers, and revenue based on current trends.	(20,000)	(169,000)	149,000	--	--
Total Changes	2,861,000	(169,000)	1,546,000	1,484,000	0.0
2019-20 Recommended Budget	88,639,000	10,110,000	50,482,000	28,047,000	531.0

TREASURER AND TAX COLLECTOR BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	\$ 26,761,290.15	\$ 28,628,000	\$ 30,496,000	\$ 32,547,000	\$ 32,547,000	\$ 2,051,000
BUSINESS LICENSES	1,346,011.10	1,800,000	1,800,000	1,800,000	1,800,000	0
CHARGES FOR SERVICES - OTHER	1,244,562.20	2,030,000	2,272,000	2,317,000	2,317,000	45,000
CIVIL PROCESS SERVICES	21,510.25	30,000	25,000	35,000	35,000	10,000
CONTRACT CITIES SELF INSURANCE	62,420.17	72,000	75,000	77,000	77,000	2,000
COURT FEES & COSTS	1,520.00	14,000	14,000	14,000	14,000	0
ESTATE FEES	2,024,732.12	2,500,000	2,686,000	2,686,000	2,686,000	0
FORFEITURES & PENALTIES	197.74	0	0	0	0	0
HOSPITAL OVERHEAD	1,173,965.26	645,000	651,000	227,000	227,000	(424,000)
INHERITANCE TAX FEES	500,291.97	615,000	766,000	808,000	808,000	42,000
LAW ENFORCEMENT SERVICES	231,934.09	257,000	257,000	250,000	250,000	(7,000)
LEGAL SERVICES	349.92	1,000	1,000	1,000	1,000	0
LIBRARY SERVICES	70,376.40	67,000	67,000	66,000	66,000	(1,000)
MISCELLANEOUS	3,972,116.70	5,777,000	6,707,000	5,922,000	6,422,000	(285,000)
OTHER GOVERNMENTAL AGENCIES	100,316.81	102,000	102,000	105,000	105,000	3,000
OTHER SALES	70,854.90	100,000	100,000	100,000	100,000	0
OTHER TAXES	27,735.57	4,000	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	2,103,466.87	2,862,000	2,902,000	3,002,000	3,002,000	100,000
RECORDING FEES	3,509.09	5,000	5,000	5,000	5,000	0
SALE OF CAPITAL ASSETS	0.00	0	0	10,000	10,000	10,000
SETTLEMENTS	8,137.50	10,000	10,000	10,000	10,000	0
TOTAL REVENUE	\$ 39,725,298.81	\$ 45,519,000	\$ 48,936,000	\$ 49,982,000	\$ 50,482,000	\$ 1,546,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 28,799,200.52	\$ 32,266,000	\$ 35,609,000	\$ 37,322,000	\$ 37,322,000	\$ 1,713,000
CAFETERIA BENEFIT PLANS	7,490,318.38	8,104,000	8,089,000	8,621,000	8,621,000	532,000
COUNTY EMPLOYEE RETIREMENT	5,362,435.06	5,744,000	5,723,000	6,268,000	6,268,000	545,000
DENTAL INSURANCE	155,447.92	158,000	162,000	162,000	162,000	0
DEPENDENT CARE SPENDING ACCOUNTS	36,214.85	40,000	42,000	42,000	42,000	0
DISABILITY BENEFITS	422,263.31	347,000	336,000	388,000	388,000	52,000
FICA (OASDI)	417,270.21	448,000	506,000	534,000	534,000	28,000
HEALTH INSURANCE	763,417.04	810,000	830,000	847,000	847,000	17,000
LIFE INSURANCE	107,370.80	53,000	53,000	57,000	57,000	4,000
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	3,168,014.00	3,716,000	3,689,000	4,227,000	4,227,000	538,000
SAVINGS PLAN	432,745.49	457,000	544,000	586,000	586,000	42,000
THRIFT PLAN (HORIZONS)	902,990.31	951,000	939,000	1,000,000	1,000,000	61,000
UNEMPLOYMENT INSURANCE	5,904.00	6,000	14,000	14,000	14,000	0
WORKERS' COMPENSATION	1,204,636.01	1,110,000	1,232,000	1,110,000	1,110,000	(122,000)
TOTAL S & E B	49,274,935.90	54,217,000	57,775,000	61,185,000	61,185,000	3,410,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,621,422.60	5,227,000	5,860,000	5,294,000	5,294,000	(566,000)
CLOTHING & PERSONAL SUPPLIES	2,679.97	2,000	2,000	2,000	2,000	0
COMMUNICATIONS	89,159.47	89,000	99,000	115,000	115,000	16,000
COMPUTING-MAINFRAME	3,575,779.30	3,997,000	4,000,000	3,852,000	3,852,000	(148,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	8,957.62	19,000	48,000	64,000	64,000	16,000
COMPUTING-PERSONAL	306,449.74	126,000	181,000	256,000	256,000	75,000

TREASURER AND TAX COLLECTOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
HOUSEHOLD EXPENSE	11,802.44	144,000	31,000	143,000	143,000	112,000
INFORMATION TECHNOLOGY SERVICES	2,414,828.31	6,102,000	1,005,000	1,568,000	1,568,000	563,000
INFORMATION TECHNOLOGY-SECURITY	160,280.00	327,000	327,000	181,000	181,000	(146,000)
INSURANCE	60,964.72	61,000	51,000	103,000	103,000	52,000
MAINTENANCE - BUILDINGS & IMPRV	2,072,796.61	2,327,000	2,103,000	2,214,000	2,214,000	111,000
MAINTENANCE - EQUIPMENT	141,819.13	461,000	641,000	149,000	149,000	(492,000)
MEDICAL DENTAL & LAB SUPPLIES	431.19	3,000	3,000	3,000	3,000	0
MEMBERSHIPS	15,361.26	16,000	19,000	18,000	18,000	(1,000)
MISCELLANEOUS EXPENSE	54,574.27	70,000	75,000	71,000	71,000	(4,000)
OFFICE EXPENSE	3,553,537.37	4,228,000	4,414,000	4,299,000	4,299,000	(115,000)
PROFESSIONAL SERVICES	1,073,168.28	1,731,000	1,860,000	1,747,000	1,747,000	(113,000)
PUBLICATIONS & LEGAL NOTICE	472,632.56	800,000	800,000	800,000	800,000	0
RENTS & LEASES - BLDG & IMPRV	10,641.11	14,000	15,000	13,000	13,000	(2,000)
RENTS & LEASES - EQUIPMENT	119,632.24	124,000	143,000	140,000	140,000	(3,000)
SMALL TOOLS & MINOR EQUIPMENT	980.87	4,000	4,000	4,000	4,000	0
SPECIAL DEPARTMENTAL EXPENSE	580,475.78	696,000	711,000	821,000	821,000	110,000
TECHNICAL SERVICES	1,681,138.12	1,738,000	1,830,000	1,755,000	1,755,000	(75,000)
TELECOMMUNICATIONS	1,272,121.07	1,364,000	1,350,000	1,353,000	1,353,000	3,000
TRAINING	71,563.61	75,000	98,000	97,000	97,000	(1,000)
TRANSPORTATION AND TRAVEL	181,774.42	215,000	208,000	212,000	212,000	4,000
UTILITIES	1,265,382.68	1,626,000	1,628,000	1,581,000	1,581,000	(47,000)
TOTAL S & S	23,820,354.74	31,586,000	27,506,000	26,855,000	26,855,000	(651,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	0.00	0	0	46,000	46,000	46,000
JUDGMENTS & DAMAGES	854.30	9,000	10,000	111,000	111,000	101,000
RET-OTHER LONG TERM DEBT	280,615.00	312,000	312,000	312,000	312,000	0
TAXES & ASSESSMENTS	1,125.27	1,000	0	1,000	1,000	1,000
TOTAL OTH CHARGES	282,594.57	322,000	322,000	470,000	470,000	148,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	150,000	150,000	100,000	100,000	(50,000)
ELECTRONIC EQUIPMENT	0.00	0	0	17,000	17,000	17,000
MACHINERY EQUIPMENT	0.00	0	0	12,000	12,000	12,000
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	150,000	150,000	129,000	129,000	(21,000)
TOTAL CAPITAL ASSETS	0.00	150,000	150,000	129,000	129,000	(21,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	25,000.00	25,000	25,000	0	0	(25,000)
TOTAL OTH FIN USES	25,000.00	25,000	25,000	0	0	(25,000)
GROSS TOTAL	\$ 73,402,885.21	\$ 86,300,000	\$ 85,778,000	\$ 88,639,000	\$ 88,639,000	\$ 2,861,000
INTRAFUND TRANSFERS	(8,771,367.75)	(9,695,000)	(10,279,000)	(10,110,000)	(10,110,000)	169,000
NET TOTAL	\$ 64,631,517.46	\$ 76,605,000	\$ 75,499,000	\$ 78,529,000	\$ 78,529,000	\$ 3,030,000
NET COUNTY COST	\$ 24,906,218.65	\$ 31,086,000	\$ 26,563,000	\$ 28,547,000	\$ 28,047,000	\$ 1,484,000
BUDGETED POSITIONS	531.0	531.0	531.0	531.0	531.0	0.0

Departmental Program Summary

1. Treasury Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	19,316,000	2,584,000	15,887,000	845,000	109.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	19,316,000	2,584,000	15,887,000	845,000	109.0

Authority: Mandated program – California Government Code Sections 27000-27121 and County Code Section 2.52.

Administers and manages the County Treasury, which provides for the collection, custody, borrowing, investments, and disbursement of County funds, including general, trust, school, and special district funds. Also provides cash management services to 12 cities/agencies, 115 school districts, and administers 254 bank accounts for County departments, school districts, and special districts.

2. Tax Collections

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	35,718,000	3,768,000	29,174,000	2,776,000	236.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	35,718,000	3,768,000	29,174,000	2,776,000	236.0

Authority: Mandated program – California Government Code Sections 27400-27401, California Revenue and Taxation Code Sections 2602, 2903, and 7280, and County Code Section 2.52.

Bills and collects approximately three million accounts annually for current and delinquent real property taxes and personal (unsecured) property taxes.

3. Public Administrator

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	13,148,000	3,306,000	4,809,000	5,033,000	90.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	13,148,000	3,306,000	4,809,000	5,033,000	90.0

Authority: Mandated program – California Government Code Sections 27440-27443.5, California Probate Code Section 7600 et seq., and County Code Section 2.52.015.

Investigates approximately 2,500 estates annually for decedents who resided or had property in the County where no executor, legatee, or heir is appointed to administer the estate. Also administers the estates and provides trust accounting and property management services for approximately 6,000 Public Guardian conservatees.

4. Administration

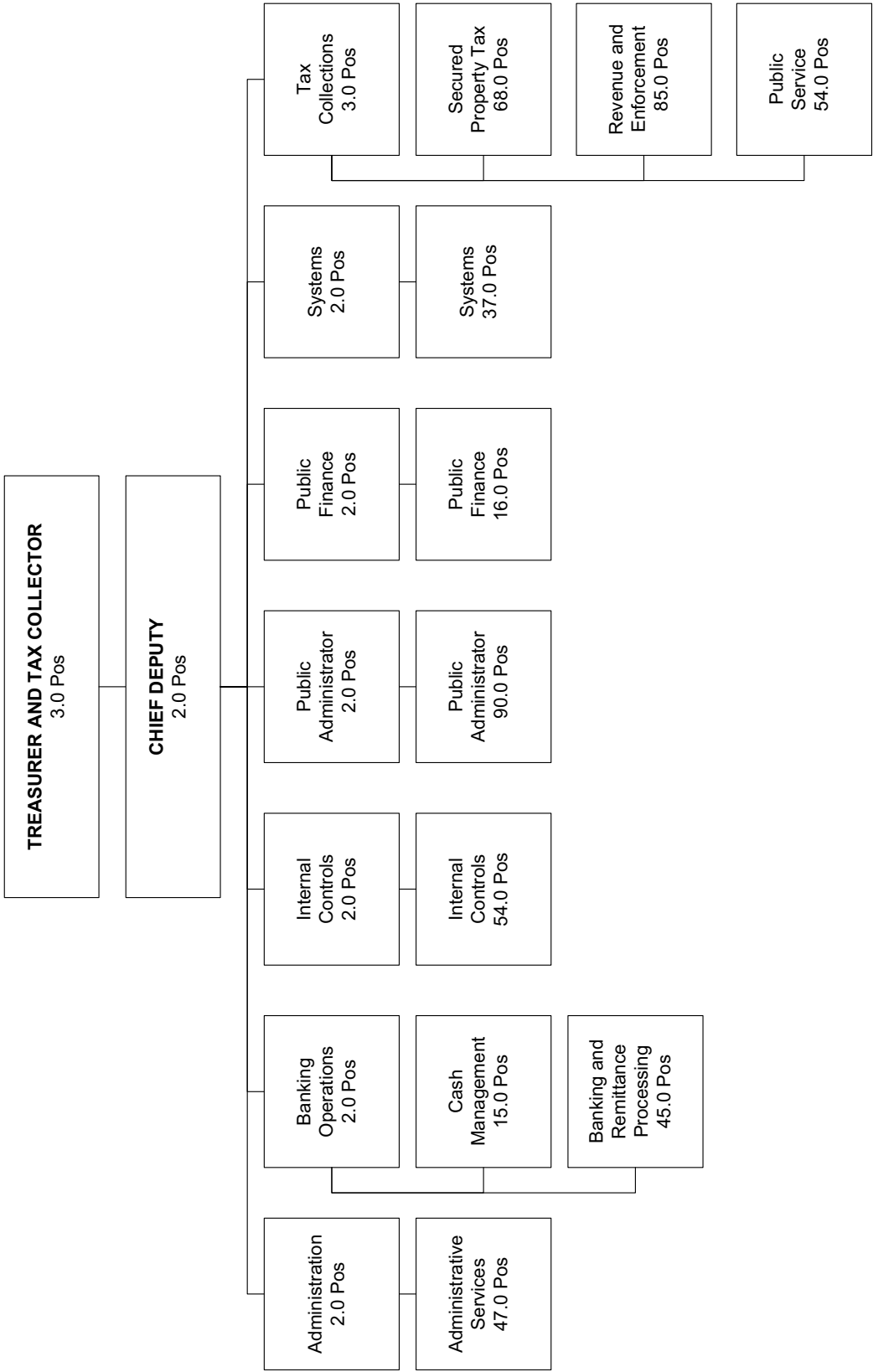
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	20,457,000	452,000	612,000	19,393,000	96.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	20,457,000	452,000	612,000	19,393,000	96.0

Authority: Non-mandated, discretionary program.

Provides general administrative direction and support to the Department, including the executive management of departmental program budget development and control, cost accounting, contracting, coordination of facilities services, accounts payable, system development and support, procurement, training, and payroll services.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	88,639,000	10,110,000	50,482,000	28,047,000	531.0

TREASURER AND TAX COLLECTOR
JOSEPH KELLY
FY 2019-20 Recommended Budget Positions = 531.0



Trial Court Operations

Trial Court Operations Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 77,081,802.02	\$ 73,410,000	\$ 89,023,000	\$ 89,279,000	\$ 89,279,000	\$ 256,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 36,368,558.33	\$ 38,053,000	\$ 38,053,000	\$ 38,309,000	\$ 38,309,000	\$ 256,000
SERVICES & SUPPLIES	70,905,427.30	66,879,000	72,468,000	72,468,000	72,468,000	0
OTHER CHARGES	282,500,962.00	282,817,000	283,501,000	283,501,000	283,501,000	0
GROSS TOTAL	\$ 389,774,947.63	\$ 387,749,000	\$ 394,022,000	\$ 394,278,000	\$ 394,278,000	\$ 256,000
NET COUNTY COST	\$ 312,693,145.61	\$ 314,339,000	\$ 304,999,000	\$ 304,999,000	\$ 304,999,000	\$ 0
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

Mission Statement

The Lockyer-Isenberg Trial Court Funding Act of 1997, AB 233, Chapter 850, Statutes of 1997 requires counties to make an annual Maintenance of Effort (MOE) payment to the State for support of trial courts and to continue to fund certain court-related expenditures such as indigent defense, collections enhancement, and local judicial benefits. The Trial Court Facilities Act, SB 1732, Chapter 1082, Statutes of 2002 authorized the transfer of responsibility for court facilities from counties to the State and requires that counties make County Facilities Payment (CFP). Revenue from court fines and fees is used to partially finance the MOE obligation to the State and other court-related expenditures.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects funding for the County's \$283.5 million MOE payment to the State, which is comprised of \$245.9 million base MOE and \$37.6 million CFP. In addition, the budget includes \$110.8 million for court-related expenditures that are the County's responsibility, offset by \$89.3 million in revenues. The Recommended Budget also reflects Board-approved increases in employee benefits.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	394,022,000	0	89,023,000	304,999,000	50.0
Other Changes					
1. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	40,000	--	40,000	--	--
2. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	15,000	--	15,000	--	--
3. Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	201,000	--	201,000	--	--
Total Changes	256,000	0	256,000	0	0.0
2019-20 Recommended Budget	394,278,000	0	89,279,000	304,999,000	50.0

TRIAL COURT OPERATIONS BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 2,907.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
COURT FEES & COSTS	(3,423,315.05)	(1,488,000)	247,000	247,000	247,000	0
FORFEITURES & PENALTIES	12,341.11	0	13,000	13,000	13,000	0
LEGAL SERVICES	1,685,179.51	0	1,752,000	1,752,000	1,752,000	0
MISCELLANEOUS	54,590.09	36,000	43,000	43,000	43,000	0
OTHER COURT FINES	75,191,152.48	71,838,000	83,384,000	83,640,000	83,640,000	256,000
OTHER LICENSES & PERMITS	181,310.00	192,000	183,000	183,000	183,000	0
RECORDING FEES	117,770.00	0	120,000	120,000	120,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	0.00	0	49,000	49,000	49,000	0
VEHICLE CODE FINES	3,259,866.88	2,832,000	3,232,000	3,232,000	3,232,000	0
TOTAL REVENUE	\$ 77,081,802.02	\$ 73,410,000	\$ 89,023,000	\$ 89,279,000	\$ 89,279,000	\$ 256,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 2,359,208.08	\$ 2,339,000	\$ 2,888,000	\$ 2,888,000	\$ 2,888,000	\$ 0
CAFETERIA BENEFIT PLANS	18,652,654.44	19,682,000	19,366,000	19,420,000	19,420,000	54,000
COUNTY EMPLOYEE RETIREMENT	457,194.21	464,000	501,000	541,000	541,000	40,000
DENTAL INSURANCE	29,001.52	28,000	13,000	13,000	13,000	0
DEPENDENT CARE SPENDING ACCOUNTS	26,766.77	28,000	99,000	99,000	99,000	0
DISABILITY BENEFITS	1,136,409.37	1,184,000	2,374,000	2,374,000	2,374,000	0
FICA (OASDI)	31,995.46	34,000	39,000	39,000	39,000	0
HEALTH INSURANCE	598,482.27	716,000	595,000	742,000	742,000	147,000
LIFE INSURANCE	1,250,521.24	1,285,000	0	0	0	0
OTHER EMPLOYEE BENEFITS	3,959,703.00	4,200,000	3,969,000	3,969,000	3,969,000	0
RETIREE HEALTH INSURANCE	251,374.75	252,000	523,000	538,000	538,000	15,000
SAVINGS PLAN	4,594,298.50	4,911,000	4,657,000	4,657,000	4,657,000	0
THRIFT PLAN (HORIZONS)	2,946,730.81	2,866,000	2,950,000	2,950,000	2,950,000	0
WORKERS' COMPENSATION	74,217.91	64,000	79,000	79,000	79,000	0
TOTAL S & E B	36,368,558.33	38,053,000	38,053,000	38,309,000	38,309,000	256,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	8,986,820.41	8,639,000	15,510,000	15,510,000	15,510,000	0
HOUSEHOLD EXPENSE	55.18	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	12,672.00	12,000	13,000	13,000	13,000	0
JURY & WITNESS EXPENSE	853,051.59	800,000	1,100,000	1,100,000	1,100,000	0
MAINTENANCE - BUILDINGS & IMPRV	119,525.30	126,000	135,000	135,000	135,000	0
MEMBERSHIPS	100.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	4,137.20	5,000	33,000	33,000	33,000	0
OFFICE EXPENSE	68,706.05	43,000	185,000	185,000	185,000	0
PROFESSIONAL SERVICES	60,047,494.92	56,547,000	54,683,000	54,683,000	54,683,000	0
TECHNICAL SERVICES	778,177.28	691,000	800,000	800,000	800,000	0
TRANSPORTATION AND TRAVEL	34,687.37	16,000	9,000	9,000	9,000	0
TOTAL S & S	70,905,427.30	66,879,000	72,468,000	72,468,000	72,468,000	0

TRIAL COURT OPERATIONS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
TRIAL COURT-MAINTENANCE OF EFFORT	282,500,962.00	282,817,000	283,501,000	283,501,000	283,501,000	0
GROSS TOTAL	\$ 389,774,947.63	\$ 387,749,000	\$ 394,022,000	\$ 394,278,000	\$ 394,278,000	\$ 256,000
NET TOTAL	389,774,947.63	387,749,000	394,022,000	394,278,000	394,278,000	256,000
NET COUNTY COST	\$ 312,693,145.61	\$ 314,339,000	\$ 304,999,000	\$ 304,999,000	\$ 304,999,000	\$ 0
 BUDGETED POSITIONS	 50.0	 50.0	 50.0	 50.0	 50.0	 0.0

Utilities

Utilities Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 28,581,956.37	\$ 35,421,000	\$ 43,869,000	\$ 40,937,000	\$ 40,937,000	\$ (2,932,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 167,668,811.66	\$ 181,374,000	\$ 197,160,000	\$ 201,979,000	\$ 201,979,000	\$ 4,819,000
S & S EXPENDITURE DISTRIBUTION	(143,180,495.29)	(150,878,000)	(157,921,000)	(165,888,000)	(165,888,000)	(7,967,000)
TOTAL S & S	24,488,316.37	30,496,000	39,239,000	36,091,000	36,091,000	(3,148,000)
OTHER CHARGES	6,565,030.74	7,750,000	8,750,000	8,196,000	8,196,000	(554,000)
OC EXPENDITURE DISTRIBUTION	(1,711,045.08)	(2,188,000)	(3,188,000)	(3,188,000)	(3,188,000)	0
TOTAL OTH CHARGES	4,853,985.66	5,562,000	5,562,000	5,008,000	5,008,000	(554,000)
GROSS TOTAL	\$ 29,342,302.03	\$ 36,058,000	\$ 44,801,000	\$ 41,099,000	\$ 41,099,000	\$ (3,702,000)
INTRAFUND TRANSFERS	(75,131.05)	(87,000)	(267,000)	(21,000)	(21,000)	246,000
NET TOTAL	\$ 29,267,170.98	\$ 35,971,000	\$ 44,534,000	\$ 41,078,000	\$ 41,078,000	\$ (3,456,000)
NET COUNTY COST	\$ 685,214.61	\$ 550,000	\$ 665,000	\$ 141,000	\$ 141,000	\$ (524,000)

FUND
GENERAL FUND

FUNCTION
GENERAL

ACTIVITY
PROPERTY MANAGEMENT

Mission Statement

The Utilities budget unit is centrally administered by the Internal Services Department (ISD) to fund utility costs, including electricity, natural gas, water, industrial waste collection, energy management leadership programs, and related regulatory and legal activities, along with the day-to-day operations of the County cogeneration and power plants.

The budget also reflects increases in funding for electricity, the Public Agency Revolving Loan Fund, water and other utilities, energy management programs, and Barakat settlement programs. These increases are partially offset by decreases in Southern California Regional Energy Network (SoCalREN), natural gas, power plant operations, Energy Investment Program (EIP), Better Buildings Program (BBP), and the Electric Vehicle Ready Communities Challenge Grant.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC decrease of \$0.5 million primarily due to the removal of prior-year funding that was provided on a one-time basis for water-saving measures throughout various County facilities.

Critical/Strategic Planning Initiatives

Continue to complete energy retrofit projects, accelerate energy efficiency and renewable projects, and centrally administer utilities costs throughout the County.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	205,910,000	161,376,000	43,869,000	665,000	0.0
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for water-saving measures throughout various County facilities.	(505,000)	--	--	(505,000)	--
2. Natural Gas: Reflects a decrease in funding based on the negotiated contract price for non-core natural gas and the discontinuation of the cogeneration operation at the Pitchess Power Plant.	(2,445,000)	(2,170,000)	(255,000)	(20,000)	--
3. Power Plant Operations: Reflects a decrease in funding primarily due to the discontinuation of the cogeneration operation at the Pitchess Power Plant, partially offset by the Board-approved salary adjustments and projected increases in employee benefits.	(1,660,000)	(1,817,000)	156,000	1,000	--
4. Projects Funded by SoCalREN: Reflects a decrease in grant funding.	(3,043,000)	--	(3,043,000)	--	--
5. EIP: Reflects a decrease in funding for EIP projects identified throughout the County.	(941,000)	--	(941,000)	--	--
6. Energy Efficiency Conservation Block Grant – BBP: Reflects a decrease in funding for the remaining balance of the BBP fund.	(250,000)	--	(250,000)	--	--
7. Electric Vehicle Ready Communities Challenge Grant: Reflects an adjustment to remove the one-time funding from the California Energy Commission.	(200,000)	--	(200,000)	--	--
8. Electricity: Reflects an increase in funding based on current year expenditure, consumption trends, anticipated electricity rate increases from various utility companies, and the expansion at the Rancho Los Amigos National Rehabilitation Center.	10,700,000	10,595,000	105,000	--	--
9. Public Agency Revolving Loan Fund: Reflects an increase in funding for the establishment of the Public Agency Revolving Loan Fund program.	1,400,000	--	1,400,000	--	--
10. Water and Other Utilities: Reflects an increase in funding based on current year expenditure, consumption trends anticipated water and industrial waste rate increases from various water companies.	790,000	742,000	48,000	--	--
11. Energy Management Programs: Reflects a net increase in funding due to Board-approved salary adjustments and projected increases in employee benefits, partially offset by reduced project management services and consulting costs.	374,000	371,000	3,000	--	--

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
12. Barakat Settlement: Reflects an increase in funding for the Energy Cost Adjustment Factor projects funded by the Barakat agreement with Department of Water and Power for electricity overcharges to public agencies.	45,000	--	45,000	--	--
Total Changes	4,265,000	7,721,000	(2,932,000)	(524,000)	0.0
2019-20 Recommended Budget	210,175,000	169,097,000	40,937,000	141,000	0.0

Critical and Unmet Needs

The Utilities budget's unmet needs include one-time funding of \$6.0 million to augment ISD's existing Revolving Loan Fund on an annual basis for the next five years. The funds will be used to continuously support energy saving deferred maintenance projects, and to accelerate energy efficiency and renewable projects within County facilities.

UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 2,797,335.41	\$ 2,080,000	\$ 6,131,000	\$ 2,370,000	\$ 2,370,000	\$ (3,761,000)
FEDERAL - OTHER	2,293,147.88	250,000	951,000	4,968,000	4,968,000	4,017,000
INTEREST	1,660.46	2,000	2,000	2,000	2,000	0
ISD SERVICES	9,258,935.31	10,667,000	11,434,000	11,502,000	11,502,000	68,000
MISCELLANEOUS	140,280.86	10,000	23,000	10,000	10,000	(13,000)
OTHER SALES	71.89	0	0	0	0	0
STATE - ENERGY GRANTS	13,707,704.79	22,412,000	25,328,000	22,085,000	22,085,000	(3,243,000)
STATE - OTHER	382,819.77	0	0	0	0	0
TOTAL REVENUE	\$ 28,581,956.37	\$ 35,421,000	\$ 43,869,000	\$ 40,937,000	\$ 40,937,000	\$ (2,932,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	\$ 545,398.00	\$ 574,000	\$ 532,000	\$ 833,000	\$ 833,000	\$ 301,000
CLOTHING & PERSONAL SUPPLIES	17,401.53	38,000	61,000	55,000	55,000	(6,000)
COMMUNICATIONS	18,209.78	20,000	3,000	29,000	29,000	26,000
COMPUTING-MAINFRAME	2,541.76	26,000	40,000	38,000	38,000	(2,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	54,366.00	68,000	59,000	80,000	80,000	21,000
COMPUTING-PERSONAL	11,157.09	18,000	35,000	26,000	26,000	(9,000)
CONTRACTED PROGRAM SERVICES	1,614.03	1,000	1,000	2,000	2,000	1,000
FOOD	7,406.31	7,000	6,000	9,000	9,000	3,000
HOUSEHOLD EXPENSE	69,228.32	141,000	192,000	202,000	202,000	10,000
INFORMATION TECHNOLOGY SERVICES	859,428.00	1,030,000	1,158,000	1,053,000	1,053,000	(105,000)
INSURANCE	300,068.00	374,000	374,000	195,000	195,000	(179,000)
MAINTENANCE - BUILDINGS & IMPRV	3,385,140.63	5,675,000	5,852,000	6,478,000	6,478,000	626,000
MAINTENANCE - EQUIPMENT	2,936,150.76	4,089,000	5,056,000	5,849,000	5,849,000	793,000
MEDICAL DENTAL & LAB SUPPLIES	328,481.67	463,000	610,000	662,000	662,000	52,000
MEMBERSHIPS	57,502.86	61,000	65,000	88,000	88,000	23,000
MISCELLANEOUS EXPENSE	5,367.73	12,000	14,000	17,000	17,000	3,000
OFFICE EXPENSE	17,674.76	131,000	319,000	187,000	187,000	(132,000)
PROFESSIONAL SERVICES	13,099,075.35	15,735,000	21,717,000	16,135,000	16,135,000	(5,582,000)
RENTS & LEASES - EQUIPMENT	34,669.89	50,000	86,000	71,000	71,000	(15,000)
SMALL TOOLS & MINOR EQUIPMENT	211,148.03	701,000	928,000	1,003,000	1,003,000	75,000
SPECIAL DEPARTMENTAL EXPENSE	929,285.31	1,021,000	1,604,000	1,457,000	1,457,000	(147,000)
TECHNICAL SERVICES	21,269,342.13	23,639,000	26,503,000	26,131,000	26,131,000	(372,000)
TELECOMMUNICATIONS	26,293.32	29,000	39,000	36,000	36,000	(3,000)
TRANSPORTATION AND TRAVEL	168,777.58	1,082,000	1,446,000	1,548,000	1,548,000	102,000
UTILITIES	123,313,082.82	126,389,000	130,460,000	139,795,000	139,795,000	9,335,000
S & S EXPENDITURE DISTRIBUTION	(143,180,495.29)	(150,878,000)	(157,921,000)	(165,888,000)	(165,888,000)	(7,967,000)
TOTAL S & S	24,488,316.37	30,496,000	39,239,000	36,091,000	36,091,000	(3,148,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	1,804,351.50	2,500,000	2,500,000	2,500,000	2,500,000	0
RET-OTHER LONG TERM DEBT	0.00	0	1,000,000	1,000,000	1,000,000	0
SUPPORT & CARE OF PERSONS	4,760,679.24	5,250,000	5,250,000	4,696,000	4,696,000	(554,000)
OC EXPENDITURE DISTRIBUTION	(1,711,045.08)	(2,188,000)	(3,188,000)	(3,188,000)	(3,188,000)	0
TOTAL OTH CHARGES	4,853,985.66	5,562,000	5,562,000	5,008,000	5,008,000	(554,000)
GROSS TOTAL	\$ 29,342,302.03	\$ 36,058,000	\$ 44,801,000	\$ 41,099,000	\$ 41,099,000	\$ (3,702,000)
INTRAFUND TRANSFERS	(75,131.05)	(87,000)	(267,000)	(21,000)	(21,000)	246,000
NET TOTAL	\$ 29,267,170.98	\$ 35,971,000	\$ 44,534,000	\$ 41,078,000	\$ 41,078,000	\$ (3,456,000)
NET COUNTY COST	\$ 685,214.61	\$ 550,000	\$ 665,000	\$ 141,000	\$ 141,000	\$ (524,000)

Utility User Tax - Measure U

Utility User Tax - Measure U Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE						
OTHER TAXES	\$ 46,131,881.61	\$ 51,753,000	\$ 51,753,000	\$ 50,622,000	\$ 50,622,000	\$ (1,131,000)
NET COUNTY COST	\$ (46,131,881.61)	\$ (51,753,000)	\$ (51,753,000)	\$ (50,622,000)	\$ (50,622,000)	\$ 1,131,000
REVENUE DETAIL						
ELECTRIC USER TAX	\$ 25,525,859.20	\$ 25,753,000	\$ 25,753,000	\$ 25,753,000	\$ 25,753,000	\$ 0
GAS USER TAX	6,124,940.91	6,000,000	6,000,000	6,000,000	6,000,000	0
COMMUNICATION USER TAX	14,097,001.16	20,000,000	20,000,000	18,869,000	18,869,000	(1,131,000)
ELECTRIC USERS TAX PENALTI	27,421.50	0	0	0	0	0
GAS USERS TAX PENALTIES AN	674.30	0	0	0	0	0
COMMUNICATION USERS TAX PE	6,052.92	0	0	0	0	0
PRIOR YEAR - ELECTRIC USER	191,880.51	0	0	0	0	0
PRIOR YEAR - GAS USERS UTI	(16,052.08)	0	0	0	0	0
PRIOR YEAR - COMMUNICATION	174,103.19	0	0	0	0	0
UTILITY USER TAX	\$ 46,131,881.61	\$ 51,753,000	\$ 51,753,000	\$ 50,622,000	\$ 50,622,000	\$ (1,131,000)
TOTAL REVENUE	\$ 46,131,881.61	\$ 51,753,000	\$ 51,753,000	\$ 50,622,000	\$ 50,622,000	\$ (1,131,000)

FUND
GENERAL FUND

FUNCTION
OTHER

ACTIVITY
OTHER

2019-20 Budget Message

On November 4, 2008, voters from the unincorporated areas of the County approved the passage of the Utility User Tax - Measure U. The revenues are generated from user taxes on gas, electricity, and communication. These revenues are fully offset with appropriations in various budget units including the Departments of Board of Supervisors, District Attorney, Fire, Library, Parks and Recreation, Public Works, Regional Planning, Sheriff, and Workforce Development, Aging and Community Services for various programs within the unincorporated areas.

The 2019-20 Recommended Budget reflects a \$1.1 million decrease due to a reduction in communication user tax revenue.

Vehicle License Fees - Realignment

Vehicle License Fees - Realignment Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
<u>FINANCING USES</u>						
REVENUE						
VLFR-HEALTH SERVICES	\$ 98,882,417.08	\$ 329,728,000	\$ 329,728,000	\$ 331,352,000	\$ 331,352,000	\$ 1,624,000
VLFR-MENTAL HEALTH	29,282,840.10	29,283,000	29,283,000	29,283,000	29,283,000	0
VLFR-SOCIAL SERVICES	61,767,330.38	42,410,000	42,410,000	55,292,000	55,292,000	12,882,000
TOTAL REVENUE	189,932,587.56	401,421,000	401,421,000	415,927,000	415,927,000	14,506,000
NET COUNTY COST	\$(189,932,587.56)	\$(401,421,000)	\$(401,421,000)	\$(415,927,000)	\$(415,927,000)	\$(14,506,000)
<u>REVENUE DETAIL</u>						
STATE - 1991 VLF REALIGNMENT						
VLFR-HEALTH SERVICES	\$ 98,882,417.08	\$ 329,728,000	\$ 329,728,000	\$ 331,352,000	\$ 331,352,000	\$ 1,624,000
VLFR-MENTAL HEALTH	29,282,840.10	29,283,000	29,283,000	29,283,000	29,283,000	0
VLFR-SOCIAL SERVICES	61,767,330.38	42,410,000	42,410,000	55,292,000	55,292,000	12,882,000
TOTAL REVENUE	\$ 189,932,587.56	\$ 401,421,000	\$ 401,421,000	\$ 415,927,000	\$ 415,927,000	\$ 14,506,000

FUND
GENERAL FUND

FUNCTION
OTHER

ACTIVITY
OTHER

2019-20 Budget Message

Vehicle License Fees (VLF) – Realignment is derived from the County’s share of statewide motor vehicle license fees. These fees are fully offset with appropriation in the Departments of Health Services, Mental Health, Public Health, and Public Social Services for various health and social services programs.

The 2019-20 Recommended Budget reflects an increase of \$14.5 million due to an adjustment to the prior-year VLF Health Services base and redirected general growth for Social Services.

Workforce Development, Aging and Community Services

Otto Solorzano, Acting Director

Workforce Development, Aging and Community Services Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 58,987,896.72	\$ 69,906,000	\$ 82,393,000	\$ 82,381,000	\$ 82,381,000	\$ (12,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 56,538,447.91	\$ 61,136,000	\$ 63,192,000	\$ 66,361,000	\$ 66,361,000	\$ 3,169,000
SERVICES & SUPPLIES	93,515,194.62	110,269,000	120,496,000	120,822,000	120,822,000	326,000
OTHER CHARGES	479,603.28	574,000	424,000	592,000	592,000	168,000
CAPITAL ASSETS - EQUIPMENT	104,816.48	26,000	83,000	50,000	50,000	(33,000)
GROSS TOTAL	\$ 150,638,062.29	\$ 172,005,000	\$ 184,195,000	\$ 187,825,000	\$ 187,825,000	\$ 3,630,000
INTRAFUND TRANSFERS	(46,790,203.09)	(56,009,000)	(55,163,000)	(56,525,000)	(56,525,000)	(1,362,000)
NET TOTAL	\$ 103,847,859.20	\$ 115,996,000	\$ 129,032,000	\$ 131,300,000	\$ 131,300,000	\$ 2,268,000
NET COUNTY COST	\$ 44,859,962.48	\$ 46,090,000	\$ 46,639,000	\$ 48,919,000	\$ 48,919,000	\$ 2,280,000
BUDGETED POSITIONS	555.0	566.0	566.0	566.0	566.0	0.0

Workforce Development, Aging and Community Services - Administration Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 15,199,840.94	\$ 16,164,000	\$ 18,452,000	\$ 19,318,000	\$ 19,318,000	\$ 866,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	\$ 56,538,447.91	\$ 61,136,000	\$ 63,192,000	\$ 66,361,000	\$ 66,361,000	\$ 3,169,000
SERVICES & SUPPLIES	21,265,894.80	23,954,000	24,329,000	24,488,000	24,488,000	159,000
OTHER CHARGES	479,603.28	574,000	424,000	592,000	592,000	168,000
CAPITAL ASSETS - EQUIPMENT	104,816.48	26,000	83,000	50,000	50,000	(33,000)
GROSS TOTAL	\$ 78,388,762.47	\$ 85,690,000	\$ 88,028,000	\$ 91,491,000	\$ 91,491,000	\$ 3,463,000
INTRAFUND TRANSFERS	(38,700,915.28)	(40,388,000)	(40,388,000)	(41,750,000)	(41,750,000)	(1,362,000)
NET TOTAL	\$ 39,687,847.19	\$ 45,302,000	\$ 47,640,000	\$ 49,741,000	\$ 49,741,000	\$ 2,101,000
NET COUNTY COST	\$ 24,488,006.25	\$ 29,138,000	\$ 29,188,000	\$ 30,423,000	\$ 30,423,000	\$ 1,235,000
BUDGETED POSITIONS	555.0	566.0	566.0	566.0	566.0	0.0

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
ADMINISTRATION

Mission Statement

The Department of Workforce, Aging and Community Services (WDACS) and its community partners connect communities and improve the lives of all generations in the County. The Department achieves its mission through effective, partnership-driven services and initiatives that connect individuals to careers and employers to a skilled workforce, ensure the well-being of older and dependent adults in the community, and resolve conflicts and improve human relations in the diverse County.

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC increase of \$1.2 million primarily due to an increase of \$2.9 million in Board-approved salaries and employee benefits; an increase of \$0.1 million for the countywide cost allocation adjustment; and an increase of \$1.8 million in one-time funding for the administration of the Youth@Work program. This is partially offset by the removal of \$3.7 million in prior-year funding that was provided on a one-time basis for programs and services. The 2019-20 Recommended Budget also includes an increase of \$1.4 million to align with the estimated intrafund transfer from the Department of Public Social Services (DPSS) attributable to the 2011 Realignment growth funding for Adult

Protective Services (APS) and a transfer of \$0.9 million from the Assistance Budget for Area Agency on Aging (AAA), LA Found, and Supplemental Nutritional Assistance Program Education (SNAP-Ed) programs.

Critical/Strategic Planning Initiatives

- Support major countywide initiatives and priorities in the areas of child protection, homelessness, efficiencies, and succession planning.
- Lead the County's efforts to implement the Workforce Innovation and Opportunity Act (WIOA) and Board-approved workforce development priorities, and coordinate workforce development efforts within the County.
- Advance the County's efforts on the implementation of LA Found (formerly Bringing Our Loved Ones Home) Initiative which aims to prevent wandering incidents among at-risk individuals with Alzheimer's disease, dementia, and autism, and safely return them to their families and caregivers.
- Engage internal departmental stakeholders to strengthen the departmental culture and engage external departmental stakeholders to expand visibility and ensure public awareness of services provided by the Department throughout the County.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	88,028,000	40,388,000	18,452,000	29,188,000	566.0
New/Expanded Programs					
1. LA Found: Reflects ongoing funding for Year 2 of the program that helps return individuals suffering from dementia, Alzheimer's, or autism who wander from their families and caregivers.	142,000	--	--	142,000	--
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for programs and services, as well as for the administration of the Youth@Work program and carryover funding for LA Found.	(3,699,000)	--	--	(3,699,000)	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,057,000	--	--	2,057,000	--
3. Retirement: Reflects an increase in retirement rates primarily due to general salary movements, adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, as well as revised economic and mortality assumptions.	539,000	--	--	539,000	--

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	286,000	--	--	286,000	--
5. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability due to anticipated increases in benefit costs based on medical cost trends.	--	--	--	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	155,000	--	35,000	120,000	--
7. Dispute Resolution Program: Reflects a decrease in appropriation and revenue due to a reduction in funding from the Dispute Resolution Special Revenue Fund.	(47,000)	--	(47,000)	--	--
8. AAA and SNAP-Ed Fund Transfer from Assistance: Reflects a transfer of revenue from the Assistance Budget to the Administration Budget of \$438,000 for operational costs funded by AAA revenue, \$65,000 for operational costs funded by SNAP-Ed revenue, and \$375,000 for LA Found funded by AAA Family Caregiver Support Program (FCSP) revenue.	878,000	--	878,000	--	--
9. APS: Reflects an increase in appropriation offset with 2011 Realignment growth transferred from DPSS for APS salaries and employee benefits increases and services and supplies.	1,362,000	1,362,000	--	--	--
10. Employment and Training: Reflects one-time funding for the administration of the Youth@Work program.	1,790,000	--	--	1,790,000	--
11. Capital Leases: Reflects a transfer of \$0.2 million from services and supplies to other charges to offset increases in capital lease costs.	--	--	--	--	--
Total Changes	3,463,000	1,362,000	866,000	1,235,000	0.0
2019-20 Recommended Budget	91,491,000	41,750,000	19,318,000	30,423,000	566.0

Critical and Unmet Needs

The Department is requesting additional resources as follows: 1) \$0.6 million for 4.0 positions to support the Workforce Development Unit which will help align workforce programs and systems administered by County departments; 2) \$0.1 million to support the Students and Tutors Achieving Reading Success (STARS) program which is a collaboration between WDACS and the LA County Library via the Title V Senior Employment program to provide structured reading support to students in kindergarten through third grade who are currently reading below grade level; and 3) \$0.3 million for 2.0 positions to implement and manage the Human Relations Commission's multi-year, anti-hate outreach campaign to protect vulnerable communities from hate-crime activities.

WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ADMIN BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	\$ 0.00	\$ 0	\$ 4,000	\$ 4,000	\$ 4,000	\$ 0
FEDERAL - OTHER	29,173.00	0	0	0	0	0
FEDERAL - SENIOR CITIZENS PROGRAMS	4,316,990.00	6,058,000	5,562,000	6,440,000	6,440,000	878,000
FEDERAL - WORKFORCE INVESTMENT ACT (WIA)	9,781,429.00	9,086,000	11,472,000	11,472,000	11,472,000	0
MISCELLANEOUS	244,552.94	177,000	477,000	512,000	512,000	35,000
STATE - OTHER	44,696.00	46,000	47,000	47,000	47,000	0
TRANSFERS IN	783,000.00	797,000	890,000	843,000	843,000	(47,000)
TOTAL REVENUE	\$ 15,199,840.94	\$ 16,164,000	\$ 18,452,000	\$ 19,318,000	\$ 19,318,000	\$ 866,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 34,322,885.95	\$ 37,085,000	\$ 39,694,000	\$ 41,359,000	\$ 41,359,000	\$ 1,665,000
CAFETERIA BENEFIT PLANS	7,837,291.95	8,262,000	8,344,000	8,828,000	8,828,000	484,000
COUNTY EMPLOYEE RETIREMENT	6,271,974.50	6,855,000	6,867,000	7,379,000	7,379,000	512,000
DENTAL INSURANCE	170,522.53	180,000	161,000	160,000	160,000	(1,000)
DEPENDENT CARE SPENDING ACCOUNTS	42,165.71	39,000	73,000	73,000	73,000	0
DISABILITY BENEFITS	458,433.84	454,000	336,000	336,000	336,000	0
FICA (OASDI)	520,881.18	559,000	560,000	427,000	427,000	(133,000)
HEALTH INSURANCE	1,334,908.24	1,473,000	1,555,000	1,452,000	1,452,000	(103,000)
LIFE INSURANCE	100,554.36	104,000	79,000	79,000	79,000	0
OTHER EMPLOYEE BENEFITS	8,208.00	7,000	24,000	24,000	24,000	0
RETIREE HEALTH INSURANCE	3,326,007.00	3,972,000	3,759,000	4,535,000	4,535,000	776,000
SAVINGS PLAN	421,834.85	461,000	408,000	405,000	405,000	(3,000)
THRIFT PLAN (HORIZONS)	988,941.48	1,085,000	678,000	608,000	608,000	(70,000)
UNEMPLOYMENT INSURANCE	26,049.00	21,000	30,000	30,000	30,000	0
WORKERS' COMPENSATION	707,789.32	579,000	624,000	666,000	666,000	42,000
TOTAL S & E B	56,538,447.91	61,136,000	63,192,000	66,361,000	66,361,000	3,169,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,965,142.26	3,539,000	4,518,000	4,339,000	4,339,000	(179,000)
CLOTHING & PERSONAL SUPPLIES	4,012.65	5,000	0	5,000	5,000	5,000
COMMUNICATIONS	225,815.54	212,000	107,000	200,000	200,000	93,000
COMPUTING-MAINFRAME	18,096.46	15,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	302,181.00	300,000	496,000	496,000	496,000	0
COMPUTING-PERSONAL	1,760,434.69	1,861,000	1,541,000	1,773,000	1,773,000	232,000
CONTRACTED PROGRAM SERVICES	2,197,756.26	2,217,000	2,921,000	2,856,000	2,856,000	(65,000)
FOOD	29,512.99	80,000	47,000	40,000	40,000	(7,000)
HOUSEHOLD EXPENSE	42,017.88	46,000	50,000	50,000	50,000	0
INFORMATION TECHNOLOGY SERVICES	756,189.00	1,015,000	399,000	399,000	399,000	0
INSURANCE	23,684.45	24,000	15,000	15,000	15,000	0
MAINTENANCE - BUILDINGS & IMPRV	2,302,543.74	2,386,000	2,328,000	2,281,000	2,281,000	(47,000)
MAINTENANCE - EQUIPMENT	1,323.00	1,000	10,000	10,000	10,000	0
MEDICAL DENTAL & LAB SUPPLIES	6,923.51	6,000	0	0	0	0
MEMBERSHIPS	61,049.00	70,000	56,000	56,000	56,000	0
MISCELLANEOUS EXPENSE	1,653,817.50	2,479,000	2,127,000	1,936,000	1,936,000	(191,000)

WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ADMIN BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	185,284.61	259,000	349,000	194,000	194,000	(155,000)
PROFESSIONAL SERVICES	2,100,352.17	2,607,000	2,296,000	2,383,000	2,383,000	87,000
PUBLICATIONS & LEGAL NOTICE	25,000.00	25,000	50,000	50,000	50,000	0
RENTS & LEASES - BLDG & IMPRV	1,505,554.57	1,539,000	1,459,000	1,753,000	1,753,000	294,000
RENTS & LEASES - EQUIPMENT	216,486.97	220,000	322,000	322,000	322,000	0
SMALL TOOLS & MINOR EQUIPMENT	5,745.36	6,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	183,376.85	687,000	228,000	228,000	228,000	0
TECHNICAL SERVICES	2,268,457.49	1,811,000	2,589,000	2,631,000	2,631,000	42,000
TELECOMMUNICATIONS	1,095,460.05	1,165,000	1,002,000	1,002,000	1,002,000	0
TRAINING	92,883.67	158,000	124,000	174,000	174,000	50,000
TRANSPORTATION AND TRAVEL	576,694.13	580,000	634,000	634,000	634,000	0
UTILITIES	660,099.00	641,000	656,000	656,000	656,000	0
TOTAL S & S	21,265,894.80	23,954,000	24,329,000	24,488,000	24,488,000	159,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	70,042.29	90,000	90,000	90,000	90,000	0
RET-OTHER LONG TERM DEBT	409,064.00	482,000	332,000	500,000	500,000	168,000
TAXES & ASSESSMENTS	496.99	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	479,603.28	574,000	424,000	592,000	592,000	168,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
FOOD PREPARATION EQUIPMENT	5,836.08	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	98,980.40	26,000	83,000	50,000	50,000	(33,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	104,816.48	26,000	83,000	50,000	50,000	(33,000)
TOTAL CAPITAL ASSETS	104,816.48	26,000	83,000	50,000	50,000	(33,000)
GROSS TOTAL	\$ 78,388,762.47	\$ 85,690,000	\$ 88,028,000	\$ 91,491,000	\$ 91,491,000	\$ 3,463,000
INTRAFUND TRANSFERS	(38,700,915.28)	(40,388,000)	(40,388,000)	(41,750,000)	(41,750,000)	(1,362,000)
NET TOTAL	\$ 39,687,847.19	\$ 45,302,000	\$ 47,640,000	\$ 49,741,000	\$ 49,741,000	\$ 2,101,000
NET COUNTY COST	\$ 24,488,006.25	\$ 29,138,000	\$ 29,188,000	\$ 30,423,000	\$ 30,423,000	\$ 1,235,000
BUDGETED POSITIONS	555.0	566.0	566.0	566.0	566.0	0.0

Workforce Development, Aging and Community Services - Assistance Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 43,788,055.78	\$ 53,742,000	\$ 63,941,000	\$ 63,063,000	\$ 63,063,000	\$ (878,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	\$ 72,249,299.82	\$ 86,315,000	\$ 96,167,000	\$ 96,334,000	\$ 96,334,000	\$ 167,000
GROSS TOTAL	\$ 72,249,299.82	\$ 86,315,000	\$ 96,167,000	\$ 96,334,000	\$ 96,334,000	\$ 167,000
INTRAFUND TRANSFERS	(8,089,287.81)	(15,621,000)	(14,775,000)	(14,775,000)	(14,775,000)	0
NET TOTAL	\$ 64,160,012.01	\$ 70,694,000	\$ 81,392,000	\$ 81,559,000	\$ 81,559,000	\$ 167,000
NET COUNTY COST	\$ 20,371,956.23	\$ 16,952,000	\$ 17,451,000	\$ 18,496,000	\$ 18,496,000	\$ 1,045,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

2019-20 Budget Message

The 2019-20 Recommended Budget reflects an NCC increase of \$1.0 million primarily due to the removal of \$15.1 million in prior-year funding that was provided on a one-time basis, offset by a \$16.1 million increase in one-time funding for the Youth@Work program. The 2019-20 Recommended Budget also includes a transfer of \$0.9 million to the Administration Budget for AAA, LA Found, and SNAP-Ed programs.

Changes From 2018-19 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2018-19 Final Adopted Budget	96,167,000	14,775,000	63,941,000	17,451,000	0.0
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Youth@Work program and carryover funding for the Productivity Investment Fund (PIF) Grant for the jail-based America's Job Centers of California program.	(15,065,000)	--	--	(15,065,000)	--
2. AAA and SNAP-Ed Fund Transfer to Administration: Reflects a transfer of revenue from the Assistance Budget to the Administration Budget for AAA and SNAP-Ed operational costs and to fund a portion of LA Found through AAA Family Caregiver Support Program (FCSP) funding.	(878,000)	--	(878,000)	--	--
3. Employment and Training: Reflects one-time funding for the Youth@Work program.	16,110,000	--	--	16,110,000	--
Total Changes	167,000	0	(878,000)	1,045,000	0.0
2019-20 Recommended Budget	96,334,000	14,775,000	63,063,000	18,496,000	0.0

Critical and Unmet Needs

The Department provides approximately 2.3 million meals annually to about 38,000 seniors through its nutrition programs. The cost of meals is expected to rise due to increases in the minimum wage and the cost of grocery supplies. To maintain the number of meals served to seniors, the Department is requesting \$0.5 million for FY 2019-20.

WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ASSIST BUDGET DETAIL

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	\$ (1,276,920.48)	\$ 0	\$ 0	\$ 0	\$ 0	0
FEDERAL - SENIOR CITIZENS PROGRAMS	19,391,486.00	22,458,000	27,897,000	27,019,000	27,019,000	(878,000)
FEDERAL - WORKFORCE INVESTMENT ACT (WIA)	19,242,444.51	22,963,000	29,285,000	29,285,000	29,285,000	0
MISCELLANEOUS	164,251.68	0	0	0	0	0
STATE - LAW ENFORCEMENT	300,000.07	600,000	0	0	0	0
STATE - OTHER	2,743,512.00	2,666,000	2,124,000	2,124,000	2,124,000	0
TRANSFERS IN	3,223,282.00	5,055,000	4,635,000	4,635,000	4,635,000	0
TOTAL REVENUE	\$ 43,788,055.78	\$ 53,742,000	\$ 63,941,000	\$ 63,063,000	\$ 63,063,000	\$ (878,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	\$ 72,249,267.82	\$ 86,315,000	\$ 95,562,000	\$ 95,729,000	\$ 95,729,000	\$ 167,000
INFORMATION TECHNOLOGY SERVICES	0.00	0	75,000	75,000	75,000	0
MISCELLANEOUS EXPENSE	32.00	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	0.00	0	530,000	530,000	530,000	0
TOTAL S & S	72,249,299.82	86,315,000	96,167,000	96,334,000	96,334,000	167,000
GROSS TOTAL	\$ 72,249,299.82	\$ 86,315,000	\$ 96,167,000	\$ 96,334,000	\$ 96,334,000	\$ 167,000
INTRAFUND TRANSFERS	(8,089,287.81)	(15,621,000)	(14,775,000)	(14,775,000)	(14,775,000)	0
NET TOTAL	\$ 64,160,012.01	\$ 70,694,000	\$ 81,392,000	\$ 81,559,000	\$ 81,559,000	\$ 167,000
NET COUNTY COST	\$ 20,371,956.23	\$ 16,952,000	\$ 17,451,000	\$ 18,496,000	\$ 18,496,000	\$ 1,045,000

Aging and Adult Programs Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 19,899,551.52	\$ 25,124,000	\$ 30,021,000	\$ 29,143,000	\$ 29,143,000	\$ (878,000)
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 25,015,398.39	\$ 27,336,000	\$ 32,807,000	\$ 31,929,000	\$ 31,929,000	\$ (878,000)
GROSS TOTAL	\$ 25,015,398.39	\$ 27,336,000	\$ 32,807,000	\$ 31,929,000	\$ 31,929,000	\$ (878,000)
INTRAFUND TRANSFERS	(95,000.00)	(400,000)	(400,000)	(400,000)	(400,000)	0
NET TOTAL	\$ 24,920,398.39	\$ 26,936,000	\$ 32,407,000	\$ 31,529,000	\$ 31,529,000	\$ (878,000)
NET COUNTY COST	\$ 5,020,846.87	\$ 1,812,000	\$ 2,386,000	\$ 2,386,000	\$ 2,386,000	0

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Workforce Innovation and Opportunity Act Budget Summary

CLASSIFICATION	FY 2017-18 ACTUAL	FY 2018-19 ESTIMATED	FY 2018-19 BUDGET	FY 2019-20 REQUESTED	FY 2019-20 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	\$ 23,888,504.26	\$ 28,618,000	\$ 33,920,000	\$ 33,920,000	\$ 33,920,000	\$ 0
<u>EXPENDITURES/APPROPRIATIONS</u>						
SERVICES & SUPPLIES	\$ 47,233,901.43	\$ 58,979,000	\$ 63,360,000	\$ 64,405,000	\$ 64,405,000	\$ 1,045,000
GROSS TOTAL	\$ 47,233,901.43	\$ 58,979,000	\$ 63,360,000	\$ 64,405,000	\$ 64,405,000	\$ 1,045,000
INTRAFUND TRANSFERS	(7,994,287.81)	(15,221,000)	(14,375,000)	(14,375,000)	(14,375,000)	0
NET TOTAL	\$ 39,239,613.62	\$ 43,758,000	\$ 48,985,000	\$ 50,030,000	\$ 50,030,000	\$ 1,045,000
NET COUNTY COST	\$ 15,351,109.36	\$ 15,140,000	\$ 15,065,000	\$ 16,110,000	\$ 16,110,000	\$ 1,045,000

FUND
GENERAL FUND

FUNCTION
PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

Departmental Program Summary

1. APS

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	39,388,000	32,141,000	--	7,247,000	255.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	39,388,000	32,141,000	--	7,247,000	255.0

Authority: Mandated program – Federal Social Security Act Title XX; California Welfare and Institutions Code Sections 15630-15637, 15640, 15750-15755, 15760, and 15762-15763, and California Department of Social Services Regulations Sections 33-100 through 33-805.

This program helps elders (age 65 or older) and dependent adults (physically or cognitively impaired 18-64 year olds) who are suspected victims of abuse or neglect (including self-neglect). APS social workers investigate reports of alleged abuse, assess an individual's abilities and limitations, provide referrals to community services, and provide general case management to help those that are unable to protect themselves.

2. WIOA – Adult, Dislocated and Youth

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	10,602,000	2,364,000	7,007,000	1,231,000	54.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	10,602,000	2,364,000	7,007,000	1,231,000	54.0

Authority: Mandated program – WIOA 2014, Public Law 113-128.

This program provides services that lead to successful transition into the workforce, training, and education. The program goal is to increase the self-sufficiency of persons residing in the County.

3. Aging and Adult Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	7,553,000	--	4,723,000	2,830,000	19.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	7,553,000	--	4,723,000	2,830,000	19.0

Authority: Non-mandated, discretionary program.

This program ensures that home delivered meals are provided to the frailest and those least able to prepare meals for themselves. Also, nutritious meals are provided to seniors (age 60 and older) and their spouses in a congregate meal social setting, and support services are provided to caregivers of older adults and to senior grandparents caring for grandchildren. The program also provides various care management services to frail, elderly, and younger adults with disabilities who are at risk of being placed in an institutional setting.

4. Community and Senior Centers

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	8,896,000	--	129,000	8,767,000	60.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	8,896,000	--	129,000	8,767,000	60.0

Authority: Non-mandated, discretionary program.

Community and Senior Center staff provide oversight or coordinate programs and services for people of all ages through partnerships with community businesses, volunteers, and public and private agencies. These services reduce the isolation faced by constituents, improve their health and well-being, and simplify access to information such as income tax preparation, notary services, and other services.

5. Dispute Resolution Program

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	314,000	--	217,000	97,000	2.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	314,000	--	217,000	97,000	2.0

Authority: Non-mandated, discretionary program.

This program provides various dispute resolution services as an alternative to more formal court proceedings. Services include mediations, telephone conciliations, group facilitators and arbitrations. Services are provided through contracts with nonprofit organizations and government entities. Contract goals are based on the number of individuals, businesses, and organizations accessing the services and the cost per dispute resolved. Participation in the program is strictly voluntary.

6. Human Relations Commission (HRC)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,920,000	--	--	1,920,000	19.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	1,920,000	--	--	1,920,000	19.0

Authority: Mandated program - Article XXIX of County Ordinance No. 4099, No. 7425, as amended by Ordinance No. 8118, No. 10, 532, and No. 10, 921, and the County Administrative Code.

The HRC teams with law enforcement, schools, cities, community-based organizations, youth, academics, policy makers, businesses, and other leaders to bring key players together to resolve immediate inter-cultural conflicts. The HRC's goal is to develop programs that proactively address racism, homophobia, religious prejudice, linguistic bias, anti-immigrant sentiment, and other divisive attitudes that can lead to inter-cultural tensions, hate crimes, and violence.

7. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	22,818,000	7,245,000	7,242,000	8,331,000	157.0
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	22,818,000	7,245,000	7,242,000	8,331,000	157.0

Authority: Non-mandated, discretionary programs except for APS administration.

Administration programs provide executive management and general administrative support and include strategic planning, budget planning and control, accounting, contract administration and monitoring, information technology, staff development, property and facilities management, procurement, human resources, timekeeping, and payroll services to the Department.

8. Assistance

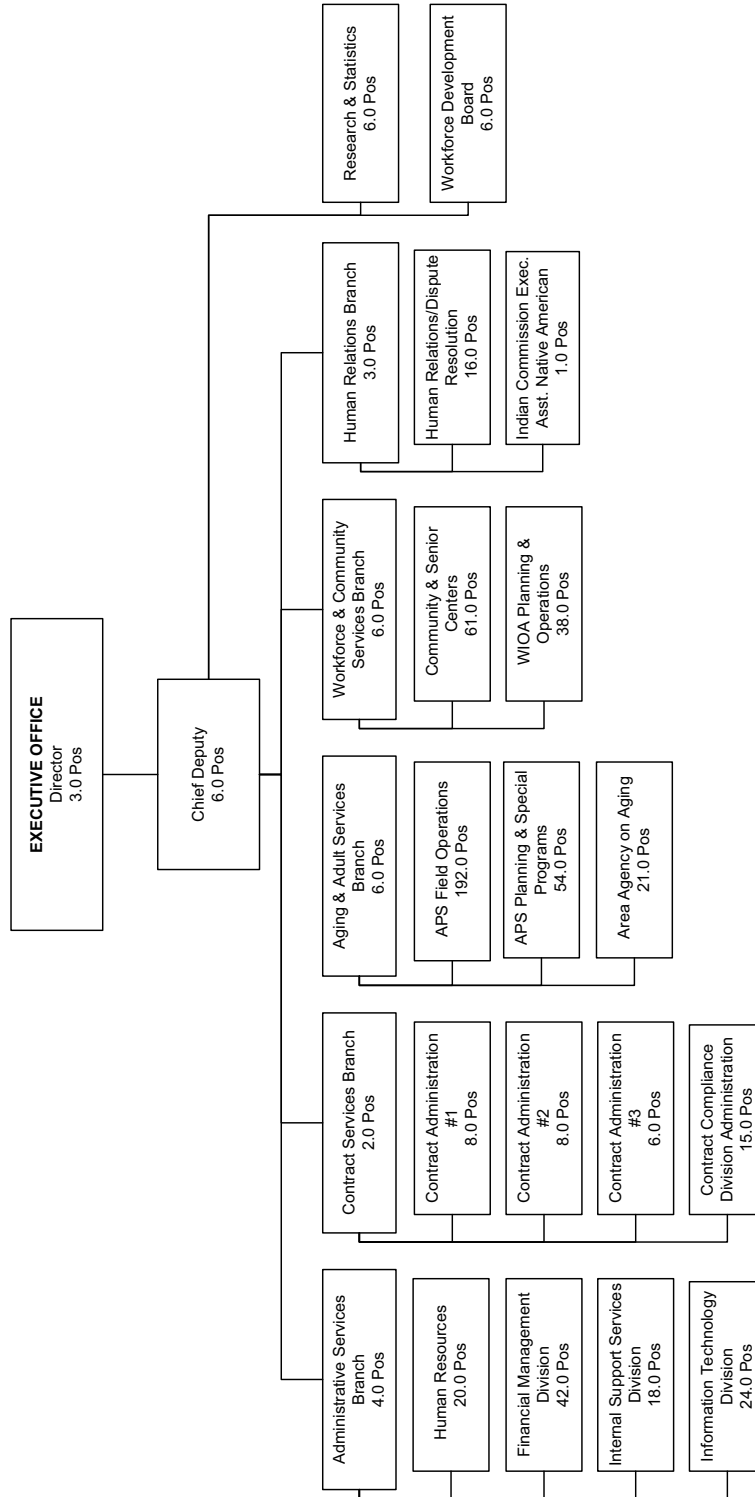
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	96,334,000	14,775,000	63,063,000	18,496,000	--
<i>Less Administration</i>	--	--	--	--	--
Net Program Costs	96,334,000	14,775,000	63,063,000	18,496,000	--

Authority: Non-mandated, discretionary programs.

Assistance provides direct assistance and social services to the public that include WIOA, Aging and Adult Services, and APS.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	187,825,000	56,525,000	82,381,000	48,919,000	566.0

WORKFORCE DEVELOPMENT, AGING & COMMUNITY SERVICES
Otto Solorzano, Acting Director
FY 2019-20 Recommended Budget Positions = 566.0





Appendix/Index

Statistics

GEOGRAPHY:	The County has an area of 4,086 square miles with altitudes that vary from nine feet below to 10,080 feet above sea level.		
WEATHER:	Annual average temperature (for calendar year 2018)	67.17 degrees Fahrenheit	
	Annual precipitation (for calendar year 2018)	8.86 inches	
GOVERNMENT:	On November 5, 1912, voters approved the Charter County form of government, which took effect June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years. On March 5, 2002, the voters amended the Charter to include term limits.		
COUNTY SEAT:	The voter-approved County seat is in the City of Los Angeles.		
ELECTED OFFICIALS:	County 5 Supervisors 1 Sheriff 1 District Attorney 1 Assessor Congressional Delegation 18 Members of the House of Representatives 2 Senators State 15 Senators 24 Assembly Members 508 Superior Court Judges		
REGISTERED VOTERS:	5,348,311 as of January 7, 2019		
ASSESSED VALUATION: (2018-19)	Local Assessed – Secured	\$	1,455,846,139,645
	Local Assessed – Unsecured		54,289,070,341
	State Assessed		19,747,284,917
	Total	\$	1,529,882,494,903
CITIES:	There are 88 cities within the County (see following page)		
POPULATION: (Estimate as of 1/1/19)	Incorporated Areas		9,237,661
	Unincorporated Areas		1,051,322
	Total		10,288,983

Estimated Population of the 88 Cities of the County of Los Angeles

INCORPORATED CITIES	POPULATION*	INCORPORATED CITIES	POPULATION*
Agoura Hills	20,888	La Verne	33,306
Alhambra	86,788	Lawndale	33,621
Arcadia	57,803	Lomita	20,743
Artesia	16,798	Long Beach	479,028
Avalon	3,871	Los Angeles	4,049,856
Azusa	50,128	Lynwood	72,075
Baldwin Park	76,831	Malibu	12,966
Bell	36,339	Manhattan Beach	36,006
Bellflower	77,790	Maywood	28,056
Bell Gardens	43,091	Monrovia	38,813
Beverly Hills	34,535	Montebello	64,420
Bradbury	1,070	Monterey Park	62,283
Burbank	107,209	Norwalk	107,694
Calabasas	24,353	Palmdale	159,029
Carson	93,972	Palos Verdes Estates	13,525
Cerritos	50,075	Paramount	56,046
Claremont	36,523	Pasadena	144,893
Commerce	13,070	Pico Rivera	64,305
Compton	99,933	Pomona	156,172
Covina	49,059	Rancho Palos Verdes	42,771
Cudahy	24,351	Redondo Beach	68,715
Culver City	39,867	Rolling Hills	1,940
Diamond Bar	57,568	Rolling Hills Estates	8,114
Downey	114,384	Rosemead	55,431
Duarte	22,020	San Dimas	34,525
El Monte	117,335	San Fernando	24,623
El Segundo	16,788	San Gabriel	40,990
Gardenia	61,376	San Marino	13,281
Glendale	207,452	Santa Clarita	224,259
Glendora	52,829	Santa Fe Springs	18,394
Hawaiian Gardens	14,687	Santa Monica	92,472
Hawthorne	88,805	Sierra Madre	10,993
Hermosa Beach	19,668	Signal Hill	11,846
Hidden Hills	1,888	South El Monte	20,891
Huntington Park	59,497	South Gate	98,176
Industry	437	South Pasadena	26,058
Inglewood	113,601	Temple City	36,499
Irwindale	1,468	Torrance	149,289
La Canada Flintridge	20,706	Vernon	209
La Habra Heights	5,455	Walnut	30,610
Lakewood	81,206	West Covina	108,223
La Mirada	49,606	West Hollywood	37,176
Lancaster	161,654	Westlake Village	8,361
La Puente	40,709	Whittier	87,495

* Source: County of Los Angeles Internal Services Department, Urban Research Division, as of January 1, 2019.

Cultural and Recreational Opportunities

The County offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below. *Italicized* items are funded and/or operated by the County. Additional information on many of the cultural and recreational opportunities, located throughout the County, can be obtained at <http://lacounty.gov>, under the “Things To Do” section.

CULTURAL/RECREATIONAL ATTRACTIONS

Angeles National Forest
 Aquarium of the Pacific
 Cabrillo Marine Aquarium
Descanso Gardens
 Fairplex
 El Pueblo de Los Angeles
Ford Theatres
 Grand Park
 Greek Theatre
 Griffith Observatory
Hollywood Bowl
 Hollywood Pantages Theatre
 Huntington Library, Art Collections, and Botanical Gardens
Los Angeles County Arboretum and Botanic Garden
 Los Angeles Zoo and Botanical Gardens
 Mount Wilson Observatory
Music Center
 • *Ahmanson Theatre*
 • *Blue Ribbon Garden*
 • *Dorothy Chandler Pavilion*
 • *Mark Taper Forum*
 • *Music Center Plaza*
 • *W.M. Keck Foundation Children’s Amphitheatre*
 • *Walt Disney Concert Hall*
 Queen Mary
 Raging Waters
 Santa Monica Mountains National Recreation Area
 Shrine Auditorium and Expo Hall
 Six Flags Magic Mountain/Hurricane Harbor
South Coast Botanic Garden
 Universal Studios Hollywood and CityWalk
Virginia Robinson Gardens
 Watts Towers

MOTION PICTURE STUDIOS

MGM Studios
 Paramount Pictures
 Sony Pictures
 Twentieth Century Fox
 Universal Pictures
 Walt Disney Studios
 Warner Bros. Pictures

SPORTS

Los Angeles Chargers
 Los Angeles Clippers
 Los Angeles Dodgers
 Los Angeles Football Club
 Los Angeles Galaxy
 Los Angeles Kings
 Los Angeles Lakers
 Los Angeles Rams
 Los Angeles Sparks

MUSEUMS

Autry Museum of the American West
 Broad Museum
 California African American Museum
 California Science Center
 Chinese American Museum
 Fowler Museum at UCLA
 Hammer Museum
 J. Paul Getty Museum and the Getty Villa
 Japanese American National Museum
La Brea Tar Pits and Museum
LA Plaza de Cultura y Artes
Los Angeles County Museum of Art
 Los Angeles Maritime Museum
 Los Angeles Museum of the Holocaust
 Museum of Contemporary Art
 Museum of Latin American Art
 Museum of Tolerance
Natural History Museum of Los Angeles County
 Norton Simon Museum
 Petersen Automotive Museum
 USC Pacific Asia Museum
 Western Museum of Flight
William S. Hart Regional Park and Museum

UNIVERSITIES AND COLLEGES

ArtCenter College of Design
 California Institute of Technology
 California Institute of the Arts
 California State Polytechnic University, Pomona
 California State University, Dominguez Hills
 California State University, Long Beach
 California State University, Los Angeles
 California State University, Northridge
 Claremont Colleges
 • Claremont Graduate University
 • Claremont McKenna College
 • Harvey Mudd College
 • Keck Graduate Institute
 • Pitzer College
 • Pomona College
 • Scripps College
 Fashion Institute of Design and Merchandising
 Loyola Marymount University
 Mount Saint Mary’s University
 Occidental College
 Otis College of Art and Design
 Pepperdine University
 Southern California Institute of Architecture
 University of California, Los Angeles
 University of La Verne
 University of Southern California
 Whittier College

* Not listed are 181 parks, including 24 natural areas and wildlife sanctuaries, 10 nature centers, and 20 golf courses; 20 beaches spanning 61 miles of coastline; the Marina del Rey harbor; 87 community libraries, three bookmobiles, and 10 makermobiles owned and/or operated by the County.

Glossary

ACTIVITY: A major work effort performed to meet a program objective.

ACTUAL FISCAL YEAR: Amounts represent actual expenditures and financing sources for two fiscal years prior to the Recommended Budget fiscal year.

AGENCY FUND: A separate legal entity under the authority of the Board that includes the Community Development Commission and the Housing Authority.

APPROPRIATION: A legal authorization to make expenditures and incur obligations for specific purposes.

APPROPRIATIONS FOR CONTINGENCIES: A budgetary provision representing a portion of the financing uses set aside for unforeseen expenditure requirements.

ASSIGNED FUND BALANCE: The portion of the fund balance approved by the Board to reflect a government's intended use of resources that are neither committed nor restricted fund balance.

AUDITOR-CONTROLLER SCHEDULES: Provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.

BOND ANTICIPATION NOTES: An interim financing instrument issued in anticipation of permanent long-term financing. BANs are issued by Joint Powers Authorities and Nonprofit Corporations as authorized by the California Government and Corporations Codes, respectively. Abbreviation: BANs

BUDGET FISCAL YEAR: Reflects the current fiscal year Board-adopted budget, but does not incorporate any budget adjustments or changes that may occur during the year.

BUDGET MESSAGE: A general summary of the Recommended Budget as presented in writing to the legislative body that contains an explanation of the principal budget items and their financial status at the time of the message.

BUDGET SUMMARY SCHEDULES: Provide summary and detailed information on financing sources/uses and budgeted positions.

BUDGET UNIT: The classification of expenditures and revenues into appropriately identified accounting or cost centers deemed necessary or desirable for control of financial operations. Unless specified by law, such units may be devised at the discretion of the Board.

BUDGETED POSITIONS: A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full time for one year; this facilitates analytical comparisons.

CANCEL OBLIGATED FUND BALANCES: An accounting transaction to release obligated fund balances to finance appropriations. Abbreviation: CANCEL OBLIGATED FD BAL

CAPITAL ASSETS-BUILDINGS AND IMPROVEMENTS: Expenditures for the acquisition of buildings and improvements. Abbreviation: CAPITAL ASSETS - B & I

CAPITAL ASSETS-EQUIPMENT: Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements.

CAPITAL ASSETS-INFRASTRUCTURE: Public domain capital assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to a government unit.

CAPITAL ASSETS-LAND: Expenditures for the acquisition of land.

CAPITAL PROJECT: Capital improvements to buildings that result in an increase of square footage, construction of new facilities, or the acquisition of land. Abbreviation: CAP PROJ

CAPITAL PROJECTS/REFURBISHMENTS SCHEDULES: A section in the Budget Detail Schedules (Volume 2) that provides a summary of the County's Capital Program and detailed information on each capital improvement and refurbishment project. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as capital assets-land and capital assets-buildings and improvements.

CAPITAL PROJECT SPECIAL FUNDS: Funds to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

CHANGE FROM BUDGET: The resulting variance when the Recommended Budget is compared to the current budget.

COLLABORATIVE PROGRAM CHANGES (COLLABORATIVE PROGRAMS): Reflects changes to the budget that are a result of County departments working together or with stakeholders to improve County programs or services.

COMMITTED FUND BALANCE: The portion of the fund balance to be used for specific purposes as determined by the Board through County ordinance or resolution. Committed fund balance may be changed or lifted only by the Board taking the same formal action that imposed the constraint originally. The underlying action by the Board needs to occur no later than the close of the fiscal year.

CRITICAL AND UNMET NEEDS: Reflects a department's critical and unmet requirements that are not currently addressed in the budget.

CRITICAL ISSUES CHANGES (CRITICAL ISSUES): Reflects changes to the budget that are significant in nature and are mandated by the State or federal government.

CURTAILMENT CHANGES (CURTAILMENTS): Reflects reductions to the budget that are generally necessary to address projected funding reductions at either the federal, State, or local level.

DEBT SERVICE FUND: A fund used to account for the accumulation of resources to make payments of principal and interest on general obligation bonds and other long-term debt.

DEPARTMENTAL PROGRAM SUMMARY: Provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program, and summary budget information reflecting the Recommended Budget.

EFFICIENCY CHANGES (EFFICIENCIES): Reflects changes to the budget that are the result of performing or functioning in a more effective manner.

ENCUMBRANCES: Resources committed for future expenditures as a result of unperformed (executory) contracts such as purchase orders and specific contracts for goods or services.

ENTERPRISE FUNDS: Funds to account for organizations that are financed and operate like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges. Examples are the Hospital Enterprise Funds.

ESTIMATED FISCAL YEAR: Reflects estimated expenditures and financing sources for the entire current fiscal year.

ESTIMATED TAX DELINQUENCIES: The amount of estimated property taxes that will remain uncollected at the end of the fiscal year.

EXPENDITURE: The spending or disbursement of financial resources.

EXPENDITURE DISTRIBUTION: Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization that are charged to another fund or organization. Abbreviation: EXPENDITURE DIST

EXPENDITURE OBJECT: A chart of accounts element that classifies expenditures into groups.

FINANCING SOURCES: Reflects the total resources (e.g., revenue, taxes, and fund balance available) utilized to finance expenditure needs.

FINANCING USES: Total needs requiring financing for the fiscal year.

FISCAL YEAR: A yearly accounting period, beginning on July 1 and lasting through June 30 of the next year, to which the annual operating budget applies. Fiscal years are designated by the calendar year in which they begin and end. Abbreviation: FY

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program.

FUND: A separate fiscal and accounting entity with a self-balancing set of accounts recording financing sources, financing uses, assets, and liabilities.

FUND BALANCE AVAILABLE: The portion of the fund balance not obligated and therefore available for financing budgetary requirements.

GENERAL COUNTY: A term referencing all General Fund operations, general obligation bonds, long-term debt service requirements, and Hospital Enterprise Fund operations.

GENERAL FUND: The fund to account for all countywide operations except those required to be accounted for in another fund.

GENERAL PURPOSE (DISCRETIONARY) REVENUE: Monies that are not legally earmarked by the State or federal government for a specified program or use. Included in this category are sales and use taxes, business license and utility user taxes, and property taxes.

GENERAL RESERVES: A fund equity restriction to provide for legally declared emergency expenditures. Authorization from the Board is required to expend these monies. General Reserve is now classified as assigned fund balance.

GOAL: A long-term organizational target or direction. It states what the organization wants to accomplish or become over the next several years. Goals provide the direction for an organization and define the nature, scope, and relative priorities of all projects and activities. Everything the organization does should help it move toward attainment of one or more goals.

INTERNAL SERVICE FUND: The fund to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

INTRAFUND TRANSFER: An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures. Abbreviation: IFT

JOINT POWERS AUTHORITY: A separate legal entity, authorized by the California Government Code, that is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing. Abbreviation: JPA

MISSION STATEMENT: A statement of organizational purpose.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: The County's basis of accounting. Revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

NET COUNTY COST: The amount of the operation financed by general purpose revenues, such as property taxes. Abbreviation: NCC

NEW/EXPANDED PROGRAMS: Reflects changes to the budget for new programs or the expansion of existing programs.

NONOPERATING EXPENSES: Expenses that are not directly related to the fund's primary activities.

NONOPERATING REVENUES: Revenues that are not directly related to the fund's primary activities.

NONPROFIT CORPORATION: A separate legal entity authorized by the California Corporations Code, that is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing. Abbreviation: NPC

NONSPENDABLE FUND BALANCE: The portion of the fund balance that cannot be spent because it is either (a) not in spendable form or (b) legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and long-term notes receivable.

OBJECTIVE: A measurable target that must be met in implementing a strategy and attaining a goal.

OBLIGATED FUND BALANCE: The portion of the fund balance that is unavailable for financing budgetary requirements in the budget year. This includes nonspendable, restricted, committed, and assigned fund balances.

OPERATING BUDGET: Reflects plans for expenditures and the means of financing them. The operating budget is the primary means that most financing of acquisitions, spending, and service delivery activities of the County is controlled.

OTHER CHANGES: Reflects changes such as: across-the-board salaries and employee benefits changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

OTHER CHARGES: An object of expense that reflects costs not directly associated with the daily expenses of running an operation. Includes payments for California Work Opportunities and Responsibility to Kids (CalWORKs), In-Home Supportive Services (IHSS), General Relief, Foster Care, interest and principal charges, capital lease payments, payments to other governmental agencies, and judgments and/or settlements.

OTHER FINANCING USES: Operating transfers out from one governmental fund to another.

OTHER PROPRIETARY FUNDS: Funds to account for those governmental activities that are similar to those in the private sector (includes Enterprise Funds, other than Hospital Enterprise and Internal Service Funds).

PROGRAM: A combination of resources, personnel, materials, and facilities to provide a service for an identifiable group or target population to achieve a specified result.

PROGRAM PRIORITIZATION: The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to identify low-priority programs for possible reduction or elimination if funding is not available and use the resulting savings to maintain or enhance high-priority programs.

PROGRAM REALIGNMENT: Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, CalWORKs, IHSS, certain juvenile justice programs, and other miscellaneous programs. Revenues from increased vehicle license fees and sales taxes finance the increased County program responsibilities.

QUALITY: The degree that customers are satisfied with a program and/or compliance with accepted standards.

RECOMMENDED BUDGET: Upon approval by the Board, the recommendations of the Chief Executive Officer become the official Board proposals for appropriation and revenue for the next fiscal year. The Board normally approves the Recommended Budget in April. It may be amended following public budget hearings and Board deliberations anticipated in May and June, respectively.

REFURBISHMENT: A renovation of existing space that costs in excess of \$100,000. Refurbishments are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

REGULAR (EQUALIZED) ASSESSMENT ROLL: The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties.

REQUESTED FISCAL YEAR: Respective operation's official request for appropriation and financing sources to implement its stated objectives for the next fiscal year.

RESTRICTED FUND BALANCE: The portion of the fund balance to be used for specific purposes as determined by either (a) externally imposed by creditors, grants, contributors, or laws and regulations of other governments or (b) imposed by law through constitutional provisions of enabling legislation. Restrictions may be changed or lifted only by changing the condition of the constraint.

REVENUE: A source of income to an operation other than debt issue proceeds or the transfer from another fund.

SALARIES AND EMPLOYEE BENEFITS: An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, and deferred compensation plans. Abbreviation: S&EB

SERVICES AND SUPPLIES: An object of expense reflecting the purchase of goods and services within the fiscal year. Abbreviation: S&S

SPECIAL ASSESSMENTS: Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

SPECIAL DISTRICT FUNDS: Funds to account for public improvements and services to benefit targeted properties and residents that are funded by specific taxes and assessments. Examples are the Garbage Disposal Districts and Sewer Maintenance Districts.

SPECIAL DISTRICTS: An independent unit of local government established to perform a single specified service. The Special Districts listed in this document are governed by the Board.

SPECIAL REVENUE FUNDS: Funds to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

STRATEGIC PLAN: The framework that aligns departmental efforts with Board directed priorities and outlines the County's direction that is defined by the County's mission, vision, and values. The Strategic Plan includes measurable objectives and strategies to accomplish specific goals.

STRATEGY: The means that the County intends to accomplish a goal as it moves to achieve outcomes or results. A strategy captures a defined intent across policies, programs, projects, actions, decisions, and resource allocations to achieve an outcome. A coherent collection of actions that have a reasonable expectation of improving outcomes.

SUBVENTION: A grant (usually from the State or federal government).

SUPPLEMENTAL ROLL: Property taxes generated pursuant to Senate Bill 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

TRANSFERS IN: The transfers in of funding from one governmental fund to another, reported separately from revenue to avoid distorting revenue trends.

TRANSFERS OUT: All interfund transfers legally authorized from a fund receiving subsidy to the fund through which the resources are to be expended.

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